

Adopted Operating Budget 2018



Photo: Susan of Flickr Friend



Board of Directors

L – R: Whitney Dotson, Ward 1; Ayn Wieskamp, Ward 5; Beverly Lane, Ward 6; Robert E. Doyle, General Manager; Dennis Waespi, Ward 3; Dee Rosario, Ward 2; Ellen Corbett, Ward 4; Colin Coffey, Ward 7

Budget Team

Robert E. Doyle, General Manager

Dr. Ana M. Alvarez, Deputy General Manager

*Debra Auker Assistant General Manager, Finance
and Management Services Division*

Deborah Spaulding, Assistant Finance Officer

Pam Burnor, Budget Manager

Nadine Vargas, Administrative Analyst II

DISTRICT VISION AND MISSION

The Mission statement defines the essential role of the District:

The East Bay Regional Park District preserves a rich heritage of natural and cultural resources and provides open space, parks, trails, safe and healthful recreation and environmental education. An environmental ethic guides the District in all of its activities.

The Vision statement sets the direction, values and objectives of the District:

The District envisions an extraordinary and well-managed system of open space parkland in Alameda and Contra Costa counties, which will forever provide the opportunity for a growing and diverse community to experience nature nearby.

To achieve this Vision the District will:

- Provide a diversified system of regional parklands, trails and related services that will offer outstanding opportunities for creative use of outdoor time.
- Acquire and preserve significant biologic, geologic, scenic and historic resources within Alameda and Contra Costa counties.
- Manage, maintain and restore the parklands so that they retain their important scenic, natural and cultural values.
- Interpret the parklands by focusing educational programs on the visitor's relationship to nature, natural processes, ecology, the value of natural conditions and the history of the parklands.
- Balance environmental concerns and outdoor recreational opportunities within regional parklands.
- Support the development and retention of well-trained, dedicated and productive employees.
- Improve access to and use of the parks by members of groups that are underrepresented, such as persons with disabilities, the economically disadvantaged and elderly park visitors.
- Provide recreational development that fosters appropriate use of parklands while preserving their remoteness and intrinsic value.
- Create quality programs that recognize the cultural diversity represented in the region.
- Participate in partnerships with public agencies, nonprofit organizations, volunteers and the private sector to achieve mutual goals.
- Provide leadership to help guide land use decisions of East Bay governments that relate to the District.
- Ensure open and inclusive public processes.
- Pursue all appropriate activities to ensure the fiscal health of the District.
- Monitor the effects of climate change on District resources and utilize adaptive management techniques to adjust stewardship methods and priorities to preserve the natural, cultural and scenic values of the parks and trails.

EAST BAY REGIONAL PARK DISTRICT PROFILE

The East Bay Regional Park District is governed by a seven-member Board of Directors, who are publicly elected to serve four-year terms and represent a specific geographic area (Ward) of the District as depicted on the map. The District itself comprises all of Alameda and Contra Costa counties. These Board Members will serve their respective wards in 2018:

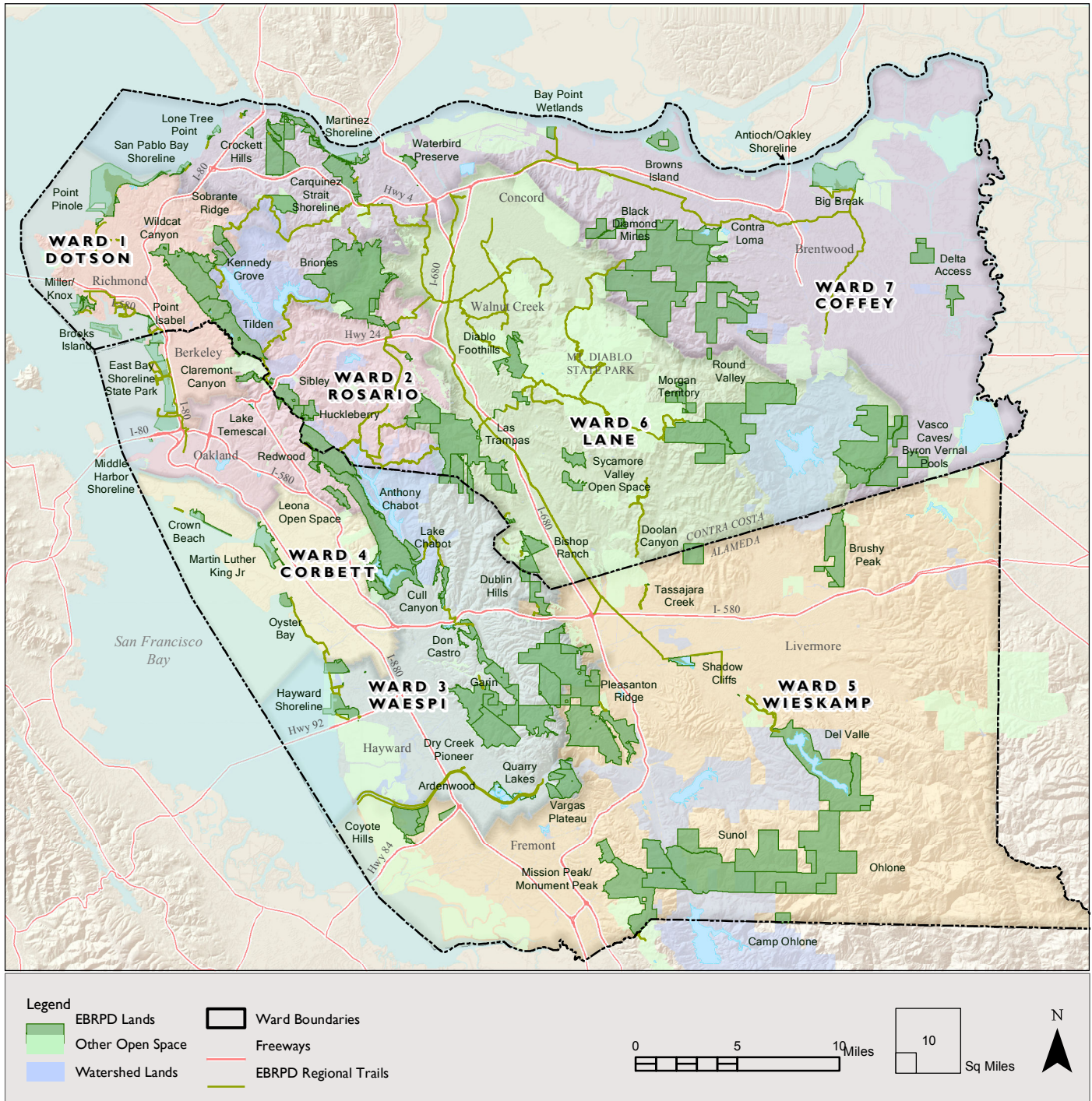
Whitney Dotson	Ward 1 – includes the communities of Albany, Berkeley, Emeryville, El Cerrito, El Sobrante, Kensington, a majority of Pinole, Richmond and San Pablo
Dee Rosario	Ward 2 – includes the communities of Oakland, Piedmont, Canyon, Lafayette, Moraga, Orinda, Rossmoor and a portion of Walnut Creek
Dennis Waespi	Ward 3 – includes the communities of Castro Valley, Hayward, Union City and portions of Cherryland, Fremont and Dublin
Ellen Corbett	Ward 4 – includes the communities of Alameda, a portion of Oakland, San Leandro, San Lorenzo, a portion of Cherryland and a small portion of Hayward
Ayn Wieskamp	Ward 5 – includes the communities of Brightside, most of Dublin, part of Fremont, Livermore, Newark, Pleasanton, Scott's Corner and Sunol
Beverly Lane	Ward 6 – includes the communities of Alamo, Blackhawk, Clayton, Concord, Danville, Diablo, Pleasant Hill, San Ramon, Tassajara, and a portion of Walnut Creek
Colin Coffey	Ward 7 - includes the communities of Antioch, Bay Point, Benicia, Bethel Island, Brentwood, Byron, Clyde, Crockett, Discovery Bay, Hercules, Knightsen, Martinez, Mountain View, Oakley, Pacheco, a portion of Pinole, Pittsburg, Port Costa and Rodeo

Executive Team:

Robert Doyle	General Manager
Dr. Ana M. Alvarez	Deputy General Manager, Executive & Legislative Division
Bob Nisbet	Assistant General Manager, Acquisition, Stewardship & Development Division
Carol Johnson	Assistant General Manager, Public Affairs Division
Carol Victor	Assistant General Manager/District Counsel, Legal Division
Debra Auker	Assistant General Manager/Chief Financial Officer, Finance & Management Services Division
Jim O'Connor	Assistant General Manager, Operations Division
Anthony Ciaburro	Assistant General Manager, Public Safety Division

EAST BAY REGIONAL PARK DISTRICT PROFILE

JURISDICTION: The District's boundaries encompass 1,745 square miles on the eastern side of the San Francisco Bay, including all of Alameda and Contra Costa counties of California.



INCORPORATED: The District was incorporated in 1934 as a California Special District. The District operates under Sections 5500-5595 of the Public Resources Code of the State of California for the purpose of acquiring park, recreation and open space land and developing, operating and maintaining this land.

GOVERNANCE: The District is governed by a seven-member Board of Directors. Directors are elected by the voters to serve four-year terms. Each Director represents a specific geographic area (ward) of the District. The General Manager of the District is appointed by the Board of Directors who manages the day-to-day operations of the District.

EAST BAY REGIONAL PARK DISTRICT PROFILE

CLIMATE: The San Francisco Bay Area enjoys a “Mediterranean” climate that is temperate year round. Along the East Bay shoreline, the average 2017 temperature was 61 degrees (with a high of 101 and a low of 31 degrees). Travel inland just 24 miles, and the East Bay’s coastal range results in less moderate temperatures, averaging 63 degrees in 2017, with a high of 109 and a low of 27 degrees.

DESCRIPTION: East Bay Regional Park District (EBRPD) is a system of beautiful public parks and trails in Alameda and Contra Costa counties. As of December 31, 2017, the District owns or operates 121,397 acres of parklands, open space, and trails.

The District provides a diversified land and water system of 73 regional parks, recreation areas, wildernesses, shorelines, preserves, land banks and 31 regional, inter-park trails. We receive over 25 million visits each year. The District facilities include:

- over 1,250 miles of trails within the parklands
- 6 freshwater lake swim beaches
- 3 large swim lagoons
- 2 San Francisco Bay beaches
- 3 disabled access swimming pools
- 40 lake fishing docks
- 3 bay fishing piers
- 235 family campsites
- 42 youth camping areas
- 21 backpacking camps
- 7 equestrian camps
- 2 golf courses
- 134 group picnic sites subject to reservation
- 10 interpretive and education centers
- 18 children’s play areas
- 2 mobile exhibits
- wedding, meeting and banquet facilities

Approximately 90% of the District’s lands are protected and operated as natural parklands. Bay oak woodland, riparian areas, grassland units, second growth redwood forest, bay marsh, tidal lands, and a variety of other natural landscapes provide the open space and wildland areas so loved by park visitors. These provide critical wildlife habitat for mountain lion, bobcat, deer, bald eagle, tiger salamander, California newt, and other birds and animals representing more than 500 different species.

The people and places the District serves are not static. The District strives to meet the needs of our evolving population and climate.

CHANGING POPULATION:

Alameda County’s population increased 4.6% over the decade between 2000 and 2010 and Contra Costa County’s population increased 10.6%. Our population is getting older. By 2020, California’s senior population will be nearly twice what it was in 2000. In the next decade, seniors will have more leisure time and will continue to strive for an active lifestyle after they retire.

The 2010 census revealed that we are more diverse. Within the District’s jurisdiction, Hispanic and Asian populations have increased 35 and 36% respectively since the 2000 census, while both white and black populations have declined.

EAST BAY REGIONAL PARK DISTRICT PROFILE

Since the economic downturn (2008-2012), the number of people at the lower end of the income scale is increasing. For many economically disadvantaged urban residents, especially youth, the elderly and those without vehicles, transportation and access to parks is an issue.

These changes were considered as the 2013 Master Plan was developed along with the District's Vision and Mission statements, which restate our commitment to meeting the challenges related to our diverse and ever changing population.

CHANGING CLIMATE:

Climate change remains a critical shared challenge for Bay Area residents as well as park planners, designers and managers over the next ten years and beyond. Experts predict we will experience warmer weather, drier air and more volatility in weather patterns, including extreme storms. Over time, the biodiversity of flora and fauna within our parklands will change with the weather. A projected rise in sea level of between 15 and 55 inches will impact the District's 40 miles of Bay Shoreline through increased sand and bank erosion as well as the loss of wetlands that help protect our infrastructure such as levees, piers and docks.

ECOSYSTEM SERVICES:

The Park District's 120,000 + acres of parks, open space, and trails includes actively used recreation areas, agricultural lands, as well as preserved grasslands, forests, wetlands, and riparian zones. These lands offer a broad range of ecosystem services, consistent with the United Nations Millennium Ecosystem Assessment categories.

- **Water Supply** – Replenishment of groundwater supplies.
- **Air Quality** – Absorption of pollutants in the air.
- **Moderation of Extreme Events** – Open space buffers that absorb storm water and reduce flood risks.
- **Climate Stability** – Regulation of greenhouse gases in the atmosphere.
- **Soil Formation and Retention** – Natural processes such as decomposition of organic materials and avoided soil erosion.
- **Habitat** – Protection of unique soil and plant communities that support species.
- **Pollination** – Protection of species that contribute to other species' reproduction.
- **Waste Treatment** – Natural purification of waste water and solid wastes.
- **Aesthetic Beauty** – Enjoyment of scenic vistas and undisturbed nature.
- **Carbon Sequestration** – Storing of greenhouse gases.
- **Recreation** – Active use of District parklands, trails and facilities.

PUBLIC MEETINGS: The Board of Directors holds regular public meetings the first and third Tuesday of each month at the District's headquarters Board Room located at 2950 Peralta Oaks Court in Oakland, California. A full schedule of public meetings may be found on the District's website: <http://www.ebparks.org/about/meetings/>

EAST BAY REGIONAL PARK DISTRICT PROFILE

DEMOGRAPHICS: The quality of life available in the San Francisco Bay Area, and the East Bay in particular, is well documented as fundamental to its vital, innovative, and diverse economy. This quality of life is afforded by a Mediterranean climate, easily accessible high-quality parklands, open spaces, waterways, world-class educational and cultural/arts institutions, a culturally diverse and well-educated work force, vital urban centers, and transportation connectivity. As a result, it has attracted the best and brightest employers, workers and students from around the world, while also creating economic opportunities.

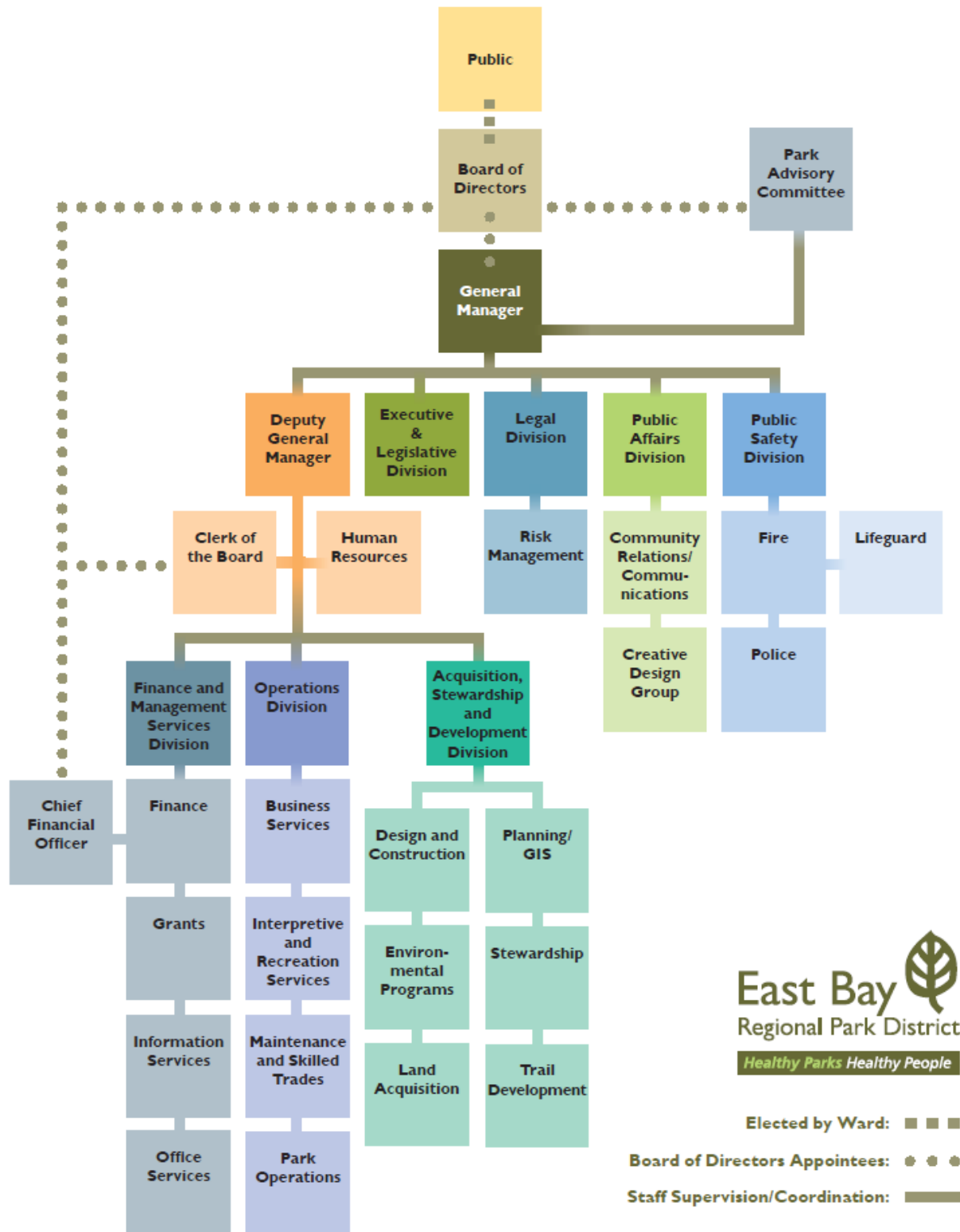
Data Item, Year	Alameda County	Contra Costa County
January 1, 2017 population"	1,645,359	1,139,513
January 1, 2016 population"	1,626,047	1,126,740
Housing units, 2016*	599,732	410,753
Persons per household, 2010-16*	2.79	2.83
Median household income, 2012-16*	\$79,831	\$82,881
High school graduates, age 25+, 2012-16*	87.3%	89.1%
Bachelor's degree or higher, age 25+, 2012-16*	43.9%	40.3%
Language other than English at home, 2012-16*	43.9%	34.5%
Land area, square miles, 2010*	739.02	715.94
Persons per square mile, 2010*	2,043.6	1,465.2
Mean travel time to work, minutes, 2012-16*	31.6	36.2

Source: * US Census Bureau website
 "California Department of Finance

Employment by Industry 2016**		
Industries	Alameda County	Contra Costa County
Number of Residents Employed**	802,400	544,900
Educational & Health Services	15.24%	18.48%
Trade, Transportation & Utilities	17.86%	17.82%
Professional & Business Services	16.68%	14.31%
Government	16.00%	13.81%
Leisure & Hospitality	9.19%	11.12%
Financial Activities	3.93%	7.39%
Mining, Logging and Construction	5.57%	6.97%
Manufacturing	9.72%	4.09%
Other Services	3.39%	3.57%
Information	2.36%	2.22%
Farm	0.06%	0.22%
Unemployment Rates, December 2017**		
Unemployment	3.0%	3.1%

Source: **State of California Employment Development Data (not seasonally adjusted).

EAST BAY REGIONAL PARK DISTRICT ORGANIZATION CHART



REV. 1-2017

HOW TO USE THIS BOOK

HOW TO USE THIS BOOK

This document is organized to provide a systematic picture of the budget, beginning with the broadest perspective of all funds combined and moving to specific information by division and department. The budget is contained in two volumes, the Operating Budget and the Projects Budget Five Year Expenditure Plan.

The Operating Budget is arranged in four sections:

- **Section A – General Manager’s Message:** This section provides an executive summary of the budget, highlighting the status of the District, its accomplishments and future key initiatives. Performance measures are previewed in the message section, then broken down by responsible division in section C.
- **Section B – Budget Overview:** This section contains budget summary, tables, graphs, financial information and other data useful in understanding the intricacies of the District’s budget. The summary tables, such as Budget at a Glance, Total Resources and Total Uses are especially helpful in gaining an understanding of the District’s overall budget. Additionally, schedules listing budget by fund, separated by fund type, with explanation of each fund’s function is included in this section.
- **Section C – Division Summaries and Objectives:** This section includes a description of each division and department role, service description and performance measures in the form of key performance indicators and key performance objectives, with anticipated completion dates. Comparative financial and budget data and staffing levels for each division, department and unit are also included. Section C begins with the Executive & Legislative Division, and then is sorted alphabetically by division, department, unit, and park location (the unit and park location is included only for the Operations Division). Each division begins with a schedule that summarizes the operating and capital fund budgets for the division as a whole, and the funding sources used to support the division’s activities.
- **Section D – Supplemental Information:** This section contains a summary of the District’s key fiscal policies, including the basis of accounting and the budget process. Legal debt limits and California appropriation limit calculation are also included. A description of the District’s partnership with another local special park district is covered, as well as additional information on the District’s volunteer programs. A schedule of personnel by full time equivalents (FTEs) is contained in Section D, including three years of historical information. The section includes a comprehensive Salary Schedule for all bargaining and exempt employment groups. Finally, a glossary of terms concludes this section of the operating budget book.

The Project Budgets Five-Year Expenditure Plan includes two sections:

- **Section E – Project Data:** Includes both summary and detail information for all active capital and non-capital projects, funding sources and project types. It also contains a list of inactive projects.
- **Section F – Supplement:** Outlines the details of Measure CC and Measure WW projects that span the timeframe of the voter approved initiatives. The supplement also includes a list of nearly complete or inactive projects and a glossary of terms specific to projects.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**East Bay Regional Park District
California**

For the Fiscal Year Beginning

January 1, 2017

Christopher P. Morill

Executive Director

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General Manager's Message



Healthy Parks Healthy People



*Brickyard preparation for future
public access in McLaughlin Eastshore State Park
McLaughlin Eastshore State Park, Berkeley, Albany, Richmond*

SECTION A
GENERAL MANAGER'S MESSAGE

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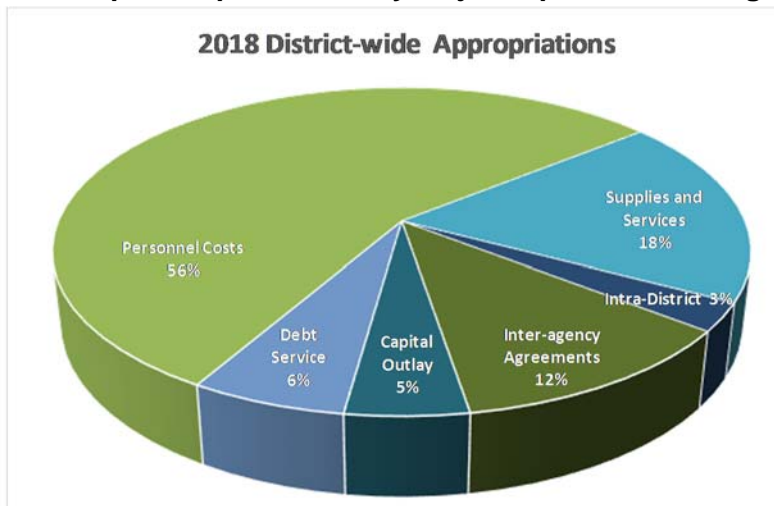
GENERAL MANAGER'S MESSAGE

An introduction to the East Bay Regional Park District 2018 Adopted Budget

To the Board of Directors:

I am pleased to present the 2018 Operating and Project Budget. This Budget presents a funding plan for the coming year that embodies the mission of the East Bay Regional Park District to preserve natural and cultural resources, and provide open space, parks, trails, recreation, and environmental education for 2.7 million residents in Alameda and Contra Costa counties and over 25 million annual visitors from the Bay Area and beyond. The annual budget process is a critical link in enacting the policies and vision of the Board of Directors and fulfilling the Park District's Master Plan. This 2018 Budget presents a balanced financial plan to guide our agency during the coming year and maintains high levels of support in critical areas such as environmental restoration, safety in parks and on trails, commitment to strategic investments, addressing long-term liabilities, and building on strong fiscal management policies.

2018 Adopted Expenditures by Major Expenditure Category



To provide a well-managed system of open space parklands, the District allocates over half (56%) of its annual funding for a workforce committed to the District's mission. Other major resources are dedicated to maintaining parks (21%), the District-wide capital program (5%), debt service on bonds (6%), agreements with other agencies (12%), and funding long-term liabilities.

FISCAL PRESSURES FACING THE PARK DISTRICT

After conducting operational reviews of the District's largest divisions and reviewing fiscal capacity, growing fiscal pressure is anticipated to result from the following:

1. Managing safe and healthy forests by reducing fire hazard in sensitive areas within regional parks.
2. Fulfilling commitments to voters under Measures AA, CC and WW to leverage key property acquisitions and construct park facilities.
3. Growing operational costs and necessary safety and security improvements related to opening new parks to the public.
4. Increasing costs of land acquisitions and environmental permits.
5. Modernizing current park facilities for future sustainability.
6. Unfunded long-term costs of environmental mitigation and ecological restoration.
7. Increased healthcare costs and pension obligations.
8. Unfunded long-term costs of adaptation and mitigation of the effects of climate change (i.e. sea-level rise, drought, flooding and fire).

GENERAL MANAGER'S MESSAGE

2018 PRIORITIES AND PERFORMANCE GOALS

Highlights of some key District-wide priorities and performance goals for 2018 are listed below. The complete list is defined in detail following this Budget Message.

Restore, Preserve, Protect and Maintain Scenic, Natural and Cultural Resources



BEFORE

AFTER

- Continue implementation of the Wildfire Hazard Fuels/Vegetation Reduction and Resource Management Plan to reduce hazardous fuels in the East Bay Hills and along the wildland urban interface.
- Continue transfer of lands from the U.S. Navy to create Concord Hills Regional Park.
- Develop plan for restoration of Hayward Marsh.
- Complete shoreline restoration and public access improvements at Encinal Beach, west of Crown Memorial State Beach.
- Begin construction on the Albany Beach restoration, trail and public access project providing interpretive and educational opportunities.

Plan for Climate Change Resiliency



- Conduct vulnerability assessment of the effects of climate change on District parklands.
- Construct Brickyard-Phase 1 Improvements at McLaughlin Eastshore State Park to provide scenic views of the San Francisco Bay and skyline, Bay-friendly landscaping, bike/pedestrian trails and climate resiliency.
- Develop greenhouse gas emissions reduction measures.
- Promote use and funding of paved trails as green transportation corridors.

GENERAL MANAGER'S MESSAGE

Improve Access to Public Parklands and Outreach to Underrepresented Groups



- Complete extension of the San Francisco Bay Trail from Pinole Shores to Bay Front Park.
- Transfer management of Oakland Inner Harbor Tidal Canal to advance SF Bay Trail in underserved areas of Oakland.
- Complete and begin implementation of land use plans for parks, including Miller Knox and Coyote Hills.
- Continue District-led Multicultural Walks and study their benefits.
- Provide programs for underrepresented residents in conjunction with the Regional Parks Foundation.

Ensure Fiscal Health of the Park District



- Provide public information related to key revenue initiatives including the extension of Measure CC, and the State Parks and Water Bond, Prop. 68.
- Continue to leverage Park District funds by seeking grants for road and trail maintenance from Alameda and Contra Costa counties, and shoreline restoration from SF Bay Restoration Authority.
- Secure funding partners, such as the Bay Area Toll Authority, for development and maintenance of Gateway Regional Shoreline.
- Partner with East Contra Costa Habitat Conservancy to obtain grants for acquisitions to protect habitat and develop trail connections.
- Develop updated long-term financial and capital improvement plans.
- Be diligent with FEMA grants and insurance funding related to the 2017 storm recovery projects.

Foster a Safe Visitor Experience



- Continue fire prevention programs funded by Measure CC, related to managing safe and healthy forests.
- Improve District-wide technology & security.
- Advance trail safety programs.
- Continue providing swim lessons and personal flotation devices.
- Develop plan for District-wide radio system to improve communication long-term.
- Enhance Public Safety participation at community meetings.
- Continue scheduled maintenance and replacement of Public Safety helicopter and additional police resources.

GENERAL MANAGER'S MESSAGE

Attract and Retain a Workforce of Excellence



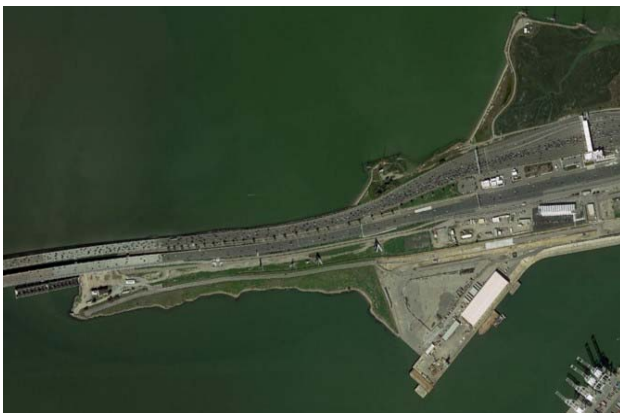
- Hire and train employees who are representative of the community we serve.
- Provide improved training and professional development programs for employees.
- Provide adequate funding for staff to allow for new park openings.
- Continue to provide staff facility improvements, such as upgraded service yards and a new Public Safety Headquarters.
- Develop District-wide Intranet to improve communication and data sharing.
- Commence a classification and compensation study for District staff.

Enhance Visitors' Relationship to Nature



- Develop new exhibits at Del Valle and Sunol visitor centers.
- Construct new Interpretive Pavilion at Shadow Cliffs Regional Recreation Area with financial support from the Regional Parks Foundation.
- Expand naturalist programs by using mobile education centers and pop-up interpretive programs.
- Develop a social media program to better educate the public about regional parks.
- Complete mine safety and restoration including interpretive coal mine exhibits.

Balance Environmental Considerations with Outdoor Recreational Opportunities



- Take over management and lands from the U.S. Army and other partners and begin development of a new Regional Shoreline Park at the foot of the San Francisco Bay Bridge.
- Continue to work with our environmental partners as the Park District develops expenditure plans for future initiatives.
- Complete kayak launch improvements at Point Isabel for better access to the San Francisco Bay Water Trail.
- Complete recreational improvements, including disk golf, at Oyster Bay Regional Shoreline.

GENERAL MANAGER'S MESSAGE

Park Advisory Committee Priorities for 2018

- Provide input on Measure CC Extension.
- Provide guidance and insight related to the District's Climate Action Team.
- Review and provide input on the District's community engagement process.

2017 MAJOR ACCOMPLISHMENTS

Celebrating Milestones

The Park District celebrated several milestones during 2017:

- Welcomed three newly elected or appointed Board Members: Ellen Corbett, Dee Rosario and Colin Coffey.
- Worked with local representatives to promote legislative approval for a State Park and Water Bond initiative consisting of \$4.1 billion dollars for State and local park & recreation agencies.
- As General Manager, received recognition from the State House of Representatives for over 40 years of public service with the East Bay Regional Park District, and for contributions to regional park systems throughout the State of California.
- Held a Grand Opening of the new public access and staging area for Point Pinole Regional Shoreline at Atlas Road Bridge.
- Completed and opened public access to the Dotson Family Marsh at Point Pinole Regional Shoreline, the Park District's largest shoreline restoration project.
- Settled legal issues to re-open Vargas Plateau Regional Park in May 2017 after it was closed for 12 months by court order.
- Delivered and promoted the Park District Economic Impact Report, acknowledging the Park District's \$500 million annual benefit to the quality of life for East Bay residents, businesses and visitors.
- Celebrated the ten-year anniversary of the adoption of the East Contra Costa County Habitat Conservation Plan/Natural Community Conservation Plan.
- The Board of Directors adopted a resolution outlining the District's support for protected national monuments in light of an Executive Order calling for a review of all national monuments designated since 1996.
- Acknowledged the 50th anniversary of the opening of the EBRPD Botanical Garden at Tilden Regional Park.
- Hosted and chaired the Annual Hills Emergency Forum, a consortium of several land management agencies committed to supporting the reduction of hazardous fuels in the East Bay Hills.

2017 Major Accomplishments

Some highlights of Park District efforts in 2017:

- Persevered through the 2017 Winter Storms, which resulted in over \$13 million in assessed damages. Most park access was reopened and restored within six months, including Redwood Canyon Golf Course and Del Valle Regional Park.
- Acquired, optioned or leased nearly 640 acres of open space and parklands, and continued to leverage the District's Measure AA and WW bond funds with grants and

GENERAL MANAGER'S MESSAGE

partnerships with other agencies.

- Received national recognition for presentations at the National Regional Parks Association conference related to climate resiliency and social justice.
- Completed several projects funded by Measure CC, including the Dotson Family Marsh, Atlas Road Bridge and Children's Play Area at Point Pinole Regional Shoreline, demolition of two former federal buildings at Robert Crown Memorial State Beach, and continued progress on the permitting, environmental compliance and design for the Doolittle segment of the San Francisco Bay Trail.
- Opened five convenience camping cabins to the public at Lake Del Valle Family Campground.
- Completed negotiations with the Park District's largest group of represented employees, coming to a fair and sustainable agreement on a four-year Memorandum of Understanding within the Board's budget requirements.
- Created a new pension trust to pre-fund growing retirement obligations.
- Issued the next \$80 million of Measure WW bonds, including a portion as Green Bonds, designated for environmentally beneficial projects.
- Continued to bring in new talent as long-time members of management staff retired, including the Police Chief, Fire Chief and Chief Human Resources Officer.

2018 BUDGET HIGHLIGHTS

The District's 2018 budget of \$257.7 million (including transfers) is balanced, taking into account the General, special revenue, debt service, and project funds. General Fund appropriations and transfers out total \$146.9 million – a \$10.6 million (7.8%) increase over the 2017 Adopted Budget. The increase is funded both by base resources, mainly property tax increases, and one-time funds.

Budgeted revenue reflects approximately 7.4% growth in property tax from the 2017 budget; nonetheless, the Park District continues to carry long-term unfunded liabilities. The growth in property tax revenue is attributed to the strong real estate market in both Alameda and Contra Costa counties. Property values are being increased by new commercial and residential sales and the compounded 2% annual increases as permitted under Proposition 13. Therefore, the aggregated property tax revenue increase for the year is expected to exceed the statutory 2% growth rate by almost 5%. The property tax growth rate is projected to be lower in future years, closer to 4.5% to 6.7%, as predicted by Beacon Economics.

The 2018 Budget includes an increase of 15.8 positions or full time equivalents (FTE's) and additional hours for seasonal staff equal to 6.8 FTE's, bringing the total of FTEs to 823, a 2.2% annual increase. Over five (5.3 FTE's) of these new positions fulfill "pipeline" requests, which are increases in staffing directly associated with the opening of new Park District facilities and property. Additional positions have been added to accommodate growth in service needs, or expanded programs. Complete staffing schedules are located in the supplemental information section of this document.

The table on the next page shows the changes in Park District-wide resources and use of funds over the past four years.

GENERAL MANAGER'S MESSAGE

Trends (in millions)	2015 Actual	2016 Actual	2017	2018
			Adopted Budget	Adopted Budget
Revenue (All Funds)	\$ 189	\$ 201	\$ 173	\$ 179
Expenditure (All Funds)	\$ 196	\$ 224	\$ 194	\$ 216
Transfers In	\$ 60	\$ 47	\$ 37	\$ 42
Transfers Out	\$ 60	\$ 47	\$ 37	\$ 42
General Fund Appropriations	\$ 107	\$ 115	\$ 125	\$ 134
Project Funds Appropriations	\$ 36	\$ 52	\$ 23	\$ 14
FTEs (Permanent and Temporary)	762	781	805	823

Financial Management - The Park District's financial decisions are driven by sustainable, conservative policies. Over the past several years, the Board of Directors has adopted policies related to establishing and maintaining prudent fund balance reserves and funding park improvements, unfunded liabilities, and major facilities and infrastructure replacement needs. These policies are critical steps in developing long-range financial strategies that both sustain existing services and provide for prudent ongoing growth. The Park District exemplifies these financial policies in the following ways:

- General Reserve Fund Balance Policy: The General Fund Reserve (Unassigned) Fund Balance Policy was updated in 2014 to establish clear targets for the retention of prudent reserve fund levels. The target is set every five years under specific criteria analyzed by the Park District's Chief Financial Officer, and is currently 32% of annual revenues. Fund balance surpluses above this target may then be considered for one-time appropriations.
- Balanced Budget Policy: The Balanced Budget Policy was adopted in 2009 and updated in 2016 to clearly state that financial resources are required to equal or exceed uses at the time of budget adoption.
- The Park District continues to seek the best governmental financial practices to stabilize or reduce future annual costs, and implement other long-term strategies. The Park District has received the Distinguished Budget Award and Certificate of Achievement for Financial Reporting, for twelve consecutive years. The Park District also maintains an excellent bond rating of AAA from Standards and Poor's (S&P) and Aaa from Moody's Investor Services.

Current Resources and Spending Plan - This year we are fortunate to present a budget that includes sufficient revenue growth to fund current expenses, provide for modest increases in staffing and service levels, and invest in infrastructure to improve efficiency and workplace facilities. The details in the Budget Overview section include important infrastructure improvements, protection of key resources, and fulfillment of ongoing obligations for park improvements.

GENERAL MANAGER'S MESSAGE

LONG-TERM GOALS AND STRATEGIES

The Park District's primary financial strategic goal is to preserve long-term solvency and fiscal sustainability.

The Park District's overriding long-term organizational strategic goal is to fulfill the requirements of the District's enabling legislation (California Public Resources Code Article 3, 5500 et al), which states that the Park District has the power to "... acquire land... develop and operate a system of public parks... for the use and enjoyment of all inhabitants of the District, to conduct programs and classes in outdoor science education and conservation... to employ a police force... to prevent and suppress fire..."

The Park District's strategic goals are reviewed, formulated, and/or revised on an approximately ten-year cycle, during which the Master Plan is updated, and input is sought from constituents, park users, employees, and the Board of Directors. On an annual basis, strategic planning is articulated during yearly Board workshops.

PERFORMANCE MEASURES

District-Wide Performance Goals

Beginning in 2017, the Park District identified District-wide Performance Goals which tie to the Park District's Mission and Vision Statements and demonstrate the Park District's commitment to continual improvement with an emphasis on results. These Performance Goals are structured to achieve a cohesive reporting structure that is easily accessed and understood by Park District constituents. A subsection immediately following this budget message provides an easy-to-follow guide to the Park District's 2018 Performance Goals. The intent of these entity-wide measures and key objectives is to broaden the value of the information, increasing accountability and transparency, while leading to District-wide learning and process improvements.

The divisional performance goals associated with these key indicators and objectives are included in Section C - Division Summaries and Performance Measures.

CONCLUSION

The Park District is fortunate to be governed by elected officials who are committed to sound financial management policies and long-range strategic planning to preserve our beautiful land for the public's enjoyment.

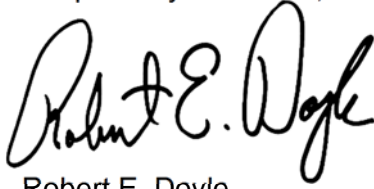
Looking to the future, the Park District is committed to preserving natural and cultural resources and providing open space, parks, trails, safe and healthful recreation, and environmental education. We depend on the support of our constituents and park visitors to help the East Bay Regional Park District continue to be a leading park district in the nation.

In closing, this budget presents a sound fiscal plan that continues the Park District's commitment to our constituents and the policies of its Board of Directors. I would like to acknowledge the staff members of the Finance Department, as well as the staff of all divisions

GENERAL MANAGER'S MESSAGE

within the Park District, who have worked hard to advance the excellence of the Park District's budget process, and the improvement of this budget document.

Respectfully submitted,

A handwritten signature in black ink that reads "Robert E. Doyle". The signature is written in a cursive, flowing style.

Robert E. Doyle
General Manager

DISTRICT-WIDE PERFORMANCE MEASURES

The District has identified eight District-wide Performance Goals, which tie to the District’s Mission and Vision Statements. These Performance Goals are depicted below.



The Park District reports on performance in two ways: **Key Performance Indicators** show progress towards the eight Goals, and one-time **Key Performance Objectives** highlight specific tasks and actions to be taken. **New appropriations** above \$100,000 are also linked to Performance Goals.

Mission Statement

“The East Bay Regional Park District preserves a rich heritage of natural and cultural resources and provides open space, parks, trails, safe and healthful recreation and environmental education. An environmental ethic guides the District in all of its activities.”

Vision Statement

“The District envisions an extraordinary and well-managed system of open space parkland in Alameda and Contra Costa counties, which will forever provide the opportunity for a growing and diverse community to experience nature nearby.”

From the District’s 2013 Master Plan: “The District is committed to highlighting performance and results; using the annual budget process to determine goals, allocate resources and measure outcomes. This process keeps the District accountable for performance improvement and exhibits the District’s accomplishments in attaining results that are important to stakeholders.”

Goal - Improve Access to Public Parklands and Outreach to Underrepresented Groups

Improve access to and use of the parks by members of groups that are under-represented, such as persons with disabilities, the economically disadvantaged, and elderly park visitors.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Miles of new trail opened	6	5	3.3	5
Number of Healthy Parks-Healthy People programs conducted annually, engaging under-resourced communities	16	24	24	25
Number of exhibits made more accessible with audio and multi-lingual messages	8	12	12	15
Number of “Park Prescription” agency partnerships implemented with NGO community health providers	11	14	14	20
Number of special events and festivals attended by Park Ambassador volunteers	65	65	85	90
Number of youth attending outdoor and environmental camps via Camperships provided by Regional Parks Foundation	8,997	10,000	9,112	11,000

Key Performance Objectives:

Div.	Description:	Completion:
OPS	Construct Kennedy Grove Playground with new features to increase access for visitors with disabilities	2018
PA	Develop prototype for park information panels and map brochure with contemporary design for people of all abilities	2018
PA	Partner with an academic institution to commission a study on the health benefits of Multicultural Wellness Walks	2018
PA	In partnership with community agencies, conduct ten Multicultural Wellness Walks to lead under-represented communities to the urban outdoors	2018
ASD	Complete Army Corps of Engineers’ transfer of fee title for Oakland Inner Harbor Canal, advancing SF Bay Trail construction in an underserved area	2018
ASD	Complete Land Use Plan Amendment for Coyote Hills Restoration and Public Access Project to open 300+ acres of parkland to the public	2018
ASD	Complete Miller Knox Land Use Plan Amendment and Environmental Impact Report to improve public access	2018
ASD	Complete Sibley Land Use Plan Amendment and Environmental Impact Report to open 389 acres to the public	2018
ASD	Close SF Bay Trail gap from Pinole Shores to Bayfront Park	2018

Goal – Attract and Retain a Workforce of Excellence

Hire and support the development and retention of well-trained, dedicated, and productive employees.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Number of job recruitments completed	75	50	64	50
Number of in-service professional development opportunities provided	95	100	118	100
Percentage of <i>good</i> or <i>excellent</i> ratings in the annual Office Services internal customer survey	89%	85%	87%	88%
Average time to resolve an Information Services help desk ticket / work request	52 hours	30 hours	54 hours	40 hours
Percentage good or excellent rating of In-Service Training in the annual HR internal customer survey	NA	NA	59%	70%
Increased racial diversity of workforce (as self-reported by employees)	NA	NA	YES	YES
Maintain professional standards of Commission on Accreditation for Law Enforcement Agencies (CALEA) certification	YES	YES	YES	YES
Number of safety trainings provided to employees	10	8	37	40
Percentage of completed annual performance plans for permanent employees	NA	NA	NA	100%
Percentage of completed performance appraisals for permanent employees	NA	NA	58%	100%

Key Performance Objectives:

Div.	Description:	Completion:
E&L	Commence Compensation and Classification study for AFSCME Local 2428 represented positions	2018
PS	Begin Commission on Accreditation for Law Enforcement Agencies (CALEA) process for Public Safety Communications Unit	2018
E&L	Improve access to “Employee Online” self-service portal, to allow employees increased access to change benefits and update payroll and tax information	2018
E&L	Streamline training registration through online enrollment system	2018
E&L	Update policies pertaining to leaves of absence and employee obligations	2018
E&L	Extend smartphone technology to park supervisors	2018
E&L	Provide an Advanced Supervisors Academy	2018
FMS	Complete intranet website to streamline data-sharing	2018
FMS	Update lunch room at Administrative Headquarters Building	2018
FMS	Create new server for the Cumulus Photo Application to reduce duplication of effort and facilitate sharing of photographs and archives	2018
ASD	Provide staff facility improvements at Public Safety Headquarters and service yards	2018

Goal - Restore, Preserve and Protect Scenic, Natural & Cultural Resources

Manage, maintain, and restore East Bay parklands in order to retain their important values.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Acres of natural resources protected from fire and improved through vegetative management	1,100	1,150	1,150	1,200
Total acres of land acquired or under management by the Park District	120,931	121,400	121,407	121,900
Number of trail miles maintained or restored	NA	500	619	550
Number of trail maintenance volunteers	582	500	522	600
Completed oral histories of key contributors to the Park District legacy	7	17	20	20

Key Performance Objectives:

Div.	Description:	Completion:
PS	Initiate twenty acres of fuel reduction treatments in FEMA grant-funded areas and prepare contracts to treat an additional 150 acres for 2019	2018
PA	Partner with Regional Parks Foundation to provide \$150,000 in private funding for environmental initiatives	2018
PA	Construct Black Diamond Mines coal exhibit to interpret the deeper history of this unique natural resource	2018
E&L	Advance development of a regional park at Alameda Point, by facilitating a lease of former naval base lands and developing an MOU with the City of Alameda	2018
ASD	Complete the Encinal Beach restoration project to improve habitat quality, provide water access to kayakers and improve public access to the shoreline	2018
ASD	Continue transfer of Concord Naval Weapons Station lands to create the new Concord Hills Regional Park	2018
ASD	Begin construction on Albany Beach Restoration to enlarge beach and dunes	2018
ASD	Develop conceptual restoration plan for the Hayward Marsh to address habitat restoration needs and protect against sea level rise	2018
ASD	Improve habitat at Point Pinole to restore and protect the Black Rail population and other marshland creatures	2018

Goal – Balance Environmental Considerations and Outdoor Recreational Opportunities

Balance the need for environmental protection with the need for people to have access to healthy outdoor recreation in regional parklands.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Percentage of Alameda & Contra Costa County residents surveyed indicating that they somewhat or strongly view the Park District as a valuable public resource	96	97	97	97
Habitat restorations completed	NA	4	4	4
Number of plans and policies completed to guide District land use	6	4	4	4
Average rating of the District-wide Pavement Condition Index (PCI) of roads and trails	72	72	78	76
Average rating of the Facilities Condition Index (FCI) for District structures and utilities	50	72	51	72

Key Performance Objectives:

Div.	Description:	Completion:
ASD	Continue planning for a new park at Gateway Regional Shoreline	2018
ASD	Complete the Concord Hills Land Use Plan and Environmental Impact Report to open 2,540 acres of new parkland, provide six staging areas and 22.7 miles of trails and conserve 2,500 acres of habitat	2018
ASD	Complete the Black Diamond Mines Land Use Plan Amendment to open 5,000 acres to the public, add two staging areas, provide 30+ miles of new trails, and develop a historic district for interpretive purposes	2018
FMS	Complete Point Isabel kayak launch, providing environmentally appropriate non-motorized access to the San Francisco Bay Water Trail	2018
ASD	Complete Oyster Bay Regional Shoreline recreational improvements	2018
ASD	Plan renovations to Crown Memorial State Beach, including integrating recently acquired General Services Agency properties	2018

Goal – Foster a Safe Visitor Experience

Provide programs and undertake practices that will facilitate and foster a safe visitor experience in regional parks.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Percent of users surveyed satisfied with Police Department efforts to promote safe and pleasant parks	68%	85%	75%	85%
Number of swim lesson participants	1,791	1,550	1,756	1,550
Number of personal flotation devices provided at Lake Del Valle through the “Vamos a Aprender” Program	700	1,000	1,023	1,100
Number of “Share the Trail” events held annually	5	5	5	7

Key Performance Objectives:

Div	Description:	Completion:
PS	Develop long-term plan to improve radio system interoperability and communication between EBRPD and other police agencies	2018
PS	Provide Volunteer Trail Safety Patrol education booths at ten sites, to educate the public and encourage positive dialogue regarding trail etiquette	2018
PS	Improve trail safety and reduce conflict by staffing information tables with patrol officers at five public events	2018
PS	Continue fire prevention programs funded by Measure CC, related to managing safe and healthy forests	2018
PS	Complete scheduled replacement of Public Safety helicopter	2018
PA	Implement safety messaging signage in parks to reduce incidents of theft and fire	2018
PA	Provide \$80,000 in private funding for safety programs through the Regional Parks Foundation	2018
FMS	Provide for continuity of operations through new server and storage for Public Safety Computer Aided Dispatch program (CAD)	2018

Goal – Enhance Visitors’ Relationship to Nature

Deepen understanding and appreciation for the East Bay’s open space and its wild inhabitants.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Number of interpretive and recreation programs provided to the public	3,220	3,490	3,490	3,600
Number of interpretive programs provided to school groups	2,056	2,600	2,116	2,250
Number of community outreach programs	83	100	83	85
Number of updated park interpretive panels	40	50	40	50
Annual reservations for public programs booked through the Reservations Department	15,643	15,750	15,721	16,000
Annual number of community volunteer hours recorded	150,782	155,000	168,700	172,000
Annual number of participants in outdoor recreation programs	NA	NA	7,000	7,200

Key Performance Objectives:

Div	Description:	Completion:
OPS	Construct Interpretive Pavilion at Shadow Cliffs Regional Recreation Area to provide outdoor interpretive program space	2018
PA	Production of two educational videos of the history of open space in the East Bay and its value in an urban setting	2018
PA	Production of three videos highlighting the history, importance, and value of three natural resources in the urban interface: redwoods, endangered species and native American cultural resources	2018
PA	Plan and install interpretive exhibits at Sunol and Del Valle Visitor Centers	2018
PA	Develop Trails Challenge app for smartphone to encourage new participants to engage in the District’s flagship annual hiking event	2018
PA	Prepare feasibility study to research opportunities for capital campaigns in support of Visitor Centers	2018
E&L	Develop a social media plan to engage and educate the public about issues facing East Bay Parks, leveraging resources and networks via partner community organizations	2018

Goal – Ensure the Fiscal Health of the Park District

Take actions and maintain practices that safeguard the long-term financial viability of the Park District.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Amount of dollars for land acquisition from non-Park District sources	\$6.0m	\$1.8m	\$3.8m	\$3.0m
Number of grant applications awarded	26	25	34	25
Grantor payments received	\$15.8m	\$10.0m	\$12.8m	\$13.5m
Amount of investment to the Major Infrastructure Renovation and Replacement Fund	\$3.1m	\$5.0m	\$5.0m	\$5.0m
G.O. bond rating from Standard and Poor's and Moody's rating agencies	AAA and Aaa	AAA and Aaa	AAA and Aaa	AAA and Aaa
<i>Certificate of Achievement for Excellence in Financial Reporting and Budgeting</i> awarded to the Park District by GFOA	Yes	Yes	Yes	Yes
General Fund reserve balance policy targets met at year-end	Yes	Yes	Yes	Yes

Key Performance Objectives:

Div	Description:	Completion:
E&L	Conduct preliminary requirements for the extension of Measure CC and provide public information in anticipation of a campaign	2018
E&L	Advance State Park Bond with funds for per capita grants, Coastal Conservancy Bay Area Programs, and agencies operating State Parks	2018
FMS	Receive federal approval for all FEMA grants related to 2017 winter storms, to ensure rapid repair of infrastructure and secure \$6 million in federal funding	2018
FMS	Develop long range financial and capital improvement plans	2018
PA	Partner with the Regional Parks Foundation to provide \$2 million from private funding from for parks, programs, and initiatives	2018
E&L	Confirm commitment for paved trails maintenance from Alameda and Contra Costa counties, including from Regional Measure 3 (Bay Area Toll Authority's potential bridge toll revenue measure)	2018
FMS	Conduct Internal Audits of 5% of park revenue sites to ensure best practices in collection of public funds	2018
OPS	Implement new Point of Sale cash collection sites	2018

Goal – Plan for Climate Change Resiliency

Championing parks for a changing climate and taking positive actions to reach resiliency and carbon neutrality.



Key Performance Indicators:

Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
Linear feet of creeks restored or enhanced to improve habitat and water quality	NA	1,500 LF	1,750 LF	2,000 LF
Acres of wetlands restored or enhanced to protect the shoreline and to adapt to sea level rise and protect from flooding	NA	99	100	100
Number of vehicles replaced with more fuel-efficient vehicles	7	4	10	5
Solid waste diversion rate	3%	5%	5%	5%
Green waste reuse rate	NA	NA	NA	50%
Reduction in water consumption using 2013 as a baseline	33%	25%	45%	25%
Number of completed energy efficiency projects	135	150	269	100

Key Performance Objectives:

Div	Description:	Completion:
E&L	Finalize climate change policy framework	2018
E&L	Develop greenhouse gas reduction measures	2018
E&L	Initiate the Blue & Green Awards Program to recognize Climate Champions	2018
E&L	Centralize climate mitigation efforts into the <i>Climate Friendly Program</i>	2018
E&L	Centralize climate adaptation efforts into the <i>Climate Readiness Program</i>	2018
E&L	Finalize trail user survey to determine current usage and enhance use of trails as a green transportation corridor	2018
PA	Develop interpretive panels in three parks to explain and showcase the Park District’s efforts to prepare and adapt to a changing climate	2018
PA	Use media and website to showcase Climate Smart videos to raise awareness about climate change and efforts to preserve natural areas	2018
OPS	Install fuel automatization hardware and software on fuel pumps to better track fuel consumption and improve operating efficiency	2018
ASD	Develop a two-year baseline for greenhouse gas emissions and consumption of natural resources, including water, for 2016 & 2017	2018
ASD	Conduct a vulnerability assessment of the effects of climate change on District lands	2018
FMS	Develop measures for “green bonds” annual reporting, reflecting quantitative and qualitative impacts of green bond expenditures	2018

Budget Overview

East Bay 
Regional Park District

Healthy Parks Healthy People

SECTION B
Budget Overview



*Access improvements at Miller/Knox Regional Shoreline,
Richmond, funded in part by Measure CC.*

SECTION B
BUDGET OVERVIEW

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BUDGET OVERVIEW

2018 Budget Summary

The East Bay Regional Park District's 2018 adopted budget is structurally balanced and in compliance with the District's Balanced Budget Policy. This Policy states that financial resources are required to equal or exceed uses at the time of budget adoption. It further states that the fund balance or net assets (amount by which fund assets exceed fund liabilities) in the special revenue funds, debt service funds, capital project funds and proprietary funds may be used as a resource to achieve a balanced budget. Furthermore, the Board of Directors has committed General Fund fund balance for various purposes. Finally, the Balanced Budget Policy states that unassigned fund balance "may be proposed for use as a resource to achieve a balanced budget to address temporary shortfalls in the General Fund, when, in the General Manager's determination, it is necessary to continue essential services."

The District's budgeted resources for all funds total \$220.1 million (including transfers of \$ 41.5 million), which is 4.7% more than the 2017 budget. The increase in revenue is attributed mainly to an increase in property tax revenue resulting from increases in assessed valuation as the local economy continues to improve.

The District's budget uses for all funds total \$257.8 million (including transfers of \$41.5 million), which is 11.6% more than the prior year budget. Increases in salaries, local grants, and transfers-out were the primary drivers of this increase.

The difference between District resources and uses will be funded through the planned use of fund balance. Project funds will utilize \$27.8 million of fund balance. Bond proceeds from Measure AA, Measure WW, and the 2012 Promissory Note are recorded in fund balance. These bond proceeds will be used for capital projects and the Measure WW Local Grant Program in 2018.

The 2018 General Fund budgeted revenue of \$147.1 million is \$10.8 million greater than the prior year budgeted revenue. The increase is attributed mainly to the 7.4% increase in budgeted property tax revenue. Investment earnings also contributed to the higher budgeted revenues in 2018.

General Fund appropriations total \$147.0 million (including transfers out of \$12.7 million), as compared to \$136.3 million in the prior year, a 7.8% increase. The increase in appropriations is attributed to the following:

- 11.9% increase personnel costs
- -8.9% decrease in supplies/services
- 32.0% increase in capital outlay
- 7.9% increase in transfers out

The 2018 transfers out of the General Fund total \$12.7 million, compared to \$11.8 million in the prior year. This reflects a decrease in one-time project funding to the Capital and Other Than Assets Funds.

BUDGET OVERVIEW

Long-term and Current Priorities and Accomplishments

The District's long-term priorities are established through the Master Plan, which was most recently updated in 2013. The Master Plan addresses issues and priorities raised by the Board of Directors, the public and staff, including: "trails for all," the "Healthy Parks Healthy People" movement, affirming the role and identity of the Regional Parks, balancing funding priorities, meeting expectations and sound fiscal practices, supporting the shift to "green communities," developing productive partnerships, responding to changes in demographics, and creating conservation and management standards for cultural and historic resources. The District's current and long-term priorities are listed in the General Manager's Message and throughout this document.

The District's 2017 Accomplishments are outlined below:

Leveraging Financial Resources and Fiscal Responsibility

- The East Bay Regional Park District awarded more than \$1.4 million in WW Local Grant Program funds to 7 local community park and recreation projects. These funds are available through the Measure WW Bond funds, approved by the voters in Alameda and Contra Costa counties. To date, \$89 million of the original \$125 million in Measure WW Local Grant funds have been dispersed throughout the communities in Alameda and Contra Costa counties.
- Issued \$80 million of new Measure WW bonds for park acquisitions and development projects, with \$30 million certified as green bonds; and refunded \$44.5 million of 2009 WW bonds which will save the tax payers approximately \$7.1 million.
- Received AAA and Aaa ratings from Standard and Poor's and Moody's rating agencies, which are the highest financial bond ratings issued. Also, received a GB1 rating on our first series of green bonds from Moody's Investor Service which provides the highest level of certification for the emerging green bond market.
- The Park District was the recipient of budget awards from the Government Finance Officers Association for the Certificate of Achievement for Excellence in Financial Reporting for the 16th consecutive year, and the Distinguished Budget Presentation Award for the 13th consecutive year.

In addition, in 2017 the District:

- Worked with local representatives to promote legislative approval for a State Park and Water Bond initiative consisting of \$4.1 billion dollars to the State and local park & recreation agencies, with per capita funding for regional agencies to help offset the over \$5 million per year we incur operating State parks.
- Implemented new irrevocable pension trust to pre-fund growing retirement obligations and established long-term funding strategies aimed to stabilize pension costs and minimize pension costs over the next 10 years.
- Adopted new financial policies, including a debt policy and job order contracting policy.
- Managed and updated special use agreements for concessionaire businesses, including equestrian centers, food providers, golf and sports activities, increasing revenue to the District and adding protections related to long-term maintenance. Included negotiating a long-term agreement for the operations of the Redwood Canyon Golf Course.
- Submitted two grant applications to the San Francisco Bay Restoration Authority for 2016 Measure AA funding for restoration projects at Coyote Hills Regional Park and Encinal Beach, west of Crown State Memorial Beach.

BUDGET OVERVIEW

- Dedication of the 1.2 megawatt solar array at Shadow Cliffs Regional Park which will nearly zero out the Park District's electric footprint in support of our strategic energy plan.
- Transitioned to Bank of the West for District-wide banking services.

Acquisition of New Parkland

In 2017, the Park District acquired, optioned or leased over 639 acres of open space and parklands, continuing its commitment to protect significant biologic, recreational, and historic resources, align park boundaries and provide public access and trail connections throughout the Park District.

Some of the notable land acquisitions, options and leases include:

- The transfer of the 36.73-acre Oakland Inner Harbor Tidal Canal property from the Army Corps of Engineers to help complete gaps in the Bay Trail along the Oakland waterfront.
- The purchase of 5.24 tax-defaulted acres from Alameda County proximate to the Bay Area Ridge Trail and contiguous to Garin Regional Park to round out park boundaries and protect a nearby tributary of Palomares Creek.
- The purchase of three properties and the option of one property in partnership with the East Contra Costa Habitat Conservancy using both State and Federal grant funds, providing opportunities to protect habitat, seasonal drainages and associated special-status plant and animal species, and develop possible staging and trail connections to other open space:
 - The 320-acre Casey property off Byron Hot Springs Road at Byron Vernal Pools Regional Preserve with additional grant funding provided by NextEra and a settlement agreement for avian mitigation related to the repowering of wind turbines in the Altamont Pass Wind Resources Area as administered by CDFW (purchase).
 - The 80-acre Fitzpatrick-Campos property located just east of Byron Vernal Pools Regional Preserve and surrounded on the northern and eastern sides by conservation easement areas with additional grant funding provided by NextEra (purchase).
 - The 40-acre Roddy Home Ranch property at Deer Valley Regional Park representing a unique opportunity to preserve a property with a rich history of cattle ranching and the legacy of one of East Contra Costa County's most colorful cowboys (purchase).
 - The 230-acre "Roddy Ranch Golf Club" property surrounded on all four sides by the 1,885-acre former Roddy Ranch property acquired by the Park District at Deer Valley Regional Park in 2014 (option).
- The purchase of the four-acre Glenn property at Pleasanton Ridge which will eliminate an inholding, help preserve seasonal Tehan Creek and habitat values, and offers a potential alternative trail alignment from the future staging area to be located off nearby Foothill Road.
- The continuation of our Operating and Management Agreement with California Department of Parks and Recreation for 252 acres at Robert W. Crown Memorial State Beach and the acceptance of a 1.19-acre access and utility easement along McKay Avenue which provides the Park District with the rights needed to operate the 3.89-acre Neptune Point parcel acquired by the Park District in 2015.
- The lease of the 2.5-acre Bridge Yard property from Caltrans at the touchdown of the San Francisco Bay Bridge and proximate to the future East Bay Gateway Regional Shoreline in order to offer interpretive and recreational programming to the public.
- The formal acceptance of the dedication of a public access easement and trailhead parking from the Ridgmont at Skyline Condominium Association to perfect our rights for public access into Leona Canyon Open Space Regional Preserve in that area.

BUDGET OVERVIEW

- The acceptance of aerial, trail, support and drainage easements from Union Pacific Railroad to facilitate the construction of an overpass bridge which will complete a gap in the Bay Trail near Bayfront Park in Pinole.
- The acceptance of a 4.26-acre trail easement in Pinole from LDK Ventures to help close a gap in the Bay Trail located near the Atlas Road Bridge entrance to Point Pinole Regional Shoreline.
- The acceptance of a utility easement from McAvoy Yacht Harbor LLC allowing the construction of flush toilets as part of the Bay Point Regional Shoreline Restoration and Public Access project.
- The amendment and extension of the Shoreline Trail Operating Agreement with the Port Costa Conservation Society for 78.11 acres operated by the Park District as part of Carquinez Strait Regional Shoreline offering horseback riding, hiking and picnicking.
- The completion of an exchange of fee and easements at Vasco Hills and Byron Vernal Pools Regional Preserve to benefit Contra Costa County's Vasco Road Widening Project.
- The conveyance of 0.33 acres of real property to Kenilworth Equestrian, LLC in exchange for a 0.37-acre conservation easement at Redwood Regional Park to resolve an encroachment, protect Redwood Creek and preserve viewsheds.

Expanded Access to Parks and Trails

Thanks to the efforts of our officials elected to the State Assembly and State Senate and the U.S. Senate and Congress, the Park District recently secured approximately \$2.5 million in state grants and \$3 million in federal grants for parks and trails. Some projects underway or completed in 2017 are:

- Continuing to actively pursue the no cost-transfer of 2,400 acres of federally owned land at the Concord Naval Weapons Station for a new regional park.
- Completed and opened public access to the Park District's largest shoreline restoration project at the Dotson Family Marsh in Point Pinole Regional Shoreline, funded with over \$8 million in state and federal grants, \$2.8 million in Measure CC funds, and \$3 million in Measure WW bonds.
- Began construction on the Pinole Shores to Bayfront Park Bay trail segment of the San Francisco Bay Trail estimated at \$13.2 million. The project received \$4 million in Active Transportation Program funding by the Metropolitan Transportation Commission as well as \$1.3 million in Recreational Trail Program funding from State Park, and \$2 million in additional funding from other grants.
- Of the \$10 million total in Measure J funding allocated to the District from the Contra Costa Transportation Authority (CCTA), the District uses approximately \$500,000 per year for trails maintenance in Contra Costa County.
- The District received a grant from the California Natural Resources Agency: \$750,000 from the Urban Rivers Prop 1 Program for restoration of McCosker Creek in Sibley Regional Preserve and was awarded \$2.1 million from the Urban Greening Grant for the trail construction and staging area improvements at Lone Tree Point.

Additionally, the District:

- Held a Grand Opening of the new public access and staging area for Point Pinole Regional Shoreline at Atlas Road Bridge funded by \$1.4 million in Measure CC funds, \$1.4 million by City of Richmond, \$7.4 million in Measure WW bonds and other grants.

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- Opened five convenience camping cabins to the public at Lake Del Valle Family Campground, with heating, air conditioning and one cabin fully accessible for visitors with disabilities.
- Settled legal issues to re-open Vargas Plateau Regional Park in May 2017 after it was closed for 12 months by court order.
- Negotiated an agreement with Dumbarton Quarry Associates to construct a greatly enhanced Phase II campground with two group camps and 27 convenience camping sites at the Dumbarton Quarry Campground on the Bay.

District Leadership and Model Practices

Reorganized the Board of Directors with Beverly Lane serving as Board President for 2017 and welcomed three new Board Members: Dee Rosario, Ellen Corbett and Colin Coffey representing Wards 2, 4 and 7, respectively.

The District also accomplished the following:

- Completed the East Bay Regional Park District Economic Impact Report, a longitudinal analysis acknowledging a \$500 million annual benefit to the quality of life for East Bay residents, businesses and visitors. The report was unveiled at an Economic Impact Summit attended by 100 of the Park District's stakeholders.
- Held Bay Trail Summit, bringing together stakeholders and community leaders to discuss creative ways to advance completion of the San Francisco Bay Trail along Park District shorelines.
- Developed Measure CC Report Card Update and public information plan, including key messages related to projects funded by the voter approved Measure CC initiative.
- The Operations Division received the *Creating Community Award of Excellence* from the California Park and Recreation Society (CPRS) for Interpretive and Recreation Services' Community Outreach Outdoor Program.
- Continued the national model program, *Healthy Parks - Healthy People Bay Area*, creating regular healthy hiking activities throughout regional parks in both Alameda and Contra Costa counties.
- Successfully negotiated Biological Opinion with USFWS for Concord Hills Regional Park that provides public access to a new regional park while protecting natural resources.
- Successfully negotiated an MOU that streamlines the permitting process for all District operated vault toilets and septic systems in Alameda County.
- Reached agreement with CDFW on key terms under which District can fund a perpetual budget reserve in lieu of non-wasting endowments for long-term species management.
- Expanded public education and access to regional parks to members of multi-cultural communities in the Bay Area, providing wellness walks, and celebrating cultural heritage events.
- Piloted the Adventure Crew/Richmond Rangers program to provide under-resourced youth from Richmond with ongoing and deep engagement of outdoor recreation and leadership skills.
- Contracted services with the University of California, Berkeley's Bancroft Library Oral History Center (OHC) to complete 30 hours of new oral histories.
- Continued valuable community programs such as Kids Healthy Outdoor Challenge, Outdoor Recreation, and highly attended community events throughout the District.

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- Completed conversion and implementation of new Public Safety Computer Aided Dispatch and Records Management System (CAD/RMS) included upgraded security meeting all Department of Justice requirements.
- Completed the reorganization of the Legal Division and Land Acquisition Department; and developed staffing plans for Maintenance & Skilled Trades (MAST) and Fire departments.
- Negotiated a fair and financially responsible agreement with our largest employee bargaining group, AFSCME Local 2428, resulting in a four-year contract within the Board approved budget requirements.
- Successful completion of the hiring process for several key positions including Assistant General Manager of Public Safety/Police Chief, Fire Chief and Chief Human Resources Officer.
- Implementation of several Human Resources services to assist employees and managers with hiring and understanding benefits.
- Hired 51 and promoted 36 regular staff in the last year. 17% of new hires were minorities, 54% of promotions were female and 22% were minorities.

Infrastructure Improvements and Efficiencies

Nine Measure CC-approved parcel tax funded projects or programs were completed, or are continuing, including:

- Vegetation/fuels management work at Wildcat Canyon, Anthony Chabot, Sibley, Claremont Canyon, Huckleberry, Point Pinole, and Redwood Regional Parks.
- Safety, operations, and maintenance services on trails at Martin Luther King Jr. Regional Shoreline, Crown Memorial State Beach, and McLaughlin Eastshore State Park.
- Support for Crab Cove Visitor Center operations at Robert Crown Memorial State Beach.
- Demolition of the former federal buildings and installation of picnic tables at Robert Crown Memorial State Beach.
- Completion of the Dotson Family Marsh, Atlas Road Bridge and Children's Play Area at Point Pinole Regional Shoreline.
- Completion of ADA accessible pathway at Roberts Regional Recreation Area.

The District also accomplished the following:

- Persevered to recover from the 2017 winter storm damage, which resulted in \$13 million in assessed damage at 150 projects sites in 29 different park locations. Most park access was reopened within six months, including Redwood Canyon Golf Course and Del Valle Regional Park. The Park District is seeking FEMA funding and insurance recovery for the storm damage projects.
- After the winter storms of 2017, the Park District cleaned up and diverted over 855,000 pounds of green waste trees, leaves and branches. In addition, 400,000 pounds of trees were chipped onsite by park staff. Work also included boat dock and ramp repairs, electrical installation and hook-up, reset buildings and repair to lift stations.
- Completed maintenance and/or replacement of 200,000 square feet of the District's paved trail network.
- Continued the District's Major Maintenance program, including updating chemical toilets to vault toilets, and providing remodels and office improvements to several District facilities.

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- Renovated the Del Valle Water Treatment Plant, overhauling the clarifier, which will provide ten to 15 additional years of reliable service.
- Continued facilities inventory and assessment project completing seven additional parks for total assessments on approximately 80% of the District facilities.
- Completed parking lot and elevator modernization projects at the District's Administrative Headquarters building.
- Implemented several efficiencies for employees such as paperless purchase card processing, electronic payments to retirees, and paycards for temporary and seasonal employees.

Keeping our Parks Safe

In this regard, the District:

- Began environmental remediation on the former Anthony Chabot Marksmanship Range by conducting a demolition of old structures and removing hazardous materials from the site. The Park District is developing environmental mitigation plans to meet long-term remediation goals.
- Received environmental clearance to perform fuels/vegetation management in accordance with our approved Hazard Mitigation Plan in FEMA funded areas of the Oakland Hills.
- Continued vegetation/fuels management work on over 1,120 acres to reduce hazardous fuels in Regional Parks.
- Implemented surveillance and monitoring programs for algae toxins in all District recreational swim areas and continued to research and develop new methods of treatment.
- For the 8th consecutive year there were no drowning deaths in guarded District swim areas.
- The Police Department received re-accreditation, with excellence, through the Commission on Accreditation for Law Enforcement Agencies (CALEA) which is the gold standard for public safety.
- Took delivery of a new Public Safety Mobile Incident Command Vehicle with the help of a generous donation from the Regional Parks Foundation.
- Completed hiring and initial phase of training for twelve new on-call firefighters, formerly industrial firefighters.
- District fire and police dispatchers handled more than 8,310 calls for service. The Police Department responded to 6,301 incidents and closed over 5,790 cases.

Short and Long-term Financial Outlook for the District:

National Outlook

The economic expansion that has been underway in the United States for the past eight years is expected to continue into 2018, and is approaching record length. Optimism persists about the economy, even with uncertainty around how the changes to the federal income tax will impact business and government, the ambiguity of the Affordable Care Act, and despite the seemingly constant intrigue and struggles within and around the executive branch of government. Most economists believe that the fundamentals underlying the US economy are healthy, although there is increasing concern about "bubbles" in the stock market, and some housing markets.

The newly appointed Federal Reserve Chairman, Jerome Powell, is expected to continue managing monetary policy on the same course as his predecessor, with a continued emphasis on

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sustaining strong job markets. In December 2017, the Federal Open Market Committee (FOMC) predicted that the US inflation rate will be slightly below the two percent range in the coming year.

According to the Bureau of Economic Analysis, growth in 2017 was driven by consumer expenditures and private industry investment, yet was offset by slowed spending by state and local governments. The US Conference Board's December forecast is projecting real gross domestic product (GDP) growth of 2.9% annually in 2018, up from 2.3% in 2017. US economic growth is being helped by international growth, with an expectation that US exports will grow and imports will decrease in 2017. The International Monetary Fund's 2018 global forecast is for 3.6% growth, driven by China and Europe. Of course, the downside of the "global economy" is that the US is increasingly impacted by geopolitical tensions, protectionist economic policies, and terrorism.

Home prices in the US are back to or above the pre-2006 level, in most of the country. The CoreLogic home price report released in September predicts that nationally, housing prices in the coming year will increase by 5%. However, this analysis also indicates that 46% of the top 50 housing markets are overvalued.

The Bureau of Labor Statistics reports that the nation's unemployment rate remained at 4.1% from October through December, after a downward trend throughout 2017. According to an October forecast from Kiplinger, job growth in healthcare and food services will slow in 2018, but hiring in the construction and manufacturing industries will continue at its current pace. Job openings in construction are at their highest level in ten years. So, while unemployment rates nationwide are at or below "full employment" levels, the unemployment rate is expected to drop even lower, to 3.9% in 2018.

Commodities remain a weak spot in the economy, with continued low oil prices hurting Texas and other oil-producing areas. The US Energy Information Administration projects that US crude oil production will reach a record high in 2018, and that this will keep oil prices between \$50 and \$55 a barrel in the coming year.

The US Consumer Confidence Survey, as reported by The Conference Board, hit its highest point in 17 years in November, before falling slightly in December. Economists believe that this confidence is related to the extremely strong job market. The index reflects consumers' current assessment that the outlook for the economy remains generally positive. Consumer confidence is an economic indicator which measures the degree of optimism that consumers feel about the state of the economy as well as their personal financial situation.

California's Economic Outlook

California's economic activity continued to out-perform the nation during 2017, but grew more slowly than in the prior year. The state-wide labor market also continued to improve from the prior year. According to the Bureau of Labor Statistics, in the month of August, California accounted for 42% of the nation's total job growth. However, job growth in the Central Valley tells a different story, and in fact, California also has eight of the ten worst unemployment rates in the nation. Overall, the Employment Development Department shows that California's unemployment rate in November was 4.6%, worse than the national average of 4.1%, but 1.0% better than it was a year ago.

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Beacon Economics projects a continuation of the positive trajectory for the California economy in 2018, boosted by continued gains in the technology sector, though that growth will be slower than in 2017 due to the constraints of full employment in the Bay Area, and housing affordability. The state-wide median home price in California will continue to increase in 2018, but at a slower pace than in 2017, according to the California Association of Realtors. The supply of homes continues to be less than needed to meet demand, and there is continued concern in many metro areas regarding unaffordable housing for the working poor.

Local Economic Outlook

The local East Bay economic trend has continued its upward movement through 2017. According to Beacon Economics, Alameda and Contra Costa counties outpaced San Francisco and San Jose for job growth in May and June. In just a one-month period, construction jobs in the two counties increased by 2,500, four times the usual increase in that same time, according to the Employment Development Department. Per capita income growth in the two counties also outpaced the state, with average per capita income in Contra Costa County at \$66,348 and \$61,879 in Alameda County.

Home prices in the East Bay continued to appreciate at above average rates, but the number of homes sold year-over-year declined in the last three months of 2017. According to the California Association of Realtors, the November 2017 median price of all homes sold in Alameda County was \$880,000 which reflects a 10% price increase over November 2016. The median price of all homes sold in Contra Costa County increased by 8.1% in a twelve month period to \$615,000 in November 2017. Mortgage rates remain at historically low levels with increases forecasted for the next year. Property tax delinquency rates for fiscal year 2017 were at or below 1% in both counties.

Beacon Economics forecasts a positive outlook and increased growth for the East Bay real estate market based on residential housing permit activity, but tempered by limited inventory for housing resale. As wealthier and more highly-skilled individuals continue to move to the East Bay from San Francisco, commercial real estate prices should also continue to increase. However, there is some conjecture that the passage of the Tax Cuts and Jobs Act will dampen home values in California, particularly at higher price points, due to the limit on mortgage interest deductions.

District Impacts

The East Bay Regional Park District enters the year in a good financial position. According to an August 2017 Beacon Economics report, the District's largest revenue source, property tax, is expected to increase by approximately six percent in the coming year, and at an average annual rate of between four to five percent over the next five years.

Additionally, Park District revenue sources include several operating and capital funds which are not impacted by fluctuations in the national and local economies:

- Special assessments and special excise taxes, which are not impacted by the real estate market, provide for operating and project funding in specific areas of the District;
- The District continues to pursue the objectives of the Measure WW \$500 million voter-approved debt authorization. \$80 million of new Measure WW bonds were issued during 2017, \$30 million of which were designated as Green Bonds, for environmentally beneficial projects. Spend-down of bond funds is not impacted by the economy;
- The \$25 million proceeds from the 2012 Promissory Notes are earmarked for specific projects for facility replacement and renovation; and

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- Additional funding for the Major Infrastructure Renovation and Replacement Fund provides the resources required to fund current major facility, paving and infrastructure needs.

Revenue Assumptions and Methodology

Since 2009 the Park District has employed an external consultant (*Beacon Economics*) to formally forecast the assessed value of properties (AV) in Alameda and Contra Costa counties for the near, mid and long-term. Conservative projections of General Fund property tax revenue have been based upon these expert forecasts. Additionally, other District revenue has been examined closely in relationship to historical actual receipts, and budgeted revenues were adjusted as appropriate.

The 2018 General Fund interest revenue budget is estimated to increase from 2017, based on the forecast from the Federal Reserve Board that the 2018 federal fund target rate will be set at 2.1%. The District is actively managing cash and investments to maximize returns within the constraints of our investment policy.

Fees and charges are examined each year and adjustments are recommended to the Board of Directors as needed. Administrative and document fees are generally set to recover costs. Park user fees are set at levels consistent with rates charged by other public agency providers in the Bay Area. Fees for out-of-District groups receiving programs, and most specialized program offerings with limited community benefit, have fees set at levels that allow for full cost recovery.

Long-term Strategies that Address Long-term Concerns and Issues:

Organization Wide Goals and Policies

The Park District's long-term strategies are articulated in the District's Vision and Mission Statements, the Master Plan, Measure AA and WW documents and Measure CC text. Preservation, acquisition, development, maintenance, and stewardship of natural and cultural resources and land of the East Bay, plus public access and educational opportunities for the citizens of the East Bay, are the long-term goals of the District.

Policies for attaining these goals include guidance on resource management, public access, interpretation and recreation, public service, human and financial resources, and the annual budget. The Master Plan financial resource policies include the following:

- FR1: The District's financial planning and management decisions will be based on information and professional projections supporting a transparent system of policies and procedures. The delivery of long-term financial sustainability, solvency and resiliency will be the objectives of this process.
- FR2: The District will continue the practice of developing annual performance management goals, and budgeting to achieve the outcomes. These budgets will incorporate annual performance targets linked to the District's long-term planning goals. Goals will be transparent, outcomes will be measured and results will be communicated to stakeholders.

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- FR3: The District is committed to the responsible stewardship of public funds and will operate in accordance with the best practices in the field of accounting and budgeting, and will also maintain a strong system of internal controls to ensure the security of all District assets. The annual external unqualified audit opinion of the District's financial records will be used to verify its fulfillment of this commitment.
- FR4: The District will continue the acquisition and development program and will issue bonds as permitted under law, and as may prove advantageous or necessary within the intent and authority of the District's programs. Where economically advantageous, the District may borrow to make major capital equipment or fixed asset purchases. The District may borrow funds on a short-term basis against anticipated revenue to fund annual operations.
- FR5: Leases of District assets may be negotiated to enhance park activities or value and to maximize revenue to the District. Revenues generated from leases will, at minimum, offset the direct and indirect administration costs of the lease and are expected to provide additional revenue to the General Fund.
- FR6: The District will continue administering the current benefit assessment districts and related zones of benefit, which support local open space and trail improvements. The District will consider establishing additional special assessment districts in support of local open space or recreational facilities when these areas are congruent with Master Plan objectives.
- FR7: The District will coordinate with and/or provide services to other agencies when the activities are related to the District's mission. Service agreements will include provision for payments to the District sufficient to support the direct and indirect cost of providing such services.
- FR8: The District will seek opportunities to augment, and act to protect, any and all diversified, equitable, long-term funding sources that support the strategic goals described in this Master Plan.

The Park District has historically demonstrated sound fiscal management, administering its financial resources responsibly and conservatively. Focusing on the future, the District's fiscal administration must also be strategic and outcome oriented, providing prudent stewardship of District resources and taxpayer funds. Additionally, the District has specific fiscal policies approved by the Board of Directors, which are the basis for management decisions. Those policies include: General Fund Reserve (Unassigned) Fund Balance, District Investment, EBRPD Retirement Plan Investment, Fraud Prevention, Debt, Capital Assets, Internal Control, Auditing, and Balanced Budget policies.

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Operating and Capital Strategies

As part of the Park District's annual operating budget, a five-year projection of estimated revenue and expenditures is conducted.

For revenue projections, current revenue is used as the baseline, and projected future resources trends are analyzed and projected from this baseline. For major resources -- such as property tax and interest revenue -- expert opinions, and historical evidence are used to support a five-year projection. Other smaller revenue sources, such as those arising from assessments and leases, are projected based upon existing contracts which can be determined for the next five to ten years. Charges for services revenue fluctuates annually, and this revenue is highly susceptible to the weather; thus, historical trends are used to forecast based on the ten-year average increase.

Projections of the District's five-year expenditure needs are completed using the baseline 2018 budget, and projecting forward based on specific data for each line item. For example, personnel costs are projected using known agreements with the District's bargaining groups, as well as incorporating macro-economic trends and historical evidence. Expert recommendations are utilized to determine funding requirements that will address the District's long-term liabilities for pension costs, retiree health care, and infrastructure. Trends and external information are examined to determine cost trends for items not within the District's control, such as inflation, pension and health benefit costs. The District takes steps to proactively stabilize certain costs when it is possible, by setting aside additional funds for pension contributions, major equipment replacement and election costs. Additionally, the District uses a "pipeline" to track upcoming operating requirements resulting from the completion of capital projects and acquisitions.

The following are the specific assumptions used for the Five-Year Revenue & Expenditure forecast.

Assumptions used for revenue projections include:

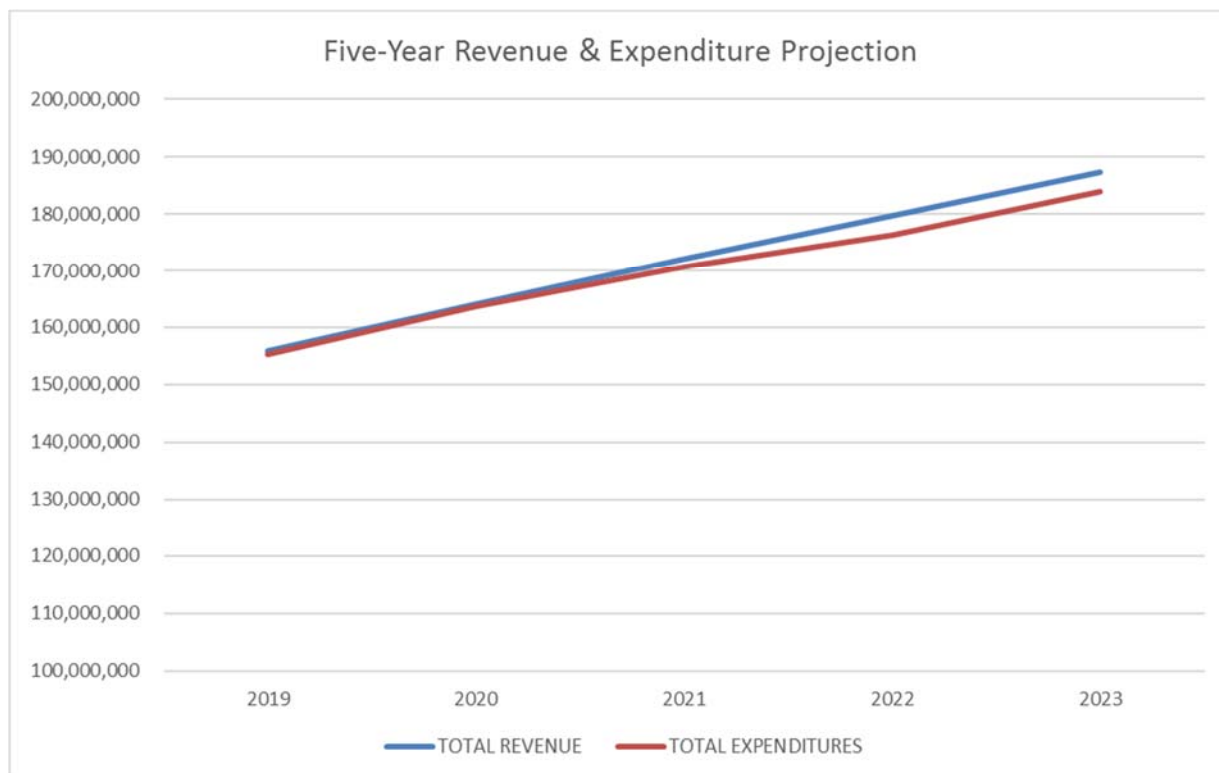
1. Property Tax increases based upon the mid-line annual forecast for the District's property taxes, as prepared by Beacon Economics. The increase begins at 6.3% in 2019 and declines to 4.4% by 2023.
2. Fees, charges, and other miscellaneous revenue increasing 1.8% annually, based on the prior 10-year trend.
3. Investment revenue increasing annually, from 1.8% in 2019 to a 2.7% return in 2023.
4. Transfers-in to the General Fund consistent with prior years.

Assumptions used for expenditure projections include:

1. Salary increases based upon approved MOUs through 2020, and using the December 2018 CPI-W for the Bay Area for 2021 - 2023.
2. Benefit costs increase between 5 -6% annually.
3. Supplies & Service costs increasing annually using the U.S. city average annual CPI-U rate as of December 2018.
4. Debt service and inter-agency payments as per debt covenants and agreements.
5. Transfers to the Major Infrastructure Renovation and Replacement Fund of \$2.0 million in 2019, increasing to \$8 million annually by 2022, per consultant recommendations.

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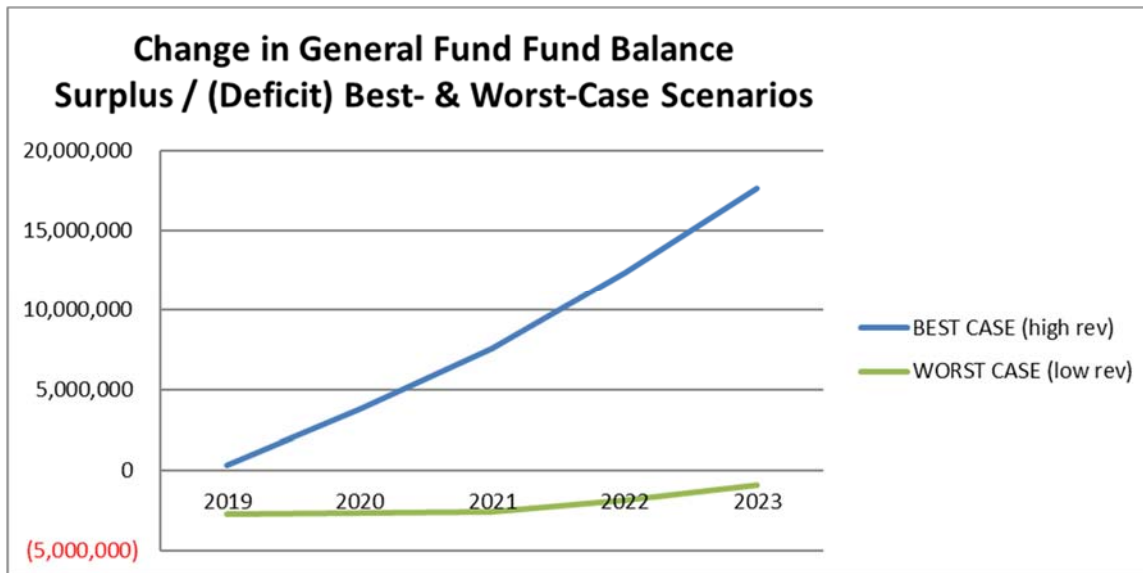
6. Transfers to the Pension Trust beginning at \$2 million and reducing to \$500,000 in 2023, per actuarial recommendation.
7. “Pipeline positions” added based on new parks and facilities being opened to the public in future years.
8. Other Transfers to long-term liabilities as needed per the 2018 adopted budget.



The District also completes five-year projections that examine possible “best-case” and “worst-case” scenarios, utilizing the extremes in revenue according to the annual forecast prepared for the District by Beacon Economics.

The best-case scenario utilizes the highest revenue projection for property taxes. The difference between revenues and expenditures is charted, showing a possible surplus. The worst-case scenario shows the difference between revenues and expenditures when using the lowest property tax revenue projection provided by Beacon Economics. The chart on the following page provides a visual representation of possible outcomes for the District based on these scenarios.

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Projects

The District updates the five-year Capital Improvement Program (CIP) annually. This five-year plan designates funding for land acquisition, construction, major maintenance of facilities, and other capital projects. Additionally, certain multi-year projects and programs that do not involve capital construction or acquisition are included in the CIP plan. These projects are called “Other Than Asset” or “OTA Projects,” and are for multi-year tasks or assignments which will not result in a capital asset -- such as a wildlife impact study, or construction of a trail on non-District property. The District has 503 active projects, which are detailed in the District’s second budget volume, [2018 Projects Budget - Five Year Expenditure Plan](#).

Performance Management

The 2018 proposed budget continues the use of performance measures, begun in 2011. Beginning last year, however, the District has begun aligning Key Performance Indicators and Key Performance Objectives with eight overall District-Wide Performance Goals, which come from the District’s mission statement and Master Plan.

The District’s quest for continual improvement of performance measures is to emphasize accountability for use of resources and resulting outcomes; provide transparency between the activity of each department and their relationship to the District’s stated goals; communicate targeted achievements; utilize strategic planning required by the statement of future targets; and eventually allocate resources. Implementation of performance measures, and transition to performance management based budgeting, is a multi-year process which the District continues to refine and pursue.

Distinguished Budget Award

The Park District was awarded the Government Finance Officers Association’s Distinguished Budget Presentation for the prior year, 2017 Operating and Capital Budget. The District has received this award annually since 2005. This award represents a significant achievement by the District and reflects the commitment of the Board and staff to meeting the highest principles of

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governmental budgeting, including the enhanced understanding of the District's budget by the average reader.

Concluding Comments

The District's ability to serve our growing population and manage our increasing natural resources and lands will require careful planning and projection of long-term financial conditions. Although staff has worked diligently to estimate 2018 revenues and expenditures, external events may affect actual results. We are encouraged as 2018 appears to be on track to maintain slow steady growth. Throughout 2018, management will monitor economic conditions and report to the Board of Directors and the public any significant changes that could require the District to revise its 2018 budget.

The District's Partnership with the Regional Parks Foundation

The Regional Parks Foundation (Foundation) was established in 1969 to encourage private contributions in support of the East Bay Regional Park District. The Foundation is a 501(c) (3) non-profit organization with a volunteer Board of Directors composed of East Bay corporate and business leaders. Each year the Foundation contributes funds directly to the District, pays expenses on behalf of the District, funds other programs and activities that directly benefit the mission of the District, holds and invests funds for future use by the District and pays Foundation fundraising and administrative expenses.

In 2017 the Foundation raised approximately \$1.6 million on behalf of the District (contributions, membership and grants). A breakdown of the estimated 2017 funding support for the Park District parks and programs is as follows:

Regional Parks Foundation 2017 Support to EBRPD (Estimated)	Amount
DIRECT FUNDING TO DISTRICT:	
Unrestricted Grant to EBRPD General Fund	\$ 382,000
Youth Scholarships for EBRPD Interp & Rec/Aquatic Programs	210,000
Total Revenue to District	<u>\$ 592,000</u>
INDIRECT FUNDING SUPPORT FOR DISTRICT:	
Park Support (Supplies, Services, Equipment & Capital Improvements)	\$ 370,000
Other Discretionary Support to Park District Programs	75,000
*Youth Scholarships Paid to Other Organizations	120,000
Foundation Fundraising and Administrative Expenses	475,000
Total Indirect Support to District	<u>\$1,040,000</u>
Total Foundation Support Directly To, or On Behalf of EBRPD	<u><u>\$1,632,000</u></u>

*Funding provided for low-income school classrooms to attend Camp Arroyo and at-risk youth participation in summer day camping programs conducted by non-profits in EBRPD parks.

The District's Fund Structure

The District's accounting system and budget are organized and operated on a "fund basis." A fund is an independent fiscal and accounting entity used to record all financial transactions related

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to the specific purpose for which the fund was created. A number of different funds are utilized to account for the District's financial resources.

In the District's Adopted Budget, all funds are presented on the modified accrual basis of accounting. However, in the District's Comprehensive Annual Financial Report (CAFR), the government-wide statements are presented using the full accrual basis of accounting, as is prescribed by the Government Accounting Standards Board (GASB). The Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balances financial statements are presented on the modified accrual basis of accounting, consistent with this budget document.

The proprietary funds (internal service funds), on the other hand, are presented in the CAFR on full accrual basis of accounting in the Statement of Net Assets and the Statement of Revenues, Expense and Changes in Net Assets, and the Statement of Cash Flow in the financial statements, in contrast to the presentation in the budget document.

Additionally, not all funds are subject to annual appropriation. For example, the District OPEB Trust and the District's sole employer EBRPD Retirement Plan Trust are not included in this document because they contain neither assets nor liabilities of the District. These funds are included in the District's CAFR, in the fiduciary fund section, in compliance with GASB.

For presentation purposes, the District uses fund groupings to summarize budget data in various schedules in the budget. The General Fund and Special Revenues Funds groups are considered "operating funds" by the District. The General Fund, the Debt Service Fund and the Project Fund are all major funds under GASB 34. The Special Revenue and Permanent funds are non-major funds.

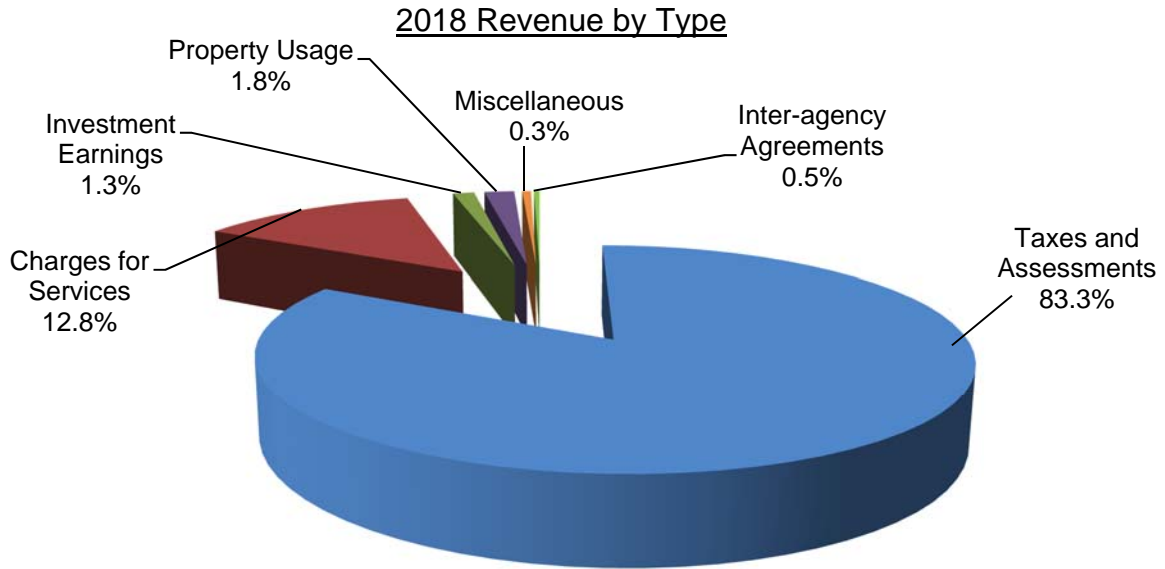
The groupings, and content of each grouping, are as follows:

<u>Fund Group</u>	<u>Fund Number and Name</u>
General Fund	101 – General Fund
Special Revenue Funds	220 – Two County LLD
	221 – East Contra Costa County LLD
	222 – Five Canyons Zone of Benefit
	223 – Dublin Hills Zone of Benefit
	224 - Walpert Ridge Zone of Benefit
	225 – San Ramon Hills Zone of Benefit
	226 – Measure CC
	227 – Stone Valley Zone of Benefit
	228 – Sibley Volcanic Zone of Benefit
	253 – Gifts Fund
	255 – Martin Luther King, Jr. Intern Program
	257 – Mitigation (Resource Enhancement Program)
	258 – McLaughlin Eastshore State Park
	259 – ECCC HCP Properties
	261 – Coyote Hills/Dumbarton Quarry
	270 - Measure WW Local Grants

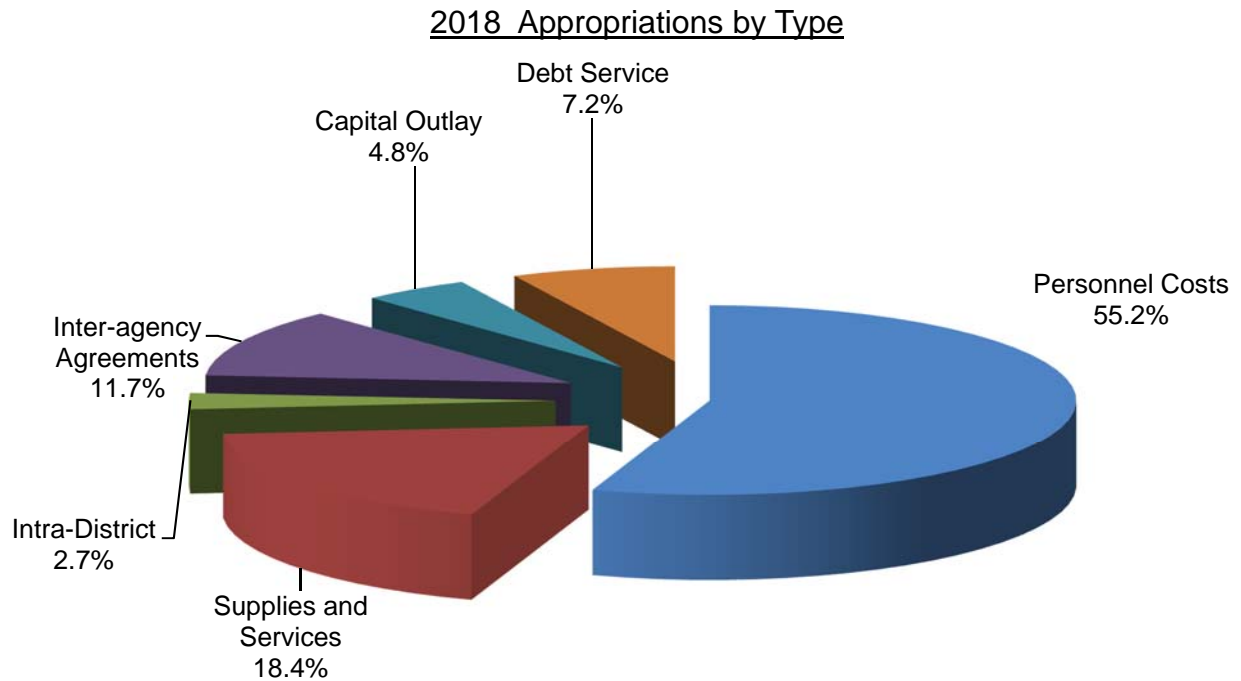
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<u>Fund Group</u>	<u>Fund Number and Name</u>
Debt Service Funds	811 - 2012 Promissory Notes 812 - Measure AA Bonds 813 - Measure WW Bond
Internal Service Funds	552 – Workers' Compensation 553 – Major Infrastructure Renovation and Replacement 554 – Major Equipment Replacement 555 – General Liability 556 – Employee Benefits
Permanent Funds	610 – Black Diamond Open Space 611 – Black Diamond Suncrest Homes 612 – Black Diamond Moller Ranch 620 – Brushy Peak-Dyer 621 – Brushy Peak-Weaver 630 – ESSP-Berkeley Meadow Ph1 631 – ESSP-Berkeley Meadow Ph2 640 – Hayward Shoreline-Ora Loma-Port of Oakland 641 – Hayward Shoreline-Standard Pacific 650 – Morgan Territory-Elworthy 651 – Morgan Territory-Day 670 – Doolan Canyon-Toyota 671 – El Charro-Livermore 680 – MLK Shoreline Damon Slough-Port of Oakland
Project Funds	333 – Capital Projects 335 – Measure AA Bond Proceeds 336 – Other than Asset Projects 337 – Measure WW Bond Proceeds 338 – 2012 Promissory Note Proceeds

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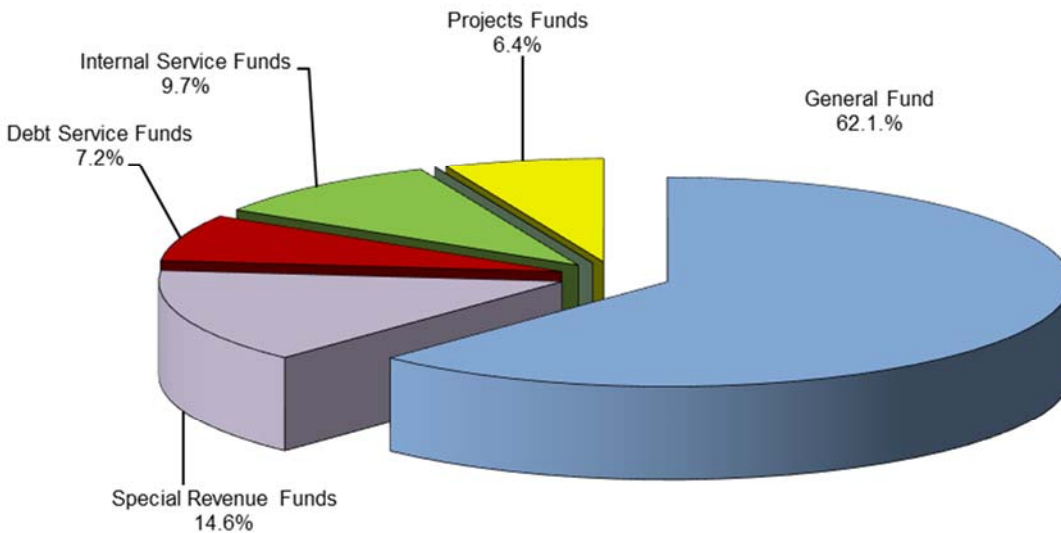
Revenue	Taxes and Assessments	Charges for Services	Investment Earnings	Property Usage	Miscellaneous	Inter-agency Agreements	Total Revenues
2018	\$ 148,798,850	\$ 22,868,300	\$ 2,238,700	\$ 3,154,500	\$ 932,190	\$ 593,050	\$ 178,585,590



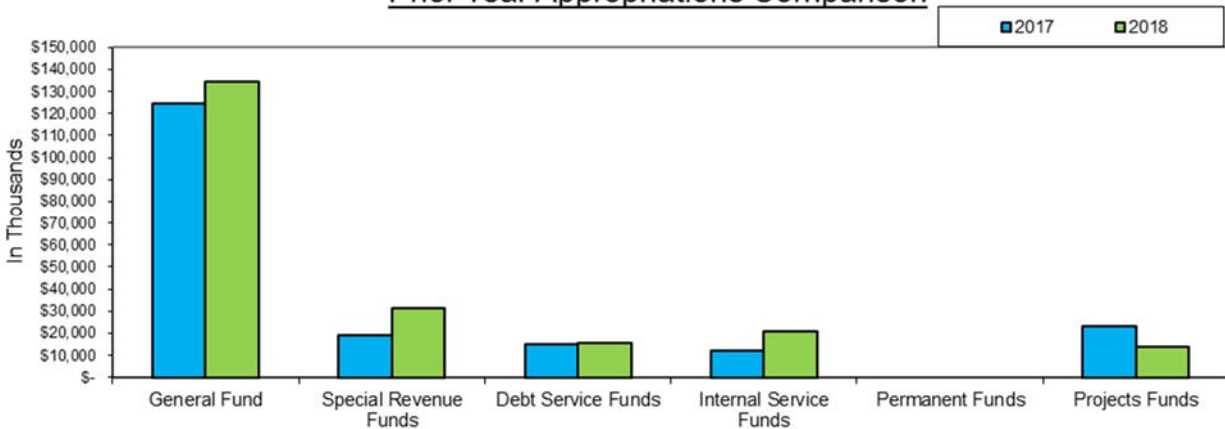
Appropriations	Personnel Costs	Supplies and Services	Intra-District	Inter-agency Agreements	Capital Outlay	Debt Service	Total Appropriations
2018	\$ 119,289,880	\$ 39,776,860	\$ 5,928,410	\$ 25,332,000	\$ 10,294,210	\$ 15,619,960	\$ 216,241,320

BUDGET OVERVIEW

2018 Appropriations by Fund Group



Prior Year Appropriations Comparison



Appropriations	General Fund	Special Revenue Funds	Debt Service Funds	Internal Service Funds	Permanent Funds	Projects Funds	Total All Funds
2018	\$ 134,169,070	\$ 31,620,830	\$ 15,635,560	\$20,967,560	\$ -	\$ 13,848,300	\$ 216,241,320
2017	\$ 124,510,280	\$ 18,971,800	\$ 14,984,880	\$12,273,520	\$ -	\$ 23,038,450	\$ 193,778,930
\$ Change	\$ 9,658,790	\$ 12,649,030	\$ 650,680	\$ 8,694,040	\$ -	\$ (9,190,150)	\$ 22,462,390

BUDGET OVERVIEW**BUDGET AT A GLANCE**

RESOURCES	GENERAL FUND			SPECIAL REVENUE FUNDS			DEBT SERVICE FUNDS		
Revenues:									
Taxes & Assessments	\$	132,500,000	\$	8,143,750	\$	8,155,100			
Charges for Services		10,325,350		50,000		-			
Property Usage		1,784,700		1,369,800		-			
Investment Earnings		1,150,000		119,400		10,000			
Grants/Inter-agency Agreements		482,720		-		-			
Miscellaneous		871,800		20,390		-			
Total Revenues		147,114,570		9,703,340		8,165,100			
Other Resources:									
Transfers In		6,000		25,000,000		1,434,480			
TOTAL RESOURCES	\$	147,120,570	\$	34,703,340	\$	9,599,580			
USES									
Expenditures:									
Personnel Costs	\$	100,812,900	\$	5,730,250	\$	-			
Supplies		8,751,370		177,280		-			
Services		17,160,730		413,300		15,600			
Capital Outlay		1,283,660		200,000		-			
Grants/Inter-agency Agreements		232,000		25,100,000		-			
Debt Service		-		-		15,619,960			
Intra-District Charges		5,928,410		-		-			
Total Expenditures		134,169,070		31,620,830		15,635,560			
Other Uses:									
Transfers Out		12,733,490		2,923,450		-			
TOTAL USES		146,902,560		34,544,280		15,635,560			
Change in Fund Balance /Net Assets		218,010		159,060		(6,035,980)			
TOTAL	\$	147,120,570	\$	34,703,340	\$	9,599,580			

BUDGET OVERVIEW

BUDGET AT A GLANCE

RESOURCES	INTERNAL SERVICE FUNDS	PERMANENT FUNDS	PROJECTS FUNDS	2018 TOTAL ALL FUNDS
Revenues:				
Taxes & Assessments	\$ -	\$ -	\$ -	\$ 148,798,850
Charges for Services	12,492,950	-	-	22,868,300
Property Usage	-	-	-	3,154,500
Investment Earnings	400,000	39,300	520,000	2,238,700
Grants/Inter-agency Agreements	-	-	110,330	593,050
Miscellaneous	40,000	-	-	932,190
Total Revenues	12,932,950	39,300	630,330	178,585,590
Other Resources:				
Transfers In	3,926,990	-	11,159,470	41,526,940
TOTAL RESOURCES	\$ 16,859,940	\$ 39,300	\$ 11,789,800	\$ 220,112,530
USES				
Expenditures:				
Personnel Costs	\$ 4,911,480	\$ -	\$ 7,835,250	\$ 119,289,880
Supplies	61,230	-	305,000	9,294,880
Services	8,827,850	-	4,064,500	30,481,980
Capital Outlay	7,167,000	-	1,643,550	10,294,210
Inter-agency Agreements	-	-	-	25,332,000
Debt Service	-	-	-	15,619,960
Intra-District Charges	-	-	-	5,928,410
Total Expenditures	20,967,560	-	13,848,300	216,241,320
Other Uses:				
Transfers Out	400,000	6,000	25,464,000	41,526,940
TOTAL USES	21,367,560	6,000	39,312,300	257,768,260
Change in Fund Balance /Net Assets	(4,507,620)	33,300	(27,522,500)	(37,655,730)
TOTAL	\$ 16,859,940	\$ 39,300	\$ 11,789,800	\$ 220,112,530

BUDGET OVERVIEW

TOTAL RESOURCES

RESOURCES	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change	Note
Taxes & Assessments:						
Property Taxes	\$ 112,977,158	\$ 120,942,536	\$ 123,004,400	\$ 132,102,650	7.4%	1
Debt Service Levy	29,128,940	21,294,480	13,548,960	8,155,100	-39.8%	2
Parcel Taxes	3,287,182	3,309,523	3,260,000	3,290,000	0.9%	3
Assessments	5,174,349	5,232,450	5,197,200	5,251,100	1.0%	4
Subtotal	150,567,630	150,778,990	145,010,560	148,798,850	2.6%	
Charges for District Services:						
Intra-District Charges	11,487,114	11,975,390	12,399,910	12,342,950	-0.5%	5
Parking Fees	2,309,392	2,459,950	2,338,600	2,448,600	4.7%	6
Other Charges	852,087	789,521	725,600	775,400	6.9%	7
Concession Fees	1,039,589	1,029,566	1,045,200	1,045,200	0.0%	8
Facility Rental Fees	1,647,090	1,715,886	1,541,700	1,751,700	13.6%	9
Public Safety Services	1,361,228	1,598,223	1,018,200	1,266,200	24.4%	10
Swimming Fees	687,305	689,695	713,500	703,500	-1.4%	11
Fishing Fees	379,470	404,014	429,500	429,500	0.0%	12
Camping Fees	935,079	967,965	923,400	1,078,400	16.8%	13
Program Fees	360,751	342,957	422,000	424,400	0.6%	14
Other Fees	601,632	549,761	597,450	602,450	0.8%	15
Subtotal	21,415,225	22,522,928	22,155,060	22,868,300	3.2%	
Investment Earnings						
Pooled Investments	816,423	1,543,244	896,200	1,718,700	91.8%	16
Trustee Investments	131,169	189,007	220,000	520,000	136.4%	17
Subtotal	1,137,722	1,732,251	1,116,200	2,238,700	100.6%	
Property Usage						
Communication Site Agreements	687,642	733,825	658,500	738,500	12.1%	18
Grazing Agreements	840,793	1,094,404	700,000	700,000	0.0%	19
Other Property Usage	1,510,842	1,681,913	1,396,000	1,351,000	-3.2%	20
District Residences	319,594	354,441	315,000	365,000	15.9%	21
Subtotal	3,249,512	3,864,583	3,069,500	3,154,500	2.8%	
Grants/Inter-agency Agreement:	7,495,303	17,552,821	664,050	593,050	-10.7%	22
Miscellaneous:						
Foundation Support	390,046	487,514	608,420	615,790	1.2%	23
Aid from Private Parties	1,380,758	1,835,372	27,000	20,390	-24.5%	24
Other Revenue	3,749,499	2,288,477	292,010	296,010	1.4%	25
Subtotal	5,520,304	4,611,363	927,430	932,190	0.5%	
Total Revenues	189,385,696	201,062,936	172,942,800	178,585,590	3.3%	
Other Resources:						
Transfers In	60,488,712	47,197,159	37,292,470	41,526,940	11.4%	26
TOTAL RESOURCES	\$ 249,874,408	\$ 248,260,095	\$ 210,235,270	\$ 220,112,530	4.7%	

Notes to Total Resources Schedule

Note	Category	Description
1	Property Taxes	<p>General Fund revenue – General property taxes are the primary funding source for the District.</p> <p>The budgeted increase of 7.4% above 2017 is based upon moderate growth determined by the County Assessor’s tax roll for 2017/18 and as forecasted by Beacon Economics for the second half of 2018. The budget also includes conservative estimates for statutory and residual payment from Successor Agencies.</p>
2	Debt Service Levy	<p>Debt Service Fund revenue – This category accounts for restricted property tax revenue levied on the majority of properties within Alameda and Contra Costa counties, which is used to fund annual principal and interest payments on the Measure AA and Measure WW bonds.</p> <p>The decrease of \$5.4 million in budgeted revenue reflects the scheduled reduction in principal payments for the Measure WW bonds.</p>
3	Parcel Taxes	<p>Special Revenue Fund revenue – Restricted parcel tax revenue is collected in accordance with Measure CC from properties within the area from Richmond to Oakland. The purpose of this voter approved Measure is to provide funding for maintenance and operations in some of the District’s oldest and most-used parks.</p> <p>The 2018 budget of \$3.3 million is roughly unchanged from the prior year.</p>
4	Assessments	<p>Special Revenue Fund revenue – Restricted special assessment revenue specific to the District’s two landscape and lighting districts and seven zones of benefit is collected to provide funding for trail maintenance, facility improvements and minor equipment purchases within the assessment districts.</p> <p>The 2018 budget is 1% greater than the prior year, with adjustments based upon the assessment engineer’s report.</p>
5	Intra-District Charges	<p>Internal Service Fund revenue—Charges assessed and collected by internal service funds support District-wide services such as workers’ compensation, general liability insurance, facility, and equipment replacement.</p> <p>The 2018 budget of \$12.3 million is similar to the prior year.</p>

Notes to Total Resources Schedule, continued

Note	Category	Description
6	Parking Fees	<p>General Fund revenue – Parking fees are collected at District recreation areas and some regional parks.</p> <p>The 2018 budget is 4.7% higher than the prior year budget, which is reflective of actual receipts due to increased park usage.</p>
7	Other Charges	<p>General Fund revenue (majority) – This category includes: encroachment permits, planning/engineering fees, the bus program, merchandise sales, and special event charges.</p> <p>The 2018 budget of \$775,000 is 6.9% higher than the prior year due to an increase in Anthony Chabot sewer fee revenue.</p>
8	Concession Fees	<p>General Fund revenue (majority) -- This category accounts for revenues derived from agreements with concessionaires who operate or use District facilities. The two largest revenue providers are Tilden Golf Course and YMCA Camp Arroyo.</p> <p>The 2018 budget is unchanged, which is reflective of actual receipts and current contractual agreements.</p>
9	Facility Rental Fees	<p>General Fund revenue – This category includes revenue from District buildings, picnic areas, Camp Arroyo and youth group overnight camping.</p> <p>The 2018 budget is 13.6% greater than the prior year budget, which is reflective of actual receipts.</p>
10	Public Safety Services	<p>General Fund revenue – This category accounts for revenue from service contracts to provide policing and fire services for other public agencies.</p> <p>The 2018 budget is 24.4% higher than the prior year related to Out of County fire assistance revenue expectations.</p>
11	Swimming Fees	<p>General Fund revenue – This category accounts for revenue from swimming facilities, swim lessons and other lifeguard services.</p> <p>The 2018 budget decreased by - 1.4% from the prior year budget and is reflective of lower swim revenues resulting from lake closures due to blue green algae.</p>

Notes to Total Resources Schedule, continued

Note	Category	Description
12	Fishing Fees	<p>General Fund revenue--Fishing permit revenues are used to support the fish planting at eight District lakes.</p> <p>The 2018 budget of \$0.4 million is the same as the prior year.</p>
13	Camping Fees	<p>General Fund revenue--This category includes camping, wilderness permits and backpacking fees. The two largest camping sources are Del Valle Regional Park and Anthony Chabot Regional Park.</p> <p>The 2018 budget is 16.8% greater than the prior year and is reflective of actual receipts as well as five newly added cabin sites at Del Valle.</p>
14	Program Fees	<p>General Fund revenue--This category includes naturalist and recreation program revenue and tour fees.</p> <p>The 2018 budget is 0.6% higher than the prior year, which is reflective of actual receipts.</p>
15	Other Fees	<p>General Fund revenue--This category includes: dogs, boats launch and inspection, entry fees, and annual passes.</p> <p>The 2018 budget is 0.8% greater than the prior year and is reflective of actual receipts.</p>
16	Pooled Investment Earnings	<p>General Fund and Special Revenue Fund revenue--Interest earnings on the District's pooled cash and investments is included.</p> <p>The budget for interest revenue is \$1.7 million higher than the prior year. As the Federal Funds rate increases, District investments will begin to earn higher returns.</p>
17	Trustee Investment Earnings	<p>Debt Service Fund revenue--This category includes interest earnings on funds held in trustee accounts for payment of debt service on District bond obligations.</p> <p>The 2017 budget remains the same as the prior year.</p>
18	Communication Site Agreements	<p>General Fund and Special Revenue Fund revenue--This category includes revenue from communication towers and equipment located on District property.</p> <p>The 2018 budget is 12.1% greater than the prior year, and is reflective of actual receipts and an annual CPI increase to certain leases.</p>

Notes to Total Resources Schedule, continued

Note	Category	Description
19	Grazing Agreements	<p>General Fund revenue—This category includes revenue from the District’s grazing program, which funds fencing and resource protection needs. The cost per head rate charged is based upon the price of beef (cost of a cow) times the number of months grazing on District property.</p> <p>The 2018 budget of \$0.7 million is the same as the prior year and is reflective of actual receipts.</p>
20	Other Property Usage	<p>General Fund and Special Revenue Fund revenue--This category is used to account for other types of leases and tipping fees at Dumbarton Quarry.</p> <p>The 2018 budget of \$1.35 million is 3.2% less than the prior year due to the ending of a lease at Vasco Hills.</p>
21	District Residences	<p>General Fund revenue—Lease revenue received in connection with residential units located on parklands.</p> <p>The 2018 budget is 15.9% higher than the prior year and reflects anticipated revenue increases from a new residential unit rental.</p>
22	Grants / Inter-agency Agreements	<p>General Fund and Project Fund revenue--This category includes: Contra Costa Water District for Contra Loma Lagoon, City of Dublin for Tassajara Creek Trail, City of Alameda for Crown Beach, Pleasanton Township Water District for Pleasant Ridge, and various agencies for Quagga Mussel inspections. It also includes grants received from various agencies.</p> <p>The 2018 budget is 10.7% lower than the prior year. The prior year included a \$75,000 grant from the Water Quality Control Board.</p>
23	Foundation Support and Membership	<p>General Fund--Direct aid from the Regional Parks Foundation in support of District staff working on Foundation activities.</p> <p>The 2018 budget reflects an increase of 1.2% from the prior year due to increased direct support planned for recreation programs and outreach.</p>

Notes to Total Resources Schedule, continued

Note	Category	Description
24	Aid from Private Parties	<p>Special Revenue, Permanent and Project Funds revenue--mitigation agreement revenue and developer property contributions are major sources of revenue in this category.</p> <p>Annual support is variable; 2018 budget is consistent with the prior year.</p>
25	Other Revenue	<p>General Fund revenue (majority)--Included in this category is revenue generated from: sale of assets, fines collected, POST training reimbursement, insurance recoveries, and other minor sources.</p> <p>The 2018 budget of \$0.3 million reflects a 1.4% increase, based on actuals received in the prior year.</p>
26	Transfers In	<p>All Funds--Details of this category are located on pages 135-138. The 2018 budget is 11.4% higher than the prior year.</p>

BUDGET OVERVIEW

TOTAL USES

USES	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change	Note
Personnel Services:						
Salaries & Wages	\$ 52,585,469	\$ 55,686,326	\$ 61,197,580	\$ 67,334,700	10.0%	1
Other Personnel Costs	40,226,692	42,133,835	46,770,530	51,955,180	11.1%	2
Subtotal	92,812,161	97,820,162	107,968,110	119,289,880	10.5%	
Supplies & Services:						
Operating Supplies	2,118,952	2,290,761	2,489,390	2,589,840	4.0%	3
Fuel	862,574	766,143	1,337,780	1,329,480	-0.6%	4
Small Equipment	1,776,071	2,283,417	2,152,700	1,402,310	-34.9%	5
Other Supplies	597,549	625,443	1,202,240	1,201,480	-0.1%	6
Repair & Maint. Supplies	2,586,722	2,859,059	2,785,640	2,771,770	-0.5%	7
Professional Services	1,220,982	999,801	961,250	1,047,100	8.9%	8
Operating Services	7,550,624	8,092,865	8,311,820	9,307,880	12.0%	9
Administrative Costs	1,143,013	1,347,146	1,740,310	1,709,000	-1.8%	10
Utilities	2,988,615	3,279,221	3,282,670	3,382,060	3.0%	11
Insurance and Claims	5,229,855	4,683,202	5,989,390	6,123,870	2.2%	12
Other Services	8,818,319	16,422,753	9,695,950	8,912,070	-8.1%	13
Election Costs	-	1,168,816	-	-	N/A	14
Subtotal	34,893,275	44,818,628	39,949,140	39,776,860	-0.4%	
Intra-District Charges:	6,021,040	6,360,710	6,458,480	5,928,410	-8.2%	15
Grants/Inter-agency Agreements						
Inter-agency Agreements	988,202	379,799	332,000	332,000	0.0%	16
Measure WW Local Grant	5,951,002	11,291,297	13,000,000	25,000,000	92.3%	17
Subtotal	6,939,204	11,671,096	13,332,000	25,332,000	90.0%	
Capital Outlay/Equipment						
Land	11,868,417	13,235,756	7,520,400	200,220	-97.3%	18
Improvements	8,837,178	15,724,286	1,780,000	1,414,330	-20.5%	19
Equipment	1,175,445	2,161,211	1,801,520	8,679,660	381.8%	20
Subtotal	21,881,041	31,121,254	11,101,920	10,294,210	-7.3%	
Debt Service:						
Principal	26,830,000	26,340,000	9,915,000	9,075,000	-8.5%	21
Interest	6,434,317	5,901,742	5,054,280	6,544,960	29.5%	22
Subtotal	33,264,317	32,241,742	14,969,280	15,619,960	4.3%	
Total Expenditures	195,811,038	224,033,591	193,778,930	216,241,320	11.6%	
Other Uses:						
Transfers Out	60,488,712	47,197,159	37,292,470	41,526,940	11.4%	23
TOTAL USES	256,299,750	271,230,750	231,071,400	257,768,260	11.6%	
Change in Fund Balance	(6,425,342)	(22,970,655)	(20,836,130)	(37,655,730)	80.7%	24
TOTAL	\$ 249,874,408	\$ 248,260,095	\$ 210,235,270	\$ 220,112,530	5%	

Notes to Total Uses Schedule

Note	Category	Description
1	Salaries & Wages	<p>This category incorporates all District salaries and hourly wages, including overtime and other premium pay components, found in the General, Special Revenue, Project and Internal Service Funds appropriations.</p> <p>The 2018 budget includes an overall 10.1% increase in salaries & wages. This budget provides funding for wage adjustments authorized for the Police Association, AFSCME, as well as unrepresented employees and funds an increase of 22.62 full-time equivalent (FTE) positions, 5.29 of which are planned pipeline staffing to service new properties. (See the Authorized Position table on page 76.)</p>
2	Other Personnel Costs	<p>General Fund, Special Revenue, Project and Internal Service Funds appropriations--This category includes the cost of employer-paid benefits, the largest of which are health insurance, retirement and retiree medical (OPEB) benefits. Also included are charges for the District's self-insured programs, including dental coverage, unemployment and workers' compensation.</p> <p>The increase in 2018 is attributed to the addition of benefited employees and the increase in pension contributions and medical costs. Additionally, this line item includes a \$2 million contribution to the District's new Pension Trust Fund.</p>
3	Operating Supplies	<p>General Fund and Special Revenue Fund appropriations--This category contains items such as: safety equipment, chemicals, fish, cleaning and janitorial supplies, sign supplies, among other things.</p> <p>The 2018 appropriations reflect a 4% increase over the 2017 budgeted amount, with over \$100,000 for base and one-time safety supplies costs.</p>
4	Fuel	<p>General Fund appropriations—This category includes cost of vehicle, aircraft, boat, and equipment fuels.</p> <p>The 2018 appropriations are -0.6% less than the prior year, and were realigned to account for lower gasoline prices.</p>
5	Small Equipment	<p>General Fund, Special Revenue and Project Funds appropriations—This category includes equipment and rolling stock under \$25,000.</p> <p>The 2018 appropriations decreased 34.9%, however, additional resources are added to the line-item for capital equipment with a replacement cost of over \$25,000.</p>

Notes to Total Uses Schedule, continued

Note	Category	Description
6	Other Supplies	<p>General Fund appropriations—This category includes office supplies, products for resale, event supplies, and inventory adjustments.</p> <p>The 2018 appropriations are -0.1% less than the prior year and are in line with actual expenditures.</p>
7	Repairs and Maintenance Supplies	<p>General Fund, Special Revenue, Projects and Internal Service Funds appropriations—This category includes beach sand, top soil, mulch, equipment parts and other items needed to maintain District facilities, equipment and grounds.</p> <p>The 2017 appropriations are -0.5% less than the prior year and are in line with prior year expenditures.</p>
8	Professional Services	<p>General Fund, Special Revenue, Projects and Internal Service Funds appropriations--This category includes legal and audit services.</p> <p>The 2018 appropriations of \$1.0 million are 8.9% more than the prior year and are in line with planned expenditures.</p>
9	Operating Services	<p>General Fund appropriations--This category includes repairs and maintenance services, pest control, support contracts, janitor, veterinarian and other miscellaneous operating services.</p> <p>The 2018 appropriations are \$1 million higher than the prior year, related to increased spending on infrastructure maintenance.</p>
10	Administrative Costs	<p>General Fund appropriations--This category includes staff training, meetings and travel, bank fees, advertising, reproduction and other miscellaneous administrative costs.</p> <p>The 2018 appropriations are -1.8% less than the prior year due to a removal of one-time increase for transportation services funded by the Regional Parks Foundation.</p>
11	Utilities	<p>General Fund (majority) appropriations--This category includes telephone, water, electricity, garbage collection, sewer, and natural gas.</p> <p>The 2018 appropriations are 3.0% greater than the prior year and are in line with actual expenditures.</p>

Notes to Total Uses Schedule, continued

Note	Category	Description
12	Insurance and Claims	<p>Internal Service Fund appropriations--This category includes the costs for the District-wide self-insured Workers' Compensation Fund and General Liability Fund and includes insurance premiums, claims and settlement agreements.</p> <p>The 2018 appropriations are 2.2% higher than the prior year due to increased insurance premiums.</p>
13	Other Services	<p>General Fund, Special Revenue, Project and Internal Service Funds appropriations—This category includes all other services including consultant contracts, Civicorps work and other services not included in other professional services above.</p> <p>The 2018 appropriations are -8.1% lower than the prior year due to moving funding for the Chabot Gun Club remediation from Other Services category to Transfers Out category.</p>
14	Election Costs	<p>General Fund appropriation – The District pays election costs to Alameda and Contra Costa counties when members of the Board of Directors run for office and when the District supports an initiative on the local ballot. Election costs are not regularly budgeted due to the difficulty in estimating the costs, which are determined by the counties, after the election is held. However, the District retains approximately \$2.2 million in reserves (assigned fund balance) for the use when election costs are invoiced.</p>
15	Intra-District Charges	<p>Intra-District charges are an allocation of the costs associated with the services provided by the internal service funds that are not collected through the payroll process in the General Fund. The charges are allocated to District divisions based upon usage of services and include certain employee benefits and claims, general liability insurance and settlements, and major equipment replacement charges.</p> <p>The 2018 appropriations are -8.2% lower than the prior year, when a one-time increase for helicopter replacement was budgeted.</p>
16	Inter-agency Agreements	<p>General Fund appropriation--The District has an interagency agreement with the Livermore Area Recreation Park District, a neighboring public agency, to provide \$200,000 annual funding for recreation services. The Measure CC expenditure plan includes \$100,000 annual payment to the Oakland Zoo for operations.</p> <p>The 2018 appropriations are unchanged from the prior year and are in line with actual expenditures.</p>

Notes to Total Uses Schedule, continued

Note	Category	Description
17	Measure WW Local Grant Program	<p>Special Revenue Fund appropriations--This category includes the funding of approved local agency projects from Measure WW funds.</p> <p>Appropriations are \$12 million higher than in 2017, because 2018 is nearing the end of the local grant program and agencies are expected to draw on remaining unspent local grant funds.</p>
18	Land	<p>Project Fund appropriations--This category accounts for land acquisitions, safety and security costs incurred for newly acquired property and studies.</p> <p>The 2018 appropriations are -97.3% lower than the prior year, when a \$7.0 million appropriation was made for Measure WW and Designated for Land Fund funding for the Designated for Acquisition and Preliminary Acquisition Studies projects, representing amounts that may be allocated to specific land purchases via future Board action.</p>
19	Improvements	<p>Project Fund appropriations--This category represents new appropriations for projects with a cost greater than the District's capitalization limit (\$100,000). Amounts appropriated for development projects will fluctuate from year to year.</p> <p>For more detail related to capital outlay appropriations, see the Operating Budget beginning on page 130 which includes the Summary of 2018 project fund appropriations, and the second volume of the 2018 budget, 2018 Projects Budget Five Year Expenditure Plan.</p>
20	Equipment	<p>General Fund and Internal Service Fund appropriations—This category includes the purchase of vehicles and other equipment with a cost greater than the District's capitalization limit (\$25,000).</p> <p>The 2018 appropriations are \$6.8 million higher than the 2017 budgeted amount due to the planned replacement of the District's helicopter and other scheduled major equipment replacements.</p>
21	Principal	<p>Debt Service Fund appropriations—This category includes debt service principal as calculated from debt amortization schedules.</p> <p>2018 appropriations are less than the prior year due to a scheduled reduction in debt service payments on the Measure WW Series 2013 A bonds. Detailed debt service schedules are provided in the Debt Service Fund section of this budget (pages 112-115).</p>

Notes to Total Uses Schedule, continued

Note	Category	Description
22	Interest	Debt Service Fund appropriations—This category includes debt service interest as calculated from debt amortization schedules.
23	Transfers Out	All Funds—Details of operating transfers out are located at the end of Section B of the budget on pages 135-138.
24	Use of Fund Balance	<p>The 2018 General Fund budget is balanced and includes no use of General Fund reserves.</p> <p>\$35.5 million use of fund balance, includes use of \$27.8 million in the Project Funds from bond proceeds being used as a resource for current year project expenditures, and use of reserves in debt service and internal service funds.</p>

BUDGET OVERVIEW

BUDGET BY FUND

APPROPRIATED FUNDS	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	CHANGE
101 General Fund	\$ 106,858,948	\$114,819,387	\$124,510,280	\$ 134,169,070	8%
Special Revenue Funds:					
220 Two County LLD	3,610,530	3,586,519	4,259,210	4,841,330	14%
221 East Contra Costa Co LLD	553,831	589,271	592,560	632,140	7%
222 Five Canyon ZB	42,465	26,688	59,900	26,680	-55%
223 Dublin Hills ZB	8,005	6,062	8,600	9,220	7%
224 Walpert Ridge ZB	20,822	64,850	35,870	38,250	7%
225 San Ramon Hills ZB	-	24	500	500	0%
226 Measure CC	100,000	100,000	100,000	100,000	0%
227 Stone Valley ZB	-	-	630	630	0%
228 Sibley Volcanic ZB	-	-	-	-	N/A
253 Gifts Fund	42,463	20,167	64,430	64,420	0%
255 MLK Jr. Intern Program	2,000	7,000	7,000	7,000	0%
257 Mitigation	15,047	14,254	88,680	99,630	12%
258 McLaughlin Eastshore State Park	24,361	31,947	47,660	36,770	-23%
259 ECCC HCP Properties	257,972	372,839	377,200	407,540	8%
260 Asset Forfeiture Fund	14,679	29,688	-	-	N/A
270 Measure WW Local Grants	6,224,855	11,610,366	13,329,560	25,356,720	90%
Special Revenue Funds Total	10,917,031	16,459,676	18,971,800	31,620,830	67%
Debt Service Funds:					
811 Promissory Note Debt	1,422,143	1,421,293	1,421,920	1,421,480	0%
812 Measure AA Bonds	5,377,750	4,077,345	4,079,500	2,200,500	-46%
813 Measure WW Bonds	26,475,675	26,754,925	9,483,460	12,013,580	27%
Debt Service Funds Total	33,275,567	32,253,562	14,984,880	15,635,560	4%
Internal Service Funds:					
552 Workers' Compensation	4,068,640	2,773,996	3,781,070	3,825,020	1%
553 Major Infrastructure Reno/Repl	-	-	946,840	2,856,990	N/A
554 Major Equipment	-	-	760,000	7,167,000	843%
555 General Liability	753,229	1,479,387	1,915,610	2,047,170	7%
556 Employee Benefits	4,201,430	4,443,448	4,870,000	5,071,380	4%
Internal Service Funds Total	9,023,298	8,696,831	12,273,520	20,967,560	71%
Permanent Funds:					
Permanent Funds Total	-	-	-	-	N/A
Projects Funds:					
333 Capital Projects	21,970,388	30,104,630	11,108,170	3,495,810	-69%
335 Measure AA Bond Proceeds	-	(18,796)	12,000	-	-100%
336 OTA Projects	13,730,255	21,836,551	11,821,280	10,352,490	-12%
337 Measure WW Bond Proceeds	27,099	(101,826)	87,000	-	-100%
338 2012 Promissory Note Proceeds	8,451	(16,425)	10,000	-	-100%
Projects Funds Total	35,736,193	51,804,134	23,038,450	13,848,300	-40%
Total Expenditures	207,639,479	224,033,591	193,778,930	216,241,320	12%
Other Sources/Uses:					
Transfers Out	60,488,712	47,197,159	37,292,470	41,526,940	11%
TOTAL USES	268,128,191	271,230,750	231,071,400	257,768,260	12%
Change in Fund Balance/Net Assets	(18,253,784)	(22,970,655)	(20,836,130)	(37,655,730)	81%
TOTAL	\$ 249,874,408	\$248,260,095	\$210,235,270	\$ 220,112,530	5%

BUDGET OVERVIEW

BUDGET BY DIVISION

APPROPRIATED FUNDS	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	CHANGE
OPERATING APPROPRIATIONS					
Executive & Legislative	\$ 4,100,310	\$ 6,060,045	\$ 6,509,350	\$ 7,223,160	11%
Finance & Management Services	18,565,918	24,575,475	27,559,670	40,623,600	47%
Acquisition, Stewardship & Development	7,764,784	8,559,286	10,072,630	11,152,330	11%
Legal	6,754,743	6,107,270	8,259,920	8,129,800	-2%
Operations	61,589,949	65,241,437	69,202,770	76,920,570	11%
Public Affairs	3,897,273	4,179,811	5,025,070	5,187,020	3%
Public Safety	24,118,656	25,252,568	29,126,190	35,520,980	22%
Nondepartmental	-	-	-	2,000,000	N/A
Total Operating	126,791,631	139,975,894	155,755,600	186,757,460	20%
DEBT SERVICE					
Finance & Management Services	11,250	11,820	15,600	15,600	N/A
Nondepartmental	33,264,317	32,241,742	14,969,280	15,619,960	4%
Total Debt Service	33,275,567	32,253,562	14,984,880	15,635,560	4%
PROJECT APPROPRIATIONS					
Executive & Legislative	-	-	-	-	N/A
Finance & Management Services	2,004,537	5,636,205	2,160,190	883,070	-59%
Acquisition, Stewardship & Development	27,094,194	38,799,514	14,956,440	7,636,400	-49%
Legal	337,361	453,537	500,000	1,000,000	N/A
Operations	5,062,993	5,251,743	4,252,480	2,540,320	-40%
Public Affairs	7,646	59,095	-	310,000	N/A
Public Safety	1,237,108	1,604,041	1,169,340	1,478,510	26%
Nondepartmental	-	-	-	-	N/A
Total Project	35,743,839	51,804,134	23,038,450	13,848,300	-40%
Subtotal Operating/Debt/Project	195,811,038	224,033,591	193,778,930	216,241,320	
TOTAL APPROPRIATIONS BY DIVISION					
Executive & Legislative	6,010,720	6,060,045	6,509,350	7,223,160	11%
Finance & Management Services	31,735,230	30,223,501	29,735,460	41,522,270	40%
Acquisition, Stewardship & Development	21,869,550	47,358,800	25,029,070	18,788,730	-25%
Legal	7,904,490	6,560,807	8,759,920	9,129,800	4%
Operations	72,553,180	70,493,180	73,455,250	79,460,890	8%
Public Affairs	4,627,670	4,238,906	5,025,070	5,497,020	9%
Public Safety	28,919,380	26,856,609	30,295,530	36,999,490	22%
Nondepartmental	32,241,900	32,241,742	14,969,280	17,619,960	18%
Subtotal by Division	205,862,120	224,033,591	193,778,930	216,241,320	
Other Uses:					
Transfers Out	60,488,712	47,197,159	37,292,470	41,526,940	11%
TOTAL USES	266,350,832	271,230,750	231,071,400	257,768,260	12%
Change in Fund Balance/Net Assets	(16,476,424)	(22,970,655)	(20,836,130)	(37,655,730)	81%
TOTAL	\$ 249,874,408	\$ 248,260,095	\$ 210,235,270	\$ 220,112,530	5%

Notes to Budget by Division—Significant Changes

The Executive & Legislative Division increase of 11% (\$700,000) is partly due to the addition of one-time funding for public information related to the District's Measure CC tax.

Finance and Management Services Division operating appropriations increased by 47%. This increase is primarily related to the Measure WW Local Grant Program; 2018 is near the end of the Local Grant Program, and \$25 million of these funds are still unspent. Related to staffing, the Division has upgraded its Building & Grounds Aide position to full-time and added one IS Helpdesk Technician. Project appropriations in the Finance & Management Division are lower than in the prior year, when funds were allocated for the Measure WW Urban Creeks.

The Acquisition, Stewardship and Development (ASD) Division budget increased by 11% (\$1.1 million) over 2017. The additional operating appropriations include increases for water quality and other bio-monitoring, as well as one Stewardship position. ASD project appropriations decreased by \$7.2 million from the prior year, when additional allocations were made from grant and bonds funds for future land acquisition.

Operations Division expenditures increased 11% (\$7.7 million). Across all funds, 9 FTE's were added to Operations, including new positions and upgrades to existing positions, such as park rangers and naturalist and interpretive staff. Approximately \$1.3 million of the increase is related to fleet costs, including nine additional vehicles and catch-up funding for deferred fleet replacements; Additional funds were added related to new operations at Pleasanton Ridge, Concord Hills, the Bridge Yard Building at Gateway Regional Shoreline and other park expansions. Project appropriations in 2018 decreased; appropriations for specific projects fluctuate from year to year.

Public Safety Division budgeted expenditures increased 22%. Of the total \$6 million increase, approximately \$0.5 million is related to increased costs for Out of County Fire response. Other increases are for newly added positions, including one Police Officer position, an Aquatic Assistant, and additional clerical staff. Increased project funding for Public Safety is related to the fuels/vegetation management program.

Non-departmental operating expenditures increased \$2 million, which is a contribution to the pension trust. Debt service expenditures are 4% higher than 2017, reflecting debt service payments for the District's Measure AA and WW bonds.

BUDGET OVERVIEW

FUND MATRIX BY DIVISION

2018 Budgeted Expenditures and Transfers Out by Division

Fund:	Executive & Legislative	Finance & Management Services	Acquisition, Stewardship and Land Division	Legal	Operations
101 General Fund	\$ 7,223,160	\$ 10,016,340	\$ 10,944,670	\$ 2,257,610	\$ 67,784,290
220 Two County LLD	-	35,000	80,000	-	4,726,330
221 ECCC LLD	-	9,000	-	-	623,140
222 Five Canyon Zone	-	500	-	-	26,180
223 Dublin Hills Zone	-	-	-	-	9,220
224 Walpert Ridge Zone	-	500	-	-	37,750
225 Thomas Ranch Zone	-	-	-	-	500
226 Measure CC	-	100,000	-	-	-
227 Stone Valley Zone	-	-	-	-	630
228 Gateway Valley Zone	-	-	-	-	-
253 Gifts	-	-	38,420	-	26,000
255 MLK Jr Program	-	-	-	-	7,000
257 Mitigation	-	-	89,240	-	10,390
258 McLaughlin Eastshore State Park	-	-	-	-	36,770
259 ECCC HCP Properties	-	-	-	-	407,540
260 Asset Forfeiture Distribution	-	-	-	-	-
261 Coyote Hill/Dumbarton Quarry	-	-	-	-	-
270 Measure WW Local Grant	-	25,356,720	-	-	-
333 Capital	-	102,350	3,227,660	-	15,800
335 Meas AA Bond Proceeds	-	-	-	-	-
336 OTA Projects	-	780,720	4,408,740	1,000,000	2,524,520
337 Meas WW Bond Proceeds	-	-	-	-	-
338 2012 Note Proceeds	-	-	-	-	-
552 Workers' Comp	-	-	-	3,825,020	-
553 Major Infrastructure Reno/Repl	-	34,160	-	-	2,822,830
554 Major Equip Replacement	-	-	-	-	402,000
555 General Liability	-	-	-	2,047,170	-
556 Employee Benefits	-	5,071,380	-	-	-
610 Black Diamond-Open Space	-	-	-	-	-
611 Black Diamond-Suncrest Homes	-	-	-	-	-
612 Black Diamnd-Moller	-	-	-	-	-
620 Brushy Peak-Dyer	-	-	-	-	-
621 Brushy Peak-Weaver	-	-	-	-	-
630 ESSP-Berkeley Meadow Ph 1	-	-	-	-	-
631 ESSP-Berkeley Meadow Ph 2	-	-	-	-	-
640 Hayward Shoreline-Ora Loma	-	-	-	-	-
641 Hayward Shoreline-Any	-	-	-	-	-
650 Morgan Territory-Elsworthy	-	-	-	-	-
651 Morgan Territory-Day	-	-	-	-	-
660 Sibley-McCosker-inactivated 2012	-	-	-	-	-
670 Doolan Canyon-Toyota	-	-	-	-	-
671 El Charro-Livermore	-	-	-	-	-
680 MLK Shore-Damon Slough-Port	-	-	-	-	-
811 2012 Promissory Note Dbt Svc	-	1,600	-	-	-
812 Meas AA Debt Svc	-	6,000	-	-	-
813 Meas WW Debt Svc	-	8,000	-	-	-
Total	\$ 7,223,160	\$ 41,522,270	\$ 18,788,730	\$ 9,129,800	\$ 79,460,890

2018 Budgeted Expenditures and Transfers by Division, continued

Fund:	Public Affairs	Public Safety	Non-departmental	Total
101 General Fund	\$ 5,187,020	\$ 28,755,980	\$14,733,490	\$ 146,902,560
220 Two County LLD	-	-	260,000	5,101,330
221 ECCC LLD	-	-	-	632,140
222 Five Canyon Zone	-	-	-	26,680
223 Dublin Hills Zone	-	-	-	9,220
224 Walpert Ridge Zone	-	-	-	38,250
225 Thomas Ranch Zone	-	-	-	500
226 Measure CC	-	-	2,663,450	2,763,450
227 Stone Valley Zone	-	-	-	630
228 Gateway Valley Zone	-	-	-	-
253 Gifts	-	-	-	64,420
255 MLK Jr Program	-	-	-	7,000
257 Mitigation	-	-	-	99,630
258 McLaughlin Eastshore State Park	-	-	-	36,770
259 ECCC HCP Properties	-	-	-	407,540
260 Asset Forfeiture Distribution	-	-	-	-
261 Coyote Hill/Dumbarton Quarry	-	-	-	-
270 Measure WW Local Grant	-	-	-	25,356,720
333 Capital	150,000	-	-	3,495,810
335 Meas AA Bond Proceeds	-	-	-	-
336 OTA Projects	160,000	1,478,510	-	10,352,490
337 Meas WW Bond Proceeds	-	-	25,400,000	25,400,000
338 2012 Note Proceeds	-	-	64,000	64,000
552 Workers' Comp	-	-	-	3,825,020
553 Major Infrastructure Reno/Repl	-	-	400,000	3,256,990
554 Major Equip Replacement	-	6,765,000	-	7,167,000
555 General Liability	-	-	-	2,047,170
556 Employee Benefits	-	-	-	5,071,380
610 Black Diamond-Open Space	-	-	-	-
611 Black Diamond-Suncrest Homes	-	-	-	-
612 Black Diamnd-Moller	-	-	-	-
620 Brushy Peak-Dyer	-	-	1,500	1,500
621 Brushy Peak-Weaver	-	-	2,000	2,000
630 ESSP-Berkeley Meadow Ph 1	-	-	-	-
631 ESSP-Berkeley Meadow Ph 2	-	-	-	-
640 Hayward Shoreline-Ora Loma	-	-	-	-
641 Hayward Shoreline-Any	-	-	-	-
650 Morgan Territory-Elsworthy	-	-	2,500	2,500
651 Morgan Territory-Day	-	-	-	-
660 Sibley-McCosker-inactivated 2012	-	-	-	-
670 Doolan Canyon-Toyota	-	-	-	-
671 El Charro-Livermore	-	-	-	-
680 MLK Shore-Damon Slough-Port	-	-	-	-
811 2012 Promissory Note Dbt Svc	-	-	1,419,880	1,421,480
812 Meas AA Debt Svc	-	-	2,194,500	2,200,500
813 Meas WW Debt Svc	-	-	12,005,580	12,013,580
Total	\$ 5,497,020	\$ 36,999,490	\$ 59,146,900	\$ 257,768,260

BUDGET OVERVIEW

2018 ONE-TIME BUDGET INCREASES

Some approved appropriations are approved one-time, for the new budget year only and not intended to change the divisions' base annual budget. The following list includes appropriations of that nature.

One-time Budget Appropriations for 2018 ≥\$20,000

Division	Department/Unit	Approved Amount	Description	Funding
Acquisition, Stewardship & Development	Acquisition	\$ 100,220	Augment Murray Township funds	General Fund
	Design/Construction	223,620	Claremont Canyon Construct Staging Area	Measure CC
	Environmental Services	50,000	Biodiversity Goals & Measures	General Fund
	Environmental Programs	276,960	McLaughlin Eastshore State Park Restore Albany Beach	Measure CC
	Integrated Pest Management	30,000	Uproot Thistle/Restore Tarplant	General Fund
	Integrated Pest Management	25,000	Sudden Oak Death Monitoring	General Fund
	Fisheries Management	98,560	Wildcat/Alvarado Study Watershed Sediment	Measure CC
	Fisheries Management	418,400	Tilden Remove Debris and Silt	Measure CC
	Project Management	400,000	McKay Building Assessment	Measure WW
	Project Management	140,710	Martin Luther King Jr - Improve Public Access	Measure CC
	Project Management	600,000	Point Pinole Service Yard funding	General Fund
	Stewardship	25,000	North Richmond Wetlands Manage Habitat	Measure CC
	Trails Development	80,000	Repair and Maintain Trails	General Fund
	Water Management	29,750	Vehicle+Radio-Water Mngmt Tech	General Fund
	Water Management	35,390	Point Pinole Monitor Marsh	Measure CC
	Wildland Vegetation Mangement	20,000	Botanical Surveys	General Fund
	Wildlife Mangment	26,780	Point Pinole Restore Black Rail Population	Measure CC
	Wildlife Mangment	34,350	RAV4 & Radio for RA-Ecologist	General Fund
	Finance & Mangement Services	Administration	104,720	Brushy Pk Other Murray Townshi
Finance		25,000	ERP system improvement	General Fund
Finance		64,000	Incrs Bond Investment Fees	Promissory Note Fund
Grants		25,570	Kennedy Grove Repair and Repave Pathways	Measure CC
Grants		300,000	LARPD Repair Paving	General Fund
Legislative / Executive	General Manager	48,000	Measure CC Surveys	General Fund
	General Manager	45,000	East Bay Influentials Engagement	General Fund
	General Manager	50,000	Social Media Plan	General Fund
Non-Departmental Operations	Trust Funds	2,000,000	Annual Pension Trust Fund Contribution	General Fund
	Business Services/Reservable Facilities	50,000	Stone Patio Replace - Brazilian Room	General Fund
	Delta/Concord Hills	20,000	Concord Hills Start Up Supplies	General Fund
	Delta/Concord Hills	31,900	3/4 Ton, Truck Reg Cab, C. H.	General Fund
	I&R SE/Parks Express	74,000	RPF bus transp. KHOC	Regional Parks Foundation
	Interpretation & Recreation Administration	60,000	Oral Histories Contract	General Fund
	Interpretation & Recreation Administration	20,000	RPF - SHINE Program	Regional Parks Foundation
	Interpretive Parklands/Black Diamond	30,000	Contract-Electric Service Inst	General Fund
	Interpretive Parklands/Las Trampas	24,800	Borel Acq-Pickup, 3/4-ton, 2WD	General Fund
	Lakes/Del Valle	67,000	Replace Tractor	Major Equipment Replacement Fund
	Lakes/Shadow Cliffs	65,000	Boat Inspection (Invasive Quagga)	General Fund
	MAST/Administration	25,600	Pickup, Small Chevy Col. Maint	General Fund
	MAST/Administration	25,000	SUV Small Equinox Maint.	General Fund
	MAST/Administration	40,000	Cartegraph WO System Contract	General Fund
	MAST/Administration	400,000	Del Valle Service Yard Phase 3; transfer out to existing project	MIRR Fund
	MAST/Building Maintenance	1,046,730	Building Maintenance	General Fund
	MAST/New/Replaced Autos	400,000	Fleet Replacements	General Fund
	MAST/Paving	500,000	Pavement	General Fund
	MAST/Public Works/Wildcat	29,060	Gravel Trail	Measure CC

One-time Budget Appropriations for 2018 ≥\$20,000, continued

Division	Department/Unit	Approved Amount	Description	Funding
Operations	MAST/Roads and Trails	\$ 68,000	Replace Pickup Truck 4X4	Major Equipment Replacement Fund
	MAST/Sanitation	200,000	Replace Sanitation Pumper Truck	Major Equipment Replacement Fund
	MAST/Sanitation	200,000	Hydro Flush Truck-this is a vehicle replacement with upgraded cost	Two County LLD Fund
	MAST/Sanitation	30,000	Chem Toilet Src Mission Peak	General Fund
	MAST/Sanitation	130,000	Vaults and Sewers existing project 535900	Two County LLD Fund
	MAST/Utilities/Communications	250,000	Utilities/Communications	General Fund
	Outdoor Recreation	24,000	RPF Funding Teen Eco Action	Regional Parks Foundation
	Recreation Areas/Cull Canyon	35,000	East Beach Picnic/BBQs	General Fund
	Recreation Areas/Cull Canyon	35,000	Green Heron Shade Structure	General Fund
	Regional I&R Northwest	50,000	Adventure Crew Assessment	General Fund
	Shoreline/Crown Beach	35,250	Work Truck for Bridgeyard Building	General Fund
	Shoreline/McLaughlin Eastshore State Park	50,000	Serve Trail System	Two County LLD Fund
	Shoreline/Point Pinole	71,240	Eucalyptus Control	Measure CC
	Shoreline/Miller/Knox	67,000	Replace Tractor	Major Equipment Replacement Fund
Public Affairs	Environmental Graphics	85,000	Replacement Router	General Fund
	Environmental Graphics	60,000	Freeway Signage proj: 550500	General Fund
	Exhibit Lab	100,000	Del Valle VC exhibits proj:522400	General Fund
	Exhibit Lab	150,000	Black Dmd Mines VC exhibit proj: 133300	General Fund
	Public Affairs	100,000	Public Information	General Fund
	Public Affairs	24,000	Archives Needs Assessment Phase 1	General Fund
Public Safety	Communications & Records	50,000	911 & Radio Recording System	General Fund
	Fire	59,070	Anthony Chabot Fuel Management	Measure CC
	Fire	57,960	Redwood Fuel Management	Measure CC
	Fire	172,320	Wildcat Canyon/Alvarado Fuel Management	Measure CC
	Fire	50,420	Wildcat Canyon/Alvarado Fuel Management	Measure CC
	Fire	60,000	FF Personnel Protective Equipment	General Fund
	Fire	1,120,000	Replace Four Fire Engines	Major Equipment Replacement Fund
	Helicopter	5,645,000	Replacement for Eagle 6 Helicopter	Major Equipment Replacement Fund
	Police Field	48,900	Police Vehicle	General Fund
	Support Services	32,000	Pipeline Start up supplies	General Fund
Support Services	20,000	Police Vehicle Attachments	General Fund	

BUDGET OVERVIEW**2018 BASE BUDGET INCREASES**

Other budget requests were approved as base increases that will continue to be funded in future fiscal years. The following were all funded with General Fund resources.

2018 Base Budget Increases ≥ \$20,000

Division	Location/Dept	Approved Amount	Description	Funding
Acquisition, Stewardship & Development	Integrated Pest Management	\$ 40,000	Algal Bloom Treatment/Maintenance	General Fund
	Planning/GIS	50,000	Other Services	General Fund
	Acquisition	25,000	Other Services	General Fund
	Integrated Pest Management	20,000	Limnologist -H2O Quality Management	General Fund
	Environmental Services	40,000	Biomonitoring Needs	General Fund
Finance & Mangement Services	Information Services	25,000	Future Telephone Replacement	General Fund
	Information Services	50,000	Computer Replacement Program	General Fund
Legal	Legal	100,000	Increase Legal budget	General Fund
	Risk Management	100,000	Insurance Premiums	General Fund
Non-Departmental	Non-Financial Accounting	2,500,000	Major Infrastructure Reonovation & Replacement Fund balance	General Fund
Operations	MAST New/Replaced Autos	20,000	Fleet maintenance <25k	General Fund
	MAST/New/Replaced Autos	80,000	Fleet Replacements >25k	General Fund
	Park Operations Administration	60,000	Repair and Maintenance Services	General Fund
	Shoreline/Miller-Knox	25,000	Water utility costs	General Fund
	Shoreline/Bridge Yard Building	150,000	Supplies and Services	Bay Area Toll Authority
	Revenue/Reservations	23,800	Bank and credit card fees	General Fund
Public Affairs	Public Affairs	35,000	Internet Technology Needs	General Fund
Public Safety	Detectives	20,000	Crime Evidence and Forensics Analysis	General Fund
	Fire Assistance	250,000	Overtime for Out of County Calls	Cal Fire
	Lifeguard Services	20,000	Life Jackets	General Fund
	Police Field	25,000	Overtime for Urban Shield Exercises	Urban Shield
	Public Safety Admin	25,000	Range Fees for OFC Training	General Fund

BUDGET OVERVIEW

Positions are authorized and budgeted on a “full-time equivalent” (FTE) basis. The number of FTE’s is not the same as the number of staff. For example, an FTE of 1.0 may include two half time positions at 0.50 each.

Authorized Personnel Positions

DIVISIONS AND DEPARTMENTS	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2017-18 CHANGE
Executive & Legislative Division					
General Manager	9.00	10.00	10.00	10.00	
Clerk of Board	0.000	2.000	2.000	2.000	
Human Resources	15.27	17.00	18.00	18.00	
Subtotal	24.27	29.00	30.00	30.00	0.00
Acquisition, Stewardship & Development Division					
Administration	5.045	4.533	4.533	4.533	
Design & Construction Department	27.000	28.000	28.000	28.000	
Environmental Programs Department	4.250	2.000	2.000	2.000	
Land Acquisition Department	6.000	6.000	6.000	6.000	
Planning / GIS Department	3.000	15.533	15.533	15.533	
Stewardship Department	25.323	18.000	18.500	20.250	
Trails Development Department	3.000	3.000	3.000	3.000	
Subtotal	73.62	77.07	77.57	79.32	1.75
Finance & Management Services Division					
Administration	3.000	4.000	5.000	5.000	
Clerk of the Board	2.000	0.000	0.000	0.000	
Grants Department	4.000	4.000	3.000	3.000	
Finance Department	18.284	18.284	19.284	19.284	
Information Services Department	7.000	8.000	8.000	9.000	
Office Services Department	9.720	9.720	10.220	10.720	
Subtotal	44.004	44.004	45.504	47.004	1.50
Legal Division					
Legal	2.00	3.00	3.00	3.00	
Risk	7.45	7.45	7.45	7.45	
Subtotal	9.45	10.45	10.45	10.45	0.00
Operations Division					
Administration	4.000	4.000	4.000	4.000	
Park Operations Department	265.792	269.392	271.992	277.742	
Interpretive & Recreation Services Dept.	78.221	81.021	83.671	88.501	
Business Services Department	17.650	18.650	19.400	20.000	
Maintenance & Skilled Trades Dept.	75.145	77.043	77.143	78.243	
Subtotal	440.81	450.11	456.21	468.49	12.28
Public Affairs Division					
Public Affairs	13.00	13.00	15.00	14.50	
Environmental Graphics	8.50	8.00	8.00	8.00	
Subtotal	21.50	21.00	23.00	22.50	-0.50
Public Safety Division					
Administration & Support Services	28.000	28.000	32.290	33.290	
Fire Department	55.853	56.263	58.313	60.313	
Police Department	66.340	69.440	70.440	72.430	
Subtotal	150.19	153.70	161.04	166.03	4.99
Total Funded Positions*	763.8433	785.3291	803.7688	823.7888	20.02 *

*Prior years' FTEs reflect totals at year

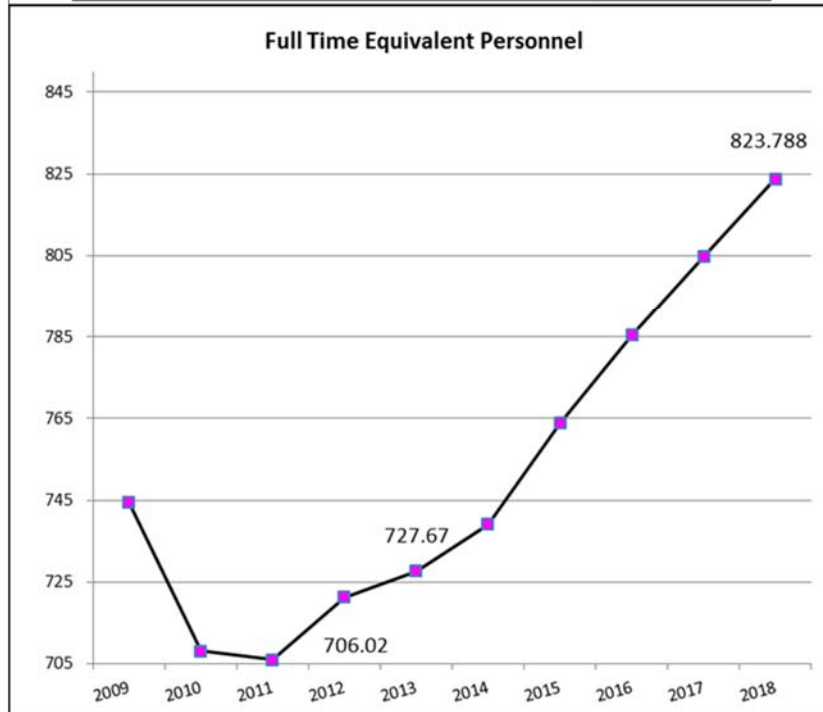
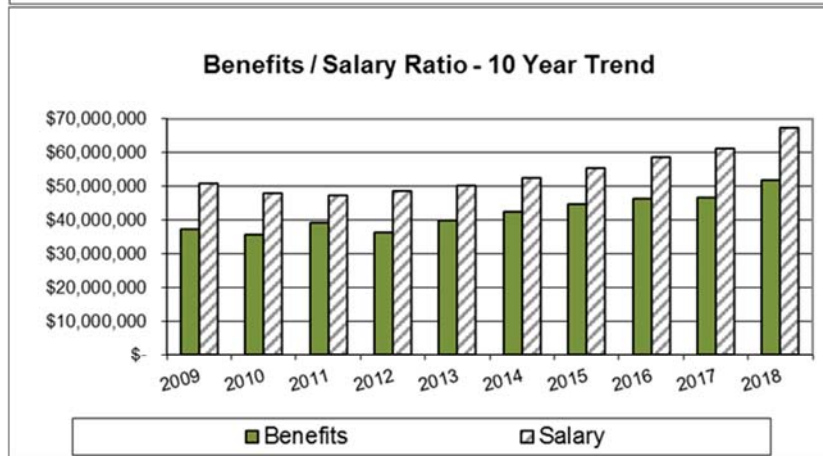
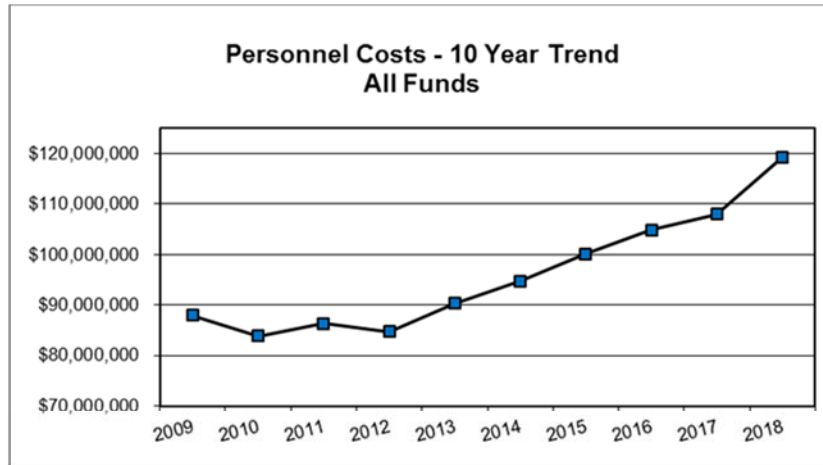
2018 New Positions and Changes

Division	Department-Location	Seasonal/ Temp	Base FTE	Description:	Fund Source
Acquisition, Stewardship & Development	IPM Unit / District-wide	0.5	-	Interpretive Student Aide II	General Fund
	Stewardship/Districtwide		0.30	Resource Analyst	General Fund
	Water Mgmt Unit / District-wide		0.25	Upgrade Water Technician from half-time to nine month	General Fund
Finance & Management Services	Wildlife Mgmt/ Bay Trail; Concord Hills; East Bay Gateway; Las Trampas		0.70	Resource Analyst	General Fund
	Information Services/ District-wide		1.00	Help Desk Info Technician II	General Fund
	Office Services/ District-wide		0.50	Building & Grounds Aide	General Fund
Legislative/Executive	Human Resources		(1.00)	Office Assistant	General Fund
	Human Resources		1.00	Human Resource Technician	General Fund
Operations	I & R Parks Express/ District-wide		1.00	Senior Office Specialist	General Fund
	I & R/ Adventure Crew	1		Recreation Leader IV	General Fund
	I & R/ Adventure Crew	0.5		Interpretive Student Aide II	General Fund
	I & R/ Adventure Crew	1		Naturalist	General Fund
	I & R/ Black Diamond		0.25	Upgrade Naturalist from 9 to 12 months	General Fund
	I & R/ Black Diamond	1		Interpretive Student Aide II	General Fund
	I & R/ Del Valle	1.5		Interpretive Student Aide II	General Fund
	I & R/ District-wide	0.18		Intern	General Fund
	MAST		(1.00)	Contract Encroachment Supervisor	General Fund
	MAST		1.00	Project Coordinator	General Fund
	MAST		(1.00)	Administrative Analyst II	General Fund
	MAST		1.00	Project Manager	General Fund
	MAST		(1.00)	Administrative Analyst I	General Fund
	MAST		1.00	Project Coordinator	General Fund
	MAST		(1.00)	Administrative Analyst II	General Fund
	MAST		1.00	Project Coordinator	General Fund
	MAST/ District-wide		1.00	Maintenance Superintendent	General Fund
	MAST/ East Bay Gateway		0.10	Plumber	General Fund
	Park Operations/ Concord Hills		1.00	Park Ranger II	General Fund
	Park Operations/ Cull Canyon		0.25	Upgrade Park Ranger II from 9 to 12 months	General Fund
Park Operations/ Del Valle		0.25	Upgrade Park Ranger II from 9 to 12 months	General Fund	
Park Operations/ Del Valle		0.25	Upgrade Park Ranger II from 9 to 12 months	General Fund	
Park Operations/ Del Valle		0.75	Park Services Attendant	General Fund	
Park Operations/ East Bay Gateway		0.75	Park Ranger II	General Fund	
Park Operations/ Las Trampas		0.50	Park Ranger II	General Fund	
Park Operations/ Las Trampas		0.50	Park Ranger II	General Fund	

2018 New Positions and Changes, continued

Division	Department-Location	Seasonal/ Temp	Base FTE	Description:	Fund Source
Operations	Park Operations/ Pleasanton Ridge		1.00	Park Ranger II	General Fund
	Park Operations/ Point Pinole		0.25	Upgrade Park Ranger II from 9 to 12 months	General Fund
	Park Operations/ Roberts		0.25	Upgrade Park Ranger II from 9 to 12 months	General Fund
	Park Operations/ Shadow Cliffs		1.00	Park Services Attendant	General Fund
	Park Operations/ Shadow Cliffs		(1.00)	Park Ranger I	General Fund
	Revenue Unit/ District-wide	-0.4		Office Specialist/Reservations (budgeted temporary)	General Fund
	Revenue Unit/ District-wide		1.00	Office Specialist/Reservations	General Fund
	Public Affairs	Public Affairs/ District-wide	0.25		Communications Fellow
Public Affairs/ District-wide		0.25		Communications Fellow	General Fund
Public Safety	Helicopter Unit/ District-wide		1.00	Office Specialist	General Fund
	Lifeguard Services/ District-wide	1	-	Lifeguard I	General Fund
	Lifeguard Services/ District-wide		1.00	Aquatic Assistant	General Fund
	Office of the Chief/ District-wide		1.00	Executive Secretary	General Fund
	Police Unit/ Dumbarton Quarry Campground		0.64	Police Officer	General Fund
	Police Unit/East Bay Gateway		0.25	Police Officer	General Fund
	Police Unit/Las Trampas		0.10	Police Officer	General Fund
	Fire / District Wide		(1.00)	Administrative Analyst II	General Fund
	Fire / District Wide		1.00	Project Coordinator	General Fund

Subtotals	6.78	15.84
Grand Total All FTE Changes		<u>22.62</u>



Taxes and Assessments by County

TAXES & ASSESSMENTS	2015 ACTUAL	2016 BUDGET	2017 BUDGET	2018 BUDGET	Change
<u>ALAMEDA COUNTY:</u>					
Property Taxes (1% Countywide Tax)	\$ 66,620,591	\$ 66,800,000	\$ 72,600,000	\$ 78,100,000	8.7%
Measure AA Property Tax (Bonds)	2,255,321	2,400,000	2,348,000	938,130	-2.2%
Measure WW Property Tax (Bonds)	14,084,379	9,450,000	5,401,010	3,531,750	-42.8%
Measure CC Parcel Tax	2,514,506	2,466,360	2,474,000	2,035,520	0.3%
Total Property Taxes	85,474,797	81,116,360	82,823,010	84,605,400	2.2%
Two County Trail L&LD	2,472,210	2,455,200	2,324,100	2,367,801	-5.3%
Five Canyon Zone of Benefit	46,111	44,200	47,300	49,000	7.0%
Dublin Hills Zone of Benefit	16,852	15,300	18,300	20,450	19.6%
Walpert Ridge Zone of Benefit	60,930	54,700	66,200	74,900	21.0%
Total Assessments	2,596,103	2,569,400	2,455,900	2,512,151	2.3%
TOTAL ALAMEDA COUNTY	\$ 88,070,900	\$ 83,685,760	\$ 85,278,910	\$ 87,117,551	2.2%
Percent of Grand Total	58.5%	58.3%	58.8%	58.5%	
<u>CONTRA COSTA COUNTY:</u>					
Property Taxes (1% Countywide Tax)	\$ 46,356,567	\$ 48,000,000	\$ 50,800,000	\$ 54,400,000	5.8%
Measure AA Property Tax (Bonds)	1,792,963	1,800,000	1,725,500	773,450	-4.1%
Measure WW Property Tax (Bonds)	11,546,524	7,050,000	4,074,450	2,911,770	-42.2%
Measure CC Parcel Tax	688,885	695,640	696,000	1,164,480	0.1%
Total Property Taxes	60,384,939	57,545,640	57,295,950	59,249,700	3.4%
Two County Trail L&LD	1,409,527	1,504,800	1,701,900	1,681,799	13.1%
East Contra Costa County Trails	676,896	675,000	701,800	716,800	4.0%
San Ramon Hills Zone of Benefit	5,151	4,900	5,300	5,400	8.2%
Stone Valley Zone of Benefit	6,162	5,900	6,200	6,400	5.1%
Sibley Volcanic Zone of Benefit	14,054	10,400	20,500	21,200	97.1%
Total Assessments	2,111,790	2,201,000	2,435,700	2,431,599	-0.2%
TOTAL CONTRA COSTA COUNTY	\$ 62,496,729	\$ 59,746,640	\$ 59,731,650	\$ 61,681,299	3.3%
Percent of Grand Total	41.5%	41.7%	41.2%	41.5%	0.6%
<u>BOTH COUNTIES COMBINED:</u>					
Property Taxes (1% Countywide Tax)	\$ 112,977,158	\$ 114,800,000	\$ 123,400,000	\$ 132,500,000	7.5%
Measure AA Property Tax (Bonds)	4,048,284	4,200,000	4,073,500	1,711,580	-3.0%
Measure WW Property Tax (Bonds)	25,630,903	16,500,000	9,475,460	6,443,520	-42.6%
Measure CC Parcel Tax	3,203,391	3,162,000	3,170,000	3,200,000	0.3%
Total Property Taxes	145,859,736	138,662,000	140,118,960	143,855,100	2.7%
Two County Trail L&LD	3,881,737	3,960,000	4,026,000	4,049,600	1.7%
East Contra Costa County Trails	676,896	675,000	701,800	716,800	4.0%
Five Canyon Zone of Benefit	46,111	44,200	47,300	49,000	7.0%
Dublin Hills Zone of Benefit	16,852	15,300	18,300	20,450	19.6%
Walpert Ridge Zone of Benefit	60,930	54,700	66,200	74,900	21.0%
San Ramon Hills Zone of Benefit	5,151	4,900	5,300	5,400	8.2%
Stone Valley Zone of Benefit	6,162	5,900	6,200	6,400	5.1%
Sibley Volcanic Zone of Benefit	14,054	10,400	20,500	21,200	97.1%
Total Assessments	4,707,893	4,770,400	4,891,600	4,943,750	1.1%
GRAND TOTAL BOTH COUNTIES	\$ 150,567,629	\$ 143,432,400	\$ 145,010,560	\$ 148,798,850	2.6%

Sample Tax & Assessment by County and Tax Rate Area*

Alameda County:	Fremont	Oakland	Livermore
Tax Rate Area	<u>120-13</u>	<u>17-001</u>	<u>16-078</u>
Property Tax	\$ 250.72	\$ 186.14	\$ 257.22
District Bond Measures	16.13	16.13	16.13
Measure CC Tax	-	12.00	-
Two County LLD	5.44	5.44	-
Total	\$ 272.29	\$ 219.72	\$ 273.36

Contra Costa County:	Brentwood	Richmond	Walnut Creek
Tax Rate Area	<u>10001</u>	<u>08003</u>	<u>09000</u>
Property Tax	\$ 0.06	\$ 144.88	\$ 170.44
District Bond Measures	11.67	11.67	11.67
Measure CC Tax	-	12.00	-
Two County LLD	-	5.44	5.44
East Contra Costa LLD	19.70	-	-
Total	\$ 31.42	\$ 173.99	\$ 187.55

These are approximate amounts for the 2017/18 tax year using median home price as of 2nd Quarter 2017 for each county as reported by Beacon Economics : \$768,264 for Alameda County and \$555,635 for Contra Costa County. The 1% countywide property tax is allocated to various entities according to the Tax Rate Area.

Top Ten Property Tax Payers Ranked by Assessed Value*

(In thousands; fiscal year ended June 30, 2017)

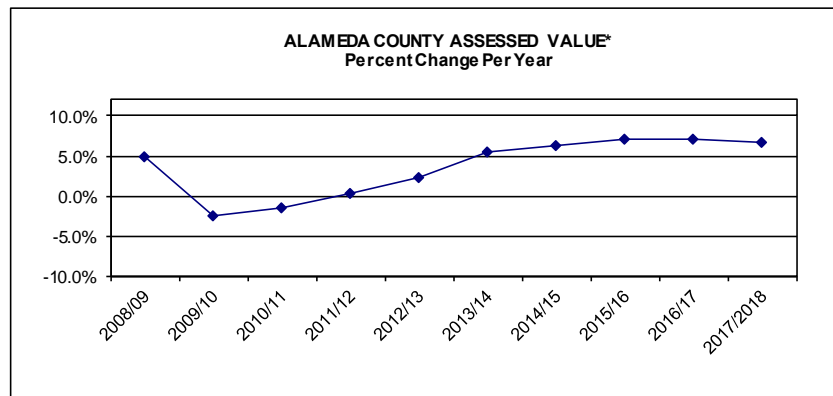
Alameda County		Contra Costa County	
Taxpayer	Assessed Value	Taxpayer	Assessed Value
Pacific Gas & Electric	\$2,200,949	Chevron USA	\$3,486,482
Tesla Motors, Inc	1,538,982	Equilon Enterprises LLC	1,629,822
Kaiser Foundation Hospitals	558,253	Tesoro Refining & Marketing	1,240,969
BMR Gateway Boulevard LLC	412,267	Tosco Corporation	981,274
Russell City Energy Company, LLC	408,700	NRG Delta LLC	705,675
AT&T	403,764	First Walnut Creek Mutual	638,743
Kaiser Foundation Health Plan Inc	385,560	BRE Properties, Inc.	558,919
Apple Computer	367,101	Sierra Pacific Properties Inc.	487,758
Bayer Healthcare, LLC	347,022	Tishman Speyer Archstone-Smith	381,259
BRE Properties	339,636	Macerich Northwest Associates	334,416

* Source: Alameda County and Contra Costa County websites.

District Tax & Assessment Rates

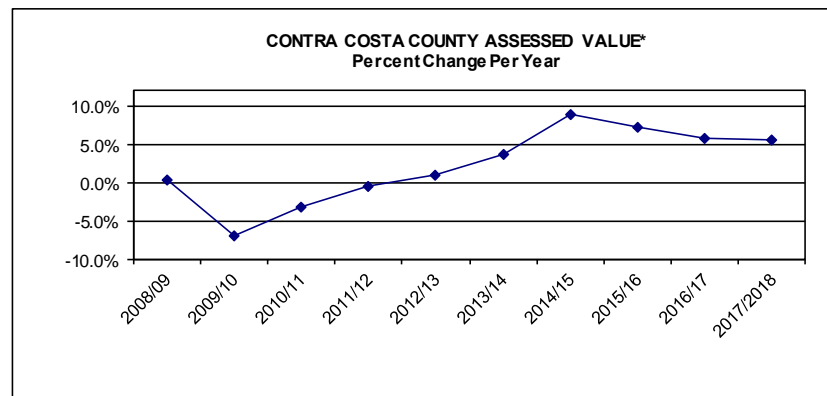
Description	Rate	Basis	Comment
Property Tax	\$30.00	Per \$100,000 of net assessed valuation of secured and unsecured property.	This rate is an average of all properties where the District receives an allocation of the "1% Countywide" tax.
Measure CC Tax (single family unit)	\$12.00	Per equivalent dwelling each.	Richmond to Oakland.
Measure CC Tax (multi-family unit)	\$8.28	Per equivalent dwelling unit.	Richmond to Oakland.
Measure AA Bonds Measure WW Bonds	\$2.10	Per \$100,000 of net assessed valuation of secured and unsecured	Rate is applied to all properties within District boundaries except for the "Murray Township" area.
Two County Regional Trail LLD	\$5.44	Per equivalent dwelling unit	Alameda and Contra Costa Counties except for the "Liberty Union High School District" of East Contra Costa County.
East Contra Costa County LLD	\$19.70	Per equivalent dwelling unit.	"Liberty Union High School District" tax areas of east Contra Costa County.
Five Canyon Zone of Benefit	\$44.19	Per equivalent dwelling unit.	1,089 parcels in Castro Valley.
Dublin Hills Zone of Benefit	\$31.98	Per equivalent dwelling unit.	631 parcels in the City of Dublin.
Walpert Ridge Zone of Benefit	\$142.60	Per equivalent dwelling unit.	516 parcels in the ridge land above the City of Hayward.
San Ramon Hills Zone of Benefit	\$39.98	Per equivalent dwelling unit.	140 parcels in the western portion of the City of San Ramon.
Stone Valley Zone of Benefit	\$166.35	Per equivalent dwelling unit.	39 assessable parcels in Contra Costa County.
Sibley Volcanic Zone of Benefit	\$98.96	Per equivalent dwelling unit.	211 assessable parcels in Contra Costa County.

Assessed Value Trends



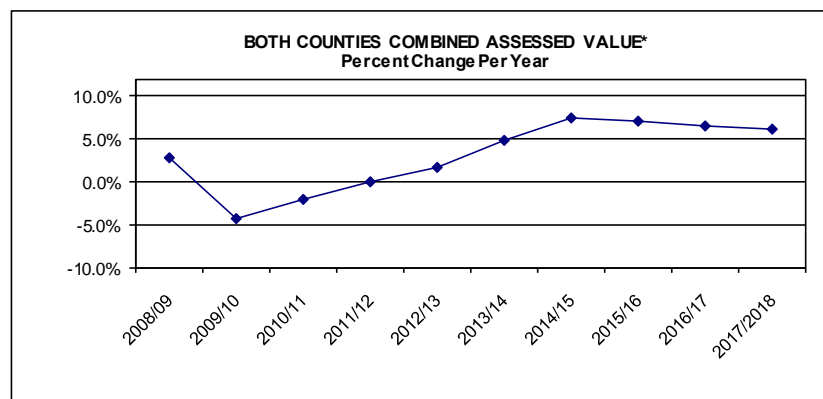
ALAMEDA COUNTY:

	2014/15	2015/16	2016/17	2017/18
Assessed Valuation	\$229,326,783,630	\$245,473,588,917	\$262,645,393,566	\$280,135,386,881
\$ Change from Prior Year	13,744,152,204	16,146,805,287	17,171,804,649	17,489,993,315
% Change from Prior Year	6.4%	7.0%	7.0%	6.7%



CONTRA COSTA COUNTY:

	2014/15	2015/16	2016/17	2017/18
Assessed Valuation	\$165,715,554,942	\$177,843,187,794	\$188,408,018,667	\$198,962,881,836
\$ Change from Prior Year	13,562,344,849	12,127,632,852	10,564,830,873	10,554,863,169
% Change from Prior Year	8.9%	7.3%	5.9%	5.6%



BOTH COUNTIES COMBINI

	2014/15	2015/16	2016/17	2017/18
Assessed Valuation	\$395,042,338,572	\$423,316,776,711	\$451,053,412,233	\$479,098,268,717
\$ Change from Prior Year	27,306,497,053	28,274,438,139	27,736,635,522	28,044,856,484
% Change from Prior Year	7.4%	7.2%	6.6%	6.2%

*Total Gross Assessed Valuation

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GENERAL FUND

Fund 101 – General Operating Fund

The General Fund, the District’s chief operating fund, is used to account for all financial resources which are not legally, or by sound financial management, required to be accounted for in another fund.

Year-by-Year Comparison

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
RESOURCES					
Revenues:					
Taxes & Assessments	\$ 112,977,158	\$ 121,323,311	\$ 123,400,000	\$ 132,500,000	7.4%
Charges for Services	9,878,483	10,273,512	9,575,150	10,325,350	7.8%
Property Usage	2,136,833	2,529,884	1,619,700	1,784,700	10.2%
Investment Earnings	475,550	878,350	550,000	1,150,000	109.1%
Grants/Inter-agency Agreements	214,172	434,722	332,720	482,720	45.1%
Miscellaneous	1,071,627	1,008,642	860,430	871,800	1.3%
Total Revenues	126,753,822	136,448,421	136,338,000	147,114,570	7.9%
Other Resources:					
Transfers In	361,113	1,899,350	6,000	6,000	
TOTAL RESOURCES	\$ 127,114,936	\$ 138,347,771	\$ 136,344,000	\$ 147,120,570	7.9%
USES					
Expenditures:					
Personnel Costs	\$ 78,497,285	\$ 82,761,255	\$ 90,126,880	\$ 100,812,900	11.9%
Supplies	7,203,568	7,728,308	9,677,070	8,751,370	-9.6%
Services	13,881,954	15,927,123	17,043,330	17,160,730	0.7%
Capital Outlay/Equipment	1,033,031	1,817,766	972,520	1,283,660	32.0%
Grants/Inter-agency Agreements	222,069	224,225	232,000	232,000	0.0%
Intra-District Charges	6,021,040	6,360,710	6,458,480	5,928,410	-8.2%
Total Expenditures	106,858,948	114,819,387	124,510,280	134,169,070	7.8%
Other Uses:					
Transfers Out	20,791,853	12,606,234	11,802,970	12,733,490	
TOTAL USES	127,650,800	127,425,622	136,313,250	146,902,560	7.8%
Change in Fund Balance	(535,865)	10,922,150	30,750	218,010	
TOTAL	\$ 127,114,936	\$ 138,347,771	\$ 136,344,000	\$ 147,120,570	7.9%

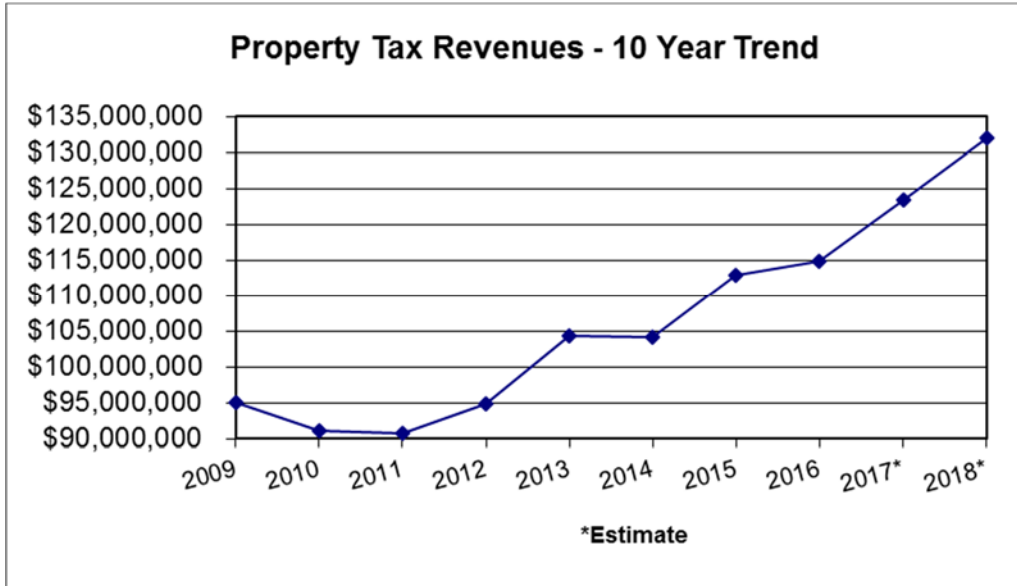
General Fund Budgeted Revenue Highlights

2018 General Fund operating revenues from all sources total \$ 147.1 million, including property taxes, charges for services, interest, property usage, inter-agency agreements, miscellaneous revenues and transfers in. The total revenue budget increased by \$10.8 million (7.9%) from the prior year adopted budget. Additional information for each revenue budget category follows.

Taxes & Assessments

Property tax is the District’s largest General Fund resource, representing 90% of all operating revenue. The 2018 property tax revenue budget of \$132.5 million includes secured, unsecured, supplemental, successor agency payments, penalties and other taxes, less county collection fees. The amount received is based on the assessed value (AV) of real and tangible property located within Alameda County (AC) and Contra Costa County (CCC).

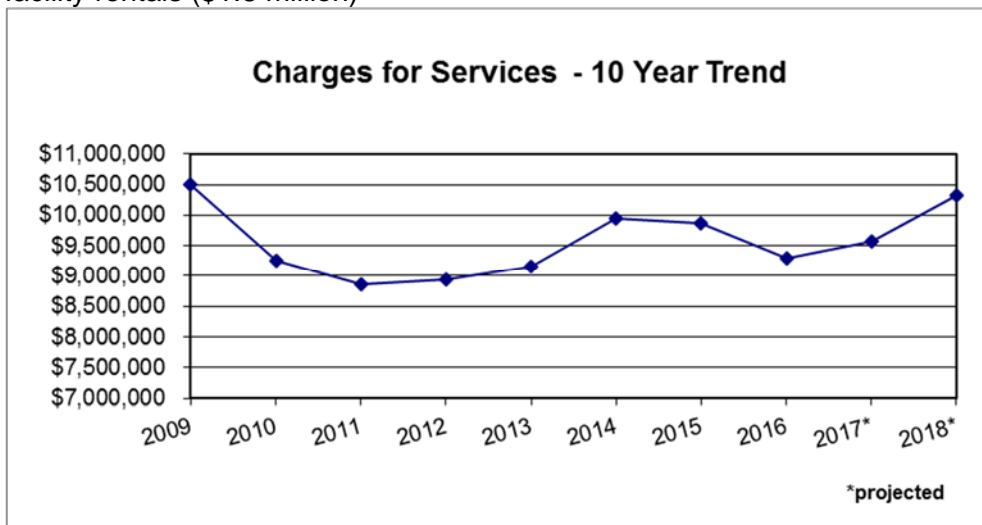
The 2017 actual property tax receipts increased over prior years. This growth can be attributed to the growing real estate market values in both Alameda and Contra Costa counties, including new home sales and property improvements. Properties that were not reassessed due to changing ownership were assessed the mandatory 2% maximum increase. This growth in assessed valuation is expected to level off in future years.



Charges for Services

This category is the second largest revenue source for the General Fund, representing 7% of total revenues. The 2018 budgeted revenue is \$10.3 million, or 7.8% greater than the prior year budget, and is comprised of the following revenue sources:

- parking fees (\$2.2 million),
- fishing and camping fees (\$1.5 million),
- swimming and other programming (\$2.7 million),
- concession fees (\$1.0 million),
- public safety fees (\$1.3 million), and
- facility rentals (\$1.8 million)

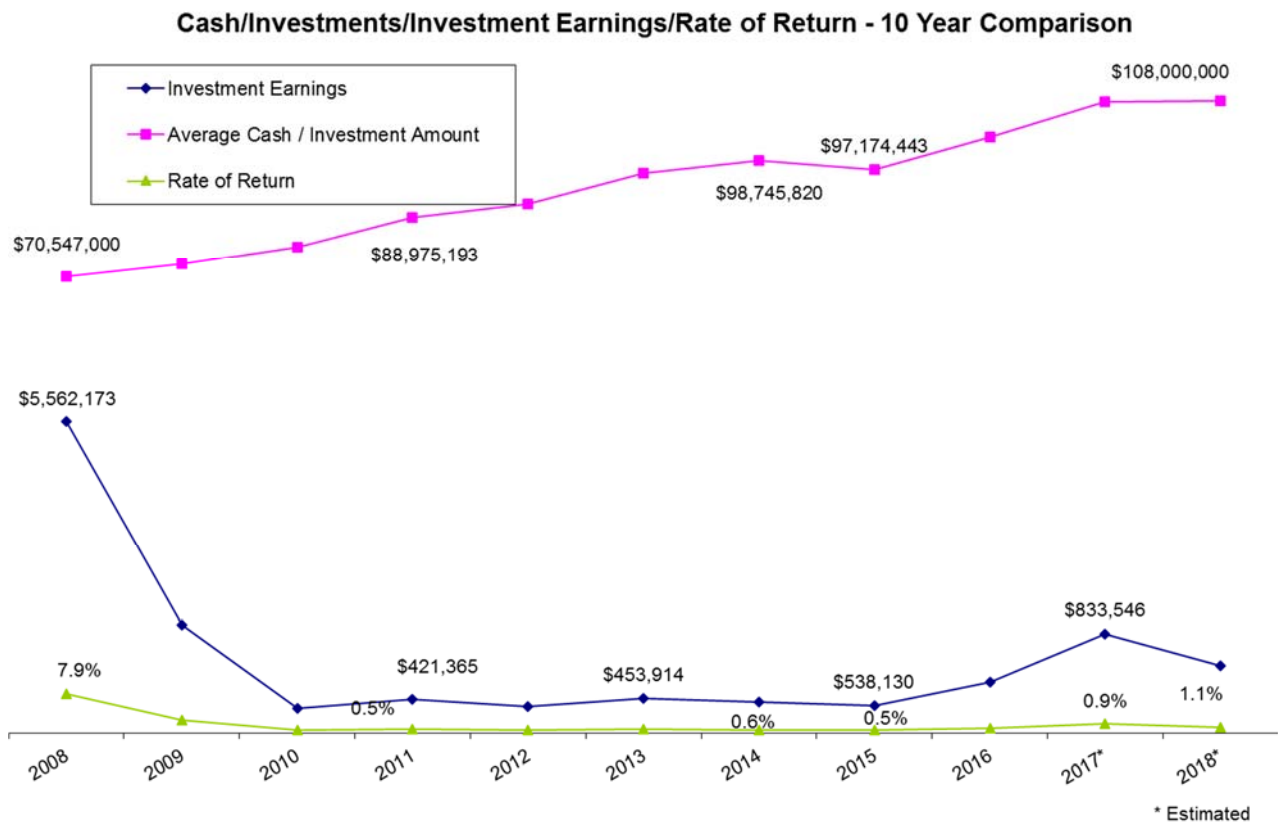


The District reviews and updates its park usage and administrative fees annually. Administrative fees are generally set to recover costs. Park user fees are set at levels consistent with rates charged by other public agency providers in the Bay Area. Out-of-District groups receiving programs, and most specialized program offerings with limited community benefit, have full cost recovery fees. Changes in the District Fee Schedule are reviewed and adopted annually by the Board of Directors. They are available on the District’s website.

Investment Earnings

The District pools cash resources and invests amounts in excess of current funding requirements. The District follows the Investment Policy adopted annually by the Board of Directors. The District’s policy is to invest public funds in a prudent manner, providing the highest yield with the maximum security of principal invested, while also meeting daily cash flow requirements. Additionally, the District conforms to all applicable federal, state and local statutes governing the investment of public funds.

The 2018 budgeted General Fund investment revenue is \$1,150,000, which is an increase over 2017 actual revenue. The Federal Funds target rate is anticipated to increase in 2018, which ultimately will result in the District’s investments growing cash balances yielding a higher earnings rate. The table below provides a historical comparison of cash and investments over the previous years.

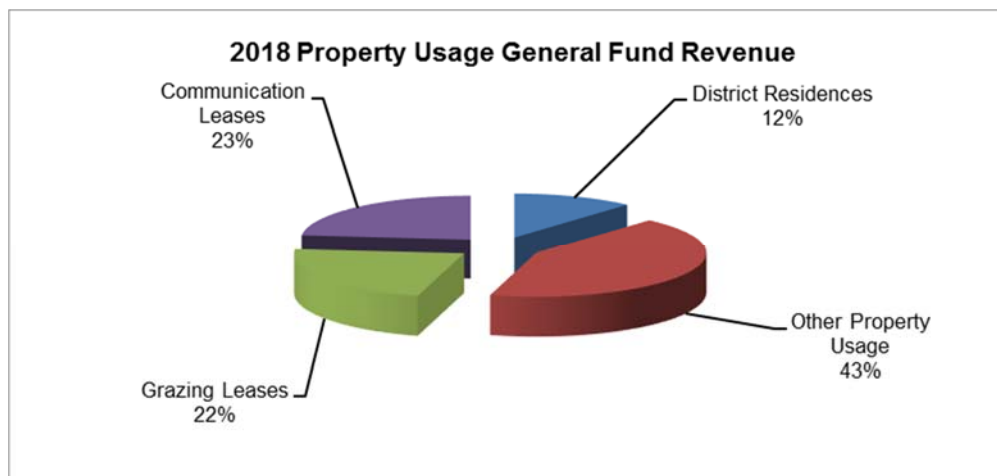


For the General Fund in particular, cash has increased from approximately \$70.5 million ten years ago to a projected \$108 million at the end of 2018 due to planned growth in District reserves

based on reserve policies. However, investment revenue, which peaked in 2007 with a 7.9% rate of return, has dropped significantly due to decline in yields, to less than a 1% return during the past eight years. District investment earnings are expected to increase in 2018.

Property Usage

Revenue budgeted in 2018 of \$1.8 million to be collected from property usage (communication site agreements, grazing agreements, District residences and other usages of District property) is 10.2% higher than the prior year, due to increases in lease revenue from communication towers and increased revenue from rental of District residences.



Inter-Agency Agreements

The revenue budgeted in 2018 for Grants and Inter-agency agreements is \$482,720, which represents an increase of \$150,000 from the 2017 budget for one-time state and federal grants.

Miscellaneous

Miscellaneous revenue of \$871,800 is budgeted slightly higher than the prior year. The increase is due to additional aid from the Regional Parks Foundation for various recreation programs and outreach activities.

Transfers In

Budgeted transfers into the General Fund total \$6,000. This represents the annual funding for feral pig management transferred from several permanent funds.

General Fund Appropriation Highlights

General Fund operating expenditures for 2018 (excluding transfers out) total \$134.2 million for all uses, including personnel services, supplies, services, intra-District charges, inter-agency payments and equipment. Total General Fund expenses are projected to increase by 7.8% in 2018 due mainly to increased personnel costs and expenditures for capital outlay / equipment.

Personnel Costs

Personnel costs account for the District’s largest General Fund expenditure category, representing 75% of all General Fund expenditures. This category includes funding for all wages and wage-related benefits. Overall, this category increased 11.9% from the prior year as a result of the addition of 22.62 FTE’s, increases to wages in accordance with employee agreements, and

pension cost increases, including a \$2 million allocation to the newly created irrevocable Pension Trust.

Details of all changes in General Fund staffing (FTE's) are included in the Authorized Positions pages 76-78 of Section B in this budget document and in Section D-2, Personnel by Department/Unit/Location.

Transfers Out

Transfers out to fund long-term liabilities, projects and debt service total \$12.7 million in 2018, which is an increase of \$0.9 million over the 2017 budget. This includes a transfer to the Major Infrastructure Renovation and Replacement fund for \$3.9 million, and a \$0.8 million transfer for capital projects, and \$6.5 million transfer for other than asset projects (including \$1 million for the Chabot Gun Club environmental remediation, \$800,000 for the fuels management program, \$300,000 for advance payment to LARPD and other District programs). Details of the General Fund transfers out are included on page 137.

SPECIAL REVENUE FUNDS

Fund 220 Two County Landscape & Lighting District

Fund 221 East Contra Costa County Landscape & Lighting

Fund 222 Five Canyons Zone of Benefit

Fund 223 Dublin Hills Zone of Benefit

Fund 224 Walpert Ridge Zone of Benefit

Fund 225 San Ramon Hills Zone of Benefit

Fund 226 Measure CC

Fund 227 Stone Valley Zone of Benefit

Fund 228 Sibley Volcanic Zone of Benefit

Fund 253 Gifts

Fund 255 Martin Luther King, Jr. Intern Program

Fund 257 Mitigation

Fund 258 McLaughlin Eastshore State Park

Fund 259 ECCC HCP Properties

Fund 261 Coyote Hills Dumbarton Quarry

Fund 270 Measure WW Local Grant

BUDGET OVERVIEW**SPECIAL REVENUE FUNDS**

The District's Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes and include: Landscape and Lighting Districts' assessments and appropriations, Zones of Benefit's assessments and appropriations, Measure CC excise tax, private gifts, mitigation funds, McLaughlin Eastshore State Park, Coyote Hills Regional Park, Measure WW local grant program, and East Contra Costa County Habitat Conservancy Program (ECCC HCP) Properties Fund for Vasco/Byron Hills and Black Diamond, in which the wind turbine and cell tower lease revenue (generated on the acquired property) is restricted, per agreement with the partnering grant agency, the ECCC HCP.

Special Revenue Funds Year-by-Year Comparison

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
RESOURCES					
Revenues:					
Taxes & Assessments	\$ 7,911,285	\$ 8,161,199	\$ 8,061,600	\$ 8,143,750	
Charges for Services	58,326	48,542	50,000	50,000	
Property Usage	1,217,983	1,317,025	1,449,800	1,369,800	
Investment Earnings	124,209	197,541	98,800	119,400	
Miscellaneous	61,873	64,515	27,000	20,390	
Total Revenues	9,373,675	9,788,822	9,687,200	9,703,340	0.2%
Other Resources:					
Transfers In	6,287,122	11,737,074	13,300,000	25,000,000	
TOTAL RESOURCES	\$ 15,660,797	\$ 21,525,897	\$ 22,987,200	\$ 34,703,340	51.0%
USES					
Expenditures:					
Personnel Services	\$ 4,410,210	\$ 4,705,763	\$ 5,295,480	\$ 5,730,250	
Supplies	144,119	168,186	240,280	177,280	
Services	202,447	167,109	336,040	413,300	
Capital Outlay/Equipment	109,254	27,321	-	200,000	
Grants/Inter-agency Agreements	6,051,002	11,391,297	13,100,000	25,100,000	
Total Expenditures	10,917,031	16,459,676	18,971,800	31,620,830	66.7%
Other Uses:					
Transfers Out	10,458,462	3,656,267	2,193,500	2,923,450	
TOTAL USES	21,375,493	20,115,943	21,165,300	34,544,280	63.2%
Change in Fund Balance	(5,714,697)	1,409,954	1,821,900	159,060	
TOTAL	\$ 15,660,797	\$ 21,525,897	\$ 22,987,200	\$ 34,703,340	51.0%

The above schedule combines several individual funds included in the Special Revenue Funds grouping. The following pages provide detailed budget information for each fund.

Special Revenue Funds Detail

	Fund 220	Fund 221	Fund 222	Fund 223
	Two County LLD	East Contra Costa LLD	Five Canyons Zone of Benefit	Dublin Hills Zone of Benefit
RESOURCES				
Revenues:				
Taxes & Assessments	\$ 4,049,600	\$ 716,800	\$ 49,000	\$ 20,450
Investment Earnings	20,000	3,000	1,500	500
Total Revenues	4,069,600	719,800	50,500	20,950
TOTAL RESOURCES	\$ 4,069,600	\$ 719,800	\$ 50,500	\$ 20,950
USES				
Expenditures:				
Personnel Services	\$ 4,309,420	\$ 623,140	\$ 24,930	\$ 7,120
Supplies	89,640	-	1,250	2,100
Services	242,270	9,000	500	-
Capital Outlay/Equipment	200,000	-	-	-
Total Expenditures	4,841,330	632,140	26,680	9,220
Other Uses:				
Transfers Out	260,000	-	-	-
TOTAL USES	5,101,330	632,140	26,680	9,220
Change in Fund Balance	(1,031,730)	87,660	23,820	11,730
TOTAL	\$ 4,069,600	\$ 719,800	\$ 50,500	\$ 20,950

Fund 220 – Two County Regional Trails Landscape & Lighting District

In 1993 the District formed the Alameda County/Contra Costa County Regional Trails Landscaping and Lighting Assessment District (referred to as the “Two County LLD”) to help augment District funding for the operation, maintenance and servicing of trails. The assessment district area includes all of Alameda County, except Murray Township, and all of Contra Costa County, except Liberty Union High School District.

This LLD was formed prior to the passage of Proposition 218, and thus is considered a “grandfathered assessment.” But as required by Proposition 218, 78.5% of voters in Alameda and Contra Costa Counties reaffirmed the continuation of the Two County LLD in 1996. The assessment is \$5.44 per equivalent dwelling unit per year and \$2.72 per multi-family unit. Assessment revenue does not cover the cost of all regional trail maintenance. The balance of appropriations related to trail maintenance is included in the General Fund budget.

Fund 221 – East Contra Costa County Landscape & Lighting District

The eastern portion of Contra Costa County, as defined by the boundaries of the Liberty Union High School District, was annexed by the District in 1981. In 1991 the District formed the East Contra Costa County Landscape & Lighting Assessment District No. 1 (referred to as the “East Contra Costa County (ECCC LLD) to help augment District funding for the operation, maintenance and servicing of parks and trails in this area.

This LLD was formed prior to the passage of Proposition 218, and thus is considered a “grandfathered assessment.” But as required by Proposition 218, 67.8% of voters in the assessment district area in Contra Costa County reaffirmed the continuation of the ECCC LLD in 1996. The assessment is \$19.70 per equivalent dwelling unit per year, \$9.85 per unit for multiple living units (5 or more units per parcel) and \$4.92 per unit for hotels, motels and mobile home parks.

Fund 222 – Five Canyons Zone of Benefit No. 1 Fund

The Alameda County Five Canyons Zone of Benefit was established in 1994, near Don Castro Recreation Area and Highland Estates. There are 1,089 parcels within this zone subject to assessment. The assessment is \$44.19 per year per equivalent dwelling unit.

Fund 223 – Dublin Hills Zone of Benefit No. 2 Fund

The Alameda County Dublin Hills Zone of Benefit was established in 1996 in the City of Dublin and includes Schaefer Estates. There are currently 631 parcels subject to assessment within this zone. The assessment is \$33.10 per year per equivalent dwelling unit.

Special Revenue Funds Detail, Continued

	Fund 224		Fund 225		Fund 226		Fund 227	
	Walpert Ridge		San Ramon Hills		Measure CC		Stone Valley	
	Zone of Benefit		Zone of Benefit				Zone of Benefit	
RESOURCES								
Revenues:								
Taxes & Assessments	\$	74,900	\$	5,400	\$	3,200,000	\$	6,400
Investment Earnings		4,000		200		-		400
Total Revenues		78,900		5,600		3,200,000		6,800
TOTAL RESOURCES	\$	78,900	\$	5,600	\$	3,200,000	\$	6,800
USES								
Expenditures:								
Personnel Services	\$	28,230	\$	-	\$	-	\$	-
Supplies		9,520		500		-		630
Services		500		-		-		-
Grants/Inter-agency Agreements		-		-		100,000		-
Total Expenditures		38,250		500		100,000		630
Other Uses:								
Transfers Out		-		-		2,663,450		-
TOTAL USES		38,250		500		2,763,450		630
Change in Fund Balance		40,650		5,100		436,550		6,170
TOTAL	\$	78,900	\$	5,600	\$	3,200,000	\$	6,800

Fund 224 – Walpert Ridge Zone of Benefit No. 3 Fund

The Alameda County Walpert Ridge Zone of Benefit was established in 1998 for parkland in the ridge land above the City of Hayward. There are 516 parcels subject to assessment in this zone. The assessment is \$147.64 per year per equivalent dwelling unit.

Fund 225 – San Ramon Hills Zone of Benefit No. 4 Fund

The Contra Costa County San Ramon Hills (formerly Thomas Ranch) Zone of Benefit was established in 1999 in the western portion of the City of San Ramon. There are 140 parcels subject to assessment in this zone. The assessment is \$41.38 per year per equivalent dwelling unit.

Fund 226 – Measure CC Fund

The Measure CC Fund is used to account for the special excise tax revenue and appropriations approved by voters in 2004. The purpose of the tax is to raise revenue to fund public access, wildfire protection, public safety and environmental maintenance in the District’s parks and trails within the assessed area. The excise tax is \$12.00 per single-family residential parcel and \$8.28 per multi-family unit per year, and will be levied for 15 years.

The zone boundaries include the incorporated cities of Alameda, Albany, Berkeley, Emeryville, Oakland and Piedmont, as well as some unincorporated areas of Alameda County. The zone

also includes the incorporated cities of Richmond, San Pablo, and El Cerrito, as well as some unincorporated areas of El Sobrante and Kensington in Contra Costa County.

The specific projects for which the proceeds of the tax have been deemed necessary are described in the Spending Plan adopted by the Board of Directors on August 3, 2004. Additionally, the annual expenditure plan requires Board approval. The Board of Directors holds an annual public hearing on project selections and allocations funded by the Measure CC. Additionally, there will be a public accounting of the use of funds during the year, as required by Government Code Section 50075.3.

The 2018 operating and project appropriations to be funded with Measure CC resources include:

- Tilden Park habitat restoration project to remove debris and silt in ponds.
- Wetlands restoration along the North Richmond shoreline.
- Habitat improvement project for the Black Rail at Point Pinole Regional Shoreline.
- Pathway repair at Kennedy Grove Regional Park.
- Wildfire protection via fuels management at Wildcat Canyon, Anthony Chabot and Redwood Regional Parks.
- Claremont Canyon staging area and access improvements .

Fund 227 – Stone Valley Zone of Benefit No. 5 Fund

The Contra Costa County Stone Valley Zone of Benefit was established in 2006 for parkland within Alamo near Stone Valley Road. There are 39 parcels subject to assessment in this zone. The assessment is \$172.22 per year per equivalent dwelling unit.

Special Revenue Funds Detail, Continued

	Fund 228 Gateway Valley Zone of Benefit	Fund 253 Gifts Fund	Fund 255 MLK Jr. Intern Program	Fund 257 Mitigation
RESOURCES				
Revenues:				
Taxes & Assessments	\$ 21,200	\$ -	\$ -	\$ -
Charges for Services	-	-	10,000	-
Investment Earnings	200	44,600	-	45,000
Miscellaneous	-	10,000	-	10,390
Total Revenues	21,400	54,600	10,000	55,390
Other Resources:				
Transfers In	-	-	-	-
TOTAL RESOURCES	\$ 21,400	\$ 54,600	\$ 10,000	\$ 55,390
USES				
Expenditures:				
Personnel Services	\$ -	\$ 24,120	\$ -	\$ 6,140
Supplies	-	38,800	2,100	6,050
Services	-	1,500	4,900	87,440
Total Expenditures	-	64,420	7,000	99,630
Other Uses:				
Transfers Out	-	-	-	-
TOTAL USES	-	64,420	7,000	99,630
Change in Fund Balance	21,400	(9,820)	3,000	(44,240)
TOTAL	\$ 21,400	\$ 54,600	\$ 10,000	\$ 55,390

Fund 228 – Sibley Volcanic Zone of Benefit No. 6 Fund

The Contra Costa County Sibley Volcanic Zone of Benefit was established in 2007 for parkland off Gateway Blvd. near the City of Orinda. There are 211 units subject to assessment in this zone. The assessment is \$102.46 per year per equivalent dwelling unit.

Fund 253 – Gifts Fund

This fund accounts for gifts made to the District by private parties. The use of gift funds is restricted by the terms of the underlying agreements or conditions related to the gift. Major gifts (over \$1 million) made to the District, and multiple minor gifts, are accounted for in this fund.

Major gifts include:

- Hayward 1900/Walpert Ridge-Garin gift, with a balance of \$1.2 million, which is intended as a funding source for the purchase of real property in that area, and
- OG Property Owner LLC, with balance of \$1.0 million, which is intended as a funding source for public access improvements and management of the McCosker property in Sibley Volcanic Regional Preserve.

None of the gifts included in this fund are permanent endowments.

Fund 255 – Martin Luther King, Jr. Intern Program Fund

This fund accounts for the revenues earmarked for outreach in the urban community, particularly related to the Martin Luther King Jr. Regional Shoreline. This annual award helps fund the East Oakland Multicultural Celebration commemorating the birthday of Dr. Martin Luther King, Jr.

Fund 257 – Mitigation Fund

This fund accounts for resources received by the District via mitigation agreements. Expenditure of these funds is restricted by the terms of the agreements. These are not legal endowments, and thus principal and interest earnings can be expended to satisfy resource enhancement requirements of the mitigation agreements. The largest balance, \$1.4 million, is related to the Tosco/Iron Horse Trail-Walnut Creek.

Special Revenue Funds Detail, Continued

	Fund 258	Fund 259	Fund 261	Fund 270	
	McLaughlin	ECCC HCP	Coyote Hills	Measure WW	Total Special
	Eastshore	Properties	Dumbarton	Local Grants	Revenue
	State Park		Quarry		Funds
RESOURCES					
Revenues:					
Taxes & Assessments	\$ -	\$ -	\$ -	\$ -	\$ 8,143,750
Charges for Services	40,000	-	-	-	50,000
Property Usage	-	469,800	900,000	-	1,369,800
Investment Earnings	-	-	-	-	119,400
Miscellaneous	-	-	-	-	20,390
Total Revenues	40,000	469,800	900,000	-	9,703,340
Other Resources:					
Transfers In	-	-	-	25,000,000	25,000,000
TOTAL RESOURCES	\$ 40,000	\$ 469,800	\$ 900,000	\$ 25,000,000	\$ 34,703,340
USES					
Expenditures:					
Personnel Services	\$ 30,740	\$ 344,690	\$ -	\$ 331,720	\$ 5,730,250
Supplies	1,490	20,200	-	5,000	177,280
Services	4,540	42,650	-	20,000	413,300
Grants/Inter-agency Agreements	-	-	-	25,000,000	25,100,000
Total Expenditures	36,770	407,540	-	25,356,720	31,620,830
Other Uses:					
Transfers Out	-	-	-	-	2,923,450
TOTAL USES	36,770	407,540	-	25,356,720	34,544,280
Change in Fund Balance	3,230	62,260	900,000	(356,720)	159,060
TOTAL	\$ 40,000	\$ 469,800	\$ 900,000	\$ 25,000,000	\$ 34,703,340

Fund 258 – McLaughlin Eastshore State Park Fund

In 1998 the District (11% property owner) and the State of California (89% property owner) formed a JPA related to McLaughlin Eastshore State Park, which stretches 8.5 miles along the San Francisco Bay shorelines of the cities of Oakland, Emeryville, Berkeley, Albany, and Richmond. The JPA was converted to an operating agreement in 2006, wherein the State authorized the District to operate, control and maintain McLaughlin Eastshore State Park in conformity with the Eastshore State Park General Plan adopted by the State in 2002, and renewed for an additional 30 years in 2013.

It is the intent of the Plan that the District use fees generated from the use of the Park, Measure CC funds, grants, donations and other funding sources prior to using the residual funds from the unused remediation deposit towards the future planning, development and operation of the Park. The District reports quarterly to the State Department of Parks and Recreation the revenue and expenditures from the unused remediation deposit account.

Fund 259 - ECCC HCP Properties Fund

The District has purchased many properties in partnership with the East Contra Costa County Habitat Conservancy Program (ECCC HCP). Located on some of these properties are lease revenue generating facilities such as wind turbines, communication towers and residences. Pursuant to the terms of the purchase agreements with the grantor partner, all revenues earned from these leases will be used for management of the purchased properties and adjacent properties in the Byron Hills/Vasco area and at Black Diamond Mines Regional Preserve. Consequently, both the revenues and expenditures related to these properties are accounted for in this special revenue fund. The 2018 budget represents the fifth year that the detailed expenditures will be accounted for in this fund. In the past, this fund transferred resources to the General Fund, where the associated expenditures were recorded. To improve accountability and transparency, beginning in 2014, both revenues and expenditures have been captured in Fund 259.

Subsequent to 2009, when the District purchased Souza II, additional revenue generating properties purchased were:

2010	Souza III, Gramma’s Quarter, Martin	Communication, wind and residential revenues
2011	Austin/Thomas	Communication revenue
2012	Affinito, Vaquero Farms	Residential revenue
2013	Galvin	Residential revenue

Fund 261 – Coyote Hills Dumbarton Quarry Fund

This fund accounts for Dumbarton Quarry tipping fee revenue received by the District in accordance with specific agreements between the District and Dumbarton Quarry Associates (DQA). These agreements also confirm that DQA shall transfer property, construct a campground and continue to pay tipping fees until the quarry is full, which is estimated to be in 2029. In 2014 the Board transferred \$1.8 million of accumulated revenue from the General Fund and committed this special revenue to be used to upgrade facilities and infrastructure, such as a service yard and other amenities at Coyote Hills Regional Park.

Fund 270 – Measure WW Local Grant Fund

Twenty-five percent (\$125 million) of Measure WW bond proceeds are allocated for use by cities, special park and recreation districts, county service areas and the Oakland Zoo for local park and recreation projects. Fund 270 accounts for the allocation of the \$125 million and the reimbursement to local agencies of approved grant expenditures. Almost \$100 million has been appropriated to local agencies by the end of December 2017, with the remaining \$25 million budgeted in 2018.

The table below reports the status of WW Local Grant funds:

- A - Application was approved.
- C - Project has been closed.
- P – Application is pending approval.

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
310001	Alameda	Krusi Park Renovation	A	\$ 1,592,914	\$ 280,528	\$ 1,312,386
310002	Alameda	Tillman Park Play Structure Replacement	C	42,773	42,773	0
310003	Alameda	Tennis Court Resurfacing in Various Parks	C	329,802	329,802	0
310004	Alameda	Alameda Boys & Girls Club Youth Development Center	C	1,000,000	1,000,000	0
310006	Alameda	Estuary Park Athletic Fields	A	500,000	400,000	100,000
313401	Alamo, R-7A	Livorna Park Bocce Courts	A	817,931	654,345	163,586
310101	Albany	Ocean View Park Rubber Surface	C	18,676	18,676	0
310102	Albany	Albany After School Recreation Expansion and Renovation	C	117,982	117,982	0
310104	Albany	Albany Waterfront "cove" Enhancement	A	50,000	11,515	38,485
310105	Albany	Dartmouth Tot Lot Rubber Surface	C	22,661	22,661	0
310106	Albany	Jewel's Terrace Park Rubber Surface	C	12,917	12,917	0
310107	Albany	Memorial Park Improvements	A	135,000	0	135,000
310108	Albany	Dartmouth Tot Lot Improvements	A	24,000	0	24,000
310109	Albany	Albany Ohlone Greenway Improvements	A	381,000	0	381,000
310110	Albany	Ocean View Park Improvements	A	9,127	0	9,127
313501	Ambrose	Ambrose Park, Phase 1	A	1,127,177	0	1,127,177
311401	Antioch	Security Camera Program	C	311,200	311,200	0
311402	Antioch	Lone Tree Golf Course Range Light	C	241,861	241,861	0
311403	Antioch	Deerfield Park Playground Equipment Replacement	C	73,985	73,985	0
311404	Antioch	Eagleridge Park Playground Equipment Replacement	C	82,808	82,808	0
311405	Antioch	Fishing Pier Pavilion	C	100,020	100,020	0
311406	Antioch	Prewett Community Park Eastern Parking Lot and Landscape Renovation	C	357,379	357,379	0
311407	Antioch	Prewett Aquatics Center - Renovation/Repairs	C	420,000	420,000	0
311408	Antioch	Antioch Community Park Synthetic Turf Fields (2) and Field Lighting (2)	C	2,999,745	2,999,745	0
310201	Berkeley	Aquatic Park Habitat Restoration and Planting	A	26,962	13,212	13,750
310202	Berkeley	Tom Bates Regional Sports Complex Phase 2A	C	63,121	63,121	0
310203	Berkeley	San Pablo Park Basketball Courts Renovation	A	379,214	364,000	15,214
310204	Berkeley	Skate Park Construction Joint Replacement	A	72,147	72,147	0
310205	Berkeley	Terrace View Park Basketball Courts Renovation	C	413,574	413,574	0
310206	Berkeley	Virginia McGree Totlot Renovation	C	385,717	385,717	0
310207	Berkeley	James Kenney Park Play Area Renovation	A	777,864	0	777,864
310208	Berkeley	Ohlone Dog Park Renovation	A	316,305	48,946	267,359
310209	Berkeley	Citywide picnic areas improvement	A	77,959	0	77,959

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
310212	Berkeley	Grove Park Tennis & Basketball Courts Renovation	A	\$ 555,000	\$ 198,469	\$ 356,531
310213	Berkeley	Willard Park Play Area Renovation	A	100,000	0	100,000
310214	Berkeley	Strawberry Creek Park Court Renovation	A	506,311	0	506,311
310215	Berkeley	Becky Temko Tot Park Renovation	A	130,000	0	130,000
310217	Berkeley	Berkeley Rose Garden Renovation Ph 1	A	325,000	0	325,000
310218	Berkeley	John Hinkel (Lower) Park Improvements	A	747,410	0	747,410
311501	Brentwood	Summerset Commons	C	1,028,536	1,028,536	0
311502	Brentwood	King Park Dog Area Expansion	C	118,215	118,215	0
311503	Brentwood	Veterans Park Bocce Court Expansion	C	190,311	190,311	0
311504	Brentwood	Veterans Park Universal Abilities	C	249,848	249,848	0
311505	Brentwood	City-Wide Parks Shade Project	C	331,850	331,850	0
311506	Brentwood	Sport Court Lighting	A	100,000	0	100,000
311507	Brentwood	City-Wide Park Shade Improvements - Phase II	A	54,000	0	54,000
311508	Brentwood	Trail Connection and Landscape	A	81,000	0	81,000
311601	Clayton	Community Park - Parking Lot Expansion	C	492,883	492,883	0
313701	Clyde, M-16	Clyde Parks Improvement	C	36,321	36,321	0
311703	Concord	Replacement of Playground Equip. at Cambridge & Ygnacio Valley Parks	C	309,000	309,000	0
311704	Concord	Concord Community Pool Mechanical Equipment Replacement	C	230,033	230,033	0
311705	Concord	Hillcrest Park Maintenance Building	C	129,756	129,756	0
311707	Concord	Meadow Homes Spray Park & Restroom	C	1,050,600	1,050,600	0
311709	Concord	Install Shade Structure at Hillcrest Park	C	109,500	109,500	0
311710	Concord	Replace Irrigation Main Line, Valves and Controller at Sun Terrace Park	C	30,000	30,000	0
311711	Concord	Resurfacing of Tennis Courts at Willow Pass, Concord Community and Pine Hollow Parks	C	90,917	90,917	0
311712	Concord	Willow Pass Sports Field Improvements	C	118,931	118,931	0
311713	Concord	Pave Loop Road at Camp Concord (Phase II & III)	C	375,927	375,927	0
311714	Concord	Refurbish/Upgrade Camp Concord Family Bathhouse	C	483,000	483,000	0
311715	Concord	New Playground Equipment at Newhall Park	C	247,727	247,727	0
311716	Concord	Construct Bocce Courts at Baldwin Park	C	392,615	392,615	0
311717	Concord	Replace Electrical Pull Boxes at Several City Parks	C	150,000	150,000	0
311718	Concord	ADA Barrier Removal at Baldwin Park	C	30,437	30,437	0
311719	Concord	Dog Park at Baldwin Park	C	101,449	101,449	0
311720	Concord	Replace Tennis courts and Softball Field Lighting at Willow Pass Park	C	496,880	496,880	0
311721	Concord	Replace Pump Systems @ Ellis Lake, Newhall Park, Cambridge Park & Concord Community Park	A	535,409	145,083	390,325
311724	Concord	Meadow Homes Park Playground Installation	A	265,000	197,284	67,716

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
311725	Concord	Ellis Lake Park Playground & Park Improvements	A	\$ 510,000	\$ 83,799	\$ 426,201
313801	Crockett	Crockett Pool Plumbing Replacement	C	207,144	207,144	0
311801	Danville	Veterans Memorial Building	C	1,897,488	1,897,488	0
314001	Discovery	Cornell Park Playground Replacement	C	111,649	111,649	0
314002	Discovery	Community Center Acquisition	C	400,000	400,000	0
310301	Dublin	Fallon Sports Park - Synthetic Turf	C	1,123,610	1,123,610	0
310302	Dublin	Dublin Sports Grounds Phase IV	C	864,959	864,959	0
310303	Dublin	Tennis Court Renovation	C	156,549	156,549	0
314700	EBRPD - 5%	5% Administration	A	2,388,594	2,043,818	344,776
311901	El Cerrito	Cerrito Vista Park Playground Equipment Replacement	C	186,492	186,492	0
311902	El Cerrito	Allocation to Gilman Street Sports Fields, Paid to Berkeley	C	13,796	13,796	0
311903	El Cerrito	Huber Park Improvements	A	224,000	179,200	44,800
311904	El Cerrito	Creekside Park Lighting	C	104,110	104,110	0
311905	El Cerrito	Hillside Natural Area - Madera Property Acquisition	C	120,349	120,349	0
311907	El Cerrito	Fairmont Park Improvements Phase 1	A	359,093	0	359,093
311908	El Cerrito	Hillside Nature Area Trail Entry and Signage Improvements Phase 1	A	48,000	0	48,000
314101	El Sobrante, R-	El Sobrante Mini-Park	A	641,740	457,457	184,283
310402	Emeryville	Joseph Emery Park Skate Spot	C	444,572	444,572	0
310501	Fremont	Citywide Play Area Upgrades	C	2,663,944	2,663,944	0
310502	Fremont	Tiny Tots Play Area Upgrades	C	424,163	424,163	0
310503	Fremont	Irrigation Controller Replacement and Radio Antenna Installation	C	574,596	574,596	0
310504	Fremont	Patterson House Rehabilitation	C	556,782	556,782	0
310505	Fremont	Citywide Wells Rehabilitation	C	734,615	734,615	0
310506	Fremont	Warm Springs Community Park Restroom and Recreation Room Replacement	A	380,000	0	380,000
310507	Fremont	Central Park Turf & Poplar Renovation	C	721,999	721,999	0
310508	Fremont	Vargas Plateau, Phase II Construction	A	1,800,000	0	1,800,000
310510	Fremont	Central Park Sailway Drive Grinding and Repaving	A	128,000	127,034	966
310511	Fremont	Central Park Volleyball Court Conversion to Multi-Use Courts	C	250,000	250,000	0
310512	Fremont	Central Park Boat House Path Conversion from AC to PCC Paving	A	144,000	0	144,000
310513	Fremont	Plaza Park Pathway Conversion from AC to PCC Paving	A	211,000	0	211,000
310514	Fremont	Karl Nordvik Community park Synthetic Turf Renovation	C	435,543	435,543	0
310515	Fremont	Irrigation Controller Replacement and Radio Antenna Installation - 2	A	343,919	0	343,919
310516	Fremont	California Nursery Historical Park President's House Renovation	P	300,000	0	300,000

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
310517	Fremont	California Nursery Historical Park Irrigation Well and Pump Replacement	P	\$ 90,001	\$ -	\$ 90,001
313301	Green Valley	Green Valley Pool Fence and Lighting	C	39,341	39,341	0
313302	Green Valley	Green Valley Pool Interior Fence and Gates	C	11,530	11,530	0
311201	HARD	Meek Park West Terrace	C	661,000	661,000	0
311202	HARD	Holland Park Development	C	900,000	900,000	0
311203	HARD	Manchester Property Acquisition	C	319,621	319,621	0
311204	HARD	San Lorenzo Community Park ADA Restroom	C	54,867	54,867	0
311205	HARD	Castro Valley ADA Kitchen	C	50,107	50,107	0
311206	HARD	Castro Valley Park ADA Pathway	C	75,000	75,000	0
311207	HARD	Castro Valley Center New HVAC	C	100,000	100,000	0
311208	HARD	Castro Valley Center ADA Tot Play Area	C	21,376	21,376	0
311209	HARD	Earl Warren ADA Restroom Replacement	C	257,947	257,947	0
311210	HARD	Meek Park ADA Restroom Replacement	C	260,428	260,428	0
311211	HARD	Morrisson Theatre ADA Restroom &	C	378,076	378,076	0
311212	HARD	Valle Vista Park Property Acquisition	C	362,146	362,146	0
311213	HARD	Botany Grounds Property Acquisition	P	888,625	0	888,625
311214	HARD	Weekes Park ADA Tot Time Play Area	C	70,790	70,790	0
311215	HARD	Castro Valley Swim Center Filter & ADA	C	1,489,631	1,489,631	0
311216	HARD	Hampton Road Dog Park	C	247,651	247,651	0
311217	HARD	Birchfield Park ADA Restroom	C	225,000	225,000	0
311218	HARD	Sorensdale Recreation Center - ADA Restroom & Multipurpose Room Upgrade	C	500,000	478,331	21,669
311219	HARD	Hayward Plunge Swim Center ADA Restroom Upgrade	C	250,000	250,000	0
311220	HARD	Mervin Morris Park ADA Restroom	C	101,296	101,296	0
311221	HARD	San Felipe Center HVAC	C	151,500	151,500	0
311223	HARD	Via Toledo Property Acquisition	C	146,675	146,675	0
311225	HARD	San Lorenzo Community Park Phase 1	A	3,933,200	3,146,561	786,639
311226	HARD	Meeks Park Parking Lot Expansion and ADA Upgrades	A	1,000,000	0	1,000,000
311227	HARD	Adobe Art Center Lighting and Security Upgrade	C	25,861	25,861	0
311229	HARD	Hayward Plunge Locker Room Upgrade	C	57,395	57,395	0
311230	HARD	Rowell Ranch Rodeo Park New Well	A	75,000	0	75,000
311231	HARD	East Avenue Park ADA Restroom	A	100,000	0	100,000
311232	HARD	Hayward Community Gardens Renovation	P	3,491	0	3,491
312001	Hercules	EBRPD Acquisition, Rancho El Pinole	C	200,000	200,000	0
312002	Hercules	Hercules Intermodal Bay Trail, East Segment	A	911,728	82,149	829,579
314201	Kensington	Kensington Park Restroom	C	100,000	100,000	0
314202	Kensington	Kensington Community Center	A	158,358	0	158,358

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
312101	Lafayette	Burton Ridge Trail Connector	C	\$ 300,000	\$ 300,000	\$ -
312102	Lafayette	Acalanes Ridge Acquisition APN's 175-060-006 & 175-030-001	C	391,650	391,650	0
312103	Lafayette	Manzanita Building	C	241,251	241,251	0
312104	Lafayette	Deer Hill Community Park	P	149,600	0	149,600
312202	Martinez	Waterfront Park Renovation at Martinez Regional Shoreline	A	1,389,461	0	1,389,461
312203	Martinez	West Hill Farm Acquisition	C	262,500	262,500	0
314301	MonTaraBay, M-17	Montalvin and MonTaraBay Park Improvements	A	541,039	136,537	404,502
312301	Moraga	Camino Pablo Fields	C	578,059	578,059	0
312302	Moraga	Pavilion Restroom Renovation	C	44,528	44,528	0
312303	Moraga	Rancho Laguna Park Play Structure Replacement	C	70,000	70,000	0
312304	Moraga	Moraga Commons Park Improvements	C	45,000	45,000	0
310601	Newark	Lakeshore Park Seawall	A	1,700,000	0	1,700,000
310701	Oakland	Caldecott Trail Improvement Phase 1	A	985,000	10,249	974,751
310702	Oakland	East Oakland Sports Center	C	5,909,997	5,909,997	0
310703	Oakland	25th Street Mini Park	C	719,036	719,036	0
310705	Oakland	Central Reservoir	C	350,800	350,800	0
310706	Oakland	City Stables	A	492,500	344,755	147,745
310707	Oakland	Children's Fairyland Entryway Improvements	A	492,500	50,522	441,979
310708	Oakland	Oakland Feather River Camp (Camps in Common)	A	500,000	399,511	100,489
310710	Oakland	Morcom Rose Garden	C	1,573,860	1,573,860	0
310711	Oakland	Owen Jones Field Improvement	C	953,686	953,686	0
310712	Oakland	Poplar and Brookdale Field Improvements	C	732,558	732,558	0
310713	Oakland	Raimondi Park - Phase 1	C	221,070	221,070	0
310714	Oakland	Golden Gate Recreation Center Expansion	A	2,268,300	1,814,641	453,659
310715	Oakland	Peralta Hacienda de Anza Trail	C	239,979	239,979	0
310716	Oakland	Chabot Space & Science Center, Redwood Outdoor Education Facility	A	1,000,000	528,585	471,415
310717	Oakland	Curt Flood Field	A	100,000	0	100,000
310719	Oakland	Lincoln Square Park Outdoor Activity Terrace/Deck	A	300,000	40,239	259,761
310720	Oakland	Manzanita Recreation Center Improvement	A	50,000	0	50,000
310721	Oakland	Peralta Hacienda Park Improvements	A	170,000	0	170,000
310723	Oakland	Josie de la Cruz Park Improvement	C	180,000	180,000	0
310724	Oakland	De Fremery Park Public Art	P	196,567	0	196,567
310725	Oakland	Astro Park	A	100,760	29,811	70,949
310726	Oakland	Concordia Park	A	31,700	0	31,700
310727	Oakland	De Fremery House/Recreation Center Improvement	C	101,172	101,172	0

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
310728	Oakland	Allendale Recreation Center Remodel	P	\$ 500,000	\$ -	\$ 500,000
314601	Oakland Zoo	Giraffe Barn Construction	C	206,193	206,193	0
314602	Oakland Zoo	Elephant Barn Addition	C	50,000	50,000	0
314606	Oakland Zoo	California Trail Project Phase 2 - Gondola System	C	3,743,807	3,743,807	0
312401	Oakley	Creekside Park Phase 2	C	1,112,021	1,112,021	0
312402	Oakley	Civic Center Park Improvements	C	405,841	405,841	0
312501	Orinda	Pine Grove Park	C	652,955	652,955	0
312502	Orinda	Wilder Park Artificial Turf Field 4	P	148,802	0	148,802
310801	Piedmont	Hampton Park Improvements	A	507,325	405,860	101,465
312601	Pinole	Pinole Valley Park Soccer Field Renovation	C	329,284	329,284	0
312602	Pinole	Pinole Valley Tennis Courts Renovation	C	73,247	73,247	0
312603	Pinole	Pinole Senior Fitness Trail	C	35,455	35,455	0
312604	Pinole	Pinole Community Playhouse Renovation	A	40,000	1,251	38,749
312605	Pinole	Pinole Skate Park	A	213,500	0	213,500
312606	Pinole	Swim Center Heater Replacement	C	24,000	24,000	0
312607	Pinole	Swim Center ADA Compliant Permanent Lifts	C	15,000	15,000	0
312608	Pinole	Solar Panel Facilities at the Pinole Swim Center	C	60,000	60,000	0
312701	Pittsburg	Central Park All Weather Soccer Field	C	919,058	919,058	0
312702	Pittsburg	Hillview Junior High School Playfield Renovation	C	1,990,156	1,990,156	0
312801	Pleasant Hill RPD	Pool Resurfacing, Isolation & VGB Upgrades	C	392,363	392,363	0
312802	Pleasant Hill	Teen Center	C	150,000	150,000	0
312803	Pleasant Hill	Community Center	C	1,203,985	1,203,985	0
310901	Pleasanton	Dolores Bengston Aquatic Center Renovation	C	3,171,377	3,171,377	0
312901	Richmond	Bay Trail Gap Closure between Ferry Point and Kaiser Shipyard #3	C	295,393	295,393	0
312908	Richmond	Allocation to Gilman Street Sports Fields, Paid to Berkeley	C	61,275	61,275	0
312909	Richmond	Renovation of the Richmond Natatorium, Phase II	C	3,069,316	3,069,316	0
312910	Richmond	Burg Park Restoration	C	350,000	350,000	0
312912	Richmond	Marina Bay Park, Restroom	C	350,510	350,510	0
312914	Richmond	Shields-Reid Park Renovation	C	607,491	607,491	0
314401	Rodeo, R-10	Lefty Gomez Park Improvements	A	456,305	365,044	91,261
311001	San Leandro	All Parks, AC Walkway Rehabilitation	C	591,269	591,269	0
311002	San Leandro	Toyon Park Play Equipment	C	79,633	79,633	0
311003	San Leandro	Par Course Improvements	C	568,020	568,020	0
311004	San Leandro	Marina Park Group Picnic Areas	C	988,000	988,000	0
311005	San Leandro	Marina Park Irrigation Improvements	C	622,000	622,000	0

BUDGET OVERVIEW

SPECIAL REVENUE FUNDS

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
311006	San Leandro	Stenzel Bleacher Replacement	C	\$ 96,000	\$ 96,000	\$ -
311007	San Leandro	Stenzel Park Drainage	C	174,895	174,895	0
311008	San Leandro	SL Ball Park Locker/Restroom Refurbishment	C	517,542	517,542	0
311010	San Leandro	Toyon Park - Park Pathway Rehabilitation	C	89,315	89,315	0
311011	San Leandro	Siempre Verdi Park Rehabilitation	A	14,324	0	14,324
313001	San Pablo	San Pablo Community Center at Helms	C	1,000,000	1,000,000	0
313002	San Pablo	Rumrill Sports Park	C	425,538	425,538	0
313101	San Ramon	Restoration Education Center & Resurfacing Asphalt Parking Lot and Driveway	C	330,105	330,105	0
313102	San Ramon	Red Willow Playground Renovation	C	50,000	50,000	0
313103	San Ramon	San Ramon Central Park Playground & Participatory Fountain Renovation	C	580,000	580,000	0
313105	San Ramon	San Ramon Olympic Pool Replastering	C	295,192	295,192	0
313106	San Ramon	Park Restroom Renovations	C	133,944	133,944	0
313107	San Ramon	Athan Downs Playground Renovation	C	305,701	305,701	0
313108	San Ramon	Central Park Soccer Field Renovation	A	660,000	528,000	132,000
313109	San Ramon	Richard Fahey Village Green Playground Renovation	C	96,766	96,766	0
313110	San Ramon	Old Ranch Park Playground Renovation	C	83,648	83,648	0
313111	San Ramon	Installation of Shade Structure - Old Ranch Park	C	18,390	18,390	0
313112	San Ramon	Installation of Shade Structure - Bark and Ride	C	18,928	18,928	0
313113	San Ramon	Installation of Shade Structure - San Ramon Sports Park and Central Park	C	61,790	61,790	0
313114	San Ramon	Boone Acres Park Playground Renovation	A	62,221	0	62,221
314501	Unincorp. Contra Costa	Iron Horse Corridor Improvements	A	600,000	332,890	267,110
314502	Unincorp. Contra Costa	Pacheco Creekside Trail	C	50,000	50,000	0
314503	Unincorp. Contra Costa	Tice Valley Pocket Park and Pathway	A	600,000	118,442	481,558
314504	Unincorp. Contra Costa	Las Juntas Elementary Playfield Renovation	A	550,000	0	550,000
314505	Unincorp. Contra Costa	Urban Tilth Roots and Restoration Farm	P	500,000	0	500,000
314506	Unincorp. Contra Costa	Byron Union School District Family Playground	A	600,000	162,184	437,816
314507	Unincorp. Contra Costa	Mira Vista Fields	P	100,000	0	100,000

Measure WW Local Grant Funding as of December 31, 2017, continued

Project No.	Agency	Project Name	Status	Budget	Disbursed	To Be Disbursed
311101	Union City	Replace Restroom Bldg. at Seven Hills, Kennedy, Town Estates, Contempo and Cesar Chavez Parks	C	\$ 1,204,076	\$ 1,204,076	\$ -
311102	Union City	Union City Teen Center Project, Project # 13-11	A	2,027,174	0	2,027,174
313201	Walnut Creek	Acquisition of Acalanes Ridge APN 175-060-006 and 075-030-011	C	391,650	391,650	0
313202	Walnut Creek	All Abilities Playground at Heather Farm Park	C	350,000	350,000	0
313203	Walnut Creek	Larkey Pool Renovation and Splash Pad	A	2,243,160	1,794,528	448,632
Total				\$ 118,760,546	\$ 89,691,752	\$ 29,068,793

Status:

A - Application was approved.

C - Project has been closed.

P – Application is pending approval.

DEBT SERVICE FUNDS

Fund 811 – 2012 Promissory Notes

Fund 812 – Measure AA Bonds: 2006 Refunding, 2008 Refunding

Fund 813 – Measure WW Bonds: Series 2009, Series 2013, Series 2017

BUDGET OVERVIEW**DEBT SERVICE FUNDS**

The Debt Service Funds are used to account for the collection of resources and payment of interest and principal on the general long-term debt of the District.

Debt Service Funds Year-by-Year Comparison

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
RESOURCES					
Revenues:					
Taxes & Assessments	\$ 29,679,187	\$ 21,294,480	\$ 13,548,960	\$ 8,155,100	
Investment Earnings	14,949	59,352	10,000	10,000	
Grants/Inter-agency Agreement	-	-	-	-	
Miscellaneous	-	-	-	-	
Total Revenues	29,694,136	21,353,833	13,558,960	8,165,100	-39.8%
Other Resources:					
Transfers In	1,433,900	1,433,100	1,432,920	1,434,480	
TOTAL RESOURCES	\$ 31,128,036	\$ 22,786,933	\$ 14,991,880	\$ 9,599,580	-36.0%
USES					
Expenditures:					
Services	\$ 11,250	\$ 11,820	\$ 15,600	\$ 15,600	
Debt Service	26,830,000	26,340,000	9,915,000	9,075,000	
Debt Service Interest	6,434,317	5,901,742	5,054,280	6,544,960	
Total Expenditures	33,275,567	32,253,562	14,984,880	15,635,560	4.3%
Other Uses:					
Contributions to Another Fund	-	-	-	-	
Transfers Out	-	-	-	-	
TOTAL USES	33,275,567	32,253,562	14,984,880	15,635,560	4.3%
Change in Fund Balance	(2,147,531)	(9,466,629)	7,000	(6,035,980)	
TOTAL	\$ 31,128,036	\$ 22,786,933	\$ 14,991,880	\$ 9,599,580	-36.0%

The above schedule combines several individual funds included in the Debt Service Funds grouping. The following pages provide more detail budget data on each fund. Total debt service schedule for all bonds is also provided. Actuals include resources and uses related to retired debt that had activity during the budget year.

Debt Service Funds Detail

	Fund 811 2012 Promissory Note	Fund 812 Measure AA Bonds	Fund 813 Measure WW Bonds	Total Debt Service Funds
RESOURCES				
Revenues:				
Taxes & Assessments	\$ -	\$ 1,711,580	\$ 6,443,520	8,155,100
Investment Earnings	-	5,000	5,000	10,000
Total Revenues	-	1,716,580	6,448,520	8,165,100
Other Resources:				
Transfers In	1,421,480	5,000	8,000	1,434,480
TOTAL RESOURCES	\$ 1,421,480	\$ 1,721,580	\$ 6,456,520	\$ 9,599,580
USES				
Expenditures:				
Services	\$ 1,600	\$ 6,000	\$ 8,000	\$ 15,600
Debt Service Principal	830,000	2,090,000	6,155,000	9,075,000
Debt Service Interest	589,880	104,500	5,850,580	6,544,960
Total Expenditures	1,421,480	2,200,500	12,013,580	15,635,560
Other Sources/Uses:				
TOTAL USES	1,421,480	2,200,500	12,013,580	15,635,560
Change in Fund Balance	-	(478,920)	(5,557,060)	(6,035,980)
TOTAL	\$ 1,421,480	\$ 1,721,580	\$ 6,456,520	\$ 9,599,580

Fund 811 – 2012 Promissory Notes Fund

In 2012 the District issued \$25 million in limited obligation qualified hedge fund bonds, for the purpose of field and administration facility replacement and renovation. \$21 million of serial bonds mature over 25 years and have an average coupon of 2.79%, with the balance of \$4 million term notes with coupon of 3.5%. \$830,000 principal and \$589,880 interest payments are due in 2018. If the District had not issued these promissory notes, there would be no resources to fund the Public Safety Headquarters facility replacement. The debt service for this promissory note is funded by discretionary funds transferred in from the General Fund.

Fund 812 – Measure AA Bonds Fund

Outstanding Measure AA bonds are described below. The District is empowered, and is externally obligated, to levy ad valorem taxes upon property subject to taxation within the District to fund the payment of principal and interest. The tax levied for the 2017/2018 tax year is 0.0021% compared to 0.0032% for 2016/2017.

- 2008 Refunding general obligation bonds were issued in the amount of \$75.6 million to defease 1998 Refunding bonds, which, in turn, defeased 1995, 1992 and 1985 debt issues. A portion of these bonds were refunded in 2009. The balance remaining is \$2.2 million, with \$2,090,000 principal and \$104,500 interest due in 2018. This is the final debt service for these bonds, which mature in 2018.

Fund 813 – Measure WW Bonds Fund

In November 2008, voters of Alameda and Contra Costa counties approved Measure WW, described as an extension of Measure AA. The extension authorized the issuance of \$500 million of general obligation bonds. \$125 million – 25% of proceeds – are reserved for the local grant program, which supports park and recreation projects by local governmental agencies. The District is empowered and externally obligated, to levy ad valorem taxes upon certain property subject to taxation within the District to fund the payment of interest and principal.

The first Measure WW series was issued in 2009 in the amount of \$80 million, maturing in 2019. Total debt service due in 2018 is \$4,789,675. The 2009 debt was partially advance refunded in 2017 with the issuance of General Obligation Refunding Bonds, Series 2017B, in the amount of \$44.5 million. The advance refunding debt has an average coupon of 4.84% and a final maturity in 2029. The average annual debt service for the 2017B refunding bonds is \$5.1 million; the total amount due in 2018 is \$670,000 principal and \$1,604,795 interest.

Measure WW Series 2013 was issued in the amount of \$80 million, maturing in 2033. This debt has an average coupon of 3.935% and a balance of \$27,190,000, with \$1,195,000 principal and \$1,209,775 of interest due in 2018.

The third Measure WW series was issued in 2017, as Series 2017A1 and A2 in the amount of \$80 million, maturing in 2037. \$30 million of the issuance was sold as Green Bonds, meaning that the proceeds are designated for environmentally beneficial projects. In aggregate, the 2017A debt has an average coupon of 3.67%, with average annual debt service of \$5.2 million. In 2018, debt service payments of \$2,536,307 will be paid using premium from issuance.

Scheduled principal and interest payments on outstanding District bonds are as follows:

2012 Promissory Notes			
Year	Principal	Interest	Total
2018	830,000	589,880	1,419,880
2019	845,000	573,130	1,418,130
2020	865,000	556,030	1,421,030
2021	880,000	538,580	1,418,580
2022	900,000	520,780	1,420,780
2023	920,000	502,580	1,422,580
2024	940,000	482,805	1,422,805
2025	960,000	460,230	1,420,230
2026	985,000	434,933	1,419,933
2027	1,015,000	406,410	1,421,410
2028	1,045,000	375,510	1,420,510
2029	1,075,000	343,710	1,418,710
2030-2037	9,960,000	1,409,188	11,369,188
Total	\$ 21,220,000	\$ 7,193,765	\$ 28,413,765
Measure AA 2008 Refunding Bonds			
Year	Principal	Interest	Total
2018	2,090,000	104,500	2,194,500
Total	\$ 2,090,000	\$ 104,500	\$ 2,194,500

Scheduled principal and interest payments, continued:

Measure WW 2009A Unrefunded DS			
Year	Principal	Interest	Total
2018	4,290,000	499,675	4,789,675
2019	4,430,000	362,525	4,792,525
2020	405,000	219,625	624,625
2021	415,000	204,925	619,925
2022	435,000	188,625	623,625
2023	450,000	172,225	622,225
2024	470,000	155,100	625,100
2025	485,000	133,775	618,775
2026	510,000	109,650	619,650
2027	535,000	84,300	619,300
2028	560,000	57,600	617,600
2029	595,000	29,600	624,600
Total	<u>\$ 13,580,000</u>	<u>\$ 2,217,625</u>	<u>\$ 15,797,625</u>
Measure WW 2017B-1 Non-Gree Refunding Bonds			
2018	360,000	901,920	1,261,920
2019	-	1,207,250	1,207,250
2020	1,915,000	1,207,250	3,122,250
2021	2,020,000	1,111,500	3,131,500
2022	2,115,000	1,010,500	3,125,500
2023	2,225,000	904,750	3,129,750
2024	2,335,000	793,500	3,128,500
2025	2,450,000	676,750	3,126,750
2026	2,575,000	554,250	3,129,250
2027	2,700,000	425,500	3,125,500
2028	2,840,000	290,500	3,130,500
2029	2,970,000	148,500	3,118,500
Total	<u>\$ 24,505,000</u>	<u>\$ 9,232,170</u>	<u>\$ 33,737,170</u>
Measure WW 2017B-2 Green Bonds			
2018	310,000	702,876	1,012,876
2019	-	939,350	939,350
2020	1,570,000	939,350	2,509,350
2021	1,645,000	860,850	2,505,850
2022	1,730,000	778,600	2,508,600
2023	1,820,000	692,100	2,512,100
2024	1,905,000	601,100	2,506,100
2025	2,005,000	505,850	2,510,850
2026	2,105,000	405,600	2,510,600
2027	2,215,000	300,350	2,515,350
2028	2,325,000	189,600	2,514,600
2029	2,415,000	96,600	2,511,600
Total	<u>\$ 20,045,000</u>	<u>\$ - \$ 7,012,226</u>	<u>\$ - \$ 27,057,226</u>

BUDGET OVERVIEW**DEBT SERVICE FUNDS**

Scheduled principal and interest payments, continued:

Measure WW Series 2013A			
Year	Principal	Interest	Total
2018	1,195,000	1,209,775	2,404,775
2019	1,245,000	1,161,975	2,406,975
2020	1,305,000	1,099,725	2,404,725
2021	1,355,000	1,047,525	2,402,525
2022	1,410,000	993,325	2,403,325
2023	1,470,000	936,925	2,406,925
2024	1,540,000	863,425	2,403,425
2025	1,620,000	786,425	2,406,425
2026	1,700,000	705,425	2,405,425
2027	1,785,000	620,425	2,405,425
2028	1,875,000	531,175	2,406,175
2029	1,965,000	437,425	2,402,425
2030-2037	8,725,000	889,600	9,614,600
Total	\$ 27,190,000	\$ 11,283,150	\$ 38,473,150
Measure WW Series 2017A-1 Non-Green Bonds			
Year	Principal	Interest	Total
2018	-	1,585,224	1,585,224
2019	10,210,000	2,153,513	12,363,513
2020	10,370,000	1,643,013	12,013,013
2021	1,195,000	1,124,513	2,319,513
2022	1,255,000	1,064,763	2,319,763
2023	1,315,000	1,002,013	2,317,013
2024	1,380,000	936,263	2,316,263
2025	1,450,000	867,263	2,317,263
2026	1,525,000	794,763	2,319,763
2027	1,600,000	718,513	2,318,513
2028	1,680,000	638,513	2,318,513
2029	1,750,000	571,313	2,321,313
2030-2037	16,270,000	2,273,781	18,543,781
Total	\$ 50,000,000	\$ 15,373,443	\$ 65,373,443
Measure WW Series 2017A-2 Green Bonds			
Year	Principal	Interest	Total
2018	-	951,083	951,083
2019	6,125,000	1,292,038	7,417,038
2020	6,220,000	985,788	7,205,788
2021	715,000	674,788	1,389,788
2022	750,000	639,038	1,389,038
2023	790,000	601,538	1,391,538
2024	830,000	562,038	1,392,038
2025	870,000	520,538	1,390,538
2026	915,000	477,038	1,392,038
2027	960,000	431,288	1,391,288
2028	1,010,000	383,288	1,393,288
2029	1,050,000	342,888	1,392,888
2030-2037	9,765,000	1,364,463	11,129,463
Total	\$ 30,000,000	\$ 9,225,808	\$ 39,225,808

Scheduled principal and interest payments, continued:

Grand Total Debt Service			
Year	Principal	Interest	Total
2018	9,075,000	6,544,933	15,619,933
2019	22,855,000	7,689,780	30,544,780
2020	22,650,000	6,650,780	29,300,780
2021	8,225,000	5,562,680	13,787,680
2022	8,595,000	5,195,630	13,790,630
2023	8,990,000	4,812,130	13,802,130
2024	9,400,000	4,394,230	13,794,230
2025	9,840,000	3,950,830	13,790,830
2026	10,315,000	3,481,658	13,796,658
2027	10,810,000	2,986,785	13,796,785
2028	11,335,000	2,466,185	13,801,185
2029	11,820,000	1,970,035	13,790,035
2030-2037	102,850,000	24,399,052	127,249,052
Grand Total	<u>\$246,760,000</u>	<u>\$ 80,104,708</u>	<u>\$326,864,708</u>

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INTERNAL SERVICE FUNDS

Fund 552 – Workers’ Compensation Fund

Fund 553 – Major Infrastructure Renovation and Replacement Fund

Fund 554 – Major Equipment Replacement Fund

Fund 555 – General Liability Fund

Fund 556 – Employee Benefits Fund

BUDGET OVERVIEW**INTERNAL SERVICE FUNDS**

Internal Service Funds were established to account for special activities and services performed by a designated department for other departments in the District on a cost reimbursement basis.

Internal Service Funds Year-by-Year Comparison

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
RESOURCES					
Revenues:					
Charges for Services	\$ 11,703,456	\$ 12,181,578	\$ 12,529,910	\$ 12,492,950	
Property Usage	-	-	-	-	
Investment Earnings	153,505	327,013	210,000	400,000	
Grants/Inter-agency Agreeer	-	-	-	-	
Miscellaneous	1,576,524	1,060,539	40,000	40,000	
Total Revenues	13,433,484	13,569,130	12,779,910	12,932,950	1.2%
Other Resources:					
Transfers In	6,750,447	3,056,960	4,046,840	3,926,990	
TOTAL RESOURCES	\$ 20,183,931	\$ 16,626,090	\$ 16,826,750	\$ 16,859,940	0.2%
USES					
Expenditures:					
Personnel Services	\$ 3,463,843	\$ 3,754,192	\$ 4,720,920	\$ 4,911,480	
Supplies	22,367	4,282	5,500	61,230	
Services	5,537,089	4,938,357	6,787,100	8,827,850	
Capital Outlay/Equipment	-	-	760,000	7,167,000	
Total Expenditures	9,023,298	8,696,831	12,273,520	20,967,560	70.8%
Other Uses:					
Transfers Out	5,073,454	5,919,031	610,000	400,000	
TOTAL USES	14,096,752	14,615,861	12,883,520	21,367,560	65.9%
Change in Net Assets	6,087,179	2,010,229	3,943,230	(4,507,620)	
TOTAL	\$ 20,183,931	\$ 16,626,090	\$ 16,826,750	\$ 16,859,940	0.2%

The above schedule combines several individual funds included in the Internal Service Funds grouping. The following pages provide more detail budget data on each fund.

Internal Service Funds Detail

	Fund 552	Fund 553	Fund 554
	Worker's Compensation	Major Infrastructure Renovation & Replacement	Major Equipment Replacement
RESOURCES			
Revenues:			
Charges for Services	\$ 4,723,100	\$ -	\$ 851,300
Investment Earnings	160,000	80,000	-
Total Revenues	4,883,100	80,000	851,300
Other Resources:			
Transfers In	-	3,926,990	-
TOTAL RESOURCES	\$ 4,883,100	\$ 4,006,990	\$ 851,300
USES			
Expenditures:			
Personnel Services	\$ 712,520	\$ 506,990	\$ -
Supplies	600	55,130	-
Services	3,111,900	2,294,870	-
Capital Outlay/Equipment	-	-	7,167,000
Total Expenditures	3,825,020	2,856,990	7,167,000
Other Uses:			
Transfers Out	-	400,000	-
TOTAL USES	3,825,020	3,256,990	7,167,000
Change in Net Assets	1,058,080	750,000	(6,315,700)
TOTAL	\$ 4,883,100	\$ 4,006,990	\$ 851,300

Fund 552 - Workers' Compensation Fund

This fund provides for the risk financing activity related to workers' compensation. It accounts for claims, administrative costs, insurance premiums, staffing as needed to temporarily replace injured workers, and personnel costs related to the administration of this fund. Estimated payroll charges of \$4.7 million will be collected during 2018 to fund this activity. The workers' compensation rate charged via payroll will be 7.25%. Actual revenue may vary from the budgeted amount depending on actual wages paid.

Beginning in 2012, the Board of Directors committed \$2 million of General Fund unassigned fund balance for workers' compensation claim contingency, to be used in the event of an unusually large claim. This allows for a reasonable annual payroll charge, while providing assurance of adequate funding in the event of an extraordinary occurrence.

Fund 553 – Major Infrastructure Renovation and Replacement Fund

This fund, formed in 2012, was created to fund costs associated with major infrastructure renovation or replacement of District facilities, utilities, transportation systems, structures, etc. that do not have other funding sources. Through October 2017 the General Fund has contributed approximately \$19.4 million to this fund.

The District contracted with consultants VFA, for an Asset Management Inventory and Assessment Program. The program provides a review of the status of current District facilities and provides replacement estimates and suggested timelines. This facility assessment program will provide an update to the project estimates and recommend policies for future funding of renovation and replacement. To date, 60% of District facilities have been assessed using VFA consultants and software with an overall facility condition assessment (FCI) of 51 out of 100. In 2018, an additional 20% of the District’s facilities will be assessed, with a target to have all the District’s facilities assessed by 2019.

Estimated of total future costs for facilities projects, as of 2017 include:

- paving (\$76.6 million),
- utilities (\$7.6 million),
- structures (\$123.3 million),
- bridges/docks/piers (\$22.5 million)
- landscape (\$18.3 million)

The Park District also assesses the system of paved roads and trails every 3-5 years. In 2016, the District re-assessed its paving system, receiving an average pavement condition index (PCI) of 72 out of 100.

Fund 554 – Major Equipment Replacement Fund

This fund accounts for the replacement of large equipment items which cost more than \$50,000, such as fire suppression apparatus, helicopters and heavy machinery. The annual purchases are based upon a long-term schedule of equipment eligible for replacement from this fund. The cost of each piece of equipment is amortized over its useful life and charged annually, in advance, to ensure adequate resources to fund replacement equipment purchases as scheduled.

The \$0.9 million budgeted revenue is received from departments (mostly from the Operations and Public Safety Divisions) with eligible equipment on the list. The corresponding appropriation in the General Fund is a component of intra-district charges. Details of 2018 planned major equipment replacements are as follows:

2018 Major Equipment Replacement Appropriations

Division	Dept.	Asset ID	Description	2018 Appropriation
Operations	Lakes Unit	827	Mower-John Deere 1600 turbo #2 2008	\$ 67,000.00
Operations	Shoreline Unit	823	Mower-John Deere 1600T 2008	67,000
Operations	Sanitation	2937	Sanitation pumper-Sterling 2004	200,000
Operations	Roads & Trails	3066	Pickup-Ford F450 4x4	68,000
Public Safety	Helicopter	17472	Helicopter (Eagle 6 replace/trade-in Eagle 6)	5,645,000
Public Safety	Fire	2749	Type 3-International cab/chassis	360,000
Public Safety	Fire	2767	Type 3-International cab/chassis	360,000
Public Safety	Fire	2819	Type 6-International cab/chassis	200,000
Public Safety	Fire	2936	(2687) type 6-Ford F550 2001	200,000
				\$ 7,167,000

Internal Service Funds Detail, continued

	Fund 555 General Liability	Fund 556 Employee Benefits	Total Internal Service Funds
RESOURCES			
Revenues:			
Charges for Services	\$ 1,857,170	\$ 5,061,380	\$ 12,492,950
Investment Earnings	150,000	10,000	400,000
Miscellaneous	40,000	-	40,000
Total Revenues	2,047,170	5,071,380	12,932,950
Other Resources:			
Transfers In	-	-	3,926,990
TOTAL RESOURCES	\$ 2,047,170	\$ 5,071,380	\$ 16,859,940
USES			
Expenditures:			
Personnel Services	\$ 322,070	\$ 3,369,900	\$ 4,911,480
Supplies	5,500	-	61,230
Services	1,719,600	1,701,480	8,827,850
Capital Outlay/Equipment	-	-	7,167,000
Total Expenditures	2,047,170	5,071,380	20,967,560
Other Uses:			
Contributions to Another	-	-	-
Transfers Out	-	-	400,000
TOTAL USES	2,047,170	5,071,380	21,367,560
Change in Net Assets	-	-	(4,507,620)
TOTAL	\$ 2,047,170	\$ 5,071,380	\$ 16,859,940

Fund 555 – General Liability Fund

This fund accounts for the payment of the District's insurance premiums, general liability claims and related legal expenses. Additionally, personnel costs related to the administration of this fund are included in appropriations. Intra-District charges, which fund this activity, are allocated to divisions per the discretion of District Counsel, based upon the history of claims experience, with 60% charged to Operations, 30% charged to Public Safety and 10% charged to Legal.

Fund 556 – Employee Benefit Fund

This fund accounts for resources and uses related to general employee benefits that are not allocated to specific departments, including self-insured dental claims and administration, self-insured unemployment claims and administration, sole-employer closed pension plan contributions, and annual vacation payouts. Revenue generated through payroll based charges and intra-District charges, will total \$5.1 million in 2018.

Allocation of Intra-District Charges by Division

Intra-District Charges	Fund 552 Workers' Compensation	Fund 553 Major Infrastructure Renovation & Replacement	Fund 554 Major Equipment Replacement	Fund 555 General Liability	Fund 556 Employee Benefits	Total Internal Service Funds
Payroll Generated	\$ 4,723,100	\$ -	\$ -	\$ -	1,691,440	\$ 6,414,540
Acq., Stwr. & Develop.	-	-	24,600	-	350,010	374,610
Finance/Management Svc	-	-	2,800	-	248,340	251,140
Legal	-	-	-	185,720	11,230	196,950
Legislative/Executive	-	-	-	-	150,370	150,370
Operations	-	-	614,800	1,114,300	1,977,440	3,706,540
Public Affairs	-	-	-	-	64,700	64,700
Public Safety	-	-	209,100	557,150	417,850	1,184,100
Total Intra-District Charges	\$ 4,723,100	\$ -	\$ 851,300	\$ 1,857,170	\$ 4,911,380	\$ 12,342,950

PERMANENT FUNDS

Fund 610 -- Black Diamond – Fredrickson

Fund 611 – Black Diamond – Suncrest Homes

Fund 612 – Black Diamond--Moller

Fund 620 -- Brushy Peak - Dyer

Fund 621 -- Brushy Peak - Weaver

Fund 630 -- East Shore State Park - Berkeley Meadow Phase I

Fund 631 -- East Shore State Park - Berkeley Meadow Phase II

Fund 640 -- Hayward Shoreline/Ora Loma – Port of Oakland

Fund 641 -- Hayward Shoreline – Standard Pacific

Fund 650 -- Morgan Territory - Elworthy

Fund 651 -- Morgan Territory – Elworthy 2

Fund 670 -- Doolan Canyon – Livermore Toyota

Fund 671 – Doolan Canyon – El Charro

Fund 680 -- MLK Jr Shoreline/Damon Slough – Port of Oakland

The District is the recipient of permanent endowments from third parties related to their federal and state mitigation obligations corresponding to land use/development activities. Additionally, non-wasting endowments may be received in connection with the acceptance of a real property donation. When the initial funds received are non-expendable, meaning that they are legally restricted to the extent that only earnings, and not principal, can be used to permanently manage mitigation properties and restoration projects, the funds are recorded in a Permanent Fund. Interest earnings are budgeted at the beginning of the year and are periodically transferred out to the operating or project funds for expenditure.

Permanent Funds Year-by-Year Comparison

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
RESOURCES					
Revenues:					
Investment Earnings	\$ 48,209	\$ 43,800	\$ 27,400	\$ 39,300	
Miscellaneous	-	-	-	-	
Total Revenues	48,209	43,800	27,400	39,300	43.4%
Other Resources:					
Transfers In	-	-	-	-	
TOTAL RESOURCES	\$ 48,209	\$ 43,800	\$ 27,400	\$ 39,300	43.4%
USES					
Expenditures:					
Personnel Services	\$ -	\$ -	\$ -	\$ -	
Total Expenditures	-	-	-	-	N/A
Other Uses:					
Transfers Out	5,000	5,000	6,000	6,000	
TOTAL USES	5,000	5,000	6,000	6,000	0.0%
Change in Fund Balance	43,209	38,800	21,400	33,300	
TOTAL	\$ 48,209	\$ 43,800	\$ 27,400	\$ 39,300	43.4%

The above schedule combines several individual funds included in the Permanent Funds grouping. The following pages provide more detail budget data on each fund.

Permanent Funds Detail

	Fund 610 Black Diamond- Frederickson	Fund 611 Black Diamond- Suncrest Homes	Fund 612 Black Diamond - Moller	Fund 620 Brushy Peak- Dyer	Fund 621 Brushy Peak- Weaver
RESOURCES					
Revenues:					
Investment Earnings	\$ 2,400	\$ -	\$ -	\$ 5,000	\$ 4,500
Grants/Inter-agency Agreeem	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Total Revenues	2,400	-	-	5,000	4,500
Other Resources:					
Transfers In	-	-	-	-	-
TOTAL RESOURCES	\$ 2,400	\$ -	\$ -	\$ 5,000	\$ 4,500
USES					
Expenditures:					
Total Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -
Other Uses:					
Transfers Out	\$ -	\$ -	\$ -	\$ 1,500	\$ 2,000
TOTAL USES	-	-	-	1,500	2,000
Change in Fund Balance	2,400	-	-	3,500	2,500
TOTAL	\$ 2,400	\$ -	\$ -	\$ 5,000	\$ 4,500

Fund 610 – Black Diamond-Fredrickson

In 2004 the District received an \$180,000 endowment from Black Diamond Estates, the interest from which is to be used for the long-term maintenance of the open space dedicated by the Black Diamond Estates project in Antioch.

Fund 611 – Black Diamond-Suncrest Homes

In 2006, the Park District agreed to accept 134.52 acres at Black Diamond Mines Regional Preserve from Suncrest Homes as mitigation for anticipated impacts to Alameda whipsnake, California red-legged frog and California tiger salamander as a result of their housing project. Suncrest Homes provided the Park District with a \$340,266 endowment which had been held in an escrow account to fund the Park District’s perpetual management of the property. Future budgets will include projected interest earnings.

Fund 612 – Black Diamond—Moller

An October 2017 Board resolution 2017-10-285 accepted \$448,551 from Aviano Farms LLC/DeNova Homes in relation to the acquisition of the 191.45± acre Moller Ranch. This funding was authorized to be placed into a new permanent non-wasting fund, with interest earnings intended to support the long-term resource management of the property. Future budgets will include projected interest earnings.

Fund 620 – Brushy Peak-Dyer

In 2000, part of the Gale Ranch Development in San Ramon included an MOU between the developer and the District, with the provision of a \$500,250 endowment to be funded by Shapell Industries of Northern California. In conjunction with the funding of the Dyer property acquisition, the District received the endowment to manage the Dyer property, which was purchased to mitigate the impacts of the development upon the environment.

Fund 621 – Brushy Peak-Weaver

In 2001, the District received a \$426,650 endowment from Republic Services Vasco Road Landfill, in addition to funds to purchase a 290 acre conservation easement on the former Bosley/Weaver property in Brushy Peak Regional Preserve. The easement purchase and endowment were conditions of land use permits required by Alameda County before approval was granted for the expansion of the landfill operation. An additional condition was the requirement that Republic construct improvements on the property, and provide maintenance for five years. Following the initial five years, the District assumed maintenance responsibility, which is funded with the earnings from the endowment.

Fund 630 – McLaughlin Eastshore State Park-Berkeley Meadow Phase 1

Cherokee Simeon Venture II LLC constructed improvements on mitigation property at Eastshore State Park, and provided \$77,835 to the District for habitat maintenance in compliance with development requirements for the Hegenberger Gateway project.

Permanent Funds Detail, continued

	Fund 630	Fund 631	Fund 640	Fund 641	Fund 650
	ESSP-Berkeley	ESSP-Berkeley	Hayward	Hayward	Morgan Territory-
	Meadow Ph1	Meadow Ph2	Shoreline	Shoreline	Elworthy
RESOURCES					
Revenues:					
Investment Earnings	\$ 800	\$ 4,100	\$ 7,200	\$ 700	\$ 4,200
Grants/Inter-agency Agr	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Total Revenues	800	4,100	7,200	700	4,200
Other Resources:					
TOTAL RESOURCES	\$ 800	\$ 4,100	\$ 7,200	\$ 700	\$ 4,200
USES					
Expenditures:					
Total Expenditures	\$ -	-	-	-	-
Other Uses:					
Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ 2,500
TOTAL USES	-	-	-	-	2,500
Change in Fund Balance	800	4,100	7,200	700	1,700
TOTAL	\$ 800	\$ 4,100	\$ 7,200	\$ 700	\$ 4,200

Fund 631 – McLaughlin Eastshore State Park-Berkeley Meadow Phase 2

In 2007, Bailey Estates LLC, in relationship to mitigation for Bailey Estates Residential Development in City of Pittsburg, paid the District \$382,030 for the long-term management and maintenance of mitigation land in Eastshore State Park, as required by regulatory approvals obtained from the FWS, RWQCB, and ACOE.

Fund 640 – Hayward Shoreline/Ora Loma-Port of Oakland

In 2006, the District accepted a \$650,215 perpetual management endowment from Port of Oakland to operate and maintain parkland, and fund administrative costs at Hayward Regional Shoreline. This was mitigation for impacts to wetlands resulting from development at the Oakland Airport.

Fund 641 – Hayward Shoreline-Standard Pacific

In 2004, the District accepted \$60,000 from Standard Pacific for the management of wetland mitigation land at Hayward Shoreline related to the Eden Shores Project, as required by the RWQCB and the ACOE.

Fund 650 – Morgan Territory- Elworthy

In 2002, the District accepted \$391,575 from Shapell Industries for the Morgan Territory resource enhancement project located on 320 acres of the former Elworthy property, interest from which is to be used to fund staff management and administrative costs of that project.

Permanent Funds Detail, continued

	Fund 651 Morgan Territory - Day	Fund 670 Doolan Canyon- Toyota	Fund 671 El Charro Livermore	Fund 680 MLK Jr Shore / Damon Slough	Total Permanent Funds
RESOURCES					
Revenues:					
Investment Earnings	\$ 2,000	\$ -	\$ 5,100	\$ 3,300	\$ 39,300
Total Revenues	2,000	-	5,100	3,300	39,300
Other Resources:					
TOTAL RESOURCES	\$ 2,000	\$ -	\$ 5,100	\$ 3,300	\$ 39,300
USES					
Expenditures:					
Total Expenditures	-	-	-	-	-
Other Uses:					
Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ 6,000
TOTAL USES	-	-	-	-	6,000
Change in Fund Balance	2,000	-	5,100	3,300	33,300
TOTAL	\$ 2,000	\$ -	\$ 5,100	\$ 3,300	\$ 39,300

Fund 651 – Morgan Territory- Elworthy 2

Subsequently, in 2006, an additional \$193,151 was provided by Shapell Industries to manage an additional 160 acres in Morgan Territory.

Fund 670 – Doolan Canyon-Livermore Toyota

In May 2012, the District received \$28,000 from Livermore Toyota for the Livermore Toyota Project. Interest revenue is anticipated to be negligible in the current market.

Fund 671 – Doolan Canyon-El Charro

In March 2012, the District received \$500,000 in connection with MOU dated July 2009 between City of Livermore and the District for the mitigation for El Charro Business Park Specific Plan projects.

Fund 680 – MLK Jr. Shoreline/Damon Slough-Port of Oakland

In 2012, the District received \$317,520 in connection with the Oakland International Airport Runway Project impact on wetlands mitigation project, in consideration for the acceptance by the District of the real property and the associated management obligations at Damon Slough.

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PROJECTS FUNDS

Fund 333 – Capital Projects Fund

Fund 335 – Measure AA Bond Proceeds

Fund 336 – Other Than Assets (OTA) Projects Fund

Fund 337 - Measure WW Bond Proceeds

Fund 338 – 2012 Promissory Note Proceeds

Project Funds include capital projects, which are major improvements undertaken by the District that are generally not recurring. Also included are Other Than Assets (OTA) projects are multi-year endeavors which do not meet the definition or threshold for capital assets. Projects can be funded by a variety of revenue sources, including grants, bond and debt proceeds, Measure CC parcel taxes, and the District’s General Fund. Bond proceeds funds are included in the project funds and are reflected as use of fund balance. The appropriations reflected here are only 2018 amounts. For detailed schedules of projects and total project budgets, please refer to the annual Projects Budget Five-Year Expenditure Plan.

Projects Funds Year-by-Year Comparison

	2015	2016	2017	2018	
	ACTUAL	ACTUAL	BUDGET	BUDGET	Change
RESOURCES					
Revenues:					
Charges for Services	\$ 20,472	\$ 19,296	\$ -	\$ -	
Property Usage	4,057	17,674	-	-	
Investment Earnings	131,169	226,194	220,000	520,000	
Grants/Inter-agency Agreements	7,281,131	17,118,098	331,330	110,330	
Miscellaneous	2,470,015	2,477,667	-	-	
Total Revenues	9,906,843	19,858,930	551,330	630,330	14.3%
Other Resources:					
Transfers In	45,656,130	29,070,674	18,506,710	11,159,470	
TOTAL RESOURCES	\$ 55,562,972	\$ 48,929,604	\$ 19,058,040	\$ 11,789,800	-38.1%
USES					
Expenditures:					
Personnel Services	\$ 6,440,823	\$ 6,598,952	\$ 7,824,830	\$ 7,835,250	
Supplies	571,814	924,049	44,900	305,000	
Services	7,318,667	14,949,394	5,799,320	4,064,500	
Capital Outlay/Equipment	20,738,756	29,276,166	9,369,400	1,643,550	
Grants/Inter-agency Agreements	666,133	55,574	-	-	
Total Expenditures	35,736,193	51,804,134	23,038,450	13,848,300	-39.9%
Other Uses:					
Transfers Out	24,159,943	25,010,627	22,680,000	25,464,000	
TOTAL USES	59,896,136	76,814,762	45,718,450	39,312,300	-14.0%
Change in Fund Balance	(4,333,164)	(27,885,158)	(26,660,410)	(27,522,500)	
TOTAL	\$ 55,562,972	\$ 48,929,604	\$ 19,058,040	\$ 11,789,800	-38.1%

The above schedule combines several individual funds included in the Project Funds grouping. The following pages provide more detail budget data on each fund.

	Projects Funds Detail		
	Fund 333	Fund 335	Fund 336
	Capital Projects	Measure AA Project Funds	Other Than Asset Projects
RESOURCES			
Revenues:			
Investment Earnings	\$ -	\$ 60,000	\$ -
Grants/Inter-agency Agreements	-	-	110,330
Total Revenues	-	60,000	110,330
Other Resources:			
Transfers In	1,643,610	-	9,515,860
TOTAL RESOURCES	\$ 1,643,610	\$ 60,000	\$ 9,626,190
USES			
Expenditures:			
Personnel Services	\$ 1,881,260	\$ -	\$ 5,953,990
Supplies	-	-	305,000
Services	-	-	4,064,500
Capital Outlay/Equipment	1,614,550	-	29,000
Total Expenditures	3,495,810	-	10,352,490
Other Sources/Uses:			
Transfers Out	-	-	-
TOTAL USES	3,495,810	-	10,352,490
Change in Fund Balance	(1,852,200)	60,000	(726,300)
TOTAL	\$ 1,643,610	\$ 60,000	\$ 9,626,190

Fund 333 – Capital Projects Fund

This fund accounts for acquisition of land, rights of way, and capital outlays used to develop and improve parks and trails. New appropriations to capital projects decreased from the prior year, as appropriations to projects fluctuate from year to year depending upon planned activity in each project. The 2018 budget includes funding for capital projects for Black Diamond Mines, Point Pinole service yard and assessment and demolition of the McKay buildings at Crown Beach.

Fund 335 – Measure AA Project (Bond Proceeds) Fund

When Measure AA bonds were issued, the bond proceeds were recorded in Fund 335. As they are required for capital and Other Than Asset (OTA) projects, the proceeds are transferred out of the Measure AA Project Fund (335) into the Capital Projects Fund (333) or OTA Fund (336).

Fund 336 – Other Than Asset (OTA) Projects Fund

The OTA fund accounts for multi-year programs and projects, including projects which improve existing District facilities, projects related to large-scale maintenance, project feasibility or land studies, and other multi-year projects and programs which do not meet the District's asset capitalization limit. The 2018 budget includes funds for several projects, including the Del Valle Visitor Center exhibits, trail improvements at McLaughlin Eastshore State Park, and freeway signage to direct visitors to parks.

Projects Funds Detail, continued

	Fund 337		Fund 338		Total Projects Funds
	Measure WW Project Funds		2012 Promissory Note Funds		
RESOURCES					
Revenues:					
Investment Earnings	\$	450,000	\$	10,000	\$ 520,000
Grants/Inter-agency Agreements		-		-	110,330
Miscellaneous		-		-	-
Total Revenues		450,000		10,000	630,330
Other Resources:					
Transfers In		-		-	11,159,470
TOTAL RESOURCES	\$	450,000	\$	10,000	\$ 11,789,800
USES					
Expenditures:					
Personnel Services	\$	-	\$	-	\$ 7,835,250
Supplies		-		-	305,000
Services		-		-	4,064,500
Capital Outlay/Equipment		-		-	1,643,550
Total Expenditures		-		-	13,848,300 **
Other Sources/Uses:					
Transfers Out		25,400,000		64,000	25,464,000
TOTAL USES		25,400,000		64,000	39,312,300
Change in Fund Balance		(24,950,000)		(54,000)	(27,522,500)
TOTAL	\$	450,000	\$	10,000	\$ 11,789,800

**Total 2018 budgeted expenditures in the General Ledger exceed new 2018 project funding because some projects retain unspent appropriations from prior years.

Fund 337 – Measure WW Bond Proceeds

The first series of Measure WW bonds was issued in 2009. The second series was issued in 2013, and the third series in 2017. Bond proceeds are recorded in the Measure WW Bond Proceeds Fund (337). As they are required for the local grant program, capital and OTA projects, the proceeds are transferred out of Fund 337 into the Measure WW Local Grants Fund (270), the Capital Projects Fund (333) or the OTA Fund (336).

Fund 338 – 2012 Promissory Note Proceeds

Promissory notes in the amount of \$25 million were issued in 2012. Proceeds are to be used for field and administrative facility replacement and renovation. Once projects are identified, funding is provided via transfer of proceeds out of the 2012 Promissory Note Proceeds Fund (338) to project funds. In October 2014, the Board of Directors committed the remaining proceeds to fund the replacement of Public Safety Headquarters. Proceeds were budgeted to the Capital Projects Fund (333) at that time.

Summary of 2018 Project Budget Appropriations

Project Location/Name	Grants and Other***	Measure AA/ WW Bonds	Measure CC	General Fund	Total
Alameda Point Policing Alameda Point	\$ 208,840				\$ 208,840
Anthony Chabot Fuel Management			59,070		59,070
Anthony Chabot Remediation of Gun Club				1,000,000	1,000,000
Black Diamond Install Exhibits at Visitors Center				150,000	150,000
Black Diamond Mine Shaft Safety Repairs				130,000	130,000
Brushy Peak - Murray Township Acquisitions				100,220	100,220
Brushy Peak Other Murray Township				104,720	104,720
Claremont Canyon/Tilden Trail Construct Staging Area			223,620		223,620
Crown Beach Assess and Demolish McKay Buildings		400,000			400,000
Crown Beach Operate Bay Trail			(112,810)		(112,810)
Crown Beach Operate Visitor Center			205,000		205,000
Crown Beach Serve Trail System-Public Safety			36,400		36,400
Del Valle Improve Service Yard	400,000				400,000
Del Valle Remodel Visitors Center				100,000	100,000
District Wide Computer Network Infrastructure				225,000	225,000
District Wide Designated Land Acquisitions	130,990	(3,127,220)			(2,996,230)
District Wide Fuels & Fire Management				800,000	800,000
District Wide Future Telephone Replacement				37,000	37,000
District Wide Install Freeway Signage				60,000	60,000
District Wide Major Software Systems				25,000	25,000
District Wide Point of Sale Upgrades				15,000	15,000
District Wide Preliminary Design Project				2,884,650	2,884,650
District Wide Prepare Engineering Report			10,000		10,000
District Wide Prepare Environmental Document			10,000		10,000
District Wide Quagga Mussel Response				295,430	295,430
District Wide Quagga Mussel Response	264,240				264,240
District Wide Repair and Maintain Trails	80,000				80,000
District Wide Spartina Control			9,480		9,480
District Wide Submit Fees for Reimbursement	64,000				64,000
District Wide Treat Avian Disease				10,000	10,000
District Wide Vaults & Sewers	130,000				130,000
District Wide Whole Park Access				100,000	100,000
District Wide Whole Park Access A1 Priorities				300,000	300,000
District Wide Whole Park Access A3 & A4				100,000	100,000
Kennedy Grove Repair and Repave Pathways*			25,570		25,570
LARPD Repair Paving				300,000	300,000
Martin Luther King Jr - Improve Public Access			140,710		140,710
Martin Luther King Jr Serve Trail System-Maintenance			5,000		5,000
Martin Luther King Jr Serve Trail System-Operations			116,720		116,720
Martin Luther King Jr Serve Trail System-Public Safety			92,700		92,700
McLaughlin Eastshore State Park Restore Albany Beach			276,960		276,960
McLaughlin Eastshore-Serve Trail System-Operations	50,000				50,000
McLaughlin Eastshore-Serve Trail System-Operations			204,260		204,260
McLaughlin Eastshore-Serve Trail System-Public Safety			190,000		190,000
Miller/Knox Maintain and Operate-Operations			12,000		12,000
North Richmond Wetlands Manage Habitat			25,000		25,000
Point Pinole Monitor Marsh			35,390		35,390
Point Pinole Build Service Yard				600,000	600,000
Point Pinole Eucalyptus Control			71,240		71,240
Point Pinole Manage Trail Segment-Maintenance			10,000		10,000
Point Pinole Manage Trail Segment-Operations			5,610		5,610
Point Pinole Manage Trail Segment-Public Safety			18,540		18,540
Point Pinole Restore Black Rail Population			26,780		26,780
Point Pinole Serve Trail System-Maintenance			5,000		5,000
Point Pinole Serve Trail System-Operations			56,000		56,000

Summary of 2018 Project Budget Appropriations, continued

Project Location/Name	Grants and Other***	Measure AA/ WW Bonds	Measure CC	General Fund	Total
Redwood Fuel Management			57,960		57,960
Redwood Fuel Tank Remediation				35,000	35,000
Sibley/Claremont Manage Landbanked Property-Operations			31,980		31,980
Sibley/Claremont Manage Landbanked Property-Public Safety			8,240		8,240
Sibley/Claremont Manage Trail System-Public Safety			18,540		18,540
Sibley/Claremont/Huckleberry Remove Redgum and Ecalyptus			19,730		19,730
Tilden Remove Debris and Silt			418,400		418,400
Wildcat Canyon/Alvarado Fuel Management			172,320		172,320
Wildcat Canyon/Alvarado Fuel Management			50,420		50,420
Wildcat Canyon/Alvarado Gravel Trail			29,060		29,060
Wildcat/Alvarado Study Watershed Sediment			98,560		98,560
Totals**	\$ 1,328,070	\$ (2,727,220)	\$2,663,450	\$7,372,020	\$ 8,636,320

Key for Project Appropriations:

*Indicates project is new in 2018.

**Total 2018 Project Funds expenditures (page 124) exceeds 2018 “Project Budget Appropriations” because staff will utilize unspent project budgets from prior years’ appropriations.

***”Grants and Other “ category may include transfers from Mitigation, 2012 Promissory Notes, Major Infrastructure Renovation and Replacement and or Permanent Funds; grant contract funding or assistance from the Regional Parks Foundation or private parties.

BUDGET OVERVIEW

BUDGET TRANSFERS

<u>Transfers In</u>				
<u>To Fund</u>	<u>From Fund</u>	<u>Amount</u>	<u>Purpose</u>	
General Fund	Permanent Funds:			
	Brushy Peak-Dyer	\$ 1,500	Feral Pig Management	
	Brushy Peak-Weaver	2,000	Feral Pig Management	
	Morgan Territory-Elworthy 1	<u>2,500</u>	Feral Pig Management	
		6,000	Total Mitigation Fund	
Meas WW Local Grants	Measure WW Project Funds	25,000,000	Total WW Local Grants Fund	
Debt Service Funds:				
2012 Promissory Note	General Fund	1,421,480	Debt Service and admin fees	
Measure AA	General Fund	5,000	Administrative fees	
Measure WW	General Fund	<u>8,000</u>	Administrative fees	
		1,434,480	Total debt service funds	
Major Infra Reno/Replace	General Fund	3,926,990	Future infrastructure renovation or replacement	
Capital Projects	General Fund	150,000	Black Diamond Install Exhibits at Visitors Center	
		100,220	Brushy Peak - Murray Township Acquisitions	
		<u>600,000</u>	Point Pinole Build Service Yard	
		850,220	Subtotal	
	Measure CC	223,620	Claremont Canyon/Tilden Trail Construct Staging Area	
		140,710	Martin Luther King Jr - Improve Public Access	
		<u>29,060</u>	Wildcat Canyon/Alvarado Gravel Trail	
			393,390	Subtotal
	Measure WW Project Funds	400,000	Crown Beach Assess and Demolish McKay Buildings	
			1,643,610	Total Capital Projects Fund
Other Than Assets	General Fund	1,000,000	Anthony Chabot Remediation of Gun Club	
		130,000	Black Diamond Mine Shaft Safety Repairs	
		104,720	Brushy Peak Other Murray Township	
		100,000	Del Valle Remodel Visitors Center	
		225,000	District Wide Computer Network Infrastructure	
		800,000	District Wide Fuels & Fire Management	
		37,000	District Wide Future Telephone Replacement	
		60,000	District Wide Install Freeway Signage	
		25,000	District Wide Major Software Systems	
		15,000	District Wide Point of Sale Upgrades	
		2,884,650	District Wide Preliminary Design Project	
		295,430	District Wide Quagga Mussel Response	
		10,000	District Wide Treat Avian Disease	
		100,000	District Wide Whole Park Access	
		300,000	District Wide Whole Park Access A1 Priorities	
		100,000	District Wide Whole Park Access A3 & A4	
		300,000	LARPD Repair Paving	
		<u>35,000</u>	Redwood Fuel Tank Remediation	
			6,521,800	Subtotal

BUDGET OVERVIEW

BUDGET TRANSFERS

Transfers In, continued

To Fund	From Fund	Amount	Purpose	
Other Than Assets	Two County LLD	\$ 80,000	District Wide Repair and Maintain Trails	
		130,000	District Wide Vaults & Sewers	
		50,000	McLaughlin Eastshore-Serve Trail System-Operations	
		260,000	Subtotal	
		Major Infra Reno/Replace	400,000	Del Valle Improve Service Yard
		Measure CC	59,070	Anthony Chabot Fuel Management
			205,000	Crown Beach Operate Visitor Center
			36,400	Crown Beach Serve Trail System-Public Safety
			10,000	District Wide Prepare Engineering Report
			10,000	District Wide Prepare Environmental Document
			9,480	District Wide Spartina Control
			25,570	Kennedy Grove Repair and Repave Pathways*
			5,000	Martin Luther King Jr Serve Trail System-Maintenance
			116,720	Martin Luther King Jr Serve Trail System-Operations
			92,700	Martin Luther King Jr Serve Trail System-Public Safety
			276,960	McLaughlin Eastshore State Park Restore Albany Beach
			204,260	McLaughlin Eastshore-Serve Trail System-Operations
			190,000	McLaughlin Eastshore-Serve Trail System-Public Safety
			12,000	Miller/Knox Maintain and Operate-Operations
			25,000	North Richmond Wetlands Manage Habitat
		35,390	Point Pinole Monitor Marsh	
		71,240	Point Pinole Eucalyptus Control	
		10,000	Point Pinole Manage Trail Segment-Maintenance	
		5,610	Point Pinole Manage Trail Segment-Operations	
		18,540	Point Pinole Manage Trail Segment-Public Safety	
		26,780	Point Pinole Restore Black Rail Population	
		5,000	Point Pinole Serve Trail System-Maintenance	
		56,000	Point Pinole Serve Trail System-Operations	
		57,960	Redwood Fuel Management	
		31,980	Sibley/Claremont Manage Landbanked Property-Operations	
		8,240	Sibley/Claremont Manage Landbanked Property-Public Safety	
		18,540	Sibley/Claremont Manage Trail System-Public Safety	
		19,730	Sibley/Claremont/Huckleberry Remove Redgum and Ecalyptu	
		418,400	Tilden Remove Debris and Silt	
		172,320	Wildcat Canyon/Alvarado Fuel Management	
		50,420	Wildcat Canyon/Alvarado Fuel Management	
		98,560	Wildcat/Alvarado Study Watershed Sediment	
		(112,810)	Crown Beach Operate Bay Trail	
		2,270,060	Subtotal	
		9,451,860	Total Other Than Assets Fund	
	Promissory Note Fund	64,000	Submit Investment Fees for Reimbursement	
		\$ 41,526,940		

BUDGET OVERVIEW

BUDGET TRANSFERS

From Fund	To Fund	<u>Transfers Out</u> Amount	Purpose
General Fund	Debt Service Funds:		
	2012 Promissory Note	\$ 1,421,480	Debt service and administrative fees
	Measure AA	5,000	Administrative fees
	Measure WW	8,000	Administrative fees
		<u>1,434,480</u>	Subtotal
	Major Infra Reno/Replace	3,926,990	Future infrastructure renovation or replacement
	Capital Projects	150,000	Black Diamond Install Exhibits at Visitors Center
		100,220	Brushy Peak - Murray Township Acquisitions
		600,000	Point Pinole Build Service Yard
		<u>850,220</u>	Subtotal
	Other Than Assets	1,000,000	Anthony Chabot Remediation of Gun Club
		130,000	Black Diamond Mine Shaft Safety Repairs
		104,720	Brushy Peak Other Murray Township
		100,000	Del Valle Remodel Visitors Center
		225,000	District Wide Computer Network Infrastructure
		800,000	District Wide Fuels & Fire Management
		37,000	District Wide Future Telephone Replacement
		60,000	District Wide Install Freeway Signage
		25,000	District Wide Major Software Systems
		15,000	District Wide Point of Sale Upgrades
	2,884,650	District Wide Preliminary Design Project	
	295,430	District Wide Quagga Mussel Response	
	10,000	District Wide Treat Avian Disease	
	100,000	District Wide Whole Park Access	
	300,000	District Wide Whole Park Access A1 Priorities	
	100,000	District Wide Whole Park Access A3 & A4	
	300,000	LARPD Repair Paving	
	35,000	Redwood Fuel Tank Remediation	
	<u>6,521,800</u>	Subtotal	
	12,733,490	Total General Fund	
Two County LLD	Other Than Asset	80,000	District Wide Repair and Maintain Trails
		130,000	District Wide Vaults & Sewers
		\$ 50,000	McLaughlin Eastshore-Serve Trail System-Operations
		<u>260,000</u>	Total Two County LLD
Measure WW Project Funds	Capital Project	400,000	Crown Beach Assess and Demolish McKay Buildings
	Measure WW Local Grants	25,000,000	Various Local Grants to other agencies
Major Infra Reno/Replace	Other Than Assets	400,000	Del Valle Improve Service Yard
Permanent Funds:	Brushy Peak-Dyer	1,500	Feral Pig Management
	Brushy Peak-Weaver	2,000	Feral Pig Management
	Morgan Territory-Elworthy 1	2,500	Feral Pig Management
		<u>\$ 6,000</u>	Total Permanent Funds

BUDGET OVERVIEW

BUDGET TRANSFERS

Transfers Out, continued				
From Fund	To Fund	Amount	Purpose	
Measure CC	Capital Fund	223620	Claremont Canyon/Tilden Trail Construct Staging Area	
		140,710	Martin Luther King Jr - Improve Public Access	
		<u>29,060</u>	Wildcat Canyon/Alvarado Gravel Trail	
		393,390	Subtotal	
	Other Than Assets		59,070	Anthony Chabot Fuel Management
			205,000	Crown Beach Operate Visitor Center
			36,400	Crown Beach Serve Trail System-Public Safety
			10,000	District Wide Prepare Engineering Report
			10,000	District Wide Prepare Environmental Document
			9,480	District Wide Spartina Control
			25,570	Kennedy Grove Repair and Repave Pathways*
			5,000	Martin Luther King Jr Serve Trail System-Maintenance
			116,720	Martin Luther King Jr Serve Trail System-Operations
			92,700	Martin Luther King Jr Serve Trail System-Public Safety
			276,960	McLaughlin Eastshore State Park Restore Albany Beach
			204,260	McLaughlin Eastshore-Serve Trail System-Operations
			190,000	McLaughlin Eastshore-Serve Trail System-Public Safety
			12,000	Miller/Knox Maintain and Operate-Operations
			25,000	North Richmond Wetlands Manage Habitat
			35,390	Point Pinole Monitor Marsh
		71,240	Point Pinole Eucalyptus Control	
		10,000	Point Pinole Manage Trail Segment-Maintenance	
		5,610	Point Pinole Manage Trail Segment-Operations	
		18,540	Point Pinole Manage Trail Segment-Public Safety	
		26,780	Point Pinole Restore Black Rail Population	
		5,000	Point Pinole Serve Trail System-Maintenance	
		56,000	Point Pinole Serve Trail System-Operations	
		57,960	Redwood Fuel Management	
		31,980	Sibley/Claremont Manage Landbanked Property-Operations	
		8,240	Sibley/Claremont Manage Landbanked Property-Public Safety	
	18,540	Sibley/Claremont Manage Trail System-Public Safety		
	19,730	Sibley/Claremont/Huckleberry Remove Redgum and Ecalyptus		
	418,400	Tilden Remove Debris and Silt		
	172,320	Wildcat Canyon/Alvarado Fuel Management		
	50,420	Wildcat Canyon/Alvarado Fuel Management		
	98,560	Wildcat/Alvarado Study Watershed Sediment		
	<u>(112,810)</u>	Crown Beach Operate Bay Trail		
	\$ 2,270,060	Subtotal		
	\$ 2,663,450	Total Measure CC Fund		
Promissory Note Fund	Other Than Asset	64,000	Submit Investment Fees for Reimbursement	
		<u>\$ 41,526,940</u>	Total Transfers Out	

Projected Beginning/Ending Fund Balances

FUND GROUPS	2018			2018		2018	2018 %
	ESTIMATED BEGIN FUND BALANCE/NET ASSETS	2018 SOURCES	2018 USES	PROJECTED END FUND BALANCE/NET ASSETS	PROJECTED FUND BALANCE/NET ASSET CHANGE	CHANGE IN NET ASSETS / FUND BALANCE	
General Fund:							
Nonspendable inventory	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -		
Nonspendable prepaids	3,400,000	-	-	3,400,000	-		
Restricted encumbrances	1,800,000	-	-	1,800,000	-		
Restricted per contract/agreement	210,000	-	-	210,000	-		
Restricted first quarter expenditures	24,594,261	-	-	24,594,261	-		
Committed workers' comp claim	2,000,000	-	-	2,000,000	-		
Committed revenue take-away	13,250,000	-	-	13,250,000	-		
Assigned election costs	2,200,000	-	-	2,200,000	-		
Assigned legal contingency	700,000	-	-	700,000	-		
Assigned first quarter expenditures	8,837,858	-	-	8,837,858	-		
Unassigned	55,754,461	147,120,570	(146,954,930)	55,920,101	165,640		
General Fund Total	\$ 113,196,580	\$ 147,120,570	\$ (146,954,930)	\$ 113,362,220	\$ 165,640		0.15%
Special Revenue Funds:							
220 Two County LLD	\$ 2,680,642	\$ 4,069,600	\$ (5,101,330)	\$ 1,648,912	\$ (1,031,730)		-38.49%
221 East Contra Costa County LLD	646,970	719,800	(632,140)	734,630	87,660		13.55%
222 Five Canyon ZB	172,476	50,500	(26,680)	196,296	23,820		13.81%
223 Dublin Hills ZB	85,871	20,950	(9,220)	97,601	11,730		13.66%
224 Walpert Ridge ZB	474,748	78,900	(38,250)	515,398	40,650		8.56%
225 San Ramon ZB	29,835	5,600	(500)	34,935	5,100		17.09%
226 Measure CC	206,509	3,200,000	(2,763,450)	643,059	436,550		211.40%
227 Stone Valley ZB	52,014	6,800	(630)	58,184	6,170		11.86%
228 Sibley Volcanic ZB	56,309	21,400	-	77,709	21,400		N/A
253 Gifts	4,554,973	54,600	(64,420)	4,545,153	(9,820)		-0.22%
255 MLK Jr. Intern Program	134,046	10,000	(7,000)	137,046	3,000		2.24%
257 Mitigation	4,765,224	55,390	(99,630)	4,720,984	(44,240)		-0.93%
258 McLaughlin Eastshore State Park	3,485,940	40,000	(36,770)	3,489,170	3,230		0.09%
259 ECCC HCP Properties	1,792,182	469,800	(407,540)	1,854,442	62,260		3.47%
260 Asset Seizure & Forfeiture	33,974	-	-	33,974	-		0.00%
261 Coyote Hills/Dumbarton Quarry	1,123,062	900,000	-	2,023,062	900,000		N/A
*270 Measure WW Local Grant	(1,378,784)	25,000,000	(25,356,720)	(1,735,504)	(356,720)		N/A
Special Revenue Funds Total	\$ 18,915,992	\$ 34,703,340	\$ (34,544,280)	\$ 19,075,052	\$ 159,060		
Debt Service Funds:							
811 2012 Promissory Note	\$ 1,415.15	\$ 1,421,480	\$ (1,421,480)	1,415	(0)		N/A
812 Measure AA Bonds	1,020,292	1,721,580	(2,200,500)	541,372	(478,920)		-46.94%
813 Measure WW Bonds	6,639,459	6,456,520	(12,013,580)	1,082,399	(5,557,060)		-83.70%
Debt Service Funds Total	\$ 7,661,167	\$ 9,599,580	\$ (15,635,560)	\$ 1,625,187	\$ (6,035,980)		
Internal Service Funds:							
552 Workers' Compensation	\$ 9,201,640	\$ 4,883,100	\$ (3,825,020)	\$ 10,259,720	\$ 1,058,080		-6.76%
553 Major Infrastructure Renovation/Re	9,071,729	4,006,990	(3,256,990)	9,821,729	750,000		8.27%
554 Major Equipment Replacement	14,817,586	851,300	(7,167,000)	8,501,886	(6,315,700)		-42.62%
555 General Liability	6,130,431	2,047,170	(2,047,170)	6,130,431	-		0.00%
556 Employee Benefits	3,364,310	5,071,380	(5,071,380)	3,364,310	-		0.00%
Internal Service Funds Total	\$ 42,585,695	\$ 16,859,940	\$ (21,367,560)	\$ 38,078,075	\$ (4,507,620)		

*Fund 270 begins and ends the year with a negative fund balance due to the timing of reimbursements from the bond trustee for disbursements the District has distributed to Local Grant recipients.

Projected Beginning/Ending Fund Balances, continued

FUND GROUPS	2018 ESTIMATED BEGIN FUND BALANCE/NET ASSETS			2018 PROJECTED END FUND BALANCE/NET ASSETS		2018 PROJECTED FUND BALANCE/NET ASSET CHANGE	2018 % CHANGE IN NET ASSETS / FUND BALANCE
	ASSETS	2018 SOURCES	2018 USES	ASSETS	ASSET CHANGE		
Permanent Funds:							
610 Black Diamond Open Space	\$ 241,431	\$ 2,400	\$ -	\$ 243,831	\$ 2,400		1.0%
611 Black Diamond Suncrest Homes	372,833	-	-	372,833	-		0.0%
612 Black Diamond Moeller	449,479	-	-	449,479	-		0.0%
620 Brushy Peak-Dyer	531,636	5,000	(1,500)	535,136	3,500		0.7%
621 Brushy Peak-Weaver	461,260	4,500	(2,000)	463,760	2,500		0.5%
630 ESSP-Berkeley Meadows Phase 1	82,531	800	-	83,331	800		1.0%
631 ESSP Berkeley Meadows Phase 2	416,948	4,100	-	421,048	4,100		1.0%
640 Hayward Shore-Ora Loma	730,818	7,200	-	738,018	7,200		1.0%
641 Hayward-Corp Yard	69,797	700	-	70,497	700		1.0%
650 Morgan Territory-Elworthy I	423,361	4,200	(2,500)	425,061	1,700		0.4%
651 Morgan Territory-Elworthy II	207,822	2,000	-	209,822	2,000		1.0%
670 Doolan Canyon-Toyota	31,158	-	-	31,158	-		0.0%
671 El Charro-Livermore	523,557	5,100	-	528,657	5,100		1.0%
680 MLK Jr Shore/Damon Slough-Port	330,823	3,300	-	334,123	3,300		1.0%
Permanent Funds Total	\$ 4,873,453	\$ 39,300	\$ (6,000)	\$ 4,906,753	\$ 33,300		0.7%
Projects Funds:							
333 Capital Projects	\$ 8,591,560	\$ 1,643,610	\$ (2,455,770)	\$ 7,779,400	\$ (812,160)		-9.5%
Committed for Land Acq & Development	6,818,193	-	(1,040,040)	5,778,153	(1,040,040)		-15.3%
Committed Fire Fuel Mgmt Grant Match	380,245	-	-	380,245	-		0.0%
335 Measure AA Project Funds	11,804,905	60,000	-	11,864,905	60,000		0.5%
336 Other Than Assets Projects	34,287,789	9,626,190	(10,352,490)	33,561,489	(726,300)		-2.1%
337 Measure WW Project Funds	1,305,181	450,000	(25,400,000)	(23,644,819)	(24,950,000)		-1911.6%
338 2012 Promissory Note Project Fund	21,661,254	10,000	(64,000)	21,607,254	(54,000)		0.0%
Projects Funds Total	84,849,126	11,789,800	(39,312,300)	57,326,626	(27,522,500)		-32.4%
GRAND TOTAL	\$272,082,013	\$220,112,530	\$ (257,768,260)	\$ 234,426,283	\$ (37,655,730)		

Fund balance changes > 10%

221 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

222 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

223 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

224 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

225 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

227 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

228 -- Special revenue fund excess fund balance will be spent down by future project or personnel appropriations.

333 --- Capital Projects fund activity will fluctuate from year to year, based on planned project activity.

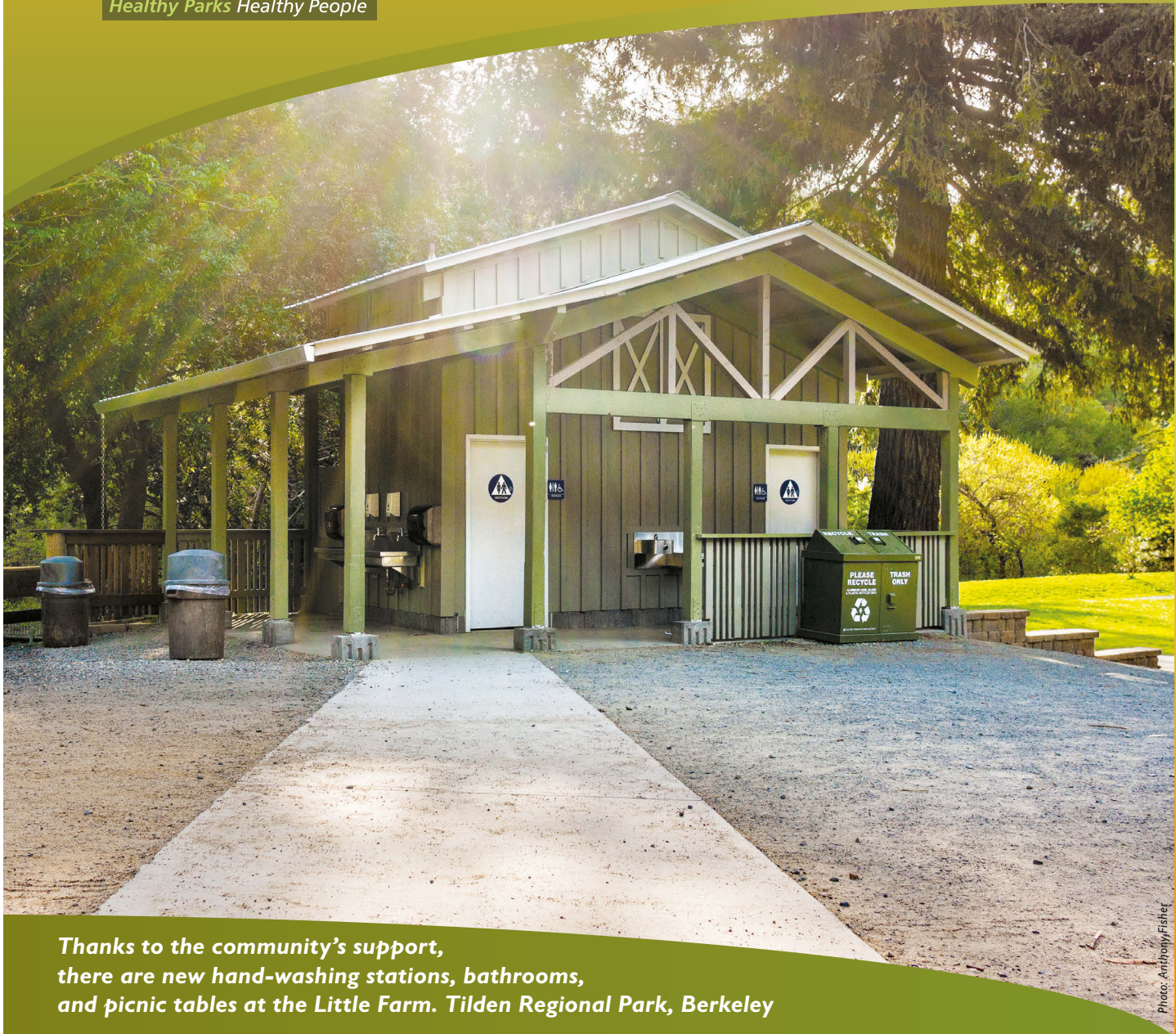
337 -- Measure WW bond proceeds fund balance will increase upon the sale of the next series of bonds, anticipated to take place in November 2017; this section will be revised with updated fund balance information for the adopted budget.

554 -- Major Equipment Replacement Fund balance will fluctuate depending on the timing of equipment replacements. The 2018 budget includes the replacement of a Public Safety helicopter.

Division Summaries and Performance Measures



Healthy Parks Healthy People



Thanks to the community's support, there are new hand-washing stations, bathrooms, and picnic tables at the Little Farm. Tilden Regional Park, Berkeley

SECTION C
Division Summaries and
Performance Measures

Photo: Anthony Fisher

SECTION C
DIVISION SUMMARIES
AND
PERFORMANCE MEASURES

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EXECUTIVE & LEGISLATIVE DIVISION

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,896,885	\$ 3,745,512	\$ 4,602,550	\$ 5,064,240	10.0%
Supplies	48,875	85,371	68,270	54,120	-20.7%
Contingency	-	-	353,270	499,870	41.5%
Services	1,016,249	1,203,826	1,312,320	1,454,570	10.8%
Election Costs	-	1,168,816	-	-	0.0%
Equipment	-	-	30,000	-	-100.0%
Intra-District Charges	138,300	150,030	142,940	150,360	5.2%
Subtotal	\$ 4,100,310	\$ 6,353,555	\$ 6,509,350	\$ 7,223,160	11.0%
PROJECT BUDGET:					
Subtotal	\$ -	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 4,100,310	\$ 6,353,555	\$ 6,509,350	\$ 7,223,160	11.0%
DEPARTMENTS:					
Board of Directors	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
General Manager	1,735,241	2,300,770	2,937,350	3,433,970	16.9%
Human Resources	2,152,558	2,306,763	2,882,740	3,100,130	7.5%
Clerk of the Board	-	293,540	282,610	320,070	13.3%
Total	\$ 4,100,310	\$ 6,353,555	\$ 6,509,350	\$ 7,223,160	11.0%
\$	-	-	-	-	-
FUNDING SOURCES:					
101 General Fund	\$ 4,100,310	\$ 6,353,555	\$ 6,509,350	\$ 7,223,160	11.0%
Total	\$ 4,100,310	\$ 6,353,555	\$ 6,509,350	\$ 7,223,160	11.0%
STAFFING:					
*Regular/Permanent	19.00	23.00	24.00	24.00	-
Seasonal/Temporary	5.27	6.00	6.00	6.00	-
Total	24.27	29.00	30.00	30.00	-

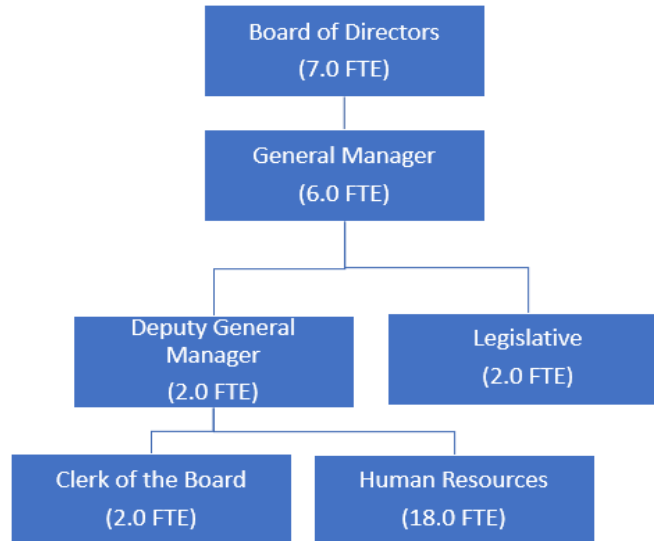
Note: Human Resources and the Clerk of the Board joined the Executive & Legislative Division during 2016.

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EXECUTIVE & LEGISLATIVE DIVISION

EXECUTIVE AND LEGISLATIVE DIVISION

The Board of Directors, General Manager's Office, Clerk of the Board, Human Resources, Legislative Office and support personnel comprise the Executive and Legislative Division (E&L). Together the Division provides the policy and leadership direction needed to promote the Park District's Vision and Mission, within and outside of the organization.



BOARD OF DIRECTORS

The elected seven-member Board of Directors serves as the legislative body of the District. The Board provides policy direction and leadership to advance the District's Vision and Mission and Master Plan.

GENERAL MANAGER'S OFFICE

The General Manager's Office provides executive leadership to District staff to achieve the District's Mission and Vision Statements, as guided by the Master Plan. The General Manager's Office develops organizational structure and strategy to accomplish policy goals.

CLERK OF THE BOARD

The activities of the Clerk of the Board ensure an open and inclusive public process. The Clerk of the Board manages the board meeting agenda process, facilitates Board meetings, and serves as a conduit for communication between the staff, board members and the general public.

HUMAN RESOURCES

The Human Resources Department supports the promotion of a positive and productive work environment. Human Resources staff assist in efforts to recruit, develop and retain a workforce that reflects the community it serves.








LEGISLATIVE

The Legislative Office monitors proposed federal, state and local legislation affecting District lands, parks, facilities, operations and budgets and provides administrative support for the Park Advisory Committee.











EXECUTIVE & LEGISLATIVE DIVISION

EXECUTIVE AND LEGISLATIVE DIVISION PERFORMANCE MEASURES







Executive & Legislative Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Percentage of Alameda and Contra Costa County residents surveyed indicating that they somewhat or strongly view the Park District as a valuable public resource	96	97	97	97
	Number of job recruitments completed	75	50	64	50
	Number of in-service professional development opportunities provided	95	100	118	100
	Percentage good or excellent rating of In-Service Training in the annual HR internal customer survey	NA	NA	59%	70%
	Increased racial diversity of workforce (as self-reported by employees)	NA	NA	YES	YES
	Percentage of completed annual performance plans for permanent employees	NA	NA	NA	100%
	Percentage of completed performance appraisals for permanent employees	NA	NA	58%	100%













Executive & Legislative Key Performance Measures

Goal	Objective:	Completion:
	Commence Compensation and Classification study for AFSCME Local 2428 represented positions	2018
	Improve access to "Employee Online" self-service portal, to allow employees increased access to change benefits and update payroll and tax information	2018
	Streamline training registration through online enrollment system	2018
	Update policies pertaining to leaves of absence and employee obligations	2018
	Provide an Advanced Supervisors Academy	2018
	Advance development of a regional park at Alameda Point, by facilitating a lease of former naval base lands and developing an MOU with the City of Alameda	2018
	Develop a social media plan to engage and educate the public about issues facing East Bay Parks, leveraging resources and networks via partner community organizations	2018
	Conduct preliminary requirements for the extension of Measure CC and provide public information in anticipation of a campaign	2018
	Advance State Park Bond with funds for per capita grants, Coastal Conservancy Bay Area Programs, and agencies operating State Parks	2018
	Confirm commitment for paved trails maintenance from Alameda and Contra Costa counties, including from Regional Measure 3 (Bay Area Toll Authority's potential bridge toll revenue measure)	2018



EXECUTIVE & LEGISLATIVE DIVISION

Goal	Objective:	Completion:
	Finalize climate change policy framework	2018
	Develop greenhouse gas reduction measures	2018
	Initiate the Blue & Green Awards Program to recognize Climate Champions	2018
	Centralize climate mitigation efforts into the <i>Climate Friendly Program</i>	2018
	Centralize climate adaptation efforts into the <i>Climate Readiness Program</i>	2018
	Finalize trail user survey to determine current usage and enhance use of trails as a green transportation corridor	2018

Results of 2017 Executive & Legislative Key Performance Measures

Goal	Objective:	Completed?
	Develop an Employee Survey Index to strengthen internal communication and collaboration, as well as, increase organizational efficiency	IN PROGRESS
	Streamline the process for filling transfers and acting assignments by implementing an online applicant tracking system	IN PROGRESS
	Develop annual work objectives to be incorporated in the employee appraisal review process and strengthen performance planning	IN PROGRESS
	“Advance development of a regional park at Alameda Point, by facilitating a lease of former naval base lands and developing an MOU with the City of Alameda”. <i>MOU negotiations underway with City of Alameda. Draft is being reviewed by Legal and will be provided to the City shortly</i>	IN PROGRESS
	Facilitate transfer of naval weapons station lands to create new regional park at Concord Hills – <i>50% complete; delayed due to Biologic Opinion negotiations; scheduled to be complete in October 2018</i>	IN PROGRESS
	Conduct advance planning for development of the future Gateway Park at the Oakland Army Base, to facilitate the transfer of army base lands – <i>Project is drafted; delayed by multi-agency deliverables</i>	IN PROGRESS
	Advance trail safety messaging with partners including BART and other transportation agencies	✓
	Plan renovations to Crown Memorial State Beach, including integrating recently acquired GSA properties	✓
	Advance State Park Bond with funding for per capita grants, Coastal Conservancy Bay Area Programs, and agencies operating State Parks	✓
	Achieve ongoing funding commitment for paved trail maintenance from Alameda and Contra Costa counties	IN PROGRESS
	Advance District’s interests in potential bridge toll measure	IN PROGRESS
	Inventory greenhouse gas emissions and develop reduction targets leading towards carbon neutrality	IN PROGRESS

EXECUTIVE & LEGISLATIVE DIVISION

Goal	Objective:	Completed?
	Develop a District-wide sustainability plan to reduce the District's carbon footprint, save energy costs through energy efficiency projects, and capitalize on the benefits provided by the District's natural infrastructure	IN PROGRESS
	Complete a trail user survey to determine current usage and enhance use of trails as a green transportation corridor	IN PROGRESS

Executive & Legislative Approved Budget Requests above \$100,000

None

BOARD OF DIRECTORS SERVICE DESCRIPTION & BUDGET

With recommendations from the General Manager and staff, the Board of Directors provides strategic direction for the District in the following areas:

- Provides ongoing direction at bi-weekly Board meetings, monthly committee meetings, and workshops. Directs staff acquisition of key open space and wildlife habitat properties; reviews, releases for public comment, and approves land use plans and amendments.
- Monitors proposed federal, state and local legislation affecting District parklands, facilities, and budget, supporting or opposing, as well as providing direction to staff and consultants.
- Takes action to ensure the District's fiscal health including: adopting the District's budget, authorizing contracts, reviewing capital plans, and grant applications.
- Supports policies and activities which provide for efficient and effective public safety services for visitors, including annual update of Ordinance 38, which provides enforceable regulations for safe use of District facilities.
- Supports and participates in Mayors Conferences, legislative opportunities and Public Affairs Division events, promoting the District and building partnerships.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 84,882	\$ 92,556	\$ 173,830	\$ 124,220	-28.5%
Supplies	11,428	13,835	9,520	12,920	35.7%
Contingency	-		87,180	87,180	0.0%
Services	89,601	148,426	108,470	115,660	6.6%
Election Costs	-	1,168,816	-	-	0.0%
Intra-District Charges	26,600	28,850	27,650	29,010	4.9%
Subtotal	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
PROJECT BUDGET:					
Subtotal	\$ -	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
DEPARTMENTS:					
Board of Directors	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
Total	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
FUNDING SOURCES:					
101 General Fund	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
Total	\$ 212,510	\$ 1,452,483	\$ 406,650	\$ 368,990	-9.3%
STAFFING:					
Regular/Permanent	0.00	0.00	0.00	0.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	0.00	0.00	0.00	0.00	-

GENERAL MANAGER’S OFFICE SERVICE DESCRIPTION & BUDGET

The General Manager’s Office facilitates direct and open communication District-wide, both internally and externally. The Office provides community outreach through programming, events, and publications, such as the annual Community Report. The Office produces an annual State of the District report, which is presented to the Board and staff, outlining accomplishments of the previous year, as well as priorities and initiatives for the coming year. The Office supports the expansion and development of the Park District’s historical archives and oral histories.

The General Manager’s Office through its Legislative staff provides strategic leadership in the area of external policy to ensure productive relationships with federal, state, and local government representatives, for-profit and non-governmental organizations, and community and special interest groups. The Legislative staff works to advance District budget and project priorities and objectives by meeting with individual Board members, legislative delegates in Sacramento and Washington, D.C. attending Regional Parks Foundation meetings and events, and developing relationships with local agency executives. The office develops internal policy recommendations and ensures that policy recommendations are reviewed by the Executive Team Members and by Board Committee before being adopted by the full Board of Directors. The General Manager’s Office provides leadership on Board Workshops to establish budget priorities, and encourages open and transparent communication between the Board of Directors and staff. The office also provides administrative support for the Park Advisory Committee.

The General Manager’s Office provides leadership and direction in the area of organizational development and staff workforce planning, including oversight of labor agreement negotiations. Direction is provided to staff through individual meetings with Assistant General Managers and with other District staff as needed for high-priority projects and policies. The Deputy General Manager directly supervises of the Clerk of the Board and Human Resources departments.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,255,205	\$ 1,711,198	\$ 1,999,020	\$ 2,251,170	13%
Supplies	13,669	42,949	36,050	24,000	-33%
Contingency	-	-	266,090	412,690	55%
Services	458,267	537,834	597,980	737,540	23%
Capital Equipment	-	-	30,000	-	-100%
Intra-District Charges	8,100	8,790	8,210	8,570	4%
Subtotal	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	17%
Total Operating/Project	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	17%
DEPARTMENTS:					
General Manager	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	
Total	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	17%
FUNDING SOURCES:					
101 General Fund	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	17%
Total	\$ 1,735,241	\$ 2,300,770	\$ 2,937,350	\$ 3,433,970	17%
STAFFING:					
Regular/Permanent	9.00	10.00	10.00	10.00	0.00
Seasonal/Temporary	0.00	0.00	0.00	0.00	0.00
Total	9.00	10.00	10.00	10.00	0.00

HUMAN RESOURCES SERVICE DESCRIPTION & BUDGET

Human Resources recruits and selects a well-qualified workforce that reflects the diversity of the community we serve. The Department serves in the areas of employer-employee relations and negotiations, job training and career development, workforce diversity, performance management, classification and compensation review. The Department oversees and administers employee benefits and maintains the central archive for employee records, personnel transactions, and position control.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,556,799	\$ 1,649,465	\$ 2,152,520	\$ 2,379,210	10.5%
Supplies	23,778	28,191	22,270	16,270	-26.9%
Services	468,381	516,716	600,870	591,870	-1.5%
Intra-District Charges	103,600	112,390	107,080	112,780	5.3%
Subtotal	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
PROJECT BUDGET:					
Personnel Services	\$ -	\$ -	\$ -	\$ -	0.0%
Subtotal	\$ -	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
DEPARTMENTS:					
Human Resources	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
Total	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
FUNDING SOURCES:					
101 General Fund	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
Total	\$ 2,152,558	\$ 2,306,763	\$ 2,882,740	\$ 3,100,130	7.5%
STAFFING:					
Regular/Permanent	10.00	11.00	12.00	12.00	-
Seasonal/Temporary	5.27	6.00	6.00	6.00	-
Total	15.27	17.00	18.00	18.00	-

CLERK OF THE BOARD SERVICE DESCRIPTION & BUDGET

The Clerk of the Board provides and coordinates administrative and office support for the Board of Directors and acts as the official custodian of all District records. This Department is tasked with the performance of the District's statutory administrative duties so that these responsibilities are carried out in a timely, proficient and lawful manner.

Each year this Department schedules all Board and Committee meetings, facilitates the election of Board Officers and Committee assignments, and coordinates workshops and field trips. The Department also coordinates the preparation, production, and timely distribution of Board meeting agendas and materials necessary to comply with the requirements of the Brown Act.

The Clerk of the Board works with election officers from Alameda and Contra Costa counties in preparation for ward elections, as needed.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 325,755	\$ 292,293	\$ 277,180	\$ 309,640	11.7%
Supplies	76	396	430	930	116.3%
Services	3,644	850	5,000	9,500	90.0%
Subtotal	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	13.3%
PROJECT BUDGET:					
Subtotal	\$ -	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	13.3%
DEPARTMENTS:					
Clerk of the Board	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	13.3%
Total	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	
FUNDING SOURCES:					
101 General Fund	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	13.3%
Total	\$ 329,475	\$ 293,540	\$ 282,610	\$ 320,070	13.3%
STAFFING:					
Regular/Permanent	2.00	2.00	2.00	2.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	2.00	2.00	2.00	2.00	-

ACQUISITION, STEWARDSHIP AND DEVELOPMENT

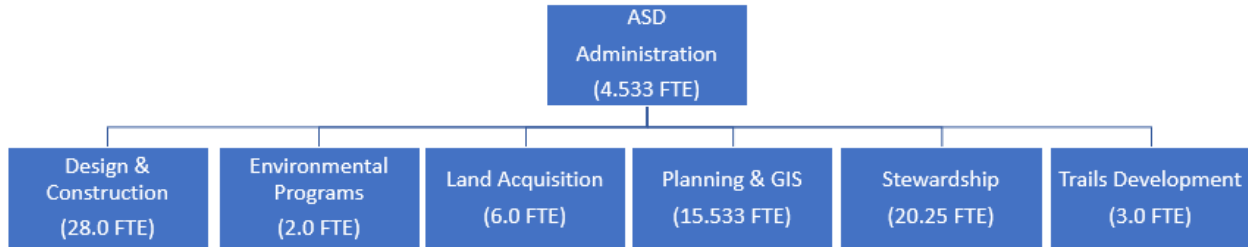
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 5,355,941	\$ 6,175,718	\$ 7,013,690	\$ 7,846,770	11.9%
Supplies	719,790	713,339	692,160	777,890	12.4%
Services	1,312,489	1,241,794	1,915,170	2,088,950	9.1%
Equipment	1,264	65,835	103,000	64,100	-37.8%
Intra-District Charges	375,300	362,600	348,610	374,620	7.5%
Subtotal	\$ 7,764,784	\$ 8,559,286	\$ 10,072,630	\$ 11,152,330	10.7%
PROJECT BUDGET:					
Personnel Services	4,244,640	\$ 4,066,677	\$ 4,981,040	\$ 5,306,670	6.5%
Supplies	46,506	95,037	-	-	0.0%
Services	4,842,837	11,776,432	1,005,000	865,180	-13.9%
Capital Outlay/Equip	17,882,739	21,861,943	8,970,400	1,464,550	-83.7%
Debt Service/Leases	77,472	22,528	-	-	0.0%
Subtotal	\$ 27,094,195	\$ 38,799,514	\$ 14,956,440	\$ 7,636,400	-48.9%
Total Operating/Project	\$ 34,858,978	\$ 47,358,800	\$ 25,029,070	\$ 18,788,730	-24.9%
DEPARTMENTS:					
Administration	\$ 1,185,183	\$ 1,086,481	\$ 1,153,270	\$ 1,230,360	6.7%
Design and Construction	12,754,225	21,071,156	4,670,100	6,711,960	43.7%
Environmental Programs	2,289,807	1,404,237	821,370	776,390	-5.5%
Planning / GIS	799,311	2,387,448	2,948,630	2,565,380	-13.0%
Land Acquisition	12,294,497	13,859,803	8,596,200	1,364,150	-84.1%
Stewardship	4,628,995	5,477,602	4,924,120	5,492,950	11.6%
Trails Development	906,960	2,072,073	1,915,380	647,540	-66.2%
Total	\$ 34,858,978	\$ 47,358,800	\$ 25,029,070	\$ 18,788,730	-24.9%
FUNDING SOURCES:					
101 General Fund	\$ 7,722,959	\$ 8,528,826	\$ 9,926,740	\$ 10,944,670	10.3%
220 Two County LLD	-	-	-	80,000	0.0%
253 Gifts	25,983	15,068	38,430	38,420	0.0%
257 Mitigation	15,047	14,254	88,680	89,240	0.6%
258 McLaughlin Eastshore St:	795	1,139	18,780	-	-100.0%
333 Capital	18,925,974	23,821,347	10,673,100	3,227,660	-69.8%
336 OTA Projects	8,168,220	14,978,167	4,283,340	4,408,740	2.9%
554 Major Equip Replacemen	-	-	-	-	0.0%
Total	\$ 34,858,978	\$ 47,358,800	\$ 25,029,070	\$ 18,788,730	-24.9%
STAFFING:					
Regular/Permanent	73.37	77.07	77.566	78.816	1.25
Seasonal/Temporary	0.25	0.00	0.000	0.500	0.50
Total	73.618	77.066	77.566	79.316	1.75

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ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

The Acquisition, Stewardship & Development (ASD) Division acquires new parklands, plans new parks and open space, develops regional park and trail facilities, and protects and enhances the sensitive natural and cultural resources throughout the District's parklands.



ASD ADMINISTRATION

The ASD Administration staff provide leadership and support for the functions and activities of the departments within Acquisition, Stewardship & Development. Staff members include the Assistant General Manager (AGM) and clerical staff. The department also supports the selection, development and retention of well-trained, dedicated, productive employees.

DESIGN & CONSTRUCTION DEPARTMENT

The Design & Construction Department works collaboratively with other District departments, public agencies, and community groups to design and construct District facilities that are accessible, respectful of the environment, and provide recreational opportunities.

ENVIRONMENTAL PROGRAMS DEPARTMENT

The Environmental Programs Department plans and implements capital projects focused on improving ecosystem function and integrating compatible public access. The Department collaborates with District staff, project partners and restoration managers to ensure projects are aligned with policy, funding, science and regulation for implementation of the District's mission.

LAND ACQUISITION DEPARTMENT

The Land Acquisition Department develops and implements strategies to acquire and preserve significant biologic, geologic, scenic, recreational and historic properties and resources, and to improve public access to parks and trails in accordance with the District's Master Plan.

PLANNING/GIS DEPARTMENT

The Planning/GIS Department reviews and provides input on land use decisions of East Bay governments that relate to the District, working with public agencies, the private sector, and key stakeholders to pursue strategies that will ensure the fiscal and geographic health of the District. The Department provides land use planning, mapping, geographic information system, and graphic support services, to acquire, manage, maintain, and restore District parklands.

STEWARDSHIP DEPARTMENT

The Stewardship Department balances environmental concerns with outdoor recreational opportunities, by planning and monitoring impacts on vegetation, wildlife and water to ensure that natural parkland ecosystems are maintained in a healthy and productive condition. The Department provides resource management services to guide the development and management of District parklands and to ensure the long-term protection of natural and cultural resources.

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION









ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION, CONTINUED

TRAILS DEVELOPMENT DEPARTMENT







The Trails Development Department facilitates the planning, acquisition and development of regional trails contained in the District's Master Plan, as well as narrow natural surface trails within parklands. The Department partners with public agencies, volunteers and community groups to develop and help maintain the District's trail system.

ACQUISITION, STEWARDSHIP & DEVELOPMENT PERFORMANCE MEASURES













Acquisition, Stewardship & Development Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Miles of new trail opened	6	5	3.3	5
	Total acres of land acquired or under management by the Park District	120,931	121,400	121,407	121,900
	Number of trail maintenance volunteers	582	500	522	600
	Habitat restorations completed	NA	4	4	4
	Number of plans and policies completed to guide District land use	6	4	4	4
	Amount of dollars for land acquisition from non-Park District sources	\$6.0m	\$1.8m	\$3.8m	\$3.0m
	Linear feet of creeks restored or enhanced to improve habitat and water quality	NA	1,500 LF	1,750 LF	2,000 LF
	Acres of wetland restored or enhanced to protect the shoreline and to adapt to sea level rise and protect from flooding	NA	99	100	100













Acquisition, Stewardship & Development Key Performance Objectives

Goal	Objective:	Completion:
	Complete Army Corps of Engineers' transfer of fee title for Oakland Inner Harbor Canal, advancing SF Bay Trail construction in an underserved area	2018
	Complete Land Use Plan Amendment for Coyote Hills Restoration and Public Access Project to open 300+ acres of parkland to the public	2018
	Complete Miller Knox Land Use Plan Amendment and Environmental Impact Report to improve public access	2018
	Complete Sibley Land Use Plan Amendment and Environmental Impact Report to open 389 acres to the public	2018
	Close SF Bay Trail gap from Pinole Shores to Bayfront Park	2018
	Provide staff facility improvements at Public Safety Headquarters and service yards	2018







ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

Goal	Objective:	Completion:
	Complete the Encinal Beach restoration project to improve habitat quality, provide water access to kayakers and improve public access to the shoreline	2018
	Continue transfer of Concord Naval Weapons Station lands to create the new Concord Hills Regional Park	2018
	Begin construction on Albany Beach Restoration to enlarge beach and dunes	2018
	Develop conceptual restoration plan for the Hayward Marsh to address habitat restoration needs and protect against sea level rise	2018
	Improve habitat at Point Pinole to restore and protect the Black Rail population and other marshland creatures	2018
	Continue planning for a new park at Gateway Regional Shoreline	2018
	Complete the Concord Hills Land Use Plan and Environmental Impact Report to open 2,540 acres of new parkland, provide six staging areas and 22.7 miles of trails and conserve 2,500 acres of habitat	2018
	Complete the Black Diamond Mines Land Use Plan Amendment to open 5,000 acres to the public, add two staging areas, provide 30+ miles of new trails, and develop a historic district for interpretive purposes	2018
	Complete Oyster Bay Regional Shoreline recreational improvements	2018
	Plan renovations to Crown Memorial State Beach, including integrating recently acquired General Services Agency properties	2018
	Develop a two-year baseline for greenhouse gas emissions and consumption of natural resources, including water, for 2016 & 2017	2018
	Conduct a vulnerability assessment of the effects of climate change on District lands	2018




Results of Acquisition, Stewardship & Development Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Complete new access and staging area via Atlas Road Bridge at Point Pinole Regional Shoreline	
	Implement the Encinal Beach restoration project to improve habitat quality, provide water access to kayakers and improve public access to the shoreline. 60% complete, pending permits; scheduled for construction Summer 2018	
	Construct a bridge over Havey Creek in Wildcat Canyon Regional Park to restore safe public access to the north side of the park	
	Complete the Concord Hill Land Use Plan to guide implementation of public access and resource conservation measures. 50% complete; to be completed in early 2018	
	Complete the Black Diamond Mines Land Use Plan Amendment to incorporate new lands into the existing regional park – 65% complete; to be completed June 2018	
	Develop a District-wide Bike Loop Trail brochure	

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

	Conduct a review and assessment of year-one of the Job Order Contracting Program. Currently at 75% progress, expected to be complete by 2018.	
	Complete marsh restoration project at the Dotson Family (formerly Breuner) Marsh to reduce the impact of anticipated sea level rise	
	Develop conceptual restoration plan for the Hayward Marsh to address habitat restoration needs and protect against sea level rise – 25% complete; awaiting agreement on MOU for Union Sanitary District to stop discharge into Marsh; plan to release RFP for Marsh restoration design by end of 2017	

Acquisition, Stewardship & Development Approved Budget Requests above \$100,000

Goal	Approved Budget Request Description:	Amount:
	One-time funding for Point Pinole Service Yard	\$600,000
	One-time funding for McKay Building assessment	\$400,000
	One-time funding to augment Murray Township funds for acquisition	\$100,200

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

ADMINISTRATION

ASD ADMINISTRATION DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Administration Department's staff supports the six departments within the Acquisition, Stewardship & Development Division. The Department provides strategic direction in the areas of long-range planning, funding, and direction in fulfilling goals for parkland acquisition, land use planning, environmental compliance, interagency planning coordination, GIS, design, construction, stewardship, project management, and regional trails development. This Department also facilitates direct and open communication District-wide.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 652,544	\$ 660,902	\$ 754,350	\$ 819,690	8.7%
Supplies	9,938	8,869	8,390	10,000	19.2%
Services	162,565	37,162	57,820	86,940	50.4%
Intra-District Charges	321,900	349,200	332,710	313,730	-5.7%
Subtotal	\$ 1,146,947	\$ 1,056,133	\$ 1,153,270	\$ 1,230,360	7%
PROJECT BUDGET:					
Supplies	\$ -	\$ 48	\$ -	\$ -	0.0%
Election Costs	-	30,301	-	-	0.0%
Capital Outlay/Equip	38,237	-	-	-	0.0%
Subtotal	\$ 38,237	\$ 30,348	\$ -	\$ -	0.0%
Total Operating/Project	\$ 1,185,183	\$ 1,086,481	\$ 1,153,270	\$ 1,230,360	6.7%
DEPARTMENTS:					
Administration	\$ 1,185,183	\$ 1,086,481	\$ 1,153,270	\$ 1,230,360	6.7%
Total	\$ 1,185,183	\$ 1,086,481	\$ 1,153,270	\$ 1,230,360	6.7%
FUNDING SOURCES:					
101 General Fund	\$ 1,146,152	\$ 1,054,994	\$ 1,153,270	\$ 1,230,360	6.7%
258 McLaughlin Eastshore Stat	795	1,139	-	-	0.0%
333 Capital	38,237	30,301	-	-	0.0%
336 OTA Projects	-	48	-	-	0.0%
Total	\$ 1,185,183	\$ 1,086,481	\$ 1,153,270	\$ 1,230,360	6.7%
STAFFING:					
Regular/Permanent	5.05	4.533	4.533	4.533	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	5.05	4.533	4.533	4.533	-

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

DESIGN & CONSTRUCTION

DESIGN & CONSTRUCTION DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Design & Construction Department is comprised of five units. The Administrative Unit provides management oversight and administers the five-year Capital Improvement Plan (CIP). The Survey Unit provides topographic and boundary line mapping and survey support. The Design Unit provides design services and prepares plans and specifications for capital projects. The Project Management Unit provides project management services for the execution of capital projects. The Construction Unit administers construction contract documentation and provides construction management and inspection. Design and Construction works with Land Acquisition to identify and acquire rights of way; with Grants to develop project scopes and funding applications; with Finance to prepare budgets and track expenditures; with Planning to assess feasibility of Land Use Plans; and with Stewardship to prepare permit applications and monitor implementation of permit conditions. Design and Construction staff facilitate scoping, scheduling and funding for stakeholders, including Operations, Police, and Fire. The Department confers with District Counsel regarding laws, regulations, and codes that may affect projects. The Department also assists with design review and inspection of projects managed by other departments, outside agencies and developers.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 3,442.11	\$ 36,052	\$ -	\$ -	0.0%
Supplies	31,683	25,595	30,080	29,030	-3.5%
Services	60,053	57,577	87,230	88,280	1.2%
Equipment	-	64,135	-	-	0.0%
Intra-District Charges	48,000	8,000	8,000	52,290	553.6%
Subtotal	\$ 143,178	\$ 191,359	\$ 125,310	\$ 169,600	35.3%
PROJECT BUDGET:					
Personnel Services	\$ 3,764,633	\$ 3,609,708	\$ 4,344,790	\$ 4,661,070	7.3%
Supplies	107	46,340	-	-	0.0%
Services	3,917,027	9,909,248	-	516,960	0.0%
Capital Outlay/Equip	4,929,279	7,314,500	200,000	1,364,330	582.2%
Subtotal	\$ 12,611,047	\$ 20,879,797	\$ 4,544,790	\$ 6,542,360	44.0%
Total Operating/Project	\$ 12,754,225	\$ 21,071,156	\$ 4,670,100	\$ 6,711,960	43.7%
DEPARTMENTS:					
Design & Construction	\$ 12,754,225	\$ 21,071,156	\$ 4,670,100	\$ 6,711,960	43.7%
Total	\$ 12,754,225	\$ 21,071,156	\$ 4,670,100	\$ 6,711,960	43.7%
FUNDING SOURCES:					
101 General Fund	143,178	191,359	125,310	169,600	35.3%
333 Capital	5,622,642	7,975,227	1,511,120	2,741,550	81.4%
336 OTA Projects	6,988,405	12,904,570	3,033,670	3,800,810	25.3%
	\$ 12,754,225	\$ 21,071,156	\$ 4,670,100	\$ 6,711,960	43.7%
STAFFING:					
Regular/Permanent	27.00	28.00	28.00	28.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	27.00	28.00	28.00	28.00	-

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

ENVIRONMENTAL PROGRAMS

ENVIRONMENTAL PROGRAMS DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Department evaluates and prioritizes habitat restoration opportunities and defines project scope and phasing. It manages project implementation from feasibility and planning, through engineering, design, permitting and construction. It coordinates with the Trails Development Department to ensure compatible public access is incorporated into restoration project design, consistent with the Master Plan. The Department develops and implements project funding strategies in coordination with the Grants Department to leverage District funds with funding partners with mutual objectives. The Department identifies right of way constraints and supports the Land Acquisition Division in clearing these constraints. The Department oversees initial vegetation management and regulatory permit monitoring of its projects following construction and coordinates the handoff of long-term, project-specific management responsibilities to the Operations Division and Stewardship Department. The Environmental Programs Department helps to fulfill the District mission to:

- Prepare a five-year Capital Improvement Plan as a part of its annual budget, listing construction projects to be built over a five-year period.
- Provide a diversified system of regional parklands, trails, and related services that offer outstanding opportunities for creative recreational use.
- Manage, maintain and restore the parklands so that they retain their important scenic, natural and cultural values.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 395,319	\$ 233,566	\$ 191,070	\$ 279,860	46.5%
Supplies	4,451	2,864	7,760	7,200	-7.2%
Services	20,637	19,390	90,030	108,880	20.9%
Subtotal	\$ 420,406	\$ 255,821	\$ 288,860	\$ 395,940	37.1%
PROJECT BUDGET:					
Personnel Services	\$ 56,871	\$ 41,925	\$ 157,510	\$ 103,490	-34.3%
Supplies	-	21	-	-	0.0%
Services	576,951	159,873	-	276,960	0.0%
Election Costs	-	946,597	-	-	0.0%
Capital Outlay/Equip	1,235,579	-	375,000	-	-100.0%
Subtotal	\$ 1,869,401	\$ 1,148,416	\$ 532,510	\$ 380,450	-28.6%
Total Operating/Project	\$ 2,289,807	\$ 1,404,237	\$ 821,370	\$ 776,390	-5.5%
DEPARTMENTS:					
Environmental Programs	\$ 2,289,807	\$ 1,404,237	\$ 821,370	\$ 776,390	-5.5%
Total	\$ 2,289,807	\$ 1,404,237	\$ 821,370	\$ 776,390	-5.5%
FUNDING SOURCES:					
101 General Fund	\$ 405,359	\$ 241,566	\$ 201,590	\$ 308,220	52.9%
257 Mitigation	15,047	14,254	87,270	87,720	0.5%
333 Capital	1,277,004	977,263	486,850	76,600	-84.3%
336 OTA Projects	592,398	171,153	45,660	303,850	565.5%
Total	\$ 2,289,807	\$ 1,404,237	\$ 821,370	\$ 776,390	-5.5%
STAFFING:					
Regular/Permanent	4.00	2.00	2.00	2.00	-
Seasonal/Temporary	0.25	0.00	0.00	0.00	-
Total	4.25	2.00	2.00	2.00	0.00

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

LAND ACQUISITION

LAND ACQUISITION DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Department is charged with determining acquisition priorities and providing all services to obtain the necessary property rights to implement the capital development and regional trails programs. The Department also provides real estate support to other divisions who lease or license facilities for their operations. Land Acquisition continues to work with the East Contra Costa County Habitat Conservancy, local land trusts, other public agencies, and the private sector to promote land conservation as opportunities arise.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 661,417	\$ 754,765	\$ 794,920	\$ 877,150	10.3%
Supplies	2,060	1,273	670	670	0.0%
Services	11,235	115,859	148,490	129,710	-12.6%
Subtotal	\$ 674,712	\$ 871,897	\$ 944,080	\$ 1,007,530	6.7%
PROJECT BUDGET:					
Personnel Services	\$ 283,817	\$ 259,156	\$ 231,720	\$ 256,400	10.7%
Services	13,237	6,470	-	-	0.0%
Capital Outlay/Equip	11,322,731	12,722,279	7,420,400	100,220	-98.6%
Subtotal	\$ 11,619,785	\$ 12,987,905	\$ 7,652,120	\$ 356,620	-95.3%
Total Operating/Project	\$ 12,294,497	\$ 13,859,803	\$ 8,596,200	\$ 1,364,150	-84.1%
DEPARTMENTS:					
Land Acquisition	\$ 12,294,497	\$ 13,859,803	\$ 8,596,200	\$ 1,364,150	-84.1%
Total	\$ 12,294,497	\$ 13,859,803	\$ 8,596,200	\$ 1,364,150	
FUNDING SOURCES:					
101 General Fund	\$ 674,712	\$ 871,897	\$ 925,300	\$ 1,007,530	8.9%
258 McLaughlin Eastshore Stat	-	-	18,780	-	-100.0%
333 Capital	11,606,548	12,981,435	7,652,120	356,620	-95.3%
336 OTA Projects	13,237	6,470	-	-	0.0%
Total	\$ 12,294,497	\$ 13,859,803	\$ 8,596,200	\$ 1,364,150	-84.1%
STAFFING:					
Regular/Permanent	6.00	6.00	6.00	6.00	0.00
Seasonal/Temporary	0.00	0.00	0.00	0.00	0.00
Total	6.00	6.00	6.00	6.00	0.00

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

PLANNING / GIS

PLANNING/GIS DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Planning / Geographic Information Systems (GIS) Department helps guide planning and land use decisions of two counties, 33 cities, and other East Bay governments that relate to the District. The Department establishes and maintains partnerships with public agencies, the private sector, and key stakeholders to protect and enhance the planning and land use goals of the District. The Department provides staffing for acquisition planning and evaluations, and pursues opportunities to create long term operational maintenance funding mechanisms such as Community Facilities Districts to ensure the fiscal health of the District. The Department prepares land use plans, and provides mapping, geographic information system, and graphic support services, to acquire, manage, maintain, and restore District parklands.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 531,562	\$ 1,854,072	\$ 2,257,190	\$ 2,372,250	5.1%
Supplies	655	7,712	11,270	17,000	50.8%
Services	31,609	67,126	108,650	152,920	40.7%
Intra-District Charges	-	5,400	-	-	0.0%
Subtotal	\$ 563,825	\$ 1,934,310	\$ 2,377,110	\$ 2,542,170	6.9%
PROJECT BUDGET:					
Personnel Services	\$ 7,379	\$ 11,707	\$ 21,520	\$ 23,210	7.9%
Supplies	678	107	-	-	0.0%
Services	217,432	181,387	450,000	-	-100.0%
Capital Outlay/Equip	9,996	259,938	100,000	-	-100.0%
Subtotal	\$ 235,485	\$ 453,138	\$ 571,520	\$ 23,210	-95.9%
Total Operating/Project	\$ 799,311	\$ 2,387,448	\$ 2,948,630	\$ 2,565,380	-13.0%
DEPARTMENTS:					
Interagency Planning	\$ 799,311	\$ 2,387,448	\$ 2,948,630	\$ 2,565,380	-13.0%
Total	\$ 799,311	\$ 2,387,448	\$ 2,948,630	\$ 2,565,380	
FUNDING SOURCES:					
101 General Fund	\$ 563,825	\$ 1,934,310	\$ 2,375,700	\$ 2,540,650	6.9%
257 Mitigation	-	-	1,410	1,520	7.8%
333 Capital	10,297	271,040	120,110	21,690	-81.9%
336 OTA Projects	225,188	182,098	451,410	1,520	-99.7%
Total	\$ 799,311	\$ 2,387,448	\$ 2,948,630	\$ 2,565,380	-13.0%
STAFFING:					
Regular/Permanent	3.00	15.53	15.53	15.53	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	3.00	15.53	15.53	15.53	-

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

STEWARDSHIP

STEWARDSHIP DEPARTMENT SERVICE DESCRIPTION & BUDGET

The objective of the Stewardship Department is to protect and enhance the District's natural resources while working with other District departments to facilitate recreational access in a manner that does not impact the intrinsic habitat values of District lands. Stewardship participates in partnership with other agencies and organizations to develop, plan and construct resource enhancement and restoration projects which share ownership, management, or mutual goals. The Department maintains inventories of the District's natural resources and prescribes best management practices to ensure their protection; secures project permits; and represents the District in matters affecting resource management with local, state, and federal agencies.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,782,345	\$ 2,218,710	\$ 2,545,920	\$ 2,984,650	17.2%
Supplies	661,738	661,575	613,570	693,770	13.1%
Services	1,005,335	933,446	1,416,450	1,435,520	1.3%
Equipment	1,264	1,700	103,000	64,100	-100.0%
Intra-District Charges	5,400	-	7,900	8,600	8.9%
Subtotal	\$ 4,456,082	\$ 3,815,431	\$ 4,686,840	\$ 5,186,640	10.7%
PROJECT BUDGET:					
Personnel Services	\$ 111,389	\$ 117,631	\$ 202,280	\$ 235,050	16.2%
Supplies	45,656	48,520	-	-	0.0%
Services	(25,546)	1,471,246	35,000	71,260	103.6%
Capital Outlay/Equip	41,413	24,774	-	-	0.0%
Subtotal	\$ 172,913	\$ 1,662,171	\$ 237,280	\$ 306,310	29.1%
Total Operating/Project	\$ 4,628,995	\$ 5,477,602	\$ 4,924,120	\$ 5,492,950	11.6%
DEPARTMENTS:					
Planning & Stewardship	\$ 4,628,995	\$ 5,477,602	\$ 4,924,120	\$ 5,492,950	11.6%
Total	\$ 4,628,995	\$ 5,477,602	\$ 4,924,120	\$ 5,492,950	11.6%
FUNDING SOURCES:					
101 General Fund	\$ 4,456,082	\$ 3,815,431	\$ 4,686,840	\$ 5,186,640	10.7%
333 Capital	54,909	24,774	14,470	15,460	6.8%
336 OTA Projects	118,003	1,637,397	222,810	290,850	30.5%
Total	\$ 4,628,995	\$ 5,477,602	\$ 4,924,120	\$ 5,492,950	11.6%
STAFFING:					
Regular/Permanent	25.32	18.00	18.50	19.75	1.25
Seasonal/Temporary	0.00	0.00	0.00	0.50	0.50
Total	25.32	18.00	18.50	20.25	1.75

ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION

TRAILS DEVELOPMENT

TRAILS DEVELOPMENT DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Trails Development Department works to implement the Regional Trail Master Plan, provides assistance in the development of narrow natural surface trails within the parklands and manages the Ivan Dickson Volunteer Trail Maintenance Program, an endowed program providing opportunities for members of the public to participate in the stewardship and maintenance of the District's trails. The Department also interfaces with outside agencies and other jurisdictions and community groups on trail-related matters.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 329,313	\$ 417,650	\$ 470,240	\$ 513,170	9.1%
Supplies	9,265	5,451	20,420	20,220	-1.0%
Services	21,055	11,235	6,500	86,700	1233.8%
Subtotal	\$ 359,633	\$ 434,336	\$ 497,160	\$ 620,090	24.7%
PROJECT BUDGET:					
Personnel Services	\$ 20,551	\$ 26,550	\$ 23,220	\$ 27,450	18.2%
Supplies	64	-	-	-	0.0%
Services	143,736	48,208	520,000	-	-100.0%
Capital Outlay/Equip	305,503	1,540,453	875,000	-	-100.0%
Interagency Agreements	77,472	22,528	-	-	0.0%
Subtotal	\$ 547,327	\$ 1,637,738	\$ 1,418,220	\$ 27,450	-98.1%
Total Operating/Project	\$ 906,960	\$ 2,072,073	\$ 1,915,380	\$ 647,540	-66.2%
DEPARTMENTS:					
Trails Development	\$ 906,960	\$ 2,072,073	\$ 1,915,380	\$ 647,540	-66.2%
Total	\$ 906,960	\$ 2,072,073	\$ 1,915,380	\$ 647,540	-66.2%
FUNDING SOURCES:					
101 General Fund	\$ 333,650	\$ 419,268	\$ 458,730	\$ 501,670	9.4%
220 Two County LLD	-	-	-	80,000	0.0%
253 Gifts/Dickson	25,983	15,068	38,430	38,420	0.0%
333 Capital	316,338	1,561,307	888,430	15,740	-98.2%
336 OTA Projects	230,989	76,431	529,790	11,710	-97.8%
Total	\$ 906,960	\$ 2,072,073	\$ 1,915,380	\$ 647,540	-66.2%
STAFFING:					
Regular/Permanent	3.00	3.00	3.00	3.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	3.00	3.00	3.00	3.00	-

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FINANCE & MANAGEMENT SERVICES

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 8,791,436	\$ 8,840,734	\$ 9,684,070	\$ 10,666,750	10.1%
Supplies	303,251	440,788	472,650	438,990	-7.1%
Services	2,987,371	3,170,397	3,823,430	3,930,570	2.8%
Grants/Inter-agency Agreements	6,251,002	11,591,297	13,300,000	25,300,000	90.2%
Equipment	11,708	-	51,750	51,750	0.0%
Intra-District Charges	232,400	250,570	243,370	251,140	3.2%
Subtotal	\$ 18,577,167	\$ 24,293,786	\$ 27,575,270	\$ 40,639,200	47.4%
PROJECT BUDGET:					
Personnel Services	130,626	253,654	94,190	102,350	8.7%
Supplies	68,483	111,469	15,000	-	-100.0%
Services	233,053	380,401	1,982,000	751,720	-62.1%
Grants to Other Agencies	588,660	33,046	-	-	0.0%
Land, Construction, Cap. Equip	983,716	4,857,635	69,000	29,000	-58.0%
Subtotal	\$ 2,004,537	\$ 5,636,205	\$ 2,160,190	\$ 883,070	-59.1%
Total Operating/Project	\$ 20,581,705	\$ 29,929,991	\$ 29,735,460	\$ 41,522,270	39.6%
DEPARTMENTS:					
Administration	\$ 1,140,168	\$ 2,196,258	\$ 3,133,480	\$ 1,732,240	-44.7%
Clerk of the Board	329,475	-	-	-	0.0%
Grants Department	7,322,167	15,832,768	13,473,020	25,818,330	91.6%
Finance Department	7,031,898	7,318,987	8,125,660	8,624,570	6.1%
Information Services	2,359,313	2,496,442	2,633,100	2,922,870	11.0%
Office Services	2,398,684	2,085,537	2,370,200	2,424,260	2.3%
Total	\$ 20,581,705	\$ 29,929,991	\$ 29,735,460	\$ 41,522,270	39.6%
FUNDING SOURCES:					
101 General Fund	\$ 8,009,320	\$ 8,093,613	\$ 9,183,690	\$ 10,016,340	9.1%
220 Two County LLD	28,697	28,539	35,000	35,000	0.0%
221 ECCC LLD	5,000	5,000	9,000	9,000	0.0%
222 Five Canyon Zone	500	500	500	500	0.0%
224 Walpert Ridge Zone	500	500	500	500	0.0%
226 Measure CC	100,000	100,000	100,000	100,000	0.0%
270 Measure WW Local Grant	6,220,470	11,610,366	13,329,560	25,356,720	90.2%
333 Capital	1,020,396	5,051,562	94,190	102,350	8.7%
335 Meas AA Bond Proceeds	-	(18,796)	12,000	-	-100.0%
336 OTA Projects	948,592	721,690	1,957,000	780,720	-60.1%
337 Meas WW Bond Proceeds	27,099	(101,826)	87,000	-	-100.0%
338 2012 Note Proceeds	8,451	(16,425)	10,000	-	-100.0%
553 Major Infrastructure Reno/Rep	-	-	31,420	34,160	8.7%
556 Employee Benefits	4,201,430	4,443,448	4,870,000	5,071,380	4.1%
811 2012 Prom Note Debt Svc	850	850	1,600	1,600	0.0%
812 Meas AA Debt Svc	6,000	3,845	6,000	6,000	0.0%
813 Meas WW Debt Svc	4,400	7,125	8,000	8,000	0.0%
Total	\$ 20,581,705	\$ 29,929,991	\$ 29,735,460	\$ 41,522,270	39.6%
STAFFING:					
Regular/Permanent	43.28	43.28	44.78	46.28	1.50
Seasonal/Temporary	0.72	0.72	0.72	0.72	-
Total	44.00	44.00	45.50	47.00	1.50

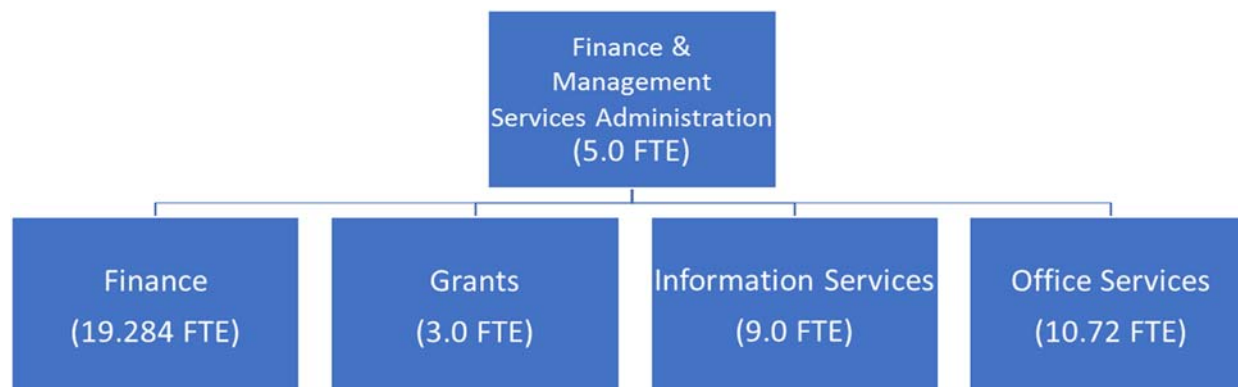
Note: The Clerk of the Board department reports under the Executive and Legislative Division during 2016

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FINANCE & MANAGEMENT SERVICES DIVISION

FINANCE AND MANAGEMENT SERVICES DIVISION

The Finance and Management Services Division (FMS) provides strategic fiscal and operational management with a long-term view on sustainability and stability. The Division emphasizes prudent stewardship of resources including: the development and administration of accounting, financial planning and reporting systems; developing and maintaining the District's computer, phone and local area networks; maintenance of the administrative headquarters and centralized office services; and grant administration. The Division has overall responsibility for managing the District's operating and capital project budgets.



FMS ADMINISTRATION DEPARTMENT

The FMS Administration Department provides leadership to the Division as well as financial oversight and guidance to the Board Finance Committee, the General Manager, and to other divisions. The Department includes support to the District's Capital, Asset Management and voter approved programs such as for Measures AA, CC and WW.

FINANCE DEPARTMENT

The Finance Department provides sound fiscal management and stewardship of the District's financial assets, ensuring stability and solvency for the achievement of District goals, while demonstrating accountability, transparency and trustworthiness in the management of the District's financial resources. The Department actively participates in the stewardship of District resources through the oversight of internal controls, by increasing process efficiencies, forecasting and monitoring revenues and costs.

GRANTS DEPARTMENT

The Grants Department pursues activities to ensure the fiscal health of the District by maximizing additional financing sources for District projects. Through this Department's efforts, the District acquires resources to maintain and construct park facilities. The Grants Department provides a link between the District and its funding partners, facilitating the accomplishment of mutual goals.

INFORMATION SERVICES DEPARTMENT










The Information Services Department facilitates interactions between District staff and technology. The Department provides District-wide hardware and software procurement and support to over 1,000 employees and PCs, servers, and supports critical applications including the Enterprise Resource Planning system and Computer Aided Dispatch for Public Safety.

OFFICE SERVICES DEPARTMENT










The Office Services Department manages the Administration Building, Central Stores, reception services, copy and mail services and the Trudeau Training Center. This Department provides internal support for all District divisions through stores orders and deliveries.

FINANCE & MANAGEMENT SERVICES DIVISION

Finance & Management Services Key Performance Indicators

















Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Percentage <i>good</i> or <i>excellent</i> ratings in the annual Office Services internal customer survey	89%	85%	87%	88%
	Average time for Information Services helpdesk ticket / request to be resolved	52 hours	30 hours	54 hours	40 hours
	Number of grant applications awarded	26	25	34	25
	Grantor payments received	\$15.8m	\$10.0m	\$12.8m	\$13.5m
	Investment in the Major Infrastructure Renovation and Replacement Fund	\$3.1m	\$5.0m	\$5.0m	\$5.0 m
	<i>GFOA Certificate of Achievement for Excellence in Financial Reporting and Budgeting</i> awarded to the District	Yes	Yes	Yes	Yes
	G.O. bond rating from Standard & Poor's and Moody's rating agencies	AAA and Aaa	AAA and Aaa	AAA and Aaa	AAA and Aaa
	General Fund reserve balance policy targets met at year-end	Yes	Yes	Yes	Yes
	Number of completed energy efficiency projects	135	150	269	100

Finance & Management Services Key Performance Objectives




Goal	Objective:	Completion:
	Complete intranet website to streamline data-sharing	2018
	Update lunch room at Administrative Headquarters Building	2018
	Create new server for the Cumulus Photo Application to reduce duplication of effort and facilitate sharing of photographs and archives	2018
	Complete Point Isabel kayak launch, providing environmentally appropriate non-motorized access to the San Francisco Bay Water Trail	2018
	Provide for continuity of operations through new server and storage for Public Safety Computer Aided Dispatch (CAD) program	2018
	Receive federal approval for all FEMA grants related to 2017 winter storms, to ensure rapid repair of infrastructure and secure \$6 million in federal funding	2018
	Develop long range financial and capital improvement plans	2018
	Conduct Internal Audits of 5% of park revenue sites to ensure best practices in collection of public funds	2018
	Develop measures for "green bonds" annual reporting, reflecting quantitative and qualitative impacts of green bond expenditures	2018

FINANCE & MANAGEMENT SERVICES DIVISION

Results of Finance & Management Services Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Complete Peralta Oaks Administration Building parking lot expansion and elevator modernization project to increase ADA accessibility. Completed	
	Complete installation of fiber communication infrastructure at 40 remote sites to improve network speed, capacity and efficiency at staff facilities. 43 sites completed	
	Complete study of wireless network installation at campground facilities to provide better communication options. Study completed. Campgrounds do not have the bandwidth capacity to provide public Wi-Fi at this time	
	Complete Point Isabel kayak launch to provide environmentally appropriate non-motorized access to the bay and meet public demand. Due for completion in 2018. Held public meeting and community outreach, published draft mitigated negative declaration and applied for environmental permits. Board is expected to certify the MND on December 19, 2017. Next step is to obtain final approval and complete final design and build project	
	Develop a policy to create baseline funding to stabilize pension costs and reduce unfunded pension liabilities. Completed	
	Virtualize 90% of network servers throughout the District to create redundancy, increase efficiency and reduce costs. Approximately 65% has been virtualized. Our virtual environment project is 90% complete. We don't anticipate reaching 100% as there are servers that stand alone for specific needs.	
	Reduce natural gas costs at the Peralta Oaks Administration Building & Trudeau Training Center by 25% of 2014 levels to increase energy efficiency. Costs reduced by 40%	
	Complete Shadow Cliffs solar panel project, which will generate 1.2 megawatts of power to offset District energy costs and usage. Completed	

Finance & Management Services Approved Budget Requests above \$100,000

Goal	Approved Budget Request Description:	Amount:
	One-time advance funds for paving at Livermore Area Parks & Recreation District	\$300,000
	Additional Information Services Helpdesk staff	\$143,000
	One-time funds for Brushy Peak and other Murray Township projects	\$104,000

FINANCE & MANAGEMENT SERVICES DIVISION

ADMINISTRATION

ADMINISTRATION DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Administration Department provides strategic direction, integrating current and future interests into a long-term, forward-looking strategy. The Assistant General Manager provides leadership in financial and policy planning. Staff coordinates intra- and inter-divisional projects, activities, schedules and assignments and facilitates communication District-wide. The Department annually: coordinates five Board Workshops on strategic issues to inform the Board and achieve consensus on District-wide strategies and funding goals; Schedules and chairs twelve Capital Project Group meetings, where recommendations for uses of funds are established, capital priorities are set, and operational impacts of new acquisitions and projects are identified; Accommodates base budget changes related to benefits and labor costs, "Pipeline" operating cost increases, and funding for vehicles, equipment and infrastructure; Constructs the draft project budget for Measure CC and receives Board approval of Measure CC and Landscape & Lighting District special tax reports; Tracks the Measure WW program, monitoring cash-flow and legal compliance, ensuring timely expenditure on appropriate projects, and overseeing the Local Grant Program; Serves as staff liaison to other agencies, as necessary, maintaining effective communications and attending to the District's interests; Works with redevelopment and successor agencies to represent the District's interests; Directs and oversees Finance, Information Systems, Grants, and Office Services managers.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 565,128	\$ 706,889	\$ 844,970	\$ 928,580	9.9%
Supplies	3,288	1,321	13,930	4,930	-64.6%
Services	32,726	1,884	44,320	43,320	-2.3%
Grants/Inter-agency Agreements	300,000	744,572	300,000	300,000	0.0%
Intra-District Charges	228,400	247,770	236,070	248,340	5.2%
Subtotal	\$ 1,129,543	\$ 1,702,435	\$ 1,439,290	\$ 1,525,170	6.0%
PROJECT BUDGET:					
Personnel Services	\$ 10,626	\$ 122,070	\$ 94,190	\$ 102,350	8.7%
Supplies	-	211	-	-	0.0%
Services	-	70,849	1,600,000	104,720	-93.5%
Capital Outlay/Equip	-	300,691	-	-	0.0%
Subtotal	\$ 10,626	\$ 493,822	\$ 1,694,190	\$ 207,070	-87.8%
Total Operating/Project	\$ 1,140,168	\$ 2,196,258	\$ 3,133,480	\$ 1,732,240	-44.7%
DEPARTMENTS:					
Administration	\$ 1,140,168	\$ 2,196,258	\$ 3,133,480	\$ 1,732,240	-44.7%
Total	\$ 1,140,168	\$ 2,196,258	\$ 3,133,480	\$ 1,732,240	
FUNDING SOURCES:					
101 General Fund	\$ 994,910	\$ 1,097,061	\$ 1,241,380	\$ 1,320,230	6.4%
226 Measure CC	100,000	100,000	100,000	100,000	0.0%
270 Measure WW Local Grant	34,633	505,374	66,490	70,780	6.5%
333 Capital	6,356	389,410	94,190	102,350	8.7%
336 OTA Projects	4,270	104,412	1,600,000	104,720	-93.5%
553 Major Infrastructure Reno/Rt	-	-	31,420	34,160	8.7%
Total	\$ 1,140,168	\$ 2,196,258	\$ 3,133,480	\$ 1,732,240	-44.7%
STAFFING:					
Regular/Permanent	3.00	4.00	5.00	5.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	3.00	4.00	5.00	5.00	-

FINANCE DEPARTMENT SERVICE DESCRIPTION

The Finance Department manages the processing, accounting and reporting of all financial activities of the District: financial reporting and projections, budget monitoring, internal audit, payroll, accounts payable, general ledger, accounts receivable, financial software management, debt administration and treasury management. These essential services are provided to all divisions to enable them to achieve their goals.

The Department prepares the Comprehensive Annual Financial Report (CAFR), obtaining an unqualified audit opinion from its independent auditors, and the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting. This award demonstrates that the District's financial reports are transparent and in compliance with best practices in governmental accounting and financial reporting.

The Department develops the District's annual operating budget with performance measures and five year project budget. The District's budget annually receives the GFOA Distinguished Budget Presentation Award, demonstrating that its budget documents meet guidelines established by the National Advisory Council on State and Local Budgeting and GFOA best practices. The Department also prepares the Budget Brief, an abbreviated document containing highlights of the annual budget, to provide condensed financial information to District stakeholders.

Department responsibilities include advocating for a strong control environment, assessing financial risk, designing internal control policies and procedures, communicating control requirements, and monitoring compliance and effectiveness of controls, all with the aim of safeguarding District assets and ensuring the reliability of accounting information.

The Finance Department Budget is shown on the following page.

**FINANCE & MANAGEMENT
SERVICES DIVISION**

FINANCE

FINANCE DEPARTMENT BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 5,302,189	\$ 5,557,125	\$ 6,011,660	\$ 6,484,090	7.9%
Supplies	12,033	14,510	15,200	14,200	-6.6%
Services	1,582,607	1,693,753	1,974,800	2,012,280	1.9%
Subtotal	\$ 6,896,828	\$ 7,265,388	\$ 8,001,660	\$ 8,510,570	6.4%
PROJECT BUDGET:					
Personnel Services	\$ 11,045	\$ 110	\$ -	\$ -	0.0%
Supplies	254	-	-	-	0.0%
Services	\$ 123,770	\$ 53,489	\$ 124,000	\$ 114,000	-8.1%
Subtotal	\$ 135,070	\$ 53,599	\$ 124,000	\$ 114,000	-8.1%
Total Operating/Project	\$ 7,031,898	\$ 7,318,987	\$ 8,125,660	\$ 8,624,570	6.1%
DEPARTMENTS:					
Finance	\$ 7,031,898	\$ 7,318,987	\$ 8,125,660	\$ 8,624,570	6.1%
Total	\$ 7,031,898	\$ 7,318,987	\$ 8,125,660	\$ 8,624,570	6.1%
FUNDING SOURCES:					
101 General Fund	\$ 2,639,054	\$ 2,765,118	\$ 3,071,060	\$ 3,378,590	10.0%
220 Two County LLD	28,697	28,539	35,000	35,000	0.0%
221 ECCC LLD	5,000	5,000	9,000	9,000	0.0%
222 Five Canyon Zone	500	500	500	500	0.0%
224 Walpert Ridge Zone	500	500	500	500	0.0%
270 Measure WW Local Grant	10,397	10,463	-	-	0.0%
335 Meas AA Bond Proceeds	-	(18,796)	12,000	-	-100.0%
336 OTA Projects	99,520	190,646	15,000	114,000	660.0%
337 Meas WW Bond Proceeds	27,099	(101,826)	87,000	-	-100.0%
338 2012 Note Proceeds	8,451	(16,425)	10,000	-	-100.0%
556 Employee Benefits	4,201,430	4,443,448	4,870,000	5,071,380	4.1%
811 2012 Promissory Note Del	850	850	1,600	1,600	0.0%
812 Meas AA Debt Svc	6,000	3,845	6,000	6,000	0.0%
813 Meas WW Debt Svc	4,400	7,125	8,000	8,000	0.0%
Total	\$ 7,031,898	\$ 7,318,987	\$ 8,125,660	\$ 8,624,570	6.1%
STAFFING:					
Regular/Permanent	18.284	18.284	19.284	19.284	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	18.284	18.284	19.284	19.284	-

FINANCE & MANAGEMENT SERVICES DIVISION

GRANTS

GRANTS DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Grants Department explores grant funding sources and develops knowledge of granting agency requirements. Staff prepares grant applications; oversees grant contracts and administration; monitors record keeping, accounting and required reporting; completes grant invoicing; and fosters quality relationships with granting organizations. The Grants Department is charged with management of the District granting activities, including the Measure WW Local Grant Program. The Grants Department submits invoices to granting agencies valued at \$5 million in grant payments.

The Department submits grant applications, including application to State Parks, Coastal Conservancy, Alameda County Transportation Commission, Contra Costa Transportation Authority, Wildlife Conservation Board and Department of Boating and Waterways.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 384,792	\$ 415,884	\$ 442,020	\$ 487,330	10.3%
Supplies	1,325	2,333	6,000	6,000	0.0%
Services	4,121	8,778	25,000	25,000	0.0%
Grants/Inter-agency Agreements	5,951,002	10,846,725	13,000,000	25,000,000	92.3%
Subtotal	\$ 6,341,240	\$ 11,273,720	\$ 13,473,020	\$ 25,518,330	89.4%
PROJECT BUDGET:					
Personnel Services	\$ 108,955	\$ 5,653	\$ -	\$ -	0.0%
Services	99,079	124,409	-	300,000	0.0%
Grants/Inter-agency Agreements	588,660	33,046	-	-	0.0%
Capital Outlay/Equip	184,232	4,395,940	-	-	0.0%
Subtotal	\$ 980,927	\$ 4,559,048	\$ -	\$ 300,000	0.0%
Total Operating/Project	\$ 7,322,167	\$ 15,832,768	\$ 13,473,020	\$ 25,818,330	91.6%
DEPARTMENTS:					
Grants Dept	\$ 7,322,167	\$ 15,832,768	\$ 13,473,020	\$ 25,818,330	91.6%
Total	\$ 7,322,167	\$ 15,832,768	\$ 13,473,020	\$ 25,818,330	
FUNDING SOURCES:					
101 General Fund	\$ 165,800	\$ 179,191	\$ 209,950	\$ 232,390	10.7%
270 Measure WW Local Grant	6,175,440	11,094,529	13,263,070	25,285,940	90.6%
333 Capital	247,717	4,397,596	-	-	0.0%
336 OTA Projects	733,210	161,452	-	300,000	0.0%
Total	\$ 7,322,167	\$ 15,832,768	\$ 13,473,020	\$ 25,818,330	91.6%
STAFFING:					
Regular/Permanent	4.00	4.00	3.00	3.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	4.00	4.00	3.00	3.00	-

FINANCE & MANAGEMENT SERVICES DIVISION

INFORMATION SERVICES

INFORMATION SERVICES DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Information Services Department manages, maintains, updates, and monitors the computer network infrastructure, telecommunications infrastructure, personal computers, printers, communications equipment, and a variety of application environments serving all District divisions.

The Department's personnel keep current on new systems and technologies and provide internal service and assistance to District staff related to the equipment, software and networks they manage. Each year the Department chairs six Business Process Team Meetings.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,054,736	\$ 1,097,271	\$ 1,238,350	\$ 1,461,120	18.0%
Supplies	159,803	263,494	199,450	199,450	0.0%
Services	730,401	766,943	926,990	973,990	5.1%
Equipment	11,708	-	26,310	26,310	0.0%
Subtotal	\$ 1,956,648	\$ 2,127,708	\$ 2,391,100	\$ 2,660,870	11.3%
PROJECT BUDGET:					
Personnel Services	\$ -	\$ 125,822	\$ -	\$ -	0.0%
Supplies	68,229	111,258	15,000	-	-100.0%
Services	7,765	131,654	158,000	233,000	47.5%
Capital Outlay/Equip	326,671	-	69,000	29,000	-58.0%
Subtotal	\$ 402,665	\$ 368,734	\$ 242,000	\$ 262,000	8.3%
Total Operating/Project	\$ 2,359,313	\$ 2,496,442	\$ 2,633,100	\$ 2,922,870	11.0%
DEPARTMENTS:					
Information Services	\$ 2,359,313	\$ 2,496,442	\$ 2,633,100	\$ 2,922,870	11.0%
Total	\$ 2,359,313	\$ 2,496,442	\$ 2,633,100	\$ 2,922,870	
FUNDING SOURCES:					
101 General Fund	\$ 1,956,648	\$ 2,127,708	\$ 2,391,100	\$ 2,660,870	11.3%
333 Capital	293,511	103,553	-	-	0.0%
336 OTA Projects	109,154	265,181	242,000	262,000	8.3%
Total	\$ 2,359,313	\$ 2,496,442	\$ 2,633,100	\$ 2,922,870	11.0%
STAFFING:					
Regular/Permanent	7.00	8.00	8.00	9.00	1.00
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	7.00	8.00	8.00	9.00	1.00

FINANCE & MANAGEMENT SERVICES DIVISION

OFFICE SERVICES

OFFICE SERVICES DEPARTMENT SERVICE DESCRIPTION & BUDGET

The Office Services Department manages the District's administration building facility, the Richard C. Trudeau Training Center and the District's Central Stores function. Additional internal services provided include:

- Reprographics
- U.S. Postal Service and interoffice mail
- Switchboard and reception
- Administration of the District's pool vehicle program
- Management of outside services including:
 - Energy and utility contracts
 - Janitorial and landscaping services
 - Record destruction and storage
 - District-wide hazardous waste disposal
- Conducts annual inventory review process
- Monitor usage patterns and work with staff on print/copy reduction options
- Divert waste by educating staff and providing desk side recycling and organic waste containers

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,158,835	\$ 1,063,565	\$ 1,147,070	\$ 1,305,630	13.8%
Supplies	126,726	159,129	238,070	214,410	-9.9%
Services	633,873	699,039	852,320	875,980	2.8%
Equipment	-	-	25,440	25,440	0.0%
Intra-District Charges	4,000	2,800	7,300	2,800	-61.6%
Subtotal	\$ 1,923,433	\$ 1,924,534	\$ 2,270,200	\$ 2,424,260	6.8%
PROJECT BUDGET:					
Services	\$ 2,438	\$ -	\$ 100,000	\$ -	-100.0%
Capital Outlay/Equip	472,812	161,003	-	-	0.0%
Subtotal	\$ 475,250	\$ 161,003	\$ 100,000	\$ -	-100.0%
Total Operating/Project	\$ 2,398,684	\$ 2,085,537	\$ 2,370,200	\$ 2,424,260	2.3%
DEPARTMENTS:					
Office Services	\$ 2,398,684	\$ 2,085,537	\$ 2,370,200	\$ 2,424,260	2.3%
Total	\$ 2,398,684	\$ 2,085,537	\$ 2,370,200	\$ 2,424,260	2.3%
FUNDING SOURCES:					
101 General Fund	\$ 1,923,433	\$ 1,924,534	\$ 2,270,200	\$ 2,424,260	6.8%
333 Capital	472,812	161,003	-	-	0.0%
336 OTA Projects	2,438	-	100,000	-	-100.0%
Total	\$ 2,398,684	\$ 2,085,537	\$ 2,370,200	\$ 2,424,260	2.3%
STAFFING:					
Regular/Permanent	9.00	9.00	9.50	10.00	0.50
Seasonal/Temporary	0.72	0.72	0.72	0.72	-
Total	9.72	9.72	10.22	10.72	0.50

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LEGAL DIVISION

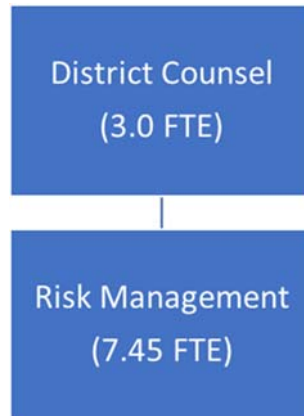
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,122,648	\$ 1,227,083	\$ 1,824,930	\$ 1,982,090	8.6%
Supplies	37,743	16,860	24,610	25,210	2.4%
Services	5,405,182	4,672,477	6,216,150	5,925,550	-4.7%
Intra-District Charges	189,170	190,850	194,230	196,950	1.4%
Subtotal	\$ 6,754,743	\$ 6,107,270	\$ 8,259,920	\$ 8,129,800	-1.6%
PROJECT BUDGET:					
Personnel Services	\$ 556	\$ -	\$ -	\$ -	0.0%
Services	5,188	87,342	500,000	1,000,000	100.0%
Capital Outlay/Equip	331,618	366,196	-	-	0.0%
Subtotal	\$ 337,361	\$ 453,537	\$ 500,000	\$ 1,000,000	100.0%
Total Operating/Project	\$ 7,092,104	\$ 6,560,807	\$ 8,759,920	\$ 9,129,800	4.2%
DEPARTMENTS:					
Legal	\$ 2,213,610	\$ 2,167,081	\$ 2,907,600	\$ 3,101,970	6.7%
Risk Management	4,827,500	4,328,032	5,696,680	5,872,190	3.1%
Safety	50,993	65,695	155,640	155,640	0.0%
Total	\$ 7,092,104	\$ 6,560,807	\$ 8,759,920	\$ 9,129,800	4.2%
FUNDING SOURCES:					
101 General Fund	\$ 1,932,874	\$ 1,853,888	\$ 2,563,240	\$ 2,257,610	-11.9%
333 Capital	331,618	366,196	-	-	0.0%
336 OTA Projects	5,743	87,342	500,000	1,000,000	100.0%
552 Workers' Comp	4,068,640	2,773,996	3,781,070	3,825,020	1.2%
555 General Liability Fund	753,229	1,479,387	1,915,610	2,047,170	6.9%
Total	\$ 7,092,104	\$ 6,560,807	\$ 8,759,920	\$ 9,129,800	4.2%
STAFFING:					
Regular/Permanent	6.00	7.00	7.00	7.00	-
Seasonal/Temporary	3.45	3.45	3.45	3.45	-
Total	9.45	10.45	10.45	10.45	-

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LEGAL DIVISION

LEGAL DIVISION

The Legal Division manages District-wide legal, risk, safety, workers' compensation, insurance, and unemployment matters. These activities and programs promote the preservation of parklands while maintaining safe public access to recreation along with assuring the fiscal health of the District. The Legal Division has responsibility for health and safety programs for staff and the public, management of claims, lawsuits, and contracting, as well reducing costs relating to claims and litigation by proactive risk management.



DISTRICT COUNSEL'S OFFICE

The Assistant General Manager for the Legal Division serves as the District Counsel. District Counsel provides legal advice to the Board of Directors, the General Manager and staff. District Counsel supervises and manages all legal issues that affect the District.

In 2017, the District Counsel's Office added one attorney, for a total of three full-time attorneys. District Counsel has managed a litigation workload of approximately 20 active cases, supported successful labor negotiations, and reviewed over 600 contracts for services, in addition to numerous land and multi-agency agreements.

In 2018, the Legal Department will continue to provide support for the Wildfire Hazard Reduction and Resource Management Plan, provide legal advice regarding a potential ballot measure to extend Measure CC, and update the Park District's contract for services and streamline the contracting process to create efficiencies and manage risk.

RISK MANAGEMENT


The Risk Management Department protects District's assets and limits exposure to liability by identifying, assessing, prioritizing, and mitigating risks. Loss control is accomplished through the implementation of safety training, pursuit of recoverable costs, monitoring of insurance compliance, maintaining a comprehensive insurance program and management of reported claims.

In 2017, the Risk Management Department completed its reorganization including the promotion of the Risk Manager and the Health and Safety Coordinator.









In 2018, the Risk Management Department will prepare a Workers' Compensation Reserve Policy for adoption by the Board of Directors, implement a computerized DMV Pull Notice Program, and continue to pursue insurance recovery related to the 2017 winter storms.

LEGAL DIVISION



Legal Division Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Number of safety trainings provided to employees	10	8	37	40

Results of Legal Division Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Identify and develop qualified staff to serve as trainers on the safe use of tools and equipment from the Recreation Areas Unit; develop and implement a new hands-on equipment trailer towing and equipment tie-down class	
	Update in-house "equipment operator safety card" which serves to verify employee competence with specific pieces of equipment	
	Support the development of Concord Hills Regional Park by reviewing land and environmental documents (complete by Sept 2018)	IN PROGRESS
	Support the Stanford Avenue Staging Area Expansion Project at Mission Peak Regional Preserve by providing legal advice and review	
	Update standard construction and maintenance agreement templates to comply with new rules and regulations and minimize risk and exposure (complete by YE)	IN PROGRESS

Legal Division Approved Budget Requests above \$100,000

Goal	Approved Budget Request Description:	Amount:
	Increase legal services budget	\$100,000
	Increase insurance premiums budget	\$100,000

DISTRICT COUNSEL SERVICE DESCRIPTION & BUDGET

The Assistant General Manager serves as Counsel for the District. The Department provides legal guidance and represents the District in all legal issues affecting the District. District Counsel selects, assesses performance and billing practices of outside legal counsel and consultants on legal matters including claims, lawsuits, contracts, licenses and easement agreements. District Counsel also reviews all draft legal documents, including contracts, leases, ordinances, and agreements, etc. for legality and clarity and provides advice on the legal consequences and potential opportunities of District activities. The Assistant General Manager coordinates with the General Manager and the District’s legislative advocates on draft legislation and legal positions on statutory and regulatory issues at the State and Federal levels.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 549,992	\$ 563,785	\$ 855,850	\$ 947,500	10.7%
Supplies	4,269	2,167	6,720	6,720	0.0%
Services	1,138,561	1,031,391	1,350,800	950,800	-29.6%
Intra-District Charges	189,170	190,850	194,230	196,950	1.4%
Subtotal	\$ 1,881,992	\$ 1,788,193	\$ 2,407,600	\$ 2,101,970	-12.7%
PROJECT BUDGET:					
Services	\$ -	\$ 12,692	\$ 500,000	\$ 1,000,000	100.0%
Capital Outlay/Equip	331,618	366,196	-	-	0.0%
Subtotal	\$ 331,618	\$ 378,888	\$ 500,000	\$ 1,000,000	100.0%
Total Operating/Project	\$ 2,213,610	\$ 2,167,081	\$ 2,907,600	\$ 3,101,970	6.7%
DEPARTMENTS:					
Legal	\$ 2,213,610	\$ 2,167,081	\$ 2,907,600	\$ 3,101,970	6.7%
Total	\$ 2,213,610	\$ 2,167,081	\$ 2,907,600	\$ 3,101,970	6.7%
FUNDING SOURCES:					
101 General Fund	\$ 1,881,880	\$ 1,788,193	\$ 2,407,600	\$ 2,101,970	-12.7%
333 Capital	331,618	366,196	-	-	0.0%
336 OTA Projects	-	12,692	500,000	1,000,000	100.0%
555 General Liability Fund	112	-	-	-	0.0%
Total	\$ 2,213,610	\$ 2,167,081	\$ 2,907,600	\$ 3,101,970	6.7%
STAFFING:					
Regular/Permanent	3.00	3.00	3.00	3.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	3.00	3.00	3.00	3.00	-

RISK MANAGEMENT SERVICE DESCRIPTION & BUDGET

The Risk Management Department focuses on managing potential liabilities, including controlling and preventing injuries and accidents through trainings and practices in compliance with CalOSHA safety regulations. The District minimizes exposure to major losses related to general liability, property, earthquake, workers' compensation, watercraft, aviation, crime, and cyber liability through participation in insurance programs. Trainings for District staff are offered on topics such as ladder safety, heat illness prevention, hearing conservation, respirator use, blood borne pathogens, and prevention of vector borne diseases like Lyme disease.

The Risk Management Department also manages the District's insurance policies to prevent against adverse financial impacts from excessive unanticipated or catastrophic losses. Risk Management Department staff manage the District's unemployment claims process and manage the workers' compensation program to reduce the impact of work-related injuries and illnesses.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 572,655	\$ 663,298	\$ 969,080	\$ 1,034,590	6.8%
Supplies	33,474	14,694	17,890	18,490	3.4%
Services	4,266,620	3,641,085	4,865,350	4,974,750	2.2%
Subtotal	\$ 4,872,750	\$ 4,319,077	\$ 5,852,320	\$ 6,027,830	3.0%
PROJECT BUDGET:					
Personnel Services	\$ 556	\$ -	\$ -	\$ -	0.0%
Services	5,188	74,649	-	-	0.0%
Subtotal	\$ 5,743	\$ 74,649	\$ -	\$ -	0.0%
Total Operating/Project	\$ 4,878,493	\$ 4,393,726	\$ 5,852,320	\$ 6,027,830	3.0%
DEPARTMENTS:					
Risk Management	4,827,500	4,328,032	5,696,680	5,872,190	3.1%
Safety	50,993	65,695	155,640	155,640	0.0%
Total	\$ 4,878,493	\$ 4,393,726	\$ 5,852,320	\$ 6,027,830	3.0%
FUNDING SOURCES:					
101 General Fund	\$ 50,993	\$ 65,695	\$ 155,640	\$ 155,640	0.0%
336 OTA Projects	5,743	74,649	-	-	0.0%
552 Workers' Comp	4,068,640	2,773,996	3,781,070	3,825,020	1.2%
555 General Liability Fund	753,117	1,479,387	1,915,610	2,047,170	6.9%
Total	\$ 4,878,493	\$ 4,393,726	\$ 5,852,320	\$ 6,027,830	3.0%
STAFFING:					
Regular/Permanent	3.00	4.00	4.00	4.00	-
Seasonal/Temporary	3.45	3.45	3.45	3.45	-
Total	6.45	7.45	7.45	7.45	-

OPERATIONS DIVISION

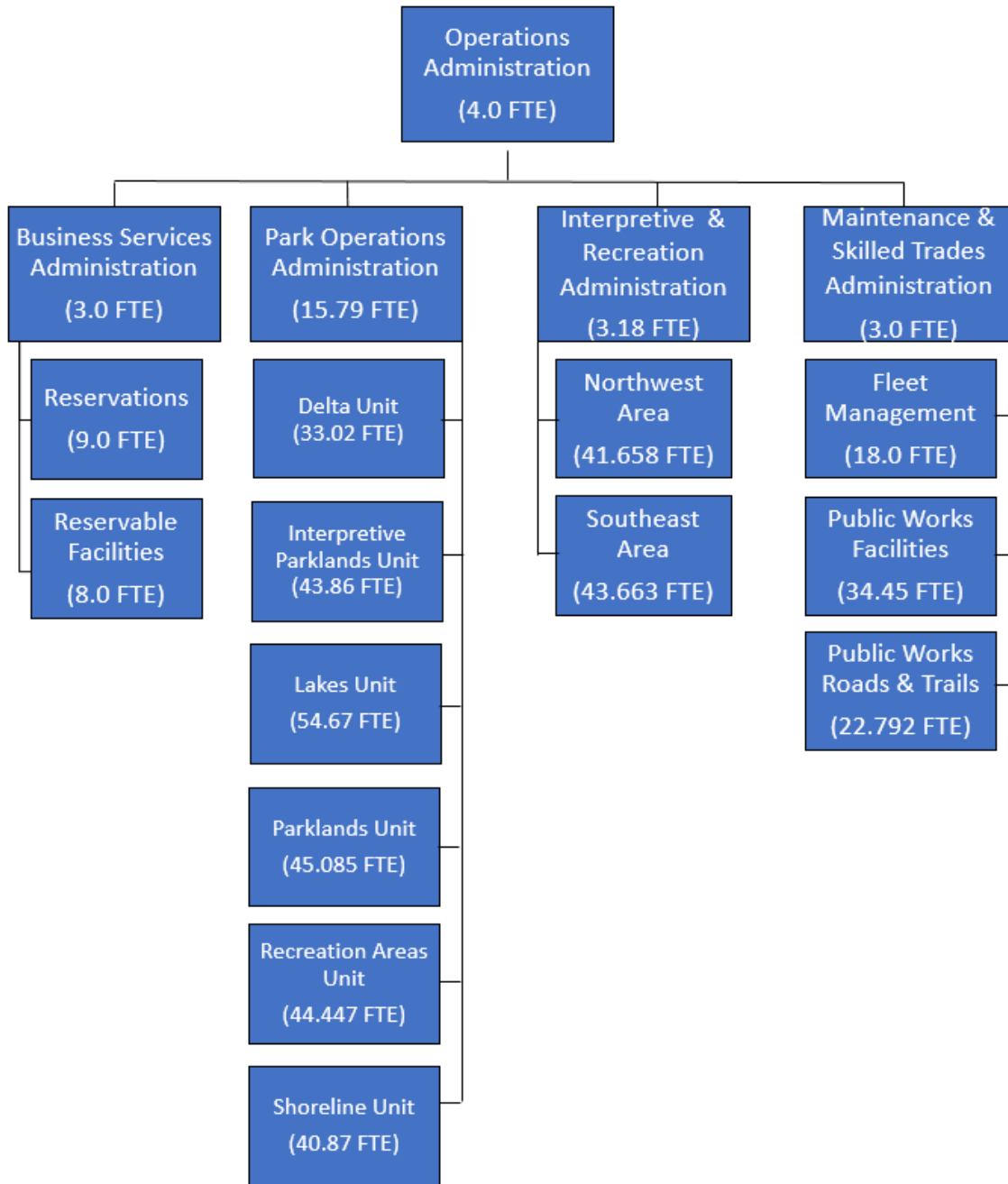
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 45,963,585	\$ 48,232,147	\$ 50,594,980	\$ 56,125,320	10.9%
Supplies	5,052,872	5,251,801	6,567,320	5,817,400	-11.4%
Services	6,256,517	6,844,009	7,766,020	9,694,550	24.8%
Equipment	1,018,965	1,285,290	673,910	1,576,760	134.0%
Intra-District Charges	3,298,010	3,628,190	3,600,540	3,706,540	2.9%
Subtotal	\$ 61,589,949	\$ 65,241,437	\$ 69,202,770	\$ 76,920,570	11.2%
PROJECT BUDGET:					
Personnel Services	\$ 1,278,917	\$ 1,487,171	\$ 1,620,930	\$ 1,649,580	1.8%
Supplies	441,512	664,100	29,900	145,000	384.9%
Services	1,802,991	2,188,687	2,271,650	745,740	-67.2%
Capital Outlay/Equip	1,539,573	911,784	330,000	-	-100.0%
Subtotal	\$ 5,062,993	\$ 5,251,743	\$ 4,252,480	\$ 2,540,320	-40.3%
Total Operating/Project	\$ 66,652,941	\$ 70,493,180	\$ 73,455,250	\$ 79,460,890	8.2%
DEPARTMENTS:					
Administration	\$ 2,979,645	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
Park Operations	35,492,550	37,534,992	37,945,790	41,287,250	8.8%
Interpretive & Recreation	9,029,044	9,694,089	11,412,680	11,604,430	1.7%
Maintenance & Trades	16,680,891	17,430,913	18,273,430	20,243,560	10.8%
Business Services	2,470,811	2,739,246	2,741,080	3,031,600	10.6%
Total	\$ 66,652,941	\$ 70,493,180	\$ 73,455,250	\$ 79,460,890	8.2%
FUNDING SOURCES:					
101 General Fund	\$ 57,088,974	\$ 60,586,815	\$ 62,736,000	\$ 67,784,290	8.0%
220 Two County LLD	3,581,833	3,557,980	4,224,210	4,726,330	11.9%
221 ECCC LLD	548,831	584,271	583,560	623,140	6.8%
222 Five Canyon Zone	41,965	26,188	59,400	26,180	-55.9%
223 Dublin Hills Zone	8,005	6,062	8,600	9,220	7.2%
224 Walpert Ridge Zone	20,322	64,350	35,370	37,750	6.7%
225 San Ramon Hills Zone	-	24	500	500	0.0%
227 Stone Valley Zone	-	-	630	630	0.0%
253 Gifts	16,480	5,100	26,000	26,000	0.0%
255 MLK Jr Program	2,000	7,000	7,000	7,000	0.0%
258 McLaughlin Eastshore State Park	23,565	30,808	28,880	36,770	27.3%
259 ECCC HCP Properties	257,972	372,839	377,200	407,540	8.0%
333 Capital	1,691,289	820,757	340,880	15,800	-95.4%
336 OTA Projects	3,371,704	4,430,986	3,911,600	2,524,520	-35.5%
554 Major Equip Replacement	-	-	200,000	402,000	101.0%
Total	\$ 66,652,941	\$ 70,493,180	\$ 73,455,250	\$ 79,460,890	8.2%
STAFFING:					
Regular/Permanent	394.495	402.992	409.142	418.242	9.10
Seasonal/Temporary	46.313	47.113	47.063	50.243	3.18
Total	440.808	450.106	456.206	468.486	12.28

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OPERATIONS DIVISION

OPERATIONS DIVISION

The Operations (OPS) Division assumes a lead role in managing, maintaining, and restoring the District's parklands in order to retain their important scenic, natural, and cultural values.



OPERATIONS ADMINISTRATION

Operations Administration provides executive management and administrative support to the Division's three large departments: Park Operations, Interpretive & Recreation Services, and Maintenance and Skilled Trades, as well as Board Operations Committee. Staff negotiates agreements with agencies, prepares agendas and manages regularly-scheduled intra- and inter-division meetings to ensure coordination with Stewardship, Planning, and construction projects.

OPERATIONS DIVISION

BUSINESS SERVICES UNIT

The Business Services Department provides the necessary link between the District's concessions, special use agreements, communication site leases, contracts for services, residence agreements, and the Park Operations and Finance Departments. Its staff manage Reservations and Reservable Facilities and Camp Arroyo maintenance.

PARKS OPERATIONS

The Park Operations Department operates and maintains the majority of park units, open space and recreational facilities in the field. Park Operations provides a diversified system of regional parklands, trails, and parkland-related services that offer outstanding opportunities and experiences in the outdoors. These include swimming, fishing, hiking, biking, horseback riding, boating, and family and large group picnicking, camping, special events, and numerous other specialized recreational activities. It is the department's goal to provide recreational development that fosters appropriate use of parklands while preserving their remoteness and intrinsic value.

DELTA UNIT

The Delta Unit manages three regional trail systems, four East Contra Costa County parks, and two County Sheriff's Office Work Alternative Programs. The Unit's mission is to provide safe, accessible trails and parks to promote healthy and inclusive outdoor activities. The Regional Trails Unit encompasses The Iron Horse Trail, Contra Costa Canal Trail, Lafayette-Moraga Trail, California Hiking and Riding Trail, Briones and Las Trampas to Mt. Diablo Trails, and the Delta de Anza Trail. Parks include Briones, Carquinez Strait, Crockett Hills, Waterbird, Big Break Shoreline, Antioch/Oakley Shoreline, Radke Martinez Shoreline and Bay Point Shoreline. The Regional Trail system provides valuable links for recreation and non-vehicular travel throughout the East Bay and Delta area. The Alternative Work Program engages with established county sheriff departments' work release programs to perform labor-intensive projects throughout the Park District. Staff conduct trail maintenance, vegetation management, and resource protection. The Unit also partners with public agencies, neighbors, and volunteers.

INTERPRETIVE PARKLANDS UNIT

The Interpretive Parklands Unit manages fifteen interpretive and natural resources-based wilderness areas, preserves, and park areas, including Morgan Territory Regional Preserve, Round Valley Regional Preserve, Bishop Ranch Regional Preserve, Calaveras Ridge Regional Trail, Las Trampas Regional Wilderness, Sycamore Valley Open Space Regional Preserve, Pleasanton Ridge Regional Park, Deer Valley Regional Park, Dublin Hills Regional Park, Mission Peak Regional Preserve, Sunol-Ohlone Regional Wilderness, Garin-Dry Creek Pioneer Regional Park, Vasco Caves Regional Preserve, Brushy Peak Regional Preserve Vargas Plateau Regional Park and Black Diamond Regional Preserve and Black Diamond Mining Operations. Black Diamond Mines Regional Preserve develops and maintains underground public use facilities, in cooperation with the Interpretive and Recreation Services Department, to provide educational and interpretive programs, and provides technical assistance to organizations and District departments. Mining Operations is responsible for the Regional Preserve's mine safety program, and obtains donations of funds, equipment, materials and services that support the Unit. These parks, generally large wildland open space areas, represent the District's success in scenic, cultural, and natural resource preservation balanced with appropriate recreational opportunities.

LAKES UNIT

The Lakes Unit provides outstanding year-round recreation at seven District facilities: Del Valle Regional Park, Lake Chabot Regional Park, Quarry Lakes Regional Recreation Area, Shadow Cliffs Regional Recreation Area, Coyote Hills Regional Park, Alameda County Trails, and Little

OPERATIONS DIVISION

Hills Ranch. These parks include year round water and trail related recreation including fishing, boating, water fowl and wildlife viewing, camping, hiking, group reservable facilities and a variety of special events that serve the recreational and educational needs of the public. The Lakes Unit parks are staffed by skilled and caring public service oriented employees. Their goals are to support cultural diversity, improve accessibility to all and balance environmental protection with recreational opportunities.

PARKLAND UNIT

The Parkland Unit includes ten of the District's urban interface parks and connecting trails. The park facilities are Anthony Chabot Regional Park, the Regional Parks Botanic Garden, Claremont Canyon Regional Preserve, Huckleberry Botanic Regional Preserve, Leona Canyon Regional Preserve, Redwood Regional Park, Sibley Volcanic Regional Preserve, Tilden Regional Park, including the group camps in the Tilden Nature Area, and Wildcat Canyon Regional Park, including the Alvarado area. The Parkland Unit is home to a wide variety of visitor-serving recreational use facilities, including a family campground, three equestrian centers, a golf course, a merry-go-round, two scale model railroads, and two food service concessions. The Parkland Unit's mission is to protect, preserve, and enhance natural resources, while providing the public with a safe recreational environment. The staff's work encompasses the maintenance of facilities and trails, vegetation management, and resource protection.

RECREATION AREAS UNIT

The Recreation Areas Unit strives to provide a diverse public with a variety of high quality, active and passive recreational opportunities and experiences within a responsibly managed park environment. While the Unit's focus is on intensive recreation and visitor services, it is balanced with an appreciation of the need to preserve and protect the parks' natural resources. Staff especially recognizes and appreciates their role in giving many urban area patrons their first recreational experience in a regional park setting. The Unit accomplishes the District's mission through effective management and operation of seven District facilities: Contra Loma Regional Park, Cull Canyon Regional Recreation Area, Diablo Foothills Regional Park/Castle Rock Recreation Area, Don Castro Regional Recreation Area/Five Canyons Open Space, Kennedy Grove Regional Recreation Area/Sobrante Ridge Regional Preserve, Roberts Regional Recreation Area, and the Temescal Regional Recreation Area.

SHORELINE UNIT

The Shoreline Unit borders San Francisco Bay, which provides a stunning backdrop to the Bay Trail, beaches, marshes, staging areas, and parks that comprise the Unit. Boundaries of the Unit extend from Bay Trail access on both sides of the San Mateo Bridge to west of the Carquinez Bridge. Unit parks and staging areas include Alameda Point/Encinal Beach and Trail, Dotson Family Marsh, Brooks Island, Robert W. Crown Memorial State Beach, Eden Landing Bay Trail, McLaughlin Eastshore State Park, Hayward Shoreline, Martin Luther King, Jr. Shoreline, Miller/Knox, Keller Beach, Oyster Bay, Point Isabel, Point Pinole, San Pablo Bay (Wilson Point, Pinole Shores, Gately property, Bayfront Park, Hercules, Lone Tree Point, Claeys Beach, and Selby), and Wildcat Creek Trail.

INTERPRETIVE & RECREATION SERVICES ADMINISTRATION

The Interpretive and Recreation Services Department provides educational and recreational programs and services to the residents of Alameda and Contra Costa Counties. The mission of the department is to reach the broadest possible audience with naturalist and recreation services. The administrative unit supports the mission of the District through community outreach programs and collaborations, as well as cultural resources review and coordination.

OPERATIONS DIVISION

SOUTHEAST INTERPRETIVE AND RECREATION SERVICES UNIT

The Southeast Interpretive and Recreation Services Unit provides interpretive and recreational services and builds personal relationships between the public and cultural and natural resources, striving to foster greater understanding and stewardship among all residents of the East Bay. The Unit's role is to promote, produce, and facilitate educational and recreational activities for park visitors that are compatible with the District's mission. This Unit operates Ardenwood Historic Farm Regional Preserve and visitor centers at Black Diamond Regional Preserve, Sunol-Ohlone Regional Wilderness, Big Break Regional Shoreline as well as the District-wide volunteer program, and the subsidized bus transportation program for groups serving seniors, individuals with disabilities, and low-income families. This Unit conducts oral and video parkland histories.

NORTHWEST INTERPRETIVE AND RECREATION SERVICES UNIT

The Northwest Interpretive and Recreation Services Unit provides interpretive and recreational services and builds personal relationships between the public and cultural and natural resources, striving to foster a greater understanding and stewardship among all residents of the East Bay. The Unit's role is to promote, produce, and facilitate educational and recreational activities for park visitors that are compatible with the mission of the District. This Unit operates Tilden Nature Area, Crab Cove Marine Reserve, Coyote Hills Regional Park, Tidewater Boating Center, and region-wide mobile education program utilizing a mobile visitor center and a mobile fish exhibit.

MAST ADMINISTRATION

The Maintenance and Skilled Trades Department (MAST) maintains and makes upgrades to the District's roads, trails, equipment, buildings and utilities year-round in support of the District's mission to provide suitable and safe facilities for both the public and District employees. In support of that mission, the Department is guided by and adheres to building and health codes, environmental regulations, and District policy.

Within MAST, the Maintenance Administration Unit provides management and direction for policies and practices relating to maintenance, contracting and encroachments. The unit administers and prioritizes work requests, maintains a database of completed work to provide task and cost analyses for each job, maintains a database of District structures for condition assessment and maintenance planning, ensures open and inclusive public processes by issuing encroachment permits to park neighbors, private entities and public agencies, contracts out major maintenance work, and provides maintenance and construction advice to District staff.

FLEET MANAGEMENT UNIT

















The Fleet Management Unit has District-wide responsibilities and duties. The services provided by Fleet Management are an integral part of the District's core mission to manage and maintain a high quality, diverse system of interconnected parklands. It assists other departments by providing the full range of fleet services, including purchasing and compliance with laws and rules which regulate the automotive industry and repair facilities. The Unit manages and services a fleet of nearly 850 units comprised of vehicles, landscaping equipment, trailers, heavy equipment, police vehicles, boats, and fire apparatus.

PUBLIC WORKS UNIT ROLE





The Public Works Unit has District-wide responsibilities and duties in four major areas. Skilled Trades Maintenance, Water Utilities, Roads and Trails Maintenance, and Sanitation Services/Recycling.

OPERATIONS DIVISION


Operations Division Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Healthy Parks-Healthy People programs conducted annually, engaging under-resourced communities	16	24	24	25
	Number of trail miles maintained or restored	NA	500	619	550
	Completed oral histories of key contributors to the Park District legacy	14	17	17+	25
	Average rating of the Districtwide Pavement Condition Index (PCI) of roads and trails	72	72	78	76
	Average rating of the Facilities Condition Index (FCI) for District structures and utilities	50	72	51	72
	Number of interpretive and recreation programs provided to the public	3,220	3,490	3,490	3,600
	Number of interpretive programs provided to school groups	2,056	2,600	2,116	2,250
	Number of community outreach programs	83	100	83	85
	Annual reservations for public programs booked through the Reservations Department	15,643	15,750	15,721	16,000
	Annual number of community volunteer hours recorded	150,782	155,000	168,700	17,000
	Annual number of participants in outdoor recreation programs	NA	NA	7,000	7,200
	Number of "Share the Trail" events held annually	5	5	5	7
	Number of vehicles replaced with more fuel-efficient vehicles	7	4	10	5
	Solid waste diversion rate	3%	5%	5%	5%
	Green waste reuse rate	NA	NA	TBD	50%
	Reduction in water consumption using 2013 as a baseline	33%	25%	45%	25%










Operations Division Key Performance Objectives

Goal	Objective:	Completion:
	Construct Kennedy Grove Playground with new features to increase access for visitors with disabilities	2018
	Extend smartphone technology to field operations supervisors	2018
	Construct Interpretive Pavilion at Shadow Cliffs Regional Recreation Area to provide outdoor interpretive program space	2018
	Implement new Point of Sale cash collection sites	2018








OPERATIONS DIVISION

Goal	Objective:	Completion:
	Install fuel automatization hardware and software on fuel pumps to better track fuel consumption and improve operating efficiency within the District	2018

Results of Operations Division Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Create Adventure Crew Pilot Program to focus on under-resourced communities (City of Richmond area), to promote health, fitness and leadership skills through outdoor recreation and community service learning projects	
	Implement a convenience camping pilot program at Del Valle Regional Park with up to six cabin-style units to expand camping to a new group of campers	
	Conduct feasibility study at Redwood Canyon Public Golf Course to evaluate event center expansion and capacity to support public and community events. Project mobilization pending Board authorization for allocation of funds. The study will follow. Early 2018 project will move forward.	IN PROGRESS
	Stabilize Del Valle water system in order to ensure safe and clean drinking water at the park	
	Update the District's Cultural Atlas to ensure that best practices are followed in managing cultural and historic resources and facilities	

Operations Division Approved Budget Requests above \$100,000

Goal	Approved Budget Request description:	Amount:
	Additional one-time funds for major equipment fleet replacement	\$400,000
	One-time funding for renovation at Del Valle Service Yard – Phase 3	\$400,000
	Add one FTE Maintenance Superintendent	\$238,000
	Hydro-flush truck replacement	\$200,000
	Add one FTE Naturalist for the Adventure Crew	\$140,000
	Add one FTE Park Ranger II at Castleridge	\$122,000
	Add one FTE Senior Office Specialist for Parks Express	\$122,000

**OPERATIONS DIVISION-
PARK OPERATIONS**

ADMINISTRATION

OPERATIONS ADMINISTRATION SERVICE DESCRIPTION & BUDGET

The Operations Administration Unit provides executive level management and administrative support to the Division's three large departments (Park Operations, Interpretive and Recreation Services, and Maintenance and Skilled Trades) and the Board Operations Committee. Operations Administration negotiates operating agreements with other agencies, and prepares agendas and manages numerous regularly scheduled intra- and inter-division meetings to ensure coordination of inter-related park operation, stewardship, planning and construction projects, large scale District sponsored events as well as various employee support functions such as training. Operations Administration is also charged with evaluating fee waiver requests for use of district facilities and services based on current board policy.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 509,066	\$ 695,943	\$ 753,670	\$ 844,760	12.1%
Supplies	45,756	17,095	11,770	11,770	0.0%
Services	587,642	408,023	437,080	460,080	5.3%
Intra-District Charges	1,820,200	1,972,880	1,879,750	1,977,440	5.2%
Subtotal	\$ 2,962,664	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
PROJECT BUDGET:					
Supplies	12,176	-	-	-	0.0%
Services	4,806	\$ -	\$ -	\$ -	0.0%
Subtotal	\$ 16,981	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 2,979,645	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
DEPARTMENTS:					
Administration	\$ 2,979,645	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
Total	\$ 2,979,645	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	
FUNDING SOURCES:					
101 General Fund	\$ 2,962,664	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
336 OTA Projects	16,981	-	-	-	0.0%
Total	\$ 2,979,645	\$ 3,093,940	\$ 3,082,270	\$ 3,294,050	6.9%
STAFFING:					
Regular/Permanent	4.00	4.00	4.00	4.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	4.00	4.00	4.00	4.00	-

Revenue services has moved to it's own department effective 1/1/2015

**OPERATIONS DIVISION-
PARK OPERATIONS**

ADMINISTRATION

Operations Administration Budget by Unit/Park Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
OPERATIONS ADMINISTRATION						
Administration						
Budget 2017	\$ 753,670	\$ 11,770	\$ 39,230	\$ -	\$ 1,879,750	\$ 2,684,420
Budget 2018	\$ 844,760	\$ 11,770	\$ 62,230	\$ -	\$ 1,977,440	\$ 2,896,200
% Change	12.1%	0.0%	58.6%	0.0%	5.2%	7.9%
Community Resources						
Budget 2017	\$ -	\$ -	\$ 397,850	\$ -	\$ -	\$ 397,850
Budget 2018	\$ -	\$ -	\$ 397,850	\$ -	\$ -	\$ 397,850
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Operations Administration Department						
Budget 2017	\$ 753,670	\$ 11,770	\$ 437,080	\$ -	\$ 1,879,750	\$ 3,082,270
Budget 2018	\$ 844,760	\$ 11,770	\$ 460,080	\$ -	\$ 1,977,440	\$ 3,294,050
% Change	12.1%	0.0%	5.3%	0.0%	5.2%	6.9%

PARK OPERATIONS DEPARTMENT

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 27,081,352	\$ 28,223,343	\$ 29,114,470	\$ 32,127,470	10.3%
Supplies	2,035,859	2,096,636	2,203,390	2,183,340	-0.9%
Services	3,189,574	3,627,804	3,829,400	4,104,190	7.2%
Equipment	245,202	506,674	137,500	236,150	71.7%
Intra-District Charges	1,307,540	1,345,880	1,391,690	1,417,790	1.9%
Subtotal	\$ 33,859,526	\$ 35,800,337	\$ 36,676,450	\$ 40,068,940	9.2%
PROJECT BUDGET:					
Personnel Services	\$ 706,704	\$ 750,917	\$ 790,390	\$ 872,570	10.4%
Supplies	202,670	149,143	-	-	0.0%
Services	171,052	378,022	348,950	345,740	-0.9%
Capital Outlay/Equip	552,597	456,572	130,000	-	-100.0%
Subtotal	\$ 1,633,024	\$ 1,734,655	\$ 1,269,340	\$ 1,218,310	-4.0%
Total Operating/Project	\$ 35,492,550	\$ 37,534,992	\$ 37,945,790	\$ 41,287,250	8.8%
UNITS:					
Administration	\$ 2,587,673	\$ 2,734,290	\$ 2,551,030	\$ 2,588,420	1.5%
Interpretive Parklands	5,645,053	6,154,358	6,013,380	6,637,080	10.4%
Lakes	6,574,459	6,878,546	6,873,630	7,553,670	9.9%
Parklands	5,497,982	6,131,363	5,876,900	6,307,450	7.3%
Recreation Areas	5,670,495	5,943,597	6,043,250	6,522,920	7.9%
Delta Unit	4,309,910	4,324,459	4,825,300	5,177,070	7.3%
Shoreline	5,206,979	5,368,379	5,762,300	6,500,640	12.8%
Total	\$ 35,492,550	\$ 37,534,992	\$ 37,945,790	\$ 41,287,250	8.8%
FUNDING SOURCES:					
101 General Fund	\$ 29,720,954	\$ 31,523,437	\$ 31,975,580	\$ 35,020,230	9.5%
220 Two County LLD	3,221,430	3,187,257	3,500,730	3,736,590	6.7%
221 ECCC LLD	548,831	584,271	583,560	623,140	6.8%
222 Five Canyon Zone	41,965	26,188	59,400	26,180	-55.9%
223 Dublin Hills Zone	8,005	6,062	8,600	9,220	7.2%
224 Walpert Ridge Zone	20,322	64,350	35,370	37,750	6.7%
225 San Ramon Hills Zone	-	24	500	500	0.0%
227 Stone Valley Zone	-	-	630	630	0.0%
253 Gifts	16,480	5,100	26,000	26,000	0.0%
258 McLaughlin Eastshore Stat	23,565	30,808	28,880	36,770	27.3%
259 ECCC HCP Properties	257,972	372,839	377,200	407,540	8.0%
333 Capital	589,627	369,295	130,000	-	-100.0%
336 OTA Projects	1,043,396	1,365,359	1,139,340	1,218,310	6.9%
554 Major Equip Replacement	-	-	80,000	134,000	67.5%
Total	\$ 35,492,550	\$ 37,534,992	\$ 37,945,790	\$ 41,287,250	8.8%
STAFFING:					
Regular/Permanent	239.600	243.200	245.500	251.250	5.750
Seasonal/Temporary	26.192	26.192	26.492	26.492	-
Total	265.792	269.392	271.992	277.742	5.750

OPERATIONS DIVISION- PARK OPERATIONS

OPERATIONS ADMINISTRATION

PARK OPERATIONS ADMINISTRATION SERVICE DESCRIPTION & BUDGET

Park Operations Administration has a workforce of approximately 370 permanent and seasonal employees at 44 work locations, managing over 120,000 acres of parklands and 1,200 miles of public trails. The department manages public use of parks and facilities, collects park user fees at numerous sites, controls opening and closure of facilities, performs routine maintenance of grounds and buildings, and provides emergency response to police, fire and environmental emergencies. The department performs natural resources management activities such as vegetation management and soil conservation to manage, maintain and restore the parklands and retain their important scenic, natural, and cultural values. Administrative staff provide budget administration, leadership and support for units that manage the District's parklands and recreational facilities.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 450,767	\$ 474,540	\$ 570,940	\$ 595,250	4.3%
Supplies	217,626	92,126	105,270	113,020	7.4%
Services	246,102	356,469	314,780	374,780	19.1%
Intra-District Charges	1,072,620	1,077,870	1,101,370	1,114,300	1.2%
Subtotal	\$ 1,987,115	\$ 2,001,005	\$ 2,092,360	\$ 2,197,350	5.0%
PROJECT BUDGET:					
Personnel Services	\$ 340,441	\$ 353,737	\$ 339,720	\$ 391,070	15.1%
Supplies	158,865	111,976	-	-	0.0%
Services	101,252	207,928	118,950	-	-100.0%
Capital Outlay/Equip	-	59,644	-	-	0.0%
Subtotal	\$ 600,558	\$ 733,284	\$ 458,670	\$ 391,070	-14.7%
Total Operating/Project	\$ 2,587,673	\$ 2,734,290	\$ 2,551,030	\$ 2,588,420	1.5%
UNIT:					
Administration	\$ 2,587,673	\$ 2,734,290	\$ 2,551,030	\$ 2,588,420	1.5%
Total	\$ 2,587,673	\$ 2,734,290	\$ 2,551,030	\$ 2,588,420	1.5%
FUNDING SOURCES:					
101 General Fund	\$ 1,970,634	\$ 1,995,906	\$ 2,070,360	\$ 2,175,350	5.1%
253 Gifts	16,480	5,100	22,000	22,000	0.0%
336 OTA Projects	600,558	733,284	458,670	391,070	-14.7%
Total	\$ 2,587,673	\$ 2,734,290	\$ 2,551,030	\$ 2,588,420	1.5%
STAFFING:					
Regular/Permanent	5.25	5.25	5.25	5.25	-
Seasonal/Temporary	10.54	10.54	10.54	10.54	-
Total	15.79	15.79	15.79	15.79	-

Park Operations Budget by Unit/Park Location

Unit/Location	Personnel					Total
	Services	Supplies	Services	Equipment	Inter-Agency	
PARK OPERATIONS DEPARTMENT						
Administration						
Budget 2017	\$ 910,660	\$ 105,270	\$ 433,730	\$ -	\$ 1,101,370	\$ 2,551,030
Budget 2018	\$ 986,320	\$ 113,020	\$ 374,780	\$ -	\$ 1,114,300	\$ 2,588,420
% Change	8.3%	7.4%	-13.6%	0.0%	1.2%	1.5%

OPERATIONS DIVISION- PARK OPERATIONS

INTERPRETIVE PARKLANDS

INTERPRETIVE PARKLANDS UNIT SERVICE DESCRIPTION & BUDGET

Staff operate and maintain parklands, facilities and trails to protect scenic, cultural, and natural resources, and ensure safe public use. Direct communication, efficiency, productivity, and morale is promoted. Supervisors communicate District goals through meetings, written communication, and training. Feedback from staff and visitors is provided to management. Staff provide outstanding customer service. They work with property owners, agencies and concessionaires to ensure high quality customer service, serve the District's mission, and adhere to contract agreements. Staff maintain and enhance the diverse natural and historic resources in coordination with Planning and Stewardship and I & R Departments. Staff adhere to Grazing Operating Guidelines and meet with Wildland Vegetation staff and grazing lessees periodically. They work collaboratively to identify and achieve resource management, infrastructure, public safety, and aesthetic goals. Mining Operations staff design, construct and maintain the mines and assist Interpretive Unit with interpretive services. They make the mines available for research, provide training in underground safety, and assist in mining-related matters.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 4,429,071	\$ 4,859,603	\$ 4,926,370	\$ 5,595,190	13.6%
Supplies	298,659	352,078	325,420	342,180	5.2%
Services	317,736	375,599	482,740	509,110	5.5%
Equipment	75,641	51,821	27,500	-	-100.0%
Intra-District Charges	45,350	55,450	56,350	60,600	7.5%
Subtotal	\$ 5,166,456	\$ 5,694,551	\$ 5,818,380	\$ 6,507,080	11.8%
PROJECT BUDGET:					
Supplies	\$ 1,385	\$ 11,982	\$ -	\$ -	0.0%
Services	17,448	68,114	195,000	130,000	-33.3%
Capital Outlay/Equip	459,763	379,711	-	-	0.0%
Subtotal	\$ 478,596	\$ 459,807	\$ 195,000	\$ 130,000	-33.3%
Total Operating/Project	\$ 5,645,053	\$ 6,154,358	\$ 6,013,380	\$ 6,637,080	10.4%
UNIT:					
Interpretive Parklands	\$ 5,645,053	\$ 6,154,358	\$ 6,013,380	\$ 6,637,080	10.4%
Total	\$ 5,645,053	\$ 6,154,358	\$ 6,013,380	\$ 6,637,080	
FUNDING SOURCES:					
101 General Fund	\$ 4,245,744	\$ 4,593,987	\$ 4,743,310	\$ 5,319,620	12.1%
220 Two County LLD	519,104	539,544	536,020	594,550	10.9%
221 ECCC LLD	115,309	117,745	112,750	122,880	9.0%
223 Dublin Hills Zone	8,005	6,062	8,600	9,220	7.2%
224 Walpert Ridge Zone	20,322	64,350	35,370	37,750	6.7%
225 San Ramon Hills Zone	-	24	500	500	0.0%
227 Stone Valley Zone	-	-	630	630	0.0%
253 Gifts/Dickson	-	-	4,000	4,000	0.0%
257 Mitigation	-	-	-	10,390	0.0%
259 ECCC HCP Properties	257,972	372,839	377,200	407,540	8.0%
333 Capital	459,763	298,708	-	-	0.0%
336 OTA Projects	18,833	161,098	195,000	130,000	-33.3%
Total	\$ 5,645,053	\$ 6,154,358	\$ 6,013,380	\$ 6,637,080	10.4%
STAFFING:					
Regular/Permanent	38.50	40.25	40.25	42.25	2.00
Seasonal/Temporary	1.61	1.61	1.61	1.61	-
Total	40.11	41.860	41.860	43.860	2.00

**OPERATIONS DIVISION-
PARK OPERATIONS**

INTERPRETIVE PARKLANDS

Interpretive Parklands Budget by Unit/Park Location

Unit/Location	Personnel		Supplies		Services		Equipment		Inter-Agency		Total
	Services										
INTERPRETIVE PARKLANDS UNIT											
Administration											
Budget 2017	\$ 276,610	\$ 4,970	\$ 2,640	\$ -	\$ 56,350	\$ 340,570					
Budget 2018	\$ 305,070	\$ 4,970	\$ 2,640	\$ -	\$ 60,600	\$ 373,280					
% Change	10.3%	0.0%	0.0%	0.0%	7.5%	9.6%					
Bishop Ranch Open Space Regional Preserve											
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
Budget 2018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%					
Black Diamond Mines											
Budget 2017	\$ 458,230	\$ 42,770	\$ 155,820	\$ 27,500	\$ -	\$ 684,320					
Budget 2018	\$ 493,120	\$ 42,770	\$ 156,180	\$ -	\$ -	\$ 692,070					
% Change	7.6%	0.0%	0.2%	-100.0%	0.0%	1.1%					
Black Diamond Mines Regional Preserve											
Budget 2017	\$ 619,880	\$ 40,960	\$ 75,290	\$ -	\$ -	\$ 736,130					
Budget 2018	\$ 674,560	\$ 40,960	\$ 131,040	\$ -	\$ -	\$ 846,560					
% Change	8.8%	0.0%	74.0%	0.0%	0.0%	15.0%					
Brushy Peak											
Budget 2017	\$ 129,810	\$ 3,660	\$ 2,670	\$ -	\$ -	\$ 136,140					
Budget 2018	\$ 134,120	\$ 5,040	\$ 1,290	\$ -	\$ -	\$ 140,450					
% Change	3.3%	37.7%	-51.7%	0.0%	0.0%	3.2%					
Calaveras Ridge Trail											
Budget 2017	\$ 74,270	\$ 12,150	\$ -	\$ -	\$ -	\$ 86,420					
Budget 2018	\$ 81,010	\$ 12,150	\$ -	\$ -	\$ -	\$ 93,160					
% Change	9.1%	0.0%	0.0%	0.0%	0.0%	7.8%					
Deer Valley Regional Park											
Budget 2017	\$ 210,860	\$ -	\$ -	\$ -	\$ -	\$ 210,860					
Budget 2018	\$ 230,020	\$ -	\$ 2,650	\$ -	\$ -	\$ 232,670					
% Change	9.1%	0.0%	0.0%	0.0%	0.0%	10.3%					
Dry Creek Pioneer Regional Park											
Budget 2017	\$ 221,420	\$ 19,710	\$ 10,290	\$ -	\$ -	\$ 251,420					
Budget 2018	\$ 241,190	\$ 19,710	\$ 10,650	\$ -	\$ -	\$ 271,550					
% Change	8.9%	0.0%	3.5%	0.0%	0.0%	8.0%					
Dublin Hills											
Budget 2017	\$ 25,900	\$ 2,100	\$ 500	\$ -	\$ -	\$ 28,500					
Budget 2018	\$ 28,330	\$ 2,100	\$ 500	\$ -	\$ -	\$ 30,930					
% Change	9.4%	0.0%	0.0%	0.0%	0.0%	8.5%					
Garin Regional Park											
Budget 2017	\$ 599,020	\$ 34,470	\$ 39,640	\$ -	\$ -	\$ 673,130					
Budget 2018	\$ 653,180	\$ 34,470	\$ 39,640	\$ -	\$ -	\$ 727,290					
% Change	9.0%	0.0%	0.0%	0.0%	0.0%	8.0%					

**OPERATIONS DIVISION-
PARK OPERATIONS**

INTERPRETIVE PARKLANDS

Interpretive Parklands Budget by Unit/Park Location, continued

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
INTERPRETIVE PARKLANDS UNIT						
Las Trampas Wilderness Regional Preserve						
Budget 2017	\$ 472,460	\$ 29,220	\$ 131,220	\$ -	\$ -	\$ 632,900
Budget 2018	\$ 651,850	\$ 59,020	\$ 100,630	\$ -	\$ -	\$ 811,500
% Change	38.0%	102.0%	-23.3%	0.0%	0.0%	28.2%
Las Trampas to Mt. Diablo						
Budget 2017	\$ -	\$ 630	\$ -	\$ -	\$ -	\$ 630
Budget 2018	\$ -	\$ 630	\$ -	\$ -	\$ -	\$ 630
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Mission Peak Regional Preserve						
Budget 2017	\$ 224,850	\$ 6,990	\$ 78,680	\$ -	\$ -	\$ 310,520
Budget 2018	\$ 244,930	\$ 6,990	\$ 13,220	\$ -	\$ -	\$ 265,140
% Change	8.9%	0.0%	-83.2%	0.0%	0.0%	-14.6%
Morgan Territory Regional Preserve						
Budget 2017	\$ -	\$ 4,090	\$ 13,160	\$ -	\$ -	\$ 17,250
Budget 2018	\$ -	\$ 4,750	\$ 12,500	\$ -	\$ -	\$ 17,250
% Change	0.0%	16.1%	-5.0%	0.0%	0.0%	0.0%
Pleasanton Ridge Regional Park						
Budget 2017	\$ 499,810	\$ 50,320	\$ 46,960	\$ -	\$ -	\$ 597,090
Budget 2018	\$ 660,640	\$ 37,320	\$ 47,320	\$ -	\$ -	\$ 745,280
% Change	32.2%	-25.8%	0.8%	0.0%	0.0%	24.8%
Round Valley Regional Preserve						
Budget 2017	\$ 112,750	\$ 4,580	\$ 4,250	\$ -	\$ -	\$ 121,580
Budget 2018	\$ 122,880	\$ 5,780	\$ 3,050	\$ -	\$ -	\$ 131,710
% Change	9.0%	26.2%	-28.2%	0.0%	0.0%	8.3%
Sunol/Ohlone Regional Wilderness						
Budget 2017	\$ 511,800	\$ 27,430	\$ 31,240	\$ -	\$ -	\$ 570,470
Budget 2018	\$ 556,220	\$ 27,430	\$ 32,060	\$ -	\$ -	\$ 615,710
% Change	8.7%	0.0%	2.6%	0.0%	0.0%	7.9%
Sycamore Valley Open Space Regional Preserve						
Budget 2017	\$ 121,660	\$ 2,210	\$ 3,300	\$ -	\$ -	\$ 127,170
Budget 2018	\$ 115,590	\$ 2,210	\$ 3,300	\$ -	\$ -	\$ 121,100
% Change	-5.0%	0.0%	0.0%	0.0%	0.0%	-4.8%
Vargas Plateau						
Budget 2017	\$ 101,110	\$ 10,000	\$ 8,000	\$ -	\$ -	\$ 119,110
Budget 2018	\$ 113,630	\$ 6,720	\$ 8,000	\$ -	\$ -	\$ 128,350
% Change	12.4%	-32.8%	0.0%	0.0%	0.0%	7.8%

**OPERATIONS DIVISION-
PARK OPERATIONS**

INTERPRETIVE PARKLANDS

Interpretive Parklands Budget by Unit/Park Location, continued

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
INTERPRETIVE PARKLANDS UNIT						
Vasco Caves						
Budget 2017	\$ 1,680	\$ 8,100	\$ 45,430	\$ -	\$ -	\$ 55,210
Budget 2018	\$ 1,680	\$ 8,100	\$ 45,430	\$ -	\$ -	\$ 55,210
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Vasco Hills (formerly Vasco Corridor)						
Budget 2017	\$ 264,250	\$ 21,060	\$ 28,650	\$ -	\$ -	\$ 313,960
Budget 2018	\$ 287,170	\$ 21,060	\$ 29,010	\$ -	\$ -	\$ 337,240
% Change	8.7%	0.0%	1.3%	0.0%	0.0%	7.4%
Total Interpretive Parklands Unit						
Budget 2017	\$ 4,926,370	\$ 325,420	\$ 677,740	\$ 27,500	\$ 56,350	\$ 6,013,380
Budget 2018	\$ 5,595,190	\$ 342,180	\$ 639,110	\$ -	\$ 60,600	\$ 6,637,080
% Change	13.6%	5.2%	-5.7%	-100.0%	7.5%	10.4%

**OPERATIONS DIVISION-
PARK OPERATIONS**

LAKES UNIT

LAKES UNIT SERVICE DESCRIPTION & BUDGET

Lakes Unit staff will provide outstanding customer service in all aspects of park operations. Uniformed staff will make public contact with a personal introduction and be prepared to respond to the public as needed. There is active participation with local water districts and water contractors to stay informed and involved in water delivery issues that affect lake levels, water quality and impacts on water recreation and its effect on public accessibility. There is commitment to work with water district contractors (Department of Water Resources, Zone 7, Alameda County Water District, EBMUD and Santa Clara Water District) to continue the Quagga/Zebra mussel boat inspection program in order to preserve and protect valued water recreation resources. Staff maintain a clean, safe standard throughout the Lakes Unit by maintaining a consistent standard for park maintenance, annual tree hazard evaluation, and annual safety inspections as well as practicing good fiscal responsibility by committing to the District's greening initiative through the use of sustainable products and recycling collection in park and work locations.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 5,431,881	\$ 5,538,948	\$ 5,719,150	\$ 6,292,730	10.0%
Supplies	406,835	433,370	442,340	409,340	-7.5%
Services	608,523	678,212	665,340	672,800	1.1%
Equipment	56,705	155,268	-	67,000	0.0%
Intra-District Charges	47,840	56,500	46,800	46,800	0.0%
Subtotal	\$ 6,551,784	\$ 6,862,298	\$ 6,873,630	\$ 7,488,670	8.9%
PROJECT BUDGET:					
Supplies	\$ -	\$ 2,688	\$ -	\$ -	0.0%
Services	4,623	1,559	-	65,000	0.0%
Capital Outlay/Equip	18,052	12,000	-	-	0.0%
Subtotal	\$ 22,675	\$ 16,248	\$ -	\$ 65,000	0.0%
Total Operating/Project	\$ 6,574,459	\$ 6,878,546	\$ 6,873,630	\$ 7,553,670	9.9%
UNIT:					
Lakes	\$ 6,574,459	\$ 6,878,546	\$ 6,873,630	\$ 7,553,670	9.9%
Total	\$ 6,574,459	\$ 6,878,546	\$ 6,873,630	\$ 7,553,670	
FUNDING SOURCES:					
101 General Fund	\$ 5,982,205	\$ 6,348,828	\$ 6,283,700	\$ 6,825,350	8.6%
220 Two County LLD	569,580	513,470	589,930	596,320	1.1%
333 Capital	18,052	12,000	-	-	0.0%
336 OTA Projects	4,623	4,247	-	65,000	0.0%
554 Major Equip Replacement	-	-	-	67,000	0.0%
Total	\$ 6,574,459	\$ 6,878,546	\$ 6,873,630	\$ 7,553,670	9.9%
STAFFING:					
Regular/Permanent	49.100	49.100	49.100	50.350	1.25
Seasonal/Temporary	4.320	4.320	4.320	4.320	-
Total	53.420	53.420	53.420	54.670	1.25

**OPERATIONS DIVISION-
PARK OPERATIONS**

LAKES UNIT

Lakes Unit Budget by Unit/Park Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
LAKES UNIT						
Administrative						
Budget 2017	\$ 291,900	\$ 2,030	\$ 2,860	\$ -	\$ 46,800	\$ 343,590
Budget 2018	\$ 321,250	\$ 2,030	\$ 2,860	\$ -	\$ 46,800	\$ 372,940
% Change	10.1%	0.0%	0.0%	0.0%	0.0%	8.5%
Alameda County Trails						
Budget 2017	\$ 504,070	\$ 76,580	\$ 12,420	\$ -	\$ -	\$ 593,070
Budget 2018	\$ 553,460	\$ 33,580	\$ 12,780	\$ -	\$ -	\$ 599,820
% Change	9.8%	-56.2%	2.9%	0.0%	0.0%	1.1%
Coyote Hills Regional Park						
Budget 2017	\$ 712,920	\$ 44,980	\$ 77,510	\$ -	\$ -	\$ 835,410
Budget 2018	\$ 779,820	\$ 44,980	\$ 77,870	\$ -	\$ -	\$ 902,670
% Change	9.4%	0.0%	0.5%	0.0%	0.0%	8.1%
Del Valle Regional Park						
Budget 2017	\$ 1,536,520	\$ 131,550	\$ 223,430	\$ -	\$ -	\$ 1,891,500
Budget 2018	\$ 1,735,690	\$ 141,550	\$ 228,790	\$ 67,000	\$ -	\$ 2,173,030
% Change	13.0%	7.6%	2.4%	0.0%	0.0%	14.9%
Lake Chabot Regional Park						
Budget 2017	\$ 898,560	\$ 54,030	\$ 81,980	\$ -	\$ -	\$ 1,034,570
Budget 2018	\$ 979,230	\$ 54,030	\$ 82,640	\$ -	\$ -	\$ 1,115,900
% Change	9.0%	0.0%	0.8%	0.0%	0.0%	7.9%
Little Hills						
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Quarry Lakes						
Budget 2017	\$ 791,220	\$ 50,080	\$ 89,130	\$ -	\$ -	\$ 930,430
Budget 2018	\$ 874,820	\$ 50,080	\$ 89,490	\$ -	\$ -	\$ 1,014,390
% Change	10.6%	0.0%	0.4%	0.0%	0.0%	9.0%
Redwood Canyon Golf Course						
Budget 2017	\$ -	\$ 1,760	\$ 45,720	\$ -	\$ -	\$ 47,480
Budget 2018	\$ -	\$ 1,760	\$ 45,720	\$ -	\$ -	\$ 47,480
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Shadow Cliffs						
Budget 2017	\$ 983,960	\$ 79,070	\$ 131,690	\$ -	\$ -	\$ 1,194,720
Budget 2018	\$ 1,048,460	\$ 79,070	\$ 197,050	\$ -	\$ -	\$ 1,324,580
% Change	6.6%	0.0%	49.6%	0.0%	0.0%	10.9%

**OPERATIONS DIVISION-
PARK OPERATIONS**

LAKES UNIT

Lakes Unit Budget by Unit/Park Location, continued

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
LAKES UNIT						
Tassajara Creek Trail						
Budget 2017	\$ -	\$ 2,260	\$ 600	\$ -	\$ -	\$ 2,860
Budget 2018	\$ -	\$ 2,260	\$ 600	\$ -	\$ -	\$ 2,860
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Lakes Unit						
Budget 2017	\$ 5,719,150	\$ 442,340	\$ 665,340	\$ -	\$ 46,800	\$ 6,873,630
Budget 2018	\$ 6,292,730	\$ 409,340	\$ 737,800	\$ 67,000	\$ 46,800	\$ 7,553,670
% Change	10.0%	-7.5%	10.9%	0.0%	0.0%	9.9%

OPERATIONS DIVISION- PARK OPERATIONS

PARKLAND UNIT

PARKLAND UNIT SERVICE DESCRIPTION & BUDGET

Parkland staff allocate resources to operate and maintain parks, trails, and the Botanic Garden safely and efficiently for public use. They achieve a high standard of safety, cleanliness, and maintenance of park facilities. Staff undertake vegetation management projects and practices to support the Tree Hazard Assessment and Wildland Vegetation Management Programs. They implement the District's Good Neighbor Policy to maintain positive relationships with adjacent property owners. They administer operating agreements for twelve concessions and work to ensure compliance with agreements to guarantee high level of service to the public. Communication with the public is a priority. Staff keep information panels updated with relevant material, and respond quickly to phone calls, letters, and e-mails. They develop strategies with the Unit's Park Supervisors to implement ADA upgrades. Staff are aware of District sustainability goals, and implement sustainable work practices.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 4,682,872	\$ 4,957,710	\$ 5,066,030	\$ 5,485,360	8.3%
Supplies	260,895	343,830	251,530	261,460	3.9%
Services	457,881	510,650	498,240	490,160	-1.6%
Equipment	-	212,759	-	-	0.0%
Intra-District Charges	16,000	12,000	30,070	31,610	5.1%
Subtotal	\$ 5,417,648	\$ 6,036,948	\$ 5,845,870	\$ 6,268,590	7.2%
PROJECT BUDGET:					
Personnel Services	\$ 20,097	\$ 34,381	\$ 31,030	\$ 38,860	25.2%
Supplies	2,430	6,794	-	-	0.0%
Services	16,875	53,240	-	-	0.0%
Capital Outlay/Equip	40,932	-	-	-	0.0%
Subtotal	\$ 80,334	\$ 94,415	\$ 31,030	\$ 38,860	25.2%
Total Operating/Project	\$ 5,497,982	\$ 6,131,363	\$ 5,876,900	\$ 6,307,450	7.3%
DEPARTMENTS:					
Parklands	\$ 5,497,982	\$ 6,131,363	\$ 5,876,900	\$ 6,307,450	7.3%
Total	\$ 5,497,982	\$ 6,131,363	\$ 5,876,900	\$ 6,307,450	7.3%
FUNDING SOURCES:					
101 General Fund	\$ 5,083,225	\$ 5,733,816	\$ 5,502,470	\$ 5,894,630	7.1%
220 Two County LLD	334,423	303,132	343,400	373,960	8.9%
333 Capital	43,723	53,369	-	-	0.0%
336 OTA Projects	36,611	41,046	31,030	38,860	25.2%
Total	\$ 5,497,982	\$ 6,131,363	\$ 5,876,900	\$ 6,307,450	7.3%
STAFFING:					
Regular/Permanent	40.950	41.700	42.200	42.200	-
Seasonal/Temporary	2.785	2.785	2.885	2.885	-
Total	43.735	44.485	45.085	45.085	-

**OPERATIONS DIVISION-
PARK OPERATIONS**

PARKLAND UNIT

Parkland Unit Budget by Unit/Park Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
PARKLAND UNIT						
Administrative						
Budget 2017	\$ 309,090	\$ 3,100	\$ 3,140	\$ -	\$ 30,070	\$ 345,400
Budget 2018	\$ 323,110	\$ 3,100	\$ 3,140	\$ -	\$ 31,610	\$ 360,960
% Change	4.5%	0.0%	0.0%	0.0%	5.1%	4.5%
Anthony Chabot Regional Park						
Budget 2017	\$ 1,041,690	\$ 73,990	\$ 102,590	\$ -	\$ -	\$ 1,218,270
Budget 2018	\$ 1,144,040	\$ 85,240	\$ 95,350	\$ -	\$ -	\$ 1,324,630
% Change	9.8%	15.2%	-7.1%	0.0%	0.0%	8.7%
Botanic Garden						
Budget 2017	\$ 815,980	\$ 23,460	\$ 28,080	\$ -	\$ -	\$ 867,520
Budget 2018	\$ 900,550	\$ 23,460	\$ 19,500	\$ -	\$ -	\$ 943,510
% Change	10.4%	0.0%	-30.6%	0.0%	0.0%	8.8%
Leona Canyon						
Budget 2017	\$ -	\$ 3,180	\$ -	\$ -	\$ -	\$ 3,180
Budget 2018	\$ -	\$ 3,180	\$ -	\$ -	\$ -	\$ 3,180
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Redwood Regional Park						
Budget 2017	\$ 600,260	\$ 37,140	\$ 39,020	\$ -	\$ -	\$ 676,420
Budget 2018	\$ 654,060	\$ 32,520	\$ 44,380	\$ -	\$ -	\$ 730,960
% Change	9.0%	-12.4%	13.7%	0.0%	0.0%	8.1%
Sibley/Claremont/Huckleberry Regional Preserves						
Budget 2017	\$ 559,640	\$ 26,880	\$ 21,430	\$ -	\$ -	\$ 607,950
Budget 2018	\$ 607,010	\$ 25,680	\$ 24,490	\$ -	\$ -	\$ 657,180
% Change	8.5%	-4.5%	14.3%	0.0%	0.0%	8.1%
Tilden Regional Park						
Budget 2017	\$ 1,194,820	\$ 58,350	\$ 272,160	\$ -	\$ -	\$ 1,525,330
Budget 2018	\$ 1,300,460	\$ 61,350	\$ 265,520	\$ -	\$ -	\$ 1,627,330
% Change	8.8%	5.1%	-2.4%	0.0%	0.0%	6.7%
Wildcat Canyon/Alvarado Regional Parks						
Budget 2017	\$ 575,580	\$ 25,430	\$ 31,820	\$ -	\$ -	\$ 632,830
Budget 2018	\$ 594,990	\$ 26,930	\$ 37,780	\$ -	\$ -	\$ 659,700
% Change	3.4%	5.9%	18.7%	0.0%	0.0%	4.2%
Total Parkland Unit						
Budget 2017	\$ 5,097,060	\$ 251,530	\$ 498,240	\$ -	\$ 30,070	\$ 5,876,900
Budget 2018	\$ 5,524,220	\$ 261,460	\$ 490,160	\$ -	\$ 31,610	\$ 6,307,450
% Change	8.4%	3.9%	-1.6%	0.0%	5.1%	7.3%

**OPERATIONS DIVISION-
PARK OPERATIONS**

RECREATION AREAS UNIT

RECREATION AREAS UNIT SERVICE DESCRIPTION & BUDGET

The Unit promotes increased customer satisfaction and loyalty through efficient and effective park operations. The Unit provides outstanding customer service in all aspects of park operations through public contacts that result in satisfied park visitors. The Unit operates and maintains park facilities at the highest standards for public use within available resources and manages the District's "Good Neighbor" policy to maintain positive relations with adjacent property owners and outside agencies. Concessionaire agreements are managed to ensure a high quality of customer service and maximum financial return to the District. The Unit enhances efficiency, productivity, and self-esteem through training and team building techniques; and ensures that work sites are clean, safe, secure, and functional for staff efficiency.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 4,603,127	\$ 4,759,753	\$ 4,805,170	\$ 5,296,660	10.2%
Supplies	372,438	415,274	415,940	465,170	11.8%
Services	654,725	731,931	666,760	675,140	1.3%
Equipment	-	-	-	35,000	0.0%
Intra-District Charges	25,970	21,400	25,380	25,380	0.0%
Subtotal	\$ 5,656,260	\$ 5,928,358	\$ 5,913,250	\$ 6,497,350	9.9%
PROJECT BUDGET:					
Supplies	\$ 14,235		\$ -	\$ -	0.0%
Services	-	15,239	-	25,570	0.0%
Capital Outlay/Equip	-	-	130,000	-	-100.0%
Subtotal	\$ 14,235	\$ 15,239	\$ 130,000	\$ 25,570	-80.3%
Total Operating/Project	\$ 5,670,495	\$ 5,943,597	\$ 6,043,250	\$ 6,522,920	7.9%
DEPARTMENTS:					
Recreation Areas	\$ 5,670,495	\$ 5,943,597	\$ 6,043,250	\$ 6,522,920	7.9%
Total	\$ 5,670,495	\$ 5,943,597	\$ 6,043,250	\$ 6,522,920	7.9%
FUNDING SOURCES:					
101 General Fund	\$ 5,614,295	\$ 5,902,170	\$ 5,853,850	\$ 6,471,170	10.5%
222 Five Canyon Zone	41,965	26,188	59,400	26,180	-55.9%
333 Capital	-	-	130,000	-	-100.0%
336 OTA Projects	14,235	15,239	-	25,570	0.0%
Total	\$ 5,670,495	\$ 5,943,597	\$ 6,043,250	\$ 6,522,920	7.9%
STAFFING:					
Regular/Permanent	37.83	38.83	38.83	39.33	0.50
Seasonal/Temporary	5.117	5.117	5.117	5.117	-
Total	42.947	43.947	43.947	44.447	0.500

**OPERATIONS DIVISION-
PARK OPERATIONS**

RECREATION AREAS UNIT

Recreation Areas Budget by Unit/Park Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
RECREATION AREAS UNIT						
Administrative						
Budget 2017	\$ 309,040	\$ 3,440	\$ 6,920	\$ -	\$ 25,380	\$ 344,780
Budget 2018	\$ 340,550	\$ 3,440	\$ 9,920	\$ -	\$ 25,380	\$ 379,290
% Change	10.2%	0.0%	43.4%	0.0%	0.0%	10.0%
Alternative Work Program Supervisor						
Budget 2017	\$ 116,850	\$ 5,000	\$ 7,000	\$ -	\$ -	\$ 128,850
Budget 2018	\$ 127,430	\$ 5,000	\$ 7,360	\$ -	\$ -	\$ 139,790
% Change	9.1%	0.0%	5.1%	0.0%	0.0%	8.5%
Cull Canyon Regional Recreation Area						
Budget 2017	\$ 509,060	\$ 46,520	\$ 70,660	\$ -	\$ -	\$ 626,240
Budget 2018	\$ 619,660	\$ 51,420	\$ 71,020	\$ -	\$ -	\$ 742,100
% Change	21.7%	10.5%	0.5%	0.0%	0.0%	18.5%
Contra Loma Regional Park						
Budget 2017	\$ 1,104,230	\$ 128,340	\$ 153,000	\$ -	\$ -	\$ 1,385,570
Budget 2018	\$ 1,198,430	\$ 137,670	\$ 153,360	\$ -	\$ -	\$ 1,489,460
% Change	8.5%	7.3%	0.2%	0.0%	0.0%	7.5%
Diablo Foothills Regional Park						
Budget 2017	\$ 497,200	\$ 37,650	\$ 50,810	\$ -	\$ -	\$ 585,660
Budget 2018	\$ 500,120	\$ 37,650	\$ 51,170	\$ -	\$ -	\$ 588,940
% Change	0.6%	0.0%	0.7%	0.0%	0.0%	0.6%
Don Castro Regional Recreation Area						
Budget 2017	\$ 562,650	\$ 70,110	\$ 90,210	\$ -	\$ -	\$ 722,970
Budget 2018	\$ 616,880	\$ 105,110	\$ 90,570	\$ 35,000	\$ -	\$ 847,560
% Change	9.6%	49.9%	0.4%	0.0%	0.0%	17.2%
Kennedy Grove Regional Recreation Area						
Budget 2017	\$ 412,960	\$ 28,780	\$ 38,670	\$ 130,000	\$ -	\$ 610,410
Budget 2018	\$ 461,810	\$ 28,780	\$ 64,600	\$ -	\$ -	\$ 555,190
% Change	11.8%	0.0%	67.1%	-100.0%	0.0%	-9.0%
Roberts Regional Recreation Area						
Budget 2017	\$ 621,970	\$ 50,900	\$ 85,730	\$ -	\$ -	\$ 758,600
Budget 2018	\$ 712,780	\$ 50,900	\$ 86,090	\$ -	\$ -	\$ 849,770
% Change	14.6%	0.0%	0.4%	0.0%	0.0%	12.0%
Temescal Regional Recreation Area						
Budget 2017	\$ 671,210	\$ 45,200	\$ 163,760	\$ -	\$ -	\$ 880,170
Budget 2018	\$ 719,000	\$ 45,200	\$ 166,620	\$ -	\$ -	\$ 930,820
% Change	7.1%	0.0%	1.7%	0.0%	0.0%	5.8%
Total Recreation Areas Unit						
Budget 2017	\$ 4,805,170	\$ 415,940	\$ 666,760	\$ 130,000	\$ 25,380	\$ 6,043,250
Budget 2018	\$ 5,296,660	\$ 465,170	\$ 700,710	\$ 35,000	\$ 25,380	\$ 6,522,920
% Change	10.2%	11.8%	5.1%	-73.1%	0.0%	7.9%

OPERATIONS DIVISION- PARK OPERATIONS

DELTA UNIT

DELTA UNIT SERVICE DESCRIPTION & BUDGET

Delta Unit staff are highly motivated and dedicated, and provide the public with a safe and well-maintained trail system thus enhancing their experience along the 100 miles of multi-use Regional Trails. The Unit utilizes Measure J and other available funding to make repairs in specific areas and maintain the trail system to the highest safety standards. They monitor the many operating agreements with other agencies to ensure that regulatory practices and operating agreements conditions are followed, thereby ensuring public safety and providing the highest level of service to the public. They maintain regular contact with the Sheriff's Alternative Work Program (AWP) staff in Alameda and Contra Costa Counties to provide unskilled labor on a variety of project work, which frees park staff to focus attention on the daily operations of the Regional Trails and other District parks.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 3,454,833	\$ 3,607,301	\$ 3,826,510	\$ 4,198,710	9.7%
Supplies	237,568	234,706	264,000	288,000	9.1%
Services	445,947	449,693	622,030	633,690	1.9%
Equipment	80,774	-	80,000	31,900	-60.1%
Intra-District Charges	24,530	32,760	32,760	24,770	-24.4%
Subtotal	\$ 4,243,653	\$ 4,324,459	\$ 4,825,300	\$ 5,177,070	7.3%
PROJECT BUDGET:					
Personnel Services	\$ 34,240	\$ -	\$ -	\$ -	0.0%
Capital Outlay/Equip	32,017	-	-	-	0.0%
Subtotal	\$ 66,257	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 4,309,910	\$ 4,324,459	\$ 4,825,300	\$ 5,177,070	7.3%
DEPARTMENTS:					
Reg Trails/Alt Work Programs	\$ 4,309,910	\$ 4,324,459	\$ 4,825,300	\$ 5,177,070	7.3%
Total	\$ 4,309,910	\$ 4,324,459	\$ 4,825,300	\$ 5,177,070	
FUNDING SOURCES:					
101 General Fund	\$ 2,326,446	\$ 2,352,374	\$ 2,564,670	\$ 2,876,170	12.1%
220 Two County LLD	1,483,684	1,505,559	1,709,820	1,800,640	5.3%
221 ECCC LLD	433,523	466,526	470,810	500,260	6.3%
333 Capital	66,257	-	-	-	0.0%
554 Major Equip Replacement	-	-	80,000	-	-100.0%
Total	\$ 4,309,910	\$ 4,324,459	\$ 4,825,300	\$ 5,177,070	7.3%
STAFFING:					
Regular/Permanent	31.22	31.22	31.27	32.27	1.00
Seasonal/Temporary	0.75	0.75	0.75	0.75	-
Total	31.97	31.97	32.02	33.02	1.00

**OPERATIONS DIVISION-
PARK OPERATIONS**

DELTA UNIT

Delta Unit Budget by Park / Trail Location

Unit/Location	Personnel						Total
	Services	Supplies	Services	Equipment	Inter-Agency		
DELTA UNIT							
Administrative							
Budget 2017	\$ 294,790	\$ 7,650	\$ 304,590	\$ -	\$ 32,760	\$	639,790
Budget 2018	\$ 333,260	\$ 8,650	\$ 326,090	\$ -	\$ 24,770	\$	692,770
% Change	13.0%	13.1%	7.1%	0.0%	-24.4%		8.3%
Alternative Work Program - Alameda County							
Budget 2017	\$ 120,400	\$ 5,030	\$ 3,160	\$ -	\$ -	\$	128,590
Budget 2018	\$ 131,060	\$ 5,030	\$ 3,160	\$ -	\$ -	\$	139,250
% Change	8.9%	0.0%	0.0%	0.0%	0.0%		8.3%
Alternative Work Program - Contra Costa County							
Budget 2017	\$ 120,300	\$ 6,430	\$ 1,330	\$ -	\$ -	\$	128,060
Budget 2018	\$ 131,360	\$ 6,430	\$ 2,050	\$ -	\$ -	\$	139,840
% Change	9.2%	0.0%	54.1%	0.0%	0.0%		9.2%
Antioch-Oakley Regional Shoreline							
Budget 2017	\$ 122,010	\$ 26,070	\$ 28,650	\$ -	\$ -	\$	176,730
Budget 2018	\$ 132,470	\$ 26,070	\$ 28,650	\$ -	\$ -	\$	187,190
% Change	8.6%	0.0%	0.0%	0.0%	0.0%		5.9%
Bay Point Regional Shoreline							
Budget 2017	\$ 91,240	\$ 6,950	\$ 4,120	\$ -	\$ -	\$	102,310
Budget 2018	\$ 99,200	\$ 6,950	\$ 4,120	\$ -	\$ -	\$	110,270
% Change	8.7%	0.0%	0.0%	0.0%	0.0%		7.8%
Big Break Regional Shoreline							
Budget 2017	\$ 237,720	\$ 41,350	\$ 78,630	\$ -	\$ -	\$	357,700
Budget 2018	\$ 258,690	\$ 41,350	\$ 78,630	\$ -	\$ -	\$	378,670
% Change	8.8%	0.0%	0.0%	0.0%	0.0%		5.9%
Briones Regional Park							
Budget 2017	\$ 625,150	\$ 52,130	\$ 58,320	\$ -	\$ -	\$	735,600
Budget 2018	\$ 686,790	\$ 45,130	\$ 33,680	\$ -	\$ -	\$	765,600
% Change	9.9%	-13.4%	-42.2%	0.0%	0.0%		4.1%
CA State Riding & Hiking Trail							
Budget 2017	\$ -	\$ 1,210	\$ -	\$ -	\$ -	\$	1,210
Budget 2018	\$ -	\$ 1,210	\$ -	\$ -	\$ -	\$	1,210
% Change	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%
Carquinez Strait Regional Shoreline							
Budget 2017	\$ 358,180	\$ 12,770	\$ 16,770	\$ -	\$ -	\$	387,720
Budget 2018	\$ 380,310	\$ 12,770	\$ 16,770	\$ -	\$ -	\$	409,850
% Change	6.2%	0.0%	0.0%	0.0%	0.0%		5.7%
Concord Hills							
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$	-
Budget 2018	\$ 57,110	\$ 25,000	\$ -	\$ 31,900	\$ -	\$	114,010
% Change	0	0	0	0	0		0

**OPERATIONS DIVISION-
PARK OPERATIONS**

DELTA UNIT

Delta Unit Budget by Unit/Park Location, continued

Unit/Location	Personnel						Total
	Services	Supplies	Services	Equipment	Inter-Agency		
Contra Costa Trails							
Budget 2017	\$ 871,530	\$ 42,150	\$ 19,160	\$ 80,000	\$ -	\$ -	\$ 1,012,840
Budget 2018	\$ 943,880	\$ 42,150	\$ 19,520	\$ -	\$ -	\$ -	\$ 1,005,550
% Change	8.3%	0.0%	1.9%	-100.0%	0.0%	0.0%	-0.7%
Crockett Hills Regional Park							
Budget 2017	\$ 105,040	\$ 5,740	\$ 5,330	\$ -	\$ -	\$ -	\$ 116,110
Budget 2018	\$ 114,610	\$ 5,740	\$ 5,330	\$ -	\$ -	\$ -	\$ 125,680
% Change	9.1%	0.0%	0.0%	0.0%	0.0%	0.0%	8.2%
Delta Access							
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ -	\$ 5,000	\$ 13,000	\$ -	\$ -	\$ -	\$ 18,000
% Change	0	0	0	0	0	0	0
Delta de Anza Trail							
Budget 2017	\$ 18,220	\$ 5,020	\$ 5,710	\$ -	\$ -	\$ -	\$ 28,950
Budget 2018	\$ 19,470	\$ 5,020	\$ 5,710	\$ -	\$ -	\$ -	\$ 30,200
% Change	6.9%	0.0%	0.0%	0.0%	0.0%	0.0%	4.3%
East Contra Costa Trails							
Budget 2017	\$ 499,150	\$ 21,790	\$ 25,520	\$ -	\$ -	\$ -	\$ 546,460
Budget 2018	\$ 516,620	\$ 21,790	\$ 25,880	\$ -	\$ -	\$ -	\$ 564,290
% Change	3.5%	0.0%	1.4%	0.0%	0.0%	0.0%	3.3%
Marsh Creek Trail							
Budget 2017	\$ -	\$ 3,240	\$ -	\$ -	\$ -	\$ -	\$ 3,240
Budget 2018	\$ -	\$ 3,240	\$ -	\$ -	\$ -	\$ -	\$ 3,240
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
(Radke) Martinez Regional Shoreline							
Budget 2017	\$ 362,780	\$ 20,610	\$ 59,910	\$ -	\$ -	\$ -	\$ 443,300
Budget 2018	\$ 393,880	\$ 20,610	\$ 60,270	\$ -	\$ -	\$ -	\$ 474,760
% Change	8.6%	0.0%	0.6%	0.0%	0.0%	0.0%	7.1%
Iron Horse Trail							
Budget 2017	\$ -	\$ 3,000	\$ 8,310	\$ -	\$ -	\$ -	\$ 11,310
Budget 2018	\$ -	\$ 3,000	\$ 8,310	\$ -	\$ -	\$ -	\$ 11,310
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Water Bird Regional Preserve							
Budget 2017	\$ -	\$ 2,860	\$ 2,520	\$ -	\$ -	\$ -	\$ 5,380
Budget 2018	\$ -	\$ 2,860	\$ 2,520	\$ -	\$ -	\$ -	\$ 5,380
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Delta Unit							
Budget 2017	\$ 3,826,510	\$ 264,000	\$ 622,030	\$ 80,000	\$ 32,760	\$ -	\$ 4,825,300
Budget 2018	\$ 4,198,710	\$ 288,000	\$ 633,690	\$ 31,900	\$ 24,770	\$ -	\$ 5,177,070
% Change	9.7%	9.1%	1.9%	-60.1%	-24.4%	0.0%	7.3%

OPERATIONS DIVISION- PARK OPERATIONS

SHORELINE UNIT

SHORELINE UNIT SERVICE DESCRIPTION & BUDGET

The Shoreline Unit strives to maintain parks to the highest standard by setting expectations and following through with staff. Coordinating equipment, materials, and resources encourages sharing of knowledge and experience, which results in greater efficiency and safe, well maintained facilities. The Shoreline Unit seeks to ensure satisfied park visitors through outstanding customer service in all aspects of daily operation. Current information is provided to park visitors via employee contacts, information panels, and brochures. Staff monitors operating agreements with California State Parks, Department of Fish and Wildlife, Waste Management, cities, counties and agencies that encompass the parks, and both commercial and private park neighbors.

The Shoreline Unit management team participates in BCDC's Adapting to Rising Tides project to learn and give input on the impacts of future sea-level rise. Staff trains with other agencies twice annually to maintain proficiency in oil spill boom deployment. They also participate in oil spill drills sponsored by the California Department of Fish & Wildlife Office of Spill Prevention and Response (OSPR), the United States Coast Guard, and refineries that are located near our parks. Staff is proud of the many miles of Bay Trail maintained by the unit. Shoreline parks are important to the Bay Water Trail and we continually seek to add sites on the District's shoreline to the Trail. Staff works to improve greening and recycling efforts for park visitors and staff. The Park Supervisors collaborate with other District departments on projects involving cultural resources, water quality, wildlife protection, habitat enhancements, volunteer opportunities, and trails.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 4,028,800	\$ 4,025,488	\$ 4,200,300	\$ 4,663,570	11.0%
Supplies	241,839	225,252	398,890	304,170	-23.7%
Services	458,660	525,250	579,510	748,510	29.2%
Equipment	32,081	86,827	30,000	102,250	240.8%
Intra-District Charges	75,230	89,900	98,960	114,330	15.5%
Subtotal	\$ 4,836,611	\$ 4,952,717	\$ 5,307,660	\$ 5,932,830	11.8%
PROJECT BUDGET:					
Personnel Services	\$ 311,926	\$ 362,798	\$ 419,640	\$ 442,640	5.5%
Supplies	25,755	15,704	-	-	0.0%
Services	30,855	31,942	35,000	125,170	257.6%
Capital Outlay/Equip	1,833	5,218	-	-	0.0%
Subtotal	\$ 370,368	\$ 415,662	\$ 454,640	\$ 567,810	24.9%
Total Operating/Project	\$ 5,206,979	\$ 5,368,379	\$ 5,762,300	\$ 6,500,640	12.8%
UNIT:					
Shoreline	\$ 5,206,979	\$ 5,368,379	\$ 5,762,300	\$ 6,500,640	12.8%
Total	\$ 5,206,979	\$ 5,368,379	\$ 5,762,300	\$ 6,500,640	12.8%
FUNDING SOURCES:					
101 General Fund	\$ 4,498,405	\$ 4,596,356	\$ 4,957,220	\$ 5,457,940	10.1%
220 Two County LLD	314,640	325,553	321,560	371,120	15.4%
258 McLaughlin Eastshore State	23,565	30,808	28,880	36,770	27.3%
333 Capital	1,833	5,218	-	-	0.0%
336 OTA Projects	368,535	410,444	454,640	567,810	24.9%
554 Major Equip Replacement	-	-	-	67,000	0.0%
Total	\$ 5,206,979	\$ 5,368,379	\$ 5,762,300	\$ 6,500,640	12.8%
STAFFING:					
Regular/Permanent	36.75	36.85	38.60	39.60	1.00
Seasonal/Temporary	1.07	1.07	1.27	1.27	-
Total	37.82	37.92	39.87	40.87	1.00

**OPERATIONS DIVISION-
PARK OPERATIONS**

SHORELINE UNIT

Shoreline Unit Budget by Park Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
SHORELINE UNIT						
Administrative						
Budget 2017	\$ 303,830	\$ 3,940	\$ 8,740	\$ -	\$ 98,960	\$ 415,470
Budget 2018	\$ 324,720	\$ 3,940	\$ 8,740	\$ -	\$ 114,330	\$ 451,730
% Change	6.9%	0.0%	0.0%	0.0%	15.5%	8.7%
Bridge Yard Building						
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Crown Regional Shoreline						
Budget 2017	\$ 979,380	\$ 44,620	\$ 163,020	\$ -	\$ -	\$ 1,187,020
Budget 2018	\$ 1,121,570	\$ 69,620	\$ 163,380	\$ 35,250	\$ -	\$ 1,389,820
% Change	14.5%	56.0%	0.2%	0.0%	0.0%	17.1%
Eastshore State Park						
Budget 2017	\$ 322,950	\$ 99,720	\$ 36,540	\$ 30,000	\$ -	\$ 489,210
Budget 2018	\$ 339,870	\$ 21,500	\$ 54,540	\$ -	\$ -	\$ 415,910
% Change	5.2%	-78.4%	49.3%	-100.0%	0.0%	-15.0%
Hayward Regional Shoreline						
Budget 2017	\$ 483,980	\$ 20,950	\$ 30,170	\$ -	\$ -	\$ 535,100
Budget 2018	\$ 526,820	\$ 20,950	\$ 30,530	\$ -	\$ -	\$ 578,300
% Change	8.9%	0.0%	1.2%	0.0%	0.0%	8.1%
Martin Luther King Jr. Regional Shoreline						
Budget 2017	\$ 800,300	\$ 35,280	\$ 89,330	\$ -	\$ -	\$ 924,910
Budget 2018	\$ 858,650	\$ 35,280	\$ 94,820	\$ -	\$ -	\$ 988,750
% Change	7.3%	0.0%	6.1%	0.0%	0.0%	6.9%
Miller/Knox Regional Shoreline						
Budget 2017	\$ 690,160	\$ 19,050	\$ 129,910	\$ -	\$ -	\$ 839,120
Budget 2018	\$ 752,000	\$ 21,050	\$ 153,270	\$ 67,000	\$ -	\$ 993,320
% Change	9.0%	10.5%	18.0%	0.0%	0.0%	18.4%
Oyster Bay Regional Shoreline						
Budget 2017	\$ 241,010	\$ 9,400	\$ 14,110	\$ -	\$ -	\$ 264,520
Budget 2018	\$ 261,970	\$ 9,400	\$ 14,110	\$ -	\$ -	\$ 285,480
% Change	8.7%	0.0%	0.0%	0.0%	0.0%	7.9%
Point Isabel Regional Shoreline						
Budget 2017	\$ -	\$ 57,460	\$ 46,570	\$ -	\$ -	\$ 104,030
Budget 2018	\$ -	\$ 57,460	\$ 46,570	\$ -	\$ -	\$ 104,030
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Point Pinole Regional Shoreline						
Budget 2017	\$ 798,330	\$ 108,140	\$ 91,620	\$ -	\$ -	\$ 998,090
Budget 2018	\$ 920,610	\$ 64,640	\$ 153,220	\$ -	\$ -	\$ 1,138,470
% Change	15.3%	-40.2%	67.2%	0.0%	0.0%	14.1%

**OPERATIONS DIVISION-
PARK OPERATIONS**

SHORELINE UNIT

Shoreline Unit Budget by Park Location, continued

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
SHORELINE UNIT						
San Pablo Bay Regional Shoreline						
Budget 2017	\$ -	\$ 330	\$ 4,500	\$ -	\$ -	\$ 4,830
Budget 2018	\$ -	\$ 330	\$ 4,500	\$ -	\$ -	\$ 4,830
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Shoreline Unit						
Budget 2017	\$ 4,619,940	\$ 398,890	\$ 614,510	\$ 30,000	\$ 98,960	\$ 5,762,300
Budget 2018	\$ 5,106,210	\$ 304,170	\$ 873,680	\$ 102,250	\$ 114,330	\$ 6,500,640
% Change	10.5%	-23.7%	42.2%	240.8%	15.5%	12.8%

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INTERPRETIVE / RECREATION SERVICES DEPARTMENT

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 7,532,449	\$ 7,960,559	\$ 8,507,510	\$ 9,478,140	11.4%
Supplies	427,811	455,322	510,040	539,970	5.9%
Services	851,571	1,006,863	1,256,080	1,316,040	4.8%
Intra-District Charges	4,820	20,000	24,000	29,970	24.9%
Subtotal	\$ 8,824,385	\$ 9,476,374	\$ 10,372,030	\$ 11,364,120	9.6%
PROJECT BUDGET:					
Personnel Services	\$ 187,745	\$ 201,708	\$ 240,650	\$ 240,310	-0.1%
Supplies	8,264	3,992	-	-	0.0%
Services	8,651	11,463	600,000	-	-100.0%
Capital Outlay/Equip	-	552	200,000	-	-100.0%
Subtotal	\$ 204,659	\$ 217,715	\$ 1,040,650	\$ 240,310	-76.9%
Total Operating/Project	\$ 9,029,044	\$ 9,694,089	\$ 11,412,680	\$ 11,604,430	1.7%
UNITS:					
Administration	\$ 9,029,044	\$ 698,382	\$ 989,360	\$ 872,310	-11.8%
Southeast Region	-	4,793,484	5,857,810	5,834,310	-0.4%
Northwest Region	-	4,202,224	4,565,510	4,897,810	7.3%
Total	\$ 9,029,044	\$ 9,694,089	\$ 11,412,680	\$ 11,604,430	1.7%
FUNDING SOURCES:					
101 General Fund	\$ 8,822,385	\$ 9,469,374	\$ 10,365,030	\$ 11,357,120	9.6%
255 MLK Jr Program	2,000	7,000	7,000	7,000	0.0%
333 Capital	-	552	200,000	-	-100.0%
336 OTA Projects	204,659	217,163	840,650	240,310	-71.4%
Total	\$ 9,029,044	\$ 9,694,089	\$ 11,412,680	\$ 11,604,430	1.7%
STAFFING:					
Regular/Permanent	59.500	61.500	63.500	64.750	1.25
Seasonal/Temporary	18.721	19.521	20.171	23.751	3.580
Total	78.221	81.021	83.671	88.501	4.830

**OPERATIONS DIVISION-
INTERPRETIVE & RECREATION**

ADMINISTRATION

INTERPRETIVE & RECREATION ADMINISTRATIVE SERVICES UNIT SERVICE DESCRIPTION

The Department seeks to produce outstanding environmental education programs and outdoor activities through direct services and significant community outreach. It is also responsible for self-guided learning experiences through interpretive publications, wayside panels, and visitor center exhibits. Staff provides support for the District's mission of educating the public about natural and cultural resources, ecological dependence, environmental responsibility, and healthy recreational uses of parklands. The Department continues to develop programs to increase public awareness of the East Bay Regional Park District.

INTERPRETIVE & RECREATION ADMIN SERVICES UNIT BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 482,911	\$ 511,838	\$ 522,180	\$ 580,770	11.2%
Supplies	14,131	28,328	29,220	38,670	32.3%
Services	46,774	104,586	213,960	222,900	4.2%
Equipment	7,735	33,630	-	-	0.0%
Intra-District Charges	4,820	20,000	24,000	29,970	24.9%
Subtotal	\$ 556,371	\$ 698,382	\$ 789,360	\$ 872,310	10.5%
PROJECT BUDGET:					
Capital Outlay/Equip	-	-	200,000.00	-	-100.0%
Subtotal	\$ -	\$ -	\$ 200,000	\$ -	-100.0%
Total Operating/Project	\$ 556,371	\$ 698,382	\$ 989,360	\$ 872,310	-11.8%
UNIT:					
Administration	\$ 556,371	\$ 698,382	\$ 989,360	\$ 872,310	-11.8%
Total	\$ 556,371	\$ 698,382	\$ 989,360	\$ 872,310	
FUNDING SOURCES:					
101 General Fund	\$ 554,371	\$ 691,382	\$ 782,360	\$ 865,310	10.6%
255 MLK Jr Program	2,000	7,000	7,000	7,000	0.0%
333 Capital	-	-	200,000	-	-100.0%
Total	\$ 556,371	\$ 698,382	\$ 989,360	\$ 872,310	-11.8%
STAFFING:					
Regular/Permanent	3.00	3.00	3.00	3.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.18	0.18
Total	3.00	3.00	3.00	3.18	0.18

**OPERATIONS DIVISION-
INTERPRETIVE & RECREATION SERVICES**

SOUTHEAST UNIT

SOUTHEAST INTERPRETIVE & RECREATION SERVICES UNIT SERVICE DESCRIPTION

The Southeast Interpretive and Recreation Services Unit provides a wide range of programs and strives to be a leader in science education; offering park and field experiences for nearly 25,000 students of all ages and training opportunities for teachers by collaborating with school districts and educational organizations. Staff collects feedback from participants and incorporates new industry standards to maintain a rating of “highly satisfied” for interpretive and recreation programs as well as applies evaluation and assessment results towards program development. Docent coordinators enhance the Docent program to expand individual docent knowledge of over 100 docents, as well as enrich the visitor’s experience, and connect residents to new park experiences. The Unit also serves the needs of special populations and low-income residents as well as offering a variety of revenue generating programs and market-driven outdoor recreation for the general public.

SOUTHEAST INTERPRETIVE & RECREATION SERVICES BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 3,628,090	\$ 3,882,609	\$ 4,164,680	\$ 4,812,050	15.5%
Supplies	206,452	199,348	254,660	252,890	-0.7%
Services	603,687	698,748	764,070	769,370	0.7%
Equipment	-	-	74,400	-	-100.0%
Subtotal	\$ 4,438,229	\$ 4,780,705	\$ 5,257,810	\$ 5,834,310	11.0%
PROJECT BUDGET:					
Personnel Services	\$ 9,311	\$ 12,779	\$ -	\$ -	0.0%
Supplies	64	-	-	-	0.0%
Services	-	-	600,000	-	-100.0%
Subtotal	\$ 9,375	\$ 12,779	\$ 600,000	\$ -	-100.0%
Total Operating/Project	\$ 4,447,604	\$ 4,793,484	\$ 5,857,810	\$ 5,834,310	-0.4%
DEPARTMENTS:					
Southeast Region	\$ 4,447,604	\$ 4,793,484	\$ 5,857,810	\$ 5,834,310	-0.4%
Total	\$ 4,447,604	\$ 4,793,484	\$ 5,857,810	\$ 5,834,310	-0.4%
FUNDING SOURCES:					
101 General Fund	\$ 4,438,229	\$ 4,780,705	\$ 5,257,810	\$ 5,834,310	11.0%
336 OTA Projects	9,375	12,779	600,000	-	-100.0%
Total	\$ 4,447,604	\$ 4,793,484	\$ 5,857,810	\$ 5,834,310	-0.4%
STAFFING:					
Regular/Permanent	30.00	30.25	31.75	33.00	1.25
Seasonal/Temporary	7.413	7.163	8.163	10.663	2.500
Total	37.413	37.413	39.913	43.663	3.750

**OPERATIONS DIVISION-
INTERPRETIVE & RECREATION SERVICES**

SOUTHEAST UNIT

I & R Southeast Unit Budget by Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
INTERPRETIVE & RECREATION SERVICES DEPARTMENT						
SOUTHEAST UNIT						
Administrative						
Budget 2017	\$ 281,280	\$ 12,850	\$ 633,480	\$ -	\$ -	\$ 927,610
Budget 2018	\$ 316,380	\$ 12,850	\$ 33,480	\$ -	\$ -	\$ 362,710
% Change	12.5%	0.0%	-94.7%	0.0%	0.0%	-60.9%
Ardenwood Historic Farm Regional Preserve						
Budget 2017	\$ 1,551,300	\$ 86,000	\$ 376,180	\$ -	\$ -	\$ 2,013,480
Budget 2018	\$ 1,682,720	\$ 95,730	\$ 381,540	\$ -	\$ -	\$ 2,159,990
% Change	8.5%	11.3%	1.4%	0.0%	0.0%	7.3%
Big Break Visitor Center						
Budget 2017	\$ 537,710	\$ 31,650	\$ 49,160	\$ -	\$ -	\$ 618,520
Budget 2018	\$ 631,640	\$ 31,650	\$ 49,520	\$ -	\$ -	\$ 712,810
% Change	17.5%	0.0%	0.7%	0.0%	0.0%	15.2%
Black Diamond Mines Interpretive Center						
Budget 2017	\$ 709,350	\$ 21,540	\$ 31,340	\$ -	\$ -	\$ 762,230
Budget 2018	\$ 826,920	\$ 21,540	\$ 31,700	\$ -	\$ -	\$ 880,160
% Change	16.6%	0.0%	1.1%	0.0%	0.0%	15.5%
Sunol Interpretive Center						
Budget 2017	\$ 670,210	\$ 44,370	\$ 24,580	\$ 45,500	\$ -	\$ 784,660
Budget 2018	\$ 790,520	\$ 34,370	\$ 26,840	\$ -	\$ -	\$ 851,730
% Change	18.0%	-22.5%	9.2%	-100.0%	0.0%	8.5%
Community/Volunteer Program						
Budget 2017	\$ 187,740	\$ 49,440	\$ 16,950	\$ 28,900	\$ -	\$ 283,030
Budget 2018	\$ 202,620	\$ 47,940	\$ 17,310	\$ -	\$ -	\$ 267,870
% Change	7.9%	-3.0%	2.1%	-100.0%	0.0%	-5.4%
Park Express						
Budget 2017	\$ 227,090	\$ 8,810	\$ 232,380	\$ -	\$ -	\$ 468,280
Budget 2018	\$ 361,250	\$ 8,810	\$ 228,980	\$ -	\$ -	\$ 599,040
% Change	59.1%	0.0%	-1.5%	0.0%	0.0%	27.9%
Total Southeast Unit						
Budget 2017	\$ 4,164,680	\$ 254,660	\$ 1,364,070	\$ 74,400	\$ -	\$ 5,857,810
Budget 2018	\$ 4,812,050	\$ 252,890	\$ 769,370	\$ -	\$ -	\$ 5,834,310
% Change	15.5%	-0.7%	-43.6%	-100.0%	0.0%	-0.4%

**OPERATIONS DIVISION-
INTERPRETIVE & RECREATION SERVICES**

NORTHWEST UNIT

NORTHWEST INTERPRETIVE & RECREATION SERVICES UNIT SERVICE DESCRIPTION

The Northwest Interpretive and Recreation Services Unit provides a wide range of programs and strives to be a leader in science education; offering park and field experiences for over 36,000 students of all ages and training opportunities for teachers by collaborating with school districts and educational organizations. Staff collects feedback from participants and incorporates new industry standards to maintain a rating of “highly satisfied” for interpretive and recreation programs as well as applies evaluation and assessment results towards program development. Docent coordinators enhance the Docent program to expand individual docent knowledge of over 100 docents, as well as enrich the visitor’s experience, and connect residents to new park experiences. The Unit also serves the needs of special populations and low-income residents as well as offering a variety of revenue generating programs and market-driven outdoor recreation for the general public.

NORTHWEST INTERPRETIVE & RECREATION SERVICES UNIT BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 3,421,448	\$ 3,566,112	\$ 3,820,650	\$ 4,085,320	6.9%
Supplies	207,228	227,646	226,160	248,410	9.8%
Services	201,110	203,529	278,050	323,770	16.4%
Subtotal	\$ 3,829,785	\$ 3,997,287	\$ 4,324,860	\$ 4,657,500	7.7%
PROJECT BUDGET:					
Personnel Services	\$ 178,434	\$ 188,929	\$ 240,650	\$ 240,310	-0.1%
Supplies	8,199	3,992	-	-	0.0%
Services	8,651	11,463	-	-	0.0%
Capital Outlay/Equip	-	552	-	-	0.0%
Subtotal	\$ 195,284	\$ 204,936	\$ 240,650	\$ 240,310	-0.1%
Total Operating/Project	\$ 4,025,069	\$ 4,202,224	\$ 4,565,510	\$ 4,897,810	7.3%
DEPARTMENTS:					
Northwest Region	\$ 4,025,069	\$ 4,202,224	\$ 4,565,510	\$ 4,897,810	7.3%
Total	\$ 4,025,069	\$ 4,202,224	\$ 4,565,510	\$ 4,897,810	
FUNDING SOURCES:					
101 General Fund	\$ 3,829,785	\$ 3,997,287	\$ 4,324,860	\$ 4,657,500	7.7%
333 Capital	-	552	-	-	0.0%
336 OTA Projects	195,284	204,384	240,650	240,310	-0.1%
Total	\$ 4,025,069	\$ 4,202,224	\$ 4,565,510	\$ 4,897,810	7.3%
STAFFING:					
Regular/Permanent	26.50	28.25	28.75	28.75	-
Seasonal/Temporary	11.3083	12.3583	12.0083	12.9083	0.90
Total	37.808	40.608	40.758	41.658	0.90

**OPERATIONS DIVISION-
INTERPRETIVE & RECREATION SERVICES**

NORTHWEST UNIT

Northwest I & R Unit Budget by Unit/Park Location

Unit/Location	Personnel						Total
	Services	Supplies	Services	Equipment	Inter-Agency		
INTERPRETIVE & RECREATION SERVICES DEPARTMENT							
NORTHWEST UNIT							
Administrative							
Budget 2017	\$ 180,620	\$ 12,590	\$ 39,310	\$ -	\$ -	\$ -	232,520
Budget 2018	\$ 200,260	\$ 2,290	\$ 54,610	\$ -	\$ -	\$ -	257,160
% Change	10.9%	-81.8%	38.9%	0.0%	0.0%	0.0%	10.6%
Outdoor Recreation							
Budget 2017	\$ 825,590	\$ 40,070	\$ 123,340	\$ -	\$ -	\$ -	989,000
Budget 2018	\$ 897,660	\$ 47,620	\$ 131,250	\$ -	\$ -	\$ -	1,076,530
% Change	8.7%	18.8%	6.4%	0.0%	0.0%	0.0%	8.9%
Tilden Nature Area Center							
Budget 2017	\$ 1,263,930	\$ 77,100	\$ 37,620	\$ -	\$ -	\$ -	1,378,650
Budget 2018	\$ 1,371,710	\$ 77,100	\$ 38,340	\$ -	\$ -	\$ -	1,487,150
% Change	8.5%	0.0%	1.9%	0.0%	0.0%	0.0%	7.9%
Crab Cove Interpretive Center							
Budget 2017	\$ 670,740	\$ 38,430	\$ 31,260	\$ -	\$ -	\$ -	740,430
Budget 2018	\$ 715,420	\$ 53,930	\$ 35,620	\$ -	\$ -	\$ -	804,970
% Change	6.7%	40.3%	13.9%	0.0%	0.0%	0.0%	8.7%
Coyote Hills Interpretive Center							
Budget 2017	\$ 659,240	\$ 35,130	\$ 36,570	\$ -	\$ -	\$ -	730,940
Budget 2018	\$ 694,180	\$ 35,670	\$ 44,690	\$ -	\$ -	\$ -	774,540
% Change	5.3%	1.5%	22.2%	0.0%	0.0%	0.0%	6.0%
Mobile Education Program							
Budget 2017	\$ 461,180	\$ 22,840	\$ 9,950	\$ -	\$ -	\$ -	493,970
Budget 2018	\$ 446,400	\$ 31,800	\$ 19,260	\$ -	\$ -	\$ -	497,460
% Change	-3.2%	39.2%	93.6%	0.0%	0.0%	0.0%	0.7%
Total Northwest Unit							
Budget 2017	\$ 4,061,300	\$ 226,160	\$ 278,050	\$ -	\$ -	\$ -	4,565,510
Budget 2018	\$ 4,325,630	\$ 248,410	\$ 323,770	\$ -	\$ -	\$ -	4,897,810
% Change	6.5%	9.8%	16.4%	0.0%	0.0%	0.0%	7.3%

BUSINESS SERVICES UNIT SERVICE DESCRIPTION & BUDGET

The Business Services Unit prepares requests for proposals, reviews proposals, selects operators, and negotiates new agreements with service providers, concessionaires, and security residents. These agreements, as well as renewal agreements, are reviewed by the Board Operations Committee and submitted for approval to the Board of Directors. This Unit works closely with Operations Division staff to provide support and training for park-based fee collection and customer service activities as well as budget preparation and analysis support. The Unit also works with other departments to provide excellent public use facilities within the District. The Unit also manages the reservable facilities, which include the Brazil Room, Fern Cottage, Martin Luther King Jr. Shoreline Center, Temescal Beach House and Camp Arroyo. In addition, provides customer service for camping, picnic, special event and facility reservations and program registration through the District's online registration system and reservations staff.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,119,871	\$ 2,245,797	\$ 2,302,560	\$ 2,582,280	12.1%
Supplies	50,346	71,097	67,030	67,030	0.0%
Services	270,318	407,723	371,490	367,290	-1.1%
Subtotal	\$ 2,440,535	\$ 2,724,617	\$ 2,741,080	\$ 3,016,600	10.1%
PROJECT BUDGET:					
Supplies	\$ 8,208	\$ 14,629	\$ -	\$ 15,000	0.0%
Services	22,068	-	-	-	0.0%
Subtotal	\$ 30,276	\$ 14,629	\$ -	\$ 15,000	0.0%
Total Operating/Project	\$ 2,470,811	\$ 2,739,246	\$ 2,741,080	\$ 3,031,600	10.6%
UNIT:					
Business Services	\$ 2,470,811	\$ 2,739,246	\$ 2,741,080	\$ 3,031,600	10.6%
Total	\$ 2,470,811	\$ 2,739,246	\$ 2,741,080	\$ 3,031,600	10.6%
FUNDING SOURCES:					
101 General Fund	\$ 2,440,535	\$ 2,724,617	\$ 2,741,080	\$ 3,016,600	10.1%
336 OTA Projects	30,276	14,629	-	15,000	0.0%
Total	\$ 2,470,811	\$ 2,739,246	\$ 2,741,080	\$ 3,031,600	10.6%
STAFFING:					
Regular/Permanent	17.25	18.25	19.00	20.00	1.00
Seasonal/Temporary	0.40	0.40	0.40	0.00	(0.40)
Total	17.65	18.65	19.40	20.00	0.60

Business Services Unit Budget by Unit/Location

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
BUSINESS SERVICES DEPARTMENT						
Administrative						
Budget 2017	\$ 472,640	\$ 23,330	\$ 99,780	\$ -	\$ -	\$ 595,750
Budget 2018	\$ 510,580	\$ 23,080	\$ 21,780	\$ -	\$ -	\$ 555,440
% Change	8.0%	-1.1%	-78.2%	0.0%	0.0%	-6.8%
Reservations						
Budget 2017	\$ 909,060	\$ 1,120	\$ 160,030	\$ -	\$ -	\$ 1,070,210
Budget 2018	\$ 1,089,740	\$ 16,370	\$ 183,830	\$ -	\$ -	\$ 1,289,940
% Change	19.9%	1361.6%	14.9%	0.0%	0.0%	20.5%
Recreation Facilities						
Budget 2017	\$ 920,860	\$ 42,580	\$ 111,680	\$ -	\$ -	\$ 1,075,120
Budget 2018	\$ 981,960	\$ 42,580	\$ 161,680	\$ -	\$ -	\$ 1,186,220
% Change	6.6%	0.0%	44.8%	0.0%	0.0%	10.3%
Total Business Services Department						
Budget 2017	\$ 2,302,560	\$ 67,030	\$ 371,490	\$ -	\$ -	\$ 2,741,080
Budget 2018	\$ 2,582,280	\$ 82,030	\$ 367,290	\$ -	\$ -	\$ 3,031,600
% Change	12.1%	22.4%	-1.1%	0.0%	0.0%	10.6%

MAINTENANCE & SKILLED TRADE DEPARTMENT

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 8,720,848	\$ 9,106,506	\$ 9,916,770	\$ 11,092,670	11.9%
Supplies	2,493,100	2,611,651	3,775,090	3,015,290	-20.1%
Services	1,357,412	1,393,597	1,871,970	3,446,950	84.1%
Equipment	766,028	744,986	462,010	1,340,610	190.2%
Intra-District Charges	165,450	289,430	305,100	281,340	-7.8%
Subtotal	\$ 13,502,838	\$ 14,146,169	\$ 16,330,940	\$ 19,176,860	17.4%
PROJECT BUDGET:					
Personnel Services	\$ 384,468	\$ 534,546	\$ 589,890	\$ 536,700	-9.0%
Supplies	210,194	496,336	29,900	130,000	334.8%
Services	1,596,414	1,799,203	1,322,700	400,000	-69.8%
Capital Outlay/Equip	986,976	454,659	-	-	0.0%
Subtotal	\$ 3,178,053	\$ 3,284,744	\$ 1,942,490	\$ 1,066,700	-45.1%
Total Operating/Project	\$ 16,680,891	\$ 17,430,913	\$ 18,273,430	\$ 20,243,560	10.8%
UNITS:					
Administration	\$ 1,709,106	\$ 1,604,593	\$ 1,720,900	\$ 3,354,010	94.9%
Fleet Management	5,135,809	5,006,140	6,212,970	6,202,390	-0.2%
Public Works #1	9,835,976	10,820,179	10,339,560	5,918,640	-42.8%
Public Works #2	-	-	-	4,768,520	0.0%
Total	\$ 16,680,891	\$ 17,430,913	\$ 18,273,430	\$ 20,243,560	10.8%
FUNDING SOURCES:					
101 General Fund	\$ 13,142,436	\$ 13,775,447	\$ 14,572,040	\$ 15,096,290	3.6%
220 Two County LLD	360,403	370,723	723,480	989,740	36.8%
333 Capital	1,101,662	450,909	10,880	15,800	45.2%
336 OTA Projects	2,076,391	2,833,835	1,931,610	1,050,900	-45.6%
553 Major Infrastructure Reno/Rep	-	-	915,420	2,822,830	208.4%
554 Major Equip Replacement	-	-	120,000	268,000	123.3%
Total	\$ 16,680,891	\$ 17,430,913	\$ 18,273,430	\$ 20,243,560	10.8%
STAFFING:					
Regular/Permanent	74.15	76.043	77.143	78.243	1.100
Seasonal/Temporary	1.00	1.00	0.00	0.00	0.00
Total	75.145	77.043	77.143	78.243	1.100

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

ADMINISTRATION

MAST ADMINISTRATION UNIT SERVICE DESCRIPTION & BUDGET

The Unit is decentralized and operates out of the District's main office and the North and South County Corporation Yards. It is divided into three units: Maintenance Administration, Fleet Management, and Public Works.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 724,115	\$ 719,258	\$ 867,450	\$ 570,110	-34.3%
Supplies	13,742	52,588	62,920	62,920	0.0%
Services	396,010	332,840	779,650	2,270,380	191.2%
Capital Outlay	-	3,871	-	50,600	0.0%
Subtotal	\$ 1,133,867	\$ 1,108,557	\$ 1,710,020	\$ 2,954,010	72.7%
PROJECT BUDGET:					
Personnel Services	\$ -	\$ -	\$ 10,880	\$ -	-100.0%
Supplies	12,997	32,640	-	-	0.0%
Services	62,685	301,901	-	400,000	0.0%
Capital Outlay/Equip	499,557	161,495	-	-	0.0%
Subtotal	\$ 575,239	\$ 496,036	\$ 10,880	\$ 400,000	3576.5%
Total Operating/Project	\$ 1,709,106	\$ 1,604,593	\$ 1,720,900	\$ 3,354,010	94.9%
UNIT:					
Administration	\$ 1,709,106	\$ 1,604,593	\$ 1,720,900	\$ 3,354,010	94.9%
Total	\$ 1,709,106	\$ 1,604,593	\$ 1,720,900	\$ 3,354,010	
FUNDING SOURCES:					
101 General Fund	\$ 1,133,867	\$ 1,108,557	\$ 1,022,840	\$ 518,720	-49.3%
333 Capital	499,557	161,495	10,880	-	-100.0%
336 OTA Projects	75,682	334,541	-	400,000	0.0%
553 Major Infrastructure Reno/Rt	-	-	687,180	2,435,290	254.4%
Total	\$ 1,709,106	\$ 1,604,593	\$ 1,720,900	\$ 3,354,010	94.9%
STAFFING:					
Regular/Permanent	5.00	6.00	6.00	3.00	(3.00)
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	5.00	6.00	6.00	3.00	(3.00)

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

ADMINISTRATION

Maintenance & Skilled Trades Budget By Unit/Location

Unit/Location	Personnel					Inter-Agency	Total
	Services	Supplies	Services	Equipment	Inter-Agency		
MAINTENANCE & SKILLED TRADES DEPARTMENT							
Administrative							
Budget 2017	\$ 878,330	\$ 7,790	\$ 331,510	\$ -	\$ -	\$ -	\$ 1,217,630
Budget 2018	\$ 570,110	\$ 7,790	\$ 475,510	\$ 50,600	\$ -	\$ -	\$ 1,104,010
% Change	-35.1%	0.0%	43.4%	0.0%	0.0%	0.0%	-9.3%
Major Maintenance							
Budget 2017	\$ -	\$ 55,130	\$ 448,140	\$ -	\$ -	\$ -	\$ 503,270
Budget 2018	\$ -	\$ 55,130	\$ 1,444,870	\$ -	\$ -	\$ -	\$ 1,500,000
% Change	0.0%	0.0%	222.4%	0.0%	0.0%	0.0%	198.1%
Pavement							
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Utilities and Communications							
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 250,000
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Maintenance & Skilled Trades Administration							
Budget 2017	\$ 878,330	\$ 62,920	\$ 779,650	\$ -	\$ -	\$ -	\$ 1,720,900
Budget 2018	\$ 570,110	\$ 62,920	\$ 2,670,380	\$ 50,600	\$ -	\$ -	\$ 3,354,010
% Change	-35%	0%	243%	0%	0%	0%	95%

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

FLEET MANAGEMENT

FLEET MANAGEMENT UNIT SERVICE DESCRIPTION & BUDGET

Fleet Management provides an array of services to parks, departments, and staff. These services include, but are not limited to:

- Vehicle and equipment acquisition
- Registration and licensing
- Maintenance and repairs
- Eleven fueling stations and administration of fuel credit cards
- Regulatory compliance
- Administering the disposal of surplus assets through public auction.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,332,980	\$ 2,385,929	\$ 2,561,950	\$ 2,812,490	9.8%
Supplies	1,801,965	1,746,719	2,899,660	2,128,860	-26.6%
Services	369,837	418,280	343,880	425,630	23.8%
Equipment	621,028	381,012	342,010	822,010	140.3%
Intra-District Charges	10,000	74,200	22,870	13,400	-41.4%
Subtotal	\$ 5,135,809	\$ 5,006,140	\$ 6,170,370	\$ 6,202,390	0.5%
PROJECT BUDGET:					
Supplies	\$ -	\$ -	\$ 29,900	\$ -	-100.0%
Services	-	-	12,700	-	-100.0%
Subtotal	\$ -	\$ -	\$ 42,600	\$ -	-100.0%
Total Operating/Project	\$ 5,135,809	\$ 5,006,140	\$ 6,212,970	\$ 6,202,390	-0.2%
DEPARTMENTS:					
Fleet Management	\$ 5,135,809	\$ 5,006,140	\$ 6,212,970	\$ 6,202,390	-0.2%
Total	\$ 5,135,809	\$ 5,006,140	\$ 6,212,970	\$ 6,202,390	
FUNDING SOURCES:					
101 General Fund	\$ 5,135,809	\$ 5,006,140	\$ 6,170,370	\$ 6,202,390	0.5%
336 OTA Projects	-	-	42,600	-	-100.0%
Total	\$ 5,135,809	\$ 5,006,140	\$ 6,212,970	\$ 6,202,390	-0.2%
STAFFING:					
Regular/Permanent	17.00	17.00	18.00	18.00	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	17.00	17.00	18.00	18.00	-

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

FLEET MANAGEMENT

Fleet Management Budget by Unit/Location

Unit/Location	Personnel					Inter-Agency	Total
	Services	Supplies	Services	Equipment	Inter-Agency		
Fleet Management Administration							
Budget 2017	\$ 428,890	\$ 185,710	\$ 64,090	\$ -	\$ 8,870	\$	687,560
Budget 2018	\$ 341,560	\$ 5,810	\$ 55,390	\$ -	\$ -	\$	402,760
% Change	-20.4%	-96.9%	-13.6%	0.0%	-100.0%		-41.4%
Equipment Maintenance							
Budget 2017	\$ 2,133,060	\$ 1,853,220	\$ 292,490	\$ -	\$ 14,000	\$	4,292,770
Budget 2018	\$ 2,470,930	\$ 1,812,420	\$ 370,240	\$ -	\$ 13,400	\$	4,666,990
% Change	15.8%	-2.2%	26.6%	0.0%	-4.3%		8.7%
New/Replacement Vehicles							
Budget 2017	\$ -	\$ 890,630	\$ -	\$ 342,010	\$ -	\$	1,232,640
Budget 2018	\$ -	\$ 310,630	\$ -	\$ 822,010	\$ -	\$	1,132,640
% Change	0.0%	-65.1%	0.0%	140.3%	0.0%		-8.1%
Total Fleet Management Unit							
Budget 2017	\$ 2,561,950	\$ 2,929,560	\$ 356,580	\$ 342,010	\$ 22,870	\$	6,212,970
Budget 2018	\$ 2,812,490	\$ 2,128,860	\$ 425,630	\$ 822,010	\$ 13,400	\$	6,202,390
% Change	10%	-27%	19%	140%	-41%		0%

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

PUBLIC WORKS

PUBLIC WORKS ADMINISTRATION, FACILITIES AND WATER UTILITIES MAINTENANCE

Public Works Administration, Facilities and Water Utilities Maintenance is a new work unit created as a part of the MAST 2018 Strategic Reorganization with a focus and emphasis on building and facilities Maintenance and upgrades District wide. This new unit is managed and under the direct supervision of one of two MAST Public Works Administration Superintendents. This new unit includes Two Skilled Trades Crews, Water Utilities Maintenance (WUM), and Project Coordinator(s)/contract administrators assigned to deliver projects that utilize CIP/OTA, Fund 553 and other special funding sources to improve public and staff facilities. The various unit crews repair and maintain District buildings, water utilities infrastructure, District residence maintenance ADA compliance and the Strategic Energy Plan recommendations. This unit is also responsible for the annual inspections and maintenance of all district Residence and Concessions. Administrative staff oversees these activities; tracks data entry for work requests; maintains a database of all work completed; manages budgets; and insures compliance and regulatory requirements.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 5,663,753	\$ 6,001,318	\$ 6,487,370	\$ 4,525,220	-30.2%
Supplies	677,393	812,344	812,510	523,280	-35.6%
Services	591,566	642,477	748,440	360,430	-51.8%
Equipment	145,000	360,103	120,000	-	-100.0%
Intra-District Charges	155,450	215,230	282,230	19,560	-93.1%
Subtotal	\$ 7,233,162	\$ 8,031,472	\$ 8,450,550	\$ 5,428,490	-35.8%
PROJECT BUDGET:					
Personnel Services	\$ 384,468	\$ 534,546	\$ 579,010	\$ 490,150	-15.3%
Supplies	197,197	463,695	-	-	0.0%
Services	1,533,730	1,497,302	1,310,000	-	-100.0%
Capital Outlay/Equip	487,419	293,164	-	-	0.0%
Subtotal	\$ 2,602,814	\$ 2,788,707	\$ 1,889,010	\$ 490,150	-74.1%
Total Operating/Project	\$ 9,835,976	\$ 10,820,179	\$ 10,339,560	\$ 5,918,640	-42.8%
UNIT:					
Public Works #1	\$ 9,835,976	\$ 10,820,179	\$ 10,339,560	\$ 5,918,640	-42.8%
Total	\$ 9,835,976	\$ 10,820,179	\$ 10,339,560	\$ 5,918,640	
FUNDING SOURCES:					
101 General Fund	\$ 6,872,759	\$ 7,660,749	\$ 7,378,830	\$ 5,189,540	-29.7%
220 Two County LLD	360,403	370,723	723,480	-	-100.0%
333 Capital	602,105	289,414	-	15,800	0.0%
336 OTA Projects	2,000,709	2,499,293	1,889,010	474,350	-74.9%
553 Major Infrastructure Reno/F	-	-	228,240	238,950	4.7%
554 Major Equip Replacement	-	-	120,000	-	-100.0%
Total	\$ 9,835,976	\$ 10,820,179	\$ 10,339,560	\$ 5,918,640	-42.8%
STAFFING:					
Regular/Permanent	52.145	53.043	53.143	34.450	(18.693)
Seasonal/Temporary	1.00	1.00	0.00	0.00	-
Total	53.145	54.0425	53.143	34.450	(18.693)

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

PUBLIC WORKS

**Public Works Administration, Facilities, Water Utilities Maintenance
Budget by Unit/Location**

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
MAST PWA Facilities and Water Utilities Maintenance						
Budget 2017	\$ 560,750	\$ 2,700	\$ 1,108,800	\$ -	\$ -	\$ 1,672,250
Budget 2018	\$ 778,270	\$ 2,700	\$ 8,800	\$ -	\$ -	\$ 789,770
% Change	38.8%	0.0%	-99.2%	0.0%	0.0%	-52.8%
Public Works Water Utility						
Budget 2017	\$ 550,820	\$ 233,190	\$ 242,700	\$ -	\$ -	\$ 1,026,710
Budget 2018	\$ 621,620	\$ 233,190	\$ 32,700	\$ -	\$ -	\$ 887,510
% Change	12.9%	0.0%	-86.5%	0.0%	0.0%	-13.6%
Residence Maintenance						
Budget 2017	\$ -	\$ 50,720	\$ 178,560	\$ -	\$ -	\$ 229,280
Budget 2018	\$ -	\$ 50,720	\$ 178,560	\$ -	\$ -	\$ 229,280
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Trades						
Budget 2017	\$ 3,313,900	\$ 236,670	\$ 140,370	\$ -	\$ 19,230	\$ 3,710,170
Budget 2018	\$ 3,615,480	\$ 236,670	\$ 140,370	\$ -	\$ 19,560	\$ 4,012,080
% Change	9.1%	0.0%	0.0%	0.0%	1.7%	8.1%
Total MAST PWA Facilities and Water Utilities Maintenance						
Budget 2017	\$ 4,425,470	\$ 523,280	\$ 1,670,430	\$ -	\$ 19,230	\$ 6,638,410
Budget 2018	\$ 5,015,370	\$ 523,280	\$ 360,430	\$ -	\$ 19,560	\$ 5,918,640
% Change	13.3%	0.0%	-78.4%	0.0%	1.7%	-10.8%

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

PUBLIC WORKS

**PUBLIC WORKS ADMINISTRATION, TRAILS, ROADS AND WASTE MANAGEMENT
SERVICE DESCRIPTION & BUDGET**

Public Works Administration, Trails, Roads and Waste Management is a new work unit created as part of the 2018 MAST strategic reorganization with a focus and emphasis on maintenance and construction of the Roads and Trails, Sanitation and Paving District wide. This new unit is managed and under the direct supervision of one of two MAST Public Works Administration Superintendents. This new unit includes The Roads and Trails crew, Sanitation and Project Coordinator(s)/contract administrators assigned to deliver projects that utilize CIP/OTA, 553, Measure J and other special funding sources to improve the district network of roads, trails, staging areas, and heavy equipment support for a myriad of Maintenance and construction projects. Additionally, The Sanitation crew services and maintains vault and chemical toilets, holding tanks, septic systems, and manages the District-wide Recycling and Solid Waste Reduction Program. The Administrative staff oversees these activities; tracks work requests and work orders; maintains a database of all work completed; manages budgets; and insures compliance and regulatory requirements.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ -	\$ -	\$ -	\$ 3,184,850	0.0%
Supplies	-	-	-	300,230	0.0%
Services	-	-	-	390,510	0.0%
Equipment	-	-	-	468,000	0.0%
Intra-District Charges	-	-	-	248,380	0.0%
Subtotal	\$ -	\$ -	\$ -	\$ 4,591,970	0.0%
PROJECT BUDGET:					
Personnel Services	\$ -	\$ -	\$ -	\$ 46,550	0.0%
Supplies	-	-	-	130,000	0.0%
Subtotal	\$ -	\$ -	\$ -	\$ 176,550	0.0%
Total Operating/Project	\$ -	\$ -	\$ -	\$ 4,768,520	0.0%
UNIT:					
Public Works #2	\$ -	\$ -	\$ -	\$ 4,768,520	0.0%
Total	\$ -	\$ -	\$ -	\$ 4,768,520	0.0%
FUNDING SOURCES:					
101 General Fund	\$ -	\$ -	\$ -	\$ 3,185,640	0.0%
220 Two County LLD	-	-	-	989,740	0.0%
336 OTA Projects	-	-	-	176,550	0.0%
553 Major Infrastructure Reno/F	-	-	-	148,590	0.0%
554 Major Equip Replacement	-	-	-	268,000	0.0%
Total	\$ -	\$ -	\$ -	\$ 4,768,520	0.0%
STAFFING:					
Regular/Permanent	0.000	0.000	0.000	22.792	22.792
Seasonal/Temporary	0.000	0.000	0.000	0.00	-
Total	0.000	0.000	0.000	22.792	22.792

**OPERATIONS DIVISION-
MAINTENANCE & SKILLED TRADES**

PUBLIC WORKS

**Public Works Administration, Trails, Roads and Waste
Management Budget by Unit/Location**

Unit/Location	Personnel Services	Supplies	Services	Equipment	Inter-Agency	Total
MAST PWA Trails, Roads and Waste Management						
Budget 2017	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Budget 2018	\$ 361,280	\$ 12,000	\$ 2,500	\$ -	\$ -	\$ 375,780
% Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Road & Trails						
Budget 2017	\$ 1,870,670	\$ 233,690	\$ 230,490	\$ 120,000	\$ 218,500	\$ 2,673,350
Budget 2018	\$ 2,030,660	\$ 233,690	\$ 230,490	\$ 68,000	\$ 191,880	\$ 2,754,720
% Change	8.6%	0.0%	0.0%	-43.3%	-12.2%	3.0%
Sanitation						
Budget 2017	\$ 770,240	\$ 55,540	\$ 157,520	\$ -	\$ 44,500	\$ 1,027,800
Budget 2018	\$ 839,460	\$ 184,540	\$ 157,520	\$ 400,000	\$ 56,500	\$ 1,638,020
% Change	9.0%	232.3%	0.0%	0.0%	27.0%	59.4%
Total MAST PWA Trails, Roads and Waste Management						
Budget 2017	\$ 2,640,910	\$ 289,230	\$ 388,010	\$ 120,000	\$ 263,000	\$ 3,701,150
Budget 2018	\$ 3,231,400	\$ 430,230	\$ 390,510	\$ 468,000	\$ 248,380	\$ 4,768,520
% Change	22.4%	48.8%	0.6%	290.0%	-5.6%	28.8%

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PUBLIC AFFAIRS DIVISION

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,525,914	\$ 2,683,309	\$ 3,187,880	\$ 3,433,430	7.7%
Supplies	185,784	261,822	576,480	247,980	-57.0%
Services	1,039,557	1,170,130	1,199,210	1,355,910	13.1%
Intra-District Charges	59,500	64,550	61,500	64,700	5.2%
Subtotal	\$ 3,904,919	\$ 4,179,811	\$ 5,025,070	\$ 5,187,020	3.2%
PROJECT BUDGET:					
Supplies	\$ -	\$ 7,703	\$ -	\$ 160,000	0.0%
Services	-	7,159	-	-	0.0%
Capital Outlay/Equip	-	44,232	-	150,000	0.0%
Subtotal	\$ -	\$ 59,095	\$ -	\$ 310,000	0.0%
Total Operating/Project	\$ 3,904,919	\$ 4,238,906	\$ 5,025,070	\$ 5,497,020	9.4%
DEPARTMENTS:					
Public Affairs	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
Environmental Graphics	1,348,600	1,366,718	1,872,500	2,028,470	8.3%
Total	\$ 3,904,919	\$ 4,238,906	\$ 5,025,070	\$ 5,497,020	9.4%
FUNDING SOURCES:					
101 General Fund	\$ 3,900,534	\$ 4,179,811	\$ 5,025,070	\$ 5,187,020	3.2%
270 Measure WW Local Grant	4,385	-	-	-	0.0%
333 Capital	-	44,232	-	150,000	0.0%
336 OTA Projects	-	14,862	-	160,000	0.0%
Total	\$ 3,904,919	\$ 4,238,906	\$ 5,025,070	\$ 5,497,020	9.4%
STAFFING:					
Regular/Permanent	21.00	21.00	22.00	22.00	-
Seasonal/Temporary	0.50	0.00	1.00	0.50	(0.50)
Total	21.50	21.00	23.00	22.50	(0.50)

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PUBLIC AFFAIRS DIVISION

PUBLIC AFFAIRS DIVISION

The Public Affairs (PA) Division informs and educates the general public about the Park District's vision and core mission, critical issues, key initiatives, assets, projects, interests, and activities through comprehensive communications, media relations, public outreach, strategic partnerships, fundraising, and environmental and interpretive signage. Public Affairs Division provides administrative support to the Regional Parks Foundation, which is an independent 501(c) (3) not-for-profit organization that works in coordination with the District to raise funds and provide outreach programs.



PUBLIC AFFAIRS

Public Affairs promotes the District's vision and key messages, recreational programs and educational outreach through multiple channels -- the District's website, social media, Regional in Nature Activity Guide, Compass Magazine, the Leaf e-newsletter, maps and information brochures. Public Affairs collaborates across divisions to produce events celebrating milestones such as park and trail opening and historic anniversaries, events promoting Healthy Parks Healthy People and Park Prescriptions, as well as the annual Trails Challenge to encourage self-guided explorations of parklands.






Public Affairs develops and sustains strategic partnerships with community leaders, health care providers, school administrators, agency leaders, elected officials and influential stakeholders. Public Affairs trains volunteer ambassadors to promote the District at events and archivists to preserve District's historical assets.

CREATIVE DESIGN: ENVIRONMENTAL GRAPHICS & EXHIBIT LAB











Public Affairs preserves the District's brand integrity in all park and event signage, interpretive exhibits, panels and brochures. These communication tools effectively reach, inform, educate and engage the general public and stakeholders.

PUBLIC AFFAIRS DIVISION



Public Affairs Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Number of exhibits made more accessible with audio and multi-lingual messages	8	12	12	15
	Number of "Park Prescription" agency partnerships implemented with NGO community health providers	11	14	14	20
	Number of park special events and festivals attended by Park Ambassador volunteers	65	65	85	90
	Number of youth attending outdoor and environmental camps via Camperships provided by Regional Parks Foundation	8,997	10,000	9,112	11,000
	Number of park interpretive panels	40	50	40	50




Public Affairs Key Performance Objectives

Goal	Objective:	Completion:
	Develop prototype for park information panels and map brochure with contemporary design for people of all abilities	2018
	Partner with an academic institution to commission a study on the health benefits of Multicultural Wellness Walks	2018
	In partnership with community agencies, conduct ten Multicultural Wellness Walks to lead under-represented communities to the urban outdoors	2018
	Partner with Regional Parks Foundation to provide \$150,000 in private funding for District environmental initiatives	2018
	Construct Black Diamond Mines coal exhibit to interpret the deeper history of this unique natural resource	2018
	Implement safety messaging signage in parks to reduce incidents of theft and fire	2018
	Provide \$80,000 in private funding for safety programs through the Regional Parks Foundation	2018
	Production of two educational videos of the history of open space in the East Bay and its value in an urban setting	2018
	Production of three videos highlighting the history, importance, and value of three natural resources in the urban interface: redwoods, endangered species and native American cultural resources	2018
	Plan and install interpretive exhibits at Sunol and Del Valle Visitor Centers	2018













PUBLIC AFFAIRS DIVISION

	Develop Trails Challenge app for smartphone to encourage new participants to engage in the District's flagship annual hiking event	2018
	Prepare feasibility study to research opportunities for capital campaigns in support of Visitor Centers	2018









Public Affairs Key Performance Objectives continued

Goal	Objective:	Completion:
	Partner with the Regional Parks Foundation to provide \$2 million from private funding from for parks, programs, and initiatives	2018
	Develop interpretive panels in three parks to explain and showcase the District's efforts to prepare and adapt to a changing climate	2018
	Use media and website to showcase Climate Smart videos to raise awareness about climate change and efforts to preserve natural areas	2018




Results of Public Affairs Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Formalize a Multicultural Advisory Committee (MAC) of community leaders to expand engagement with diverse communities	✓
	Partner with the Regional Parks Foundation to provide scholarships to allow 10,000 youth to attend park programs, including environmental camps	✓
	Implement youth web portal to provide information about Park District job opportunities for young people in underserved areas	✓
	Provide one media training for supervisors and managers and train 25 Park District staff to become social media web administrators	✓
	Train staff on use of new centralized archive database to streamline the cataloguing of District's historical artifacts, documents and photos	✓
	Develop informational material to educate the public on high-profile projects, including fuels management, Vargas access, and Mission Peak	✓
	Increase park safety messaging in multiple languages via media and outreach	✓
	Create a signage plan to enhance consistency and improve educational communication with park users, and reduce "sign clutter"	IN PROGRESS
	Launch the new ebparks.org website, with enhanced architecture and functionality to improve user experience	✓
	Design the new Del Valle Visitor Center interpretive panels to enhance visitor understanding of the park and its inhabitants. Postponed to 2018 due to budget and staffing constraints.	IN PROGRESS
	Conduct six multicultural park walks to promote health and wellness and social interactions	✓
	Design the Black Diamond Coal Mine Visitor Center information exhibits and panels to educate and highlight the coal mining industry	✓

PUBLIC AFFAIRS DIVISION

	Create two new multilingual interpretive displays to enhance experience for visitors	
	Increase contributions from the Regional Parks Foundation to expand Interpretation & Recreation and Stewardship programming	
	Develop key messaging and communication tools to showcase the District's leadership in climate change adaptation and resiliency	
	Produce three videos with Park District leaders on adaptive management, resiliency and climate change	

Public Affairs Division Approved Budget Requests above \$100,000

Goal	Approved Budget Request description:	Amount:
	One-time funding for Black Diamond Mines Visitor Center exhibits	\$150,000
	One-time funding for Del Valle Visitor Center interior exhibits	\$100,000
	One-time funding for public information	\$100,000

PUBLIC AFFAIRS SERVICE DESCRIPTION

Public Affairs creates and manages strategic communications to inform and engage internal staff, the public and key stakeholders through multiple channels. These channels include the District website, social media, and publications, including, six issues of Regional in Nature Activity Guide, three issues of Compass Magazine, twelve issues of The Leaf E-Newsletter, maps and information brochures, interpretive and wayfinding panels, highway regional park signs and exhibit displays, among others. Additionally, Public Affairs develops and sustains strategic partnerships with community leaders, elected officials and influential stakeholders to support and advocate for District key initiatives and projects. Public Affairs works with a team of 150 volunteer ambassadors to promote the District at events and 12 archivists to preserve District's historical documents and artifacts.

Public Affairs with District staff completed the following events and dedications in 2017:

Commemoration of Golden Gate Audubon Society, 100th Anniversary

- Economic Impact Forum: Economic Impact of EBRPD on Quality of Life, Environment and Business in East Bay Area. Held at Bridge Yard
- Dedication of Dotson Family Marsh at Point Pinole
- Dedication of Atlas Road Bridge at Point Pinole
- Dedication of District Solar Panels at Shadow Cliffs
- Measure CC Public Meetings at Richmond, Alameda and Oakland
- Park rally at Sacramento to support Senate Bill (SB) 5 - \$4B Parks Bond
- Commemoration of East Contra Costa County Habitat Conservancy Program, 10th Anniversary
- Welcome Ceremony and MOU Signing between EBRPD and South Korea Mayoral Delegation from Jincheon county
- Convening of Contra Costa Partnership for Health in the Outdoors with Institute at Golden Gate
- Three Multicultural Advisory Committee convenings
- Six Healthy Parks Healthy People Multicultural Wellness Walks
- Tree Planting at Cull Canyon by Dawoodi Bohra community
- Three "Concerts at the Cove" music series at Crab Cove

PUBLIC AFFAIRS BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 1,610,568	\$ 1,767,891	\$ 2,075,130	\$ 2,241,070	8.0%
Supplies	57,653	83,660	68,760	64,260	-6.5%
Services	828,599	956,087	947,180	1,098,520	16.0%
Intra-District Charges	59,500	64,550	61,500	64,700	5.2%
Subtotal	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
PROJECT BUDGET:					
Subtotal	\$ -	\$ -	\$ -	\$ -	0.0%
Total Operating/Project	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
DEPARTMENTS:					
Public Affairs	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
Total	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
FUNDING SOURCES:					
101 General Fund	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
Total	\$ 2,556,320	\$ 2,872,188	\$ 3,152,570	\$ 3,468,550	10.0%
STAFFING:					
Regular/Permanent	12.50	13.00	14.00	14.00	-
Seasonal/Temporary	0.00	0.00	1.00	0.50	(0.50)
Total	12.50	13.00	15.00	14.50	(0.50)

Public Affairs with District staff are planning to host the following events and park openings in 2018:

- Coyote Hills 50th Anniversary
- Dumbarton Quarry Campground
- Castleridge Staging Area at Pleasanton Ridge
- Faria Staging Area at Las Trampas
- Oyster Bay Park Improvements
- Playground opening, Point Pinole
- Crab Cove Visitor Center Expansion
- MLK Shoreline – Tidewater Groundbreaking
- Gateway-Formal Signing with MTC/BATA for Bridge Yard Building
- Alameda Point - Formal MOU Signing with City
- Pinole Shores to Bayfront Park SF Bay Trail segment

**CREATIVE DESIGN UNIT: ENVIRONMENTAL GRAPHICS & EXHIBIT LAB SERVICE
DESCRIPTION & BUDGET**

The Creative Design Unit creates all of District’s park and event signage, interpretive exhibits, panels and brochures to support District mission and preserve its brand integrity. These communication assets integrate multilingual text, graphics, audio, video, interactive technology and models to teach and interpret natural, historical and cultural resources in parklands. The goal is to enhance visitor experience that involves all of the senses, to spark interest and to inspire further exploration.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 915,347	\$ 915,418	\$ 1,112,750	\$ 1,192,360	7.2%
Supplies	128,131	178,162	507,720	183,720	-63.8%
Services	210,958	214,044	252,030	257,390	2.1%
Capital Outlay/Equip	94,163	-	-	85,000	0.0%
Subtotal	\$ 1,348,600	\$ 1,307,623	\$ 1,872,500	\$ 1,718,470	-8.2%
PROJECT BUDGET:					
Supplies	\$ -	\$ 7,703	\$ -	\$ 160,000	0.0%
Services	-	7,159	-	-	0.0%
Capital Outlay/Equip	-	44,232	-	150,000	0.0%
Subtotal	\$ -	\$ 59,095	\$ -	\$ 310,000	0.0%
Total Operating/Project	\$ 1,348,600	\$ 1,366,718	\$ 1,872,500	\$ 2,028,470	8.3%
DEPARTMENTS:					
Environmental Graphics	\$ 1,348,600	\$ 1,366,718	\$ 1,872,500	\$ 2,028,470	8.3%
Total	\$ 1,348,600	\$ 1,366,718	\$ 1,872,500	\$ 2,028,470	8.3%
FUNDING SOURCES:					
101 General Fund	\$ 1,344,215	\$ 1,307,623	\$ 1,872,500	\$ 1,718,470	-8.2%
270 Measure WW Local Grant	4,385	-	-	-	0.0%
333 Capital	-	44,232	-	150,000	0.0%
336 OTA Projects	-	14,862	-	160,000	0.0%
Total	\$ 1,348,600	\$ 1,366,718	\$ 1,872,500	\$ 2,028,470	8.3%
STAFFING:					
Regular/Permanent	8.50	8.00	8.00	8.00	-
Seasonal/Temporary	0.50	0.00	0.00	0.00	-
Total	9.00	8.00	8.00	8.00	-

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PUBLIC SAFETY DIVISION

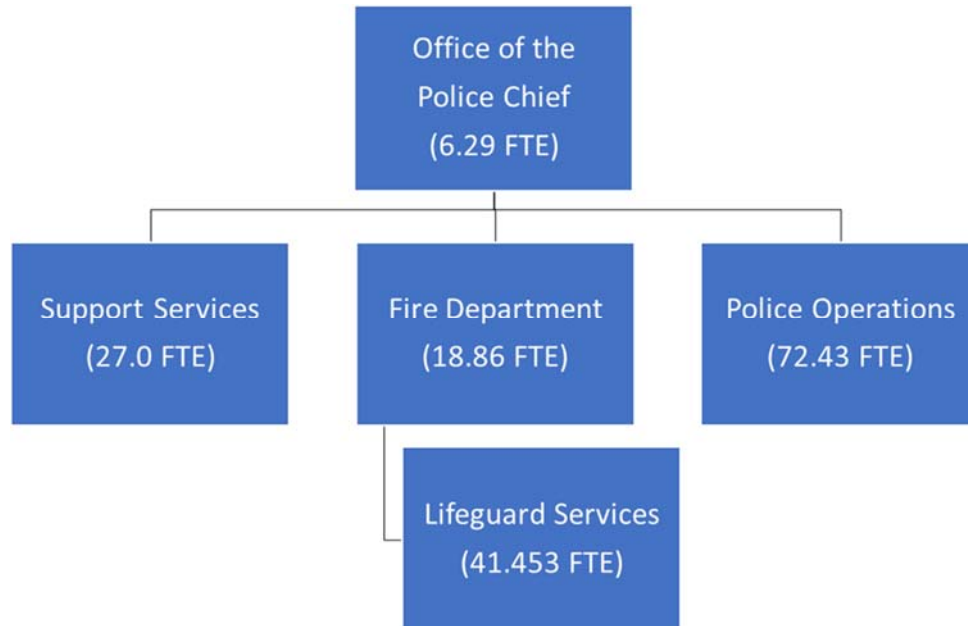
	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 19,714,373	\$ 20,316,706	\$ 23,235,180	\$ 24,336,030	4.7%
Supplies	1,022,294	1,130,794	1,168,090	1,128,420	-3.4%
Services	1,615,375	1,572,960	1,949,770	1,967,380	0.9%
Grants/Inter-agency Agreements	22,069	24,225	32,000	32,000	0.0%
Equipment	16,185	493,963	873,860	6,873,050	686.5%
Intra-District Charges	1,728,360	1,713,920	1,867,290	1,184,100	-36.6%
Subtotal	\$ 24,118,656	\$ 25,252,568	\$ 29,126,190	\$ 35,520,980	22.0%
PROJECT BUDGET:					
Personnel Services	\$ 786,640	\$ 917,271	\$ 1,128,670	\$ 776,650	-31.2%
Supplies	14,758	31,176	-	-	0.0%
Services	434,598	655,058	40,670	701,860	1625.7%
Capital Outlay/Equip	1,111	536	-	-	0.0%
Subtotal	\$ 1,237,108	\$ 1,604,041	\$ 1,169,340	\$ 1,478,510	26.4%
Total Operating/Project	\$ 25,355,764	\$ 26,856,609	\$ 30,295,530	\$ 36,999,490	22.1%
DEPARTMENTS:					
Administration	\$ 6,756,654	\$ 6,915,635	\$ 8,169,720	\$ 7,266,770	-11.1%
Aquatics	4,350,368	2,228,757	2,350,390	2,802,590	19.2%
Fire	2,196,475	5,052,419	4,763,010	6,423,140	34.9%
Police	12,052,267	12,659,799	15,012,410	20,506,990	36.6%
Total	\$ 25,355,764	\$ 26,856,609	\$ 30,295,530	\$ 36,999,490	22.1%
FUNDING SOURCES:					
101 General Fund	\$ 24,103,977	\$ 25,222,880	\$ 28,566,190	\$ 28,755,980	0.7%
260 Asset Forfeiture Distribution	14,679	29,688	-	-	0.0%
333 Capital	1,111	536	-	-	0.0%
336 OTA Projects	1,235,996	1,603,504	1,169,340	1,478,510	26.4%
554 Major Equip Replacement	-	-	560,000	6,765,000	1108.0%
Total	\$ 25,355,764	\$ 26,856,609	\$ 30,295,530	\$ 36,999,490	22.1%
STAFFING:					
Regular/Permanent	115.41	118.920	122.870	126.860	3.990
Seasonal/Temporary	34.78	34.783	38.173	39.173	1.000
Total	150.193	153.703	161.043	166.033	4.990

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PUBLIC SAFETY DIVISION

PUBLIC SAFETY DIVISION

The Public Safety Division's role is to protect the District's parklands, resources and experiences for all generations. The Division serves, protects and promotes a safe and pleasant park experience, while preserving the integrity of the vital natural and cultural resources of the East Bay.



SUPPORT SERVICES

The Support Services Department provides support for the functions and activities of all departments and units within the Public Safety Division. The Department includes the Division's Communications Unit, Records Unit, Property and Evidence Unit, Professional Standards Unit, and Personnel and Training Unit.

FIRE DEPARTMENT

The Fire Department prevents, responds to, controls, and minimizes the impacts of fire, and responds to medical and other emergencies which occur within and adjacent to District parklands. The Department strives to provide the highest levels of professional emergency services and wildland fire mitigation and resource protection through fuels management, remain fiscally responsible, and provide for the safety of its personnel.

LIFEGUARD SERVICES






The Lifeguard Services Unit provides lifeguard services and recreational opportunities at eleven sites throughout the District. The Unit also plays an important role in educating the community about swimming and water safety.

POLICE OPERATIONS








Police Operations provides law enforcement services for District parklands and trails, as well as East Bay Municipal Utilities District (EBMUD) lands under a Joint Powers Agreement, land owned by the Department of Veteran Affairs under a contract, and San Francisco Water Department (SFWD) lands operated by the District under a long term lease. Staff provides patrol services and conducts specialized enforcement activities, criminal investigations, crime analysis, crime prevention, helicopter patrols and community outreach throughout the District.

PUBLIC SAFETY DIVISION



Public Safety Key Performance Indicators

Goal	Indicator:	Actual 2016	Target 2017	Actual 2017	Target 2018
	Maintain professional standards of Commission on Accreditation for Law Enforcement Agencies (CALEA) certification	Yes	Yes	Yes	Yes
	Acres of natural resources protected from fire and improved through vegetative management	1,100	1,150	1,150	1,200
	Number of swim lesson participants	1,791	1,550	1,756	1,550
	Percent of users satisfied with Police Department efforts to promote safe and pleasant parks	68%	85%	75%	85%
	Number of personal flotation devices provided at Lake Del Valle through the "Vamos a Aprender" Program	700	1,000	1,023	1,100







Public Safety Key Performance Objectives

Goal	Objective:	Completion:
	Begin Commission on Accreditation for Law Enforcement Agencies (CALEA) process for Public Safety Communications Unit	2018
	Initiate twenty acres of fuel reduction treatments in FEMA grant-funded areas and prepare contracts to treat an additional 150 acres for 2019	2018
	Develop long-term plan to improve radio system interoperability and communication between EBRPD and other police agencies	2018
	Provide Volunteer Trail Safety Patrol education booths at ten sites, to educate the public and encourage positive dialogue regarding trail etiquette	2018
	Improve trail safety and reduce conflict by staffing information tables with patrol officers at five public events	2018
	Continue fire prevention programs funded by Measure CC, related to managing safe and healthy forests	2018
	Complete scheduled replacement of Public Safety helicopter	2018






Results of Public Safety Key Performance Objectives for 2017

Goal	Objective:	Completed?
	Identify a new Public Safety Headquarters facility.	IN PROGRESS
	Begin initial vegetative fuels treatments in FEMA grant funded areas to support hazardous fuels reduction in the East Bay hills. District Counsel is in the final stages of negotiating the ITP with Fish and Wildlife Services so treatment can officially begin.	IN PROGRESS

PUBLIC SAFETY DIVISION

	Inspire trust and reduce criminal victimization by community outreach and education at five schools and five public outreach events. Over 5 events attended.	
	Conduct a District-wide study of current radio system and implement recommendations to improve operability and communication. Study complete and implemented for Public Safety. Task Force for District Radio operation is collecting information to make a further recommendation regarding the potential impact on Operations.	
	Complete implementation of Public Safety CAD RMS system to update the current computer aided dispatch and records management system. Purchased and implemented in April 2017.	

Public Safety Approved Budget Requests above \$100,000

Goal	Approved Budget Request Description:	Amount:
	Increase Out of County overtime budget, based on expected revenue received	\$230,000
	Add .99 FTE Police Officer serving multiple service areas	\$165,000
	Add one Executive Secretary	\$161,000
	Add one Aquatic Assistant	\$126,000
	Add Office Specialist for Air Support Unit	\$113,000

SUPPORT SERVICES SERVICE DEPARTMENT DESCRIPTION

Public Safety Support Services Department provides administrative support for the entire division, coordinates with other departments on projects of mutual concern, and maintains relationships with police and other support agencies inside and outside of the District.

The Communications Center is the Public Safety Answering Point (PSAP) for the entire two-county District, including 911 emergency calls for police, fire and paramedic services. The Communications Center uses Computer Aided Dispatch (CAD), to allow for rapid automated data exchange and recordkeeping.

The Property and Evidence Unit maintains all evidence, found property, and safekeeping items for the Park District. The Unit also facilitates necessary testing and disposition of evidence in cooperation with the District Attorney's Office.

The Records Unit provides public assistance with processing, distributing and maintaining public record information to meet state and local mandates.

The Professional Standards Unit maintains the Police Department's accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA), a nationally recognized award of achievement for meeting the highest professional standards in administration, recordkeeping, and all operational services.

The Personnel & Training Unit coordinates the hiring of police officers and firefighters to reflect the diversity of the community, while managing the training of all personnel. The Unit serves as the liaison with Commission on Police Officers Standards Training (POST) and ensures compliance with mandatory officer and recruit standards.

SUPPORT SERVICES DEPARTMENT BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 4,780,890	\$ 4,834,269	\$ 5,748,170	\$ 4,999,470	-13.0%
Supplies	342,495	369,122	481,590	363,140	-24.6%
Services	689,479	710,187	869,580	897,160	3.2%
Grants/Inter-agency Agreements	22,069	24,225	32,000	32,000	0.0%
Equipment	-	-	90,490	-	-100.0%
Intra-District Charges	920,610	955,820	947,890	975,000	2.9%
Subtotal	\$ 6,755,543	\$ 6,893,623	\$ 8,169,720	\$ 7,266,770	-11.1%
PROJECT BUDGET:					
Supplies	\$ -	\$ 7,501	\$ -	\$ -	0.0%
Services	-	13,975	-	-	0.0%
Capital Outlay/Equip	1,111	536	-	-	0.0%
Subtotal	\$ 1,111	\$ 22,012	\$ -	\$ -	0.0%
Total Operating/Project	\$ 6,756,654	\$ 6,915,635	\$ 8,169,720	\$ 7,266,770	-11.1%
DEPARTMENTS:					
Administration	\$ 6,756,654	\$ 6,915,635	\$ 8,169,720	\$ 7,266,770	-11.1%
Total	\$ 6,756,654	\$ 6,915,635	\$ 8,169,720	\$ 7,266,770	
FUNDING SOURCES:					
101 General Fund	\$ 6,740,864	\$ 6,863,934	\$ 8,169,720	\$ 7,266,770	-11.1%
260 Asset Forfeiture Distribution	14,679	29,688	-	-	0.0%
333 Capital	1,111	536	-	-	0.0%
336 OTA Projects	-	21,476	-	-	0.0%
Total	\$ 6,756,654	\$ 6,915,635	\$ 8,169,720	\$ 7,266,770	-11.1%
STAFFING:					
Regular/Permanent	25.00	25.00	28.00	29.00	1.00
Seasonal/Temporary	3.00	3.00	4.29	4.29	-
Total	28.00	28.00	32.29	33.29	1.00

FIRE DEPARTMENT SERVICE DESCRIPTION & BUDGET

Utilizing career Firefighters and District employees trained as On Call Firefighters, the Fire Department manages fire prevention, fire suppression, and wildland fire mitigation efforts throughout the District. It also provides first response for medical calls in parklands not served by local agencies. Other major responsibilities include: search and rescue; resource management and habitat improvement through a program of prescribed burning, grazing and vegetation management; coordination with other fire service agencies, including the California Department of Forestry; review and evaluation of fuels and environmental impact issues; and incident command for major emergencies.

The Fire Department has a variety of apparatus at nine different locations throughout the District, including 14 engines. Administration is based at Public Safety Headquarters. Fire Station 1 is the main fire station, and other substations store engines, water tenders and safety equipment. The Department offers in-house training for employees looking to become On Call Firefighters, including training on extinguishing wildland, structure, and vehicle fires, fuels management, Emergency Medical Technician certification, hazardous material response, technical large animal rescue (TLAR) and low angle rope rescue.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,825,988	\$ 2,884,226	\$ 2,775,390	\$ 3,379,220	21.8%
Supplies	257,965	342,863	203,080	270,330	33.1%
Services	253,651	250,067	374,640	367,390	-1.9%
Equipment	-	343,646	560,000	1,120,000	100.0%
Intra-District Charges	185,350	143,600	149,900	107,100	-28.6%
Subtotal	\$ 3,522,954	\$ 3,964,402	\$ 4,063,010	\$ 5,244,040	29.1%
PROJECT BUDGET:					
Personnel Services	\$ 378,057	\$ 443,710	\$ 659,330	\$ 477,240	-27.6%
Supplies	14,758	9,247	-	-	0.0%
Services	434,598	635,060	40,670	701,860	1625.7%
Subtotal	\$ 827,414	\$ 1,088,017	\$ 700,000	\$ 1,179,100	68.4%
Total Operating/Project	\$ 4,350,368	\$ 5,052,419	\$ 4,763,010	\$ 6,423,140	34.9%
DEPARTMENTS:					
Fire	\$ 4,350,368	\$ 5,052,419	\$ 4,763,010	\$ 6,423,140	34.9%
Total	\$ 4,350,368	\$ 5,052,419	\$ 4,763,010	\$ 6,423,140	
FUNDING SOURCES:					
101 General Fund	\$ 3,522,954	\$ 3,964,402	\$ 3,503,010	\$ 4,124,040	17.7%
336 OTA Projects	827,414	1,088,017	700,000	1,179,100	68.4%
554 Major Equip Replacement	-	-	560,000	1,120,000	100.0%
Total	\$ 4,350,368	\$ 5,052,419	\$ 4,763,010	\$ 6,423,140	34.9%
STAFFING:					
Regular/Permanent	18.50	18.91	18.86	18.86	-
Seasonal/Temporary	0.00	0.00	0.00	0.00	-
Total	18.50	18.91	18.86	18.86	-

LIFEGUARD SERVICES SERVICE DESCRIPTION & BUDGET

The Lifeguard Services Unit provides for public safety through its lifeguard services, water safety education and equipment. It delivers high quality lifeguarding for recreational swimming, aquatic special events, and aquatic programs. The Unit also provides water safety education, swimming lessons, junior lifeguard programs and a wide range of first aid training for District staff. Lifeguarded facilities include 6 lakefront beaches, 2 traditional swimming pools and 3 hybrid “swimming lagoons” that have chlorinated, filtered water with sand beach entries.

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 2,063,657	\$ 2,092,326	\$ 2,234,810	\$ 2,655,810	18.8%
Supplies	98,200	96,698	83,170	114,670	37.9%
Services	32,328	36,701	32,410	32,110	-0.9%
Subtotal	\$ 2,194,186	\$ 2,225,725	\$ 2,350,390	\$ 2,802,590	19.2%
PROJECT BUDGET:					
Personnel Services	\$ 2,289	\$ 3,032	\$ -	\$ -	0.0%
Subtotal	\$ 2,289	\$ 3,032	\$ -	\$ -	0.0%
Total Operating/Project	\$ 2,196,475	\$ 2,228,757	\$ 2,350,390	\$ 2,802,590	19.2%
DEPARTMENTS:					
Lifeguard Services	\$ 2,196,475	\$ 2,228,757	\$ 2,350,390	\$ 2,802,590	19.2%
Total	\$ 2,196,475	\$ 2,228,757	\$ 2,350,390	\$ 2,802,590	19.2%
FUNDING SOURCES:					
101 General Fund	\$ 2,194,186	\$ 2,225,725	\$ 2,350,390	\$ 2,802,590	19.2%
336 OTA Projects	2,289	3,032	-	-	0.0%
Total	\$ 2,196,475	\$ 2,228,757	\$ 2,350,390	\$ 2,802,590	19.2%
STAFFING:					
Regular/Permanent	6.00	6.00	6.00	7.00	1.00
Seasonal/Temporary	31.35	31.353	33.453	34.453	1.000
Total	37.353	37.353	39.453	41.453	2.000

POLICE DEPARTMENT SERVICE DESCRIPTION

The Police Department is responsible for providing patrol services and conducting specialized enforcement activities, criminal investigations, crime analysis, crime prevention, helicopter patrols and community outreach throughout the District.

The Helicopter Unit operates two helicopters, including a Volunteer Flight Medic to provide direct medical care to injured park visitors. In fire season, the unit works with the Fire Department to provide Heli-Tac and water bucket response to fires.

The Investigations Unit works to investigate, obtain criminal filings, and pursue prosecution of suspects. Detectives work with counterparts in other law enforcement agencies to coordinate on criminal investigations, narcotics trafficking and serious sex offenders.

The Special Enforcement Unit applies intensive enforcement in unique circumstances, utilizing off-road vehicles, motorcycles, bicycles and foot patrol when needed.

The K-9 Unit patrols in conjunction with the patrol teams. The K9 Units provide assistance to patrol utilizing the unique attributes of their K9 partners.

The Marine Patrol Unit patrols District lakes and waterways, ensuring that environmental, boating safety and California Department of Fish and Wildlife matters are enforced.

The Mounted Patrol Unit conducts enforcement on horseback, sometimes in remote parklands, responding to lost or missing trail users and accidents, and also in urban park areas to assist in crowd control.

The Volunteer Trail Safety Patrol includes a Mounted Patrol, Bicycle Patrol, Hiking Patrol, Dog Patrol, and Marine Safety Unit. Volunteers are charged with a duty to “Observe, Educate, Report...and Enjoy,” and promote safe and courteous park and trail use by District visitors.

POLICE DEPARTMENT BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ 10,043,837	\$ 10,505,885	\$ 12,476,810	\$ 13,301,530	6.6%
Supplies	323,634	322,111	400,250	380,280	-5.0%
Services	639,917	576,005	673,140	670,720	-0.4%
Equipment	16,185	150,317	223,370	5,753,050	2475.6%
Intra-District Charges	622,400	614,500	769,500	102,000	-86.7%
Subtotal	\$ 11,645,974	\$ 12,168,818	\$ 14,543,070	\$ 20,207,580	38.9%
PROJECT BUDGET:					
Personnel Services	\$ 406,293	\$ 470,530	\$ 469,340	\$ 299,410	-36.2%
Supplies	-	14,428	-	-	0.0%
Services	-	6,023	-	-	0.0%
Subtotal	\$ 406,293	\$ 490,980	\$ 469,340	\$ 299,410	-36.2%
Total Operating/Project	\$ 12,052,267	\$ 12,659,799	\$ 15,012,410	\$ 20,506,990	36.6%
DEPARTMENTS:					
Police	\$ 12,052,267	\$ 12,659,799	\$ 15,012,410	\$ 20,506,990	36.6%
Total	\$ 12,052,267	\$ 12,659,799	\$ 15,012,410	\$ 20,506,990	
FUNDING SOURCES:					
101 General Fund	\$ 11,645,974	\$ 12,168,818	\$ 14,543,070	\$ 14,562,580	0.1%
336 OTA Projects	406,293	490,980	469,340	299,410	-36.2%
554 Major Equip Replacement	-	-	-	5,645,000	0.0%
Total	\$ 12,052,267	\$ 12,659,799	\$ 15,012,410	\$ 20,506,990	36.6%
STAFFING:					
Regular/Permanent	65.91	69.01	70.01	72.00	1.99
Seasonal/Temporary	0.43	0.43	0.43	0.43	-
Total	66.34	69.44	70.44	72.43	1.99

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NON-DEPARTMENTAL BUDGET

	2015 ACTUAL	2016 ACTUAL	2017 BUDGET	2018 BUDGET	Change
OPERATING BUDGET:					
Personnel Services	\$ -	\$ -	\$ -	\$ 2,000,000	0.0%
Debt Service	33,264,317	32,241,742	14,969,280	15,619,960	4.3%
Transfers Out	36,328,769	22,186,532	14,612,470	16,062,940	9.9%
Subtotal	\$ 69,593,086	\$ 54,428,274	\$ 29,581,750	\$ 33,682,900	13.9%
PROJECT BUDGET:					
Transfers Out	\$ 24,159,943	\$ 25,010,627	\$ 22,680,000	\$ 25,464,000	12.3%
Subtotal	\$ 24,159,943	\$ 25,010,627	\$ 22,680,000	\$ 25,464,000	12.3%
Total Operating/Project	\$ 93,753,030	\$ 79,438,901	\$ 52,261,750	\$ 59,146,900	13.2%
DEPARTMENTS:					
Nondepartmental	\$ 93,753,030	\$ 79,438,901	\$ 52,261,750	\$ 59,146,900	13.2%
Total	\$ 93,753,030	\$ 79,438,901	\$ 52,261,750	\$ 59,146,900	13.2%
FUNDING SOURCES:					
101 General Fund	\$ 20,791,853	\$ 12,606,234	\$ 11,802,970	\$ 14,733,490	24.8%
220 Two County LLD		-	1,245,000	260,000	-79.1%
226 Measure CC	\$ 8,626,195	1,997,900	948,500	2,663,450	180.8%
253 Gifts/Dickson	\$ 459	259,266	-	-	0.0%
254 Ardenwood/Coyote Hills	\$ 40,000	92,933	-	-	0.0%
257 Mitigation	\$ 291,808	-	-	-	0.0%
261 Coyote Hills/Dumbarton Quarr	\$ 1,500,000	1,306,168	-	-	0.0%
333 Capital	\$ 704,902	996,851	-	-	0.0%
335 Meas AA Bond Proceeds	\$ 1,259,542	3,218,247	70,000	-	-100.0%
336 OTA Projects	\$ 763,526	2,224,253	-	-	0.0%
337 Meas WW Bond Proceeds	\$ 19,409,900	18,095,828	22,610,000	25,400,000	12.3%
338 2012 Note Proceeds	\$ 2,022,073	475,448	-	64,000	0.0%
553 Major Infrastructure Reno/Repl	\$ 3,820,013	4,923,630	610,000	400,000	-34.4%
554 Major Equip Replacement	\$ 145,000	995,401	-	-	0.0%
555 General Liability	\$ 1,108,441	-	-	-	0.0%
556 Employee Benefits		-	-	-	0.0%
610 Black Diamond-Open Space		-	-	-	0.0%
611 Black Diamond-Suncrest Homes		-	-	-	0.0%
612 Black Diamond-Moeller		-	-	-	0.0%
620 Brushy Peak-Dyer	\$ 1,500	1,500	1,500	1,500	0.0%
621 Brushy Peak-Weaver	\$ 2,000	2,000	2,000	2,000	0.0%
650 Morgan Territory-Elsworthy	\$ 1,500	1,500	2,500	2,500	0.0%
811 2012 Promissory Note Debt S	\$ 1,421,293	1,420,443	1,420,320	1,419,880	0.0%
812 Meas AA Debt Svc	\$ 5,371,750	4,073,500	4,073,500	2,194,500	-46.1%
813 Meas WW Debt Svc	\$ 26,471,275	26,747,800	9,475,460	12,005,580	26.7%
Total	\$ 93,753,030	\$ 79,438,901	\$ 52,261,750	\$ 59,146,900	13.2%
STAFFING:					
Regular/Permanent	-	-	-	-	-
Seasonal/Temporary	-	-	-	-	-
Total	-	-	-	-	-

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Supplemental Information



Crab Cove Visitor Center, part of Robert Crown Memorial State Beach, Alameda, is now open year-round thanks to Measure CC.

Photo: Eric Solmir

SECTION D-1
SUPPLEMENTAL INFORMATION
FISCAL POLICIES
DEBT AND APPROPRIATION LIMITS
LIVERMORE AREA RECREATION AND PARK DISTRICT
VOLUNTEER SUPPORT

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Basis of Budgeting

The basis of budgeting for governmental funds (General Fund, special revenue funds, project funds and debt service funds) is on a current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when they become measurable and available (received within 60 days of year-end) to finance expenditures of the current period. Expenditures are recorded when the related liability is incurred, except principal and interest payments on general long-term debt, which are recognized when due. Permanent funds are also budgeted on the modified accrual basis. This is the same basis of accounting as used in the fund financial statements.

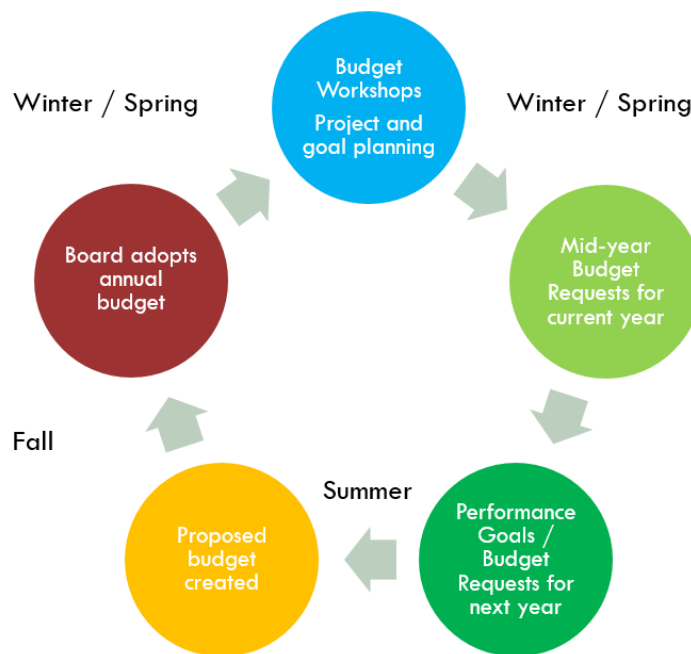
Budgets for proprietary funds (internal service funds) are accounted for using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recognized in the period earned, and expenses are recognized in the period in which the liabilities are incurred. Depreciation expense is not budgeted in the proprietary funds.

Fiduciary funds, including pension type trust funds, are not budgeted by the District.

Budget Process

The District’s budget is a vital tool for establishing public policy, maintaining control over the management of resources, and implementing fiscal plans. Almost every decision, activity and program is expressed within the context of the budget.

Budget Calendar Cycle



Budget planning begins with Board workshops held February through May, which address District priorities, capital finance, and capital, land acquisitions and trail projects. At the workshops, the Board of Directors and staff discuss the priorities for these projects for the upcoming budget, including the 5-year Capital Improvement Plan.

Throughout the year, the public is invited to comment on the District’s long and short term plans, including the budget, via public board meetings held on the first and third Tuesday of each month. The Board Finance, Board Operations and Board Legislative sub-committees also offer monthly opportunities for public comment. A schedule of all public hearings is posted on the District website and at District headquarters. In addition, the public can contact District staff to provide input and feedback.

Initial budget allocations utilize the base budget approach, in which all divisions are allocated the same percentage of resources as in the prior year’s base budget. Additional requests for resources are discussed and adjustments made for one time or on-going increases or decreases. Personnel costs are calculated based upon funded positions, and updated salary and benefit rates. The number of funded positions may be less than the number of approved positions for a particular budget, depending on resources available.

Additionally, divisions may submit budget requests for additional appropriations. Departmental budget requests are submitted to the General Manager by early September. They are then discussed, prioritized and recommended for approval by the General Manager (GM), Deputy General Manager (DGM) and the Executive Team.

The proposed budget is formally presented to the Finance Committee and the Park Advisory Committee, where staff seeks recommendation of approval by the Board of Directors. The public is invited to two public hearing in December related to the budget, and comments are taken into account before the proposed budget is approved by the Board of Directors at the second public hearing in December. The approved budget becomes effective on January 1.

2018 Budget Calendar-Key Dates

February 6, 2017	Board of Directors Planning Workshop
March 16	Board of Directors Planning Workshop
April 27	Board of Directors Capital Finance Workshop
May 22	Board of Directors Capital Trails / Maintenance Workshop
May 24	Review prior year-end audit results at Finance Committee. Formulate budget strategies with General Manager.
June	Review position allocations between General Fund, special revenue funds, capital project funds, and internal service funds.
July	Review prior and develop next year’s performance measures by division, department and unit; Develop preliminary base budget
August 1 – 11,	Distribute base budget instructions to field. Hold budget preparation workshops for staff.
September	Review and prioritize budget requests.
October	Prepare proposed budget document, review General Fund budget with Board Finance Committee.
November 20th and 27th	Present proposed budget to Board Finance Committee and Park Advisory Committee.
December 5th and 19th	Present proposed budget at the first Board of Director meeting in December, which is a public hearing. The budget is adopted at the second Board meeting in December, which is also a public hearing.
January 2018	The budget becomes effective January 1.

Each quarter, the Finance Department presents to the Board Finance Committee a budget status update with the budget to actual analysis report. The reports provide budget versus actual comparisons in the current year and comparisons of like quarters from the prior year. An analysis of significant variances is included for each major revenue and expenditure section of the reports.

Budget Policy

The District's Board of Directors has formally adopted the District's Budget Policy, requiring that the annual budget be balanced, with financial resources that equal or exceed uses, at the time of adoption. Financial resources include intra-governmental charges, transfers in, use of designated fund balance for designated purpose, and use of one time resources for one time appropriations; and uses include capital maintenance / replacement, intra-governmental charges and transfers out.

Additionally the District follows best practices in budgeting, including: assessment of constituent needs, development of long range plans, adherence to budget preparation and adoption procedures, monitoring of performance, and adjustment of budget as required. The budget can be amended during the year, in accordance with the Board Operating Guidelines. Board action is required to make budget adjustments in the following cases:

All increases in appropriations;

- Transfers that exceed \$25,000 when the transfer is between funds or between divisions;
- Transfer of Board Contingency funds exceeding \$5,000.
- Transfer of Board contingency funds in amounts of \$5,000 or less requires a recommendation from a Board member to the Board President, followed by consensus between the Board President and the General Manager. If the request is made by the Board President, The GM will seek consensus from the Vice President. The Clerk of the Board initiates the budget adjustment, at the General Manager's request, after all approvals are received.

Budget adjustments that require the General Manager or his/her designee approval include:

- Transfer up to \$25,000 between funds or between divisions;
- Transfers that involve personnel cost and/or capital outlay budgets;
- Transfer of GM Contingency funds of any amount.

Budget adjustments that require General Manager, his/her designee, or CFO/Controller approval:

- Transfers between the Capital Project Fund and Other-Than-Asset (OTA) Projects Fund to conform to capital accounting requirements, provided that the action does not change the total funding, original purpose, or the scope of the project.

Budget adjustments that require only the requesting division's AGM approval include:

- A transfer of supplies or services appropriations in any amount within one division and one fund.

Investment Policy

The District's Investment Policy is updated annually, and approved in accordance with State law. The purpose of this policy is to provide guidance and direction for the prudent investment of District funds, and to foster the creation of a systematic and controlled investment process. The ultimate goal is to maximize the efficiency of the District's cash management system, and to enhance the economic status of the District, while protecting its pooled cash.

The District's policy is to invest public funds in a prudent manner, providing the highest yield with the maximum security of principal invested, while also meeting the daily cash flow requirements of the District. Also, the District's policy is to conform to all applicable federal, state and local statutes governing the investment of public funds.

The investment of funds is governed by the California Government Code Section 53601 et seq., and by California Government Code Section 53630 et seq. Funds on deposit in banks must be federally insured or collateralized in accordance with the provisions of California Government Code, Sections 53630 et seq.

Reserve Policy

During 2013 the Board of Directors adopted the General Fund Reserve (Unassigned) Fund Balance Policy. The purpose of this policy is not only to determine an appropriate amount for the unassigned fund balance (which is currently 32% of annual revenue), but also to define and articulate the intent and uses of the reserve. The policy outlines factors used in determining a prudent reserve amount, and requires that the CFO review and adjust percentage at least as often as every five years.

Additionally, the Board of Directors and management has committed or assigned, fund balance in the General Fund, the Project Funds and Special Revenue Funds as follows:

General Fund

- Election costs (\$2.2 million), which will be used in the event elected officials encounter challenges and the District is required to include Board of Director positions on the election ballot. The fund balance eliminates the necessity of appropriating operating funds during election years when the obligation of election costs is not known until the candidate filing deadlines mid-way through the budget cycle, thus stabilizing operating expenditures.
- Legal Contingency (\$1 million), assigned to cover unanticipated, large legal costs, thus freeing annual budget appropriations in excess of normal and usual legal costs.
- Workers' compensation claim contingency (\$2,000,000), committed to cover unanticipated, large claims, in excess of normal, anticipated workers compensation claim costs, increasing the funding level of the self-insured program to the "conservative" level.
- Revenue take-away contingency (formerly referred to as economic uncertainty) (10% of General Fund property tax revenue budget, approximately \$13.0 million), which was re-assigned by the Board in 2012 to ensure that resources were available in the event of a substantial, unanticipated, one-time take-away of District

revenue by the State of California or other governmental agencies. This provides financial stability and guards against potential volatility of revenue sources created by other agency actions such as the Educational Revenue Augmentation Fund (ERAF).

- First Quarter Expenditures (approximately \$33 million), restricted & assigned to cover first quarter expenditures and total 25% of the annual General Fund appropriations. The District receives 50% of property tax revenue (the major General Fund revenue source) in December of the preceding year. The prior year revenue is required to cover the first quarter of the succeeding year's expenditures, as the second property tax payment is not received until April. By putting constraints on the fund balance, it is evident that these resources are not available for expenditure.

Project Fund

- Fire fuel reduction grant match (\$380,245) was originally (1992) funded through FEMA reimbursement for 1991 fire disaster and accounted for in special revenue fund. It was transferred to project fund and is intended as resources to fund matching requirements of future fire fuel reduction grants. The Board's commitment was affirmed in 2012.
- Land acquisition and development committed fund balance (currently \$6.8 million) was originally recorded in 1980 District financial statement. The original amount was \$1.3 million, which is adjusted annually for revenue and expenditures tracked as "District-Committed Land Acquisition" funding (DCLA). The Board's commitment was affirmed in 2012.
- Another \$13.5 million is committed to cover the costs of unfinished projects whose budgets were previously approved via board action.

Mitigation Fund

- Funds (\$1.1 million) received from specific developers, committed for mitigation at specific locations including: Vasco Caves/Northwind, Waterbird/Chevron, Brushy Peak/Republic Service and Black Diamond/Contra Costa County.

Coyote Hills-Dumbarton Quarry

- Revenue received from "tipping fees" (\$652,000) is committed for the construction the Dumbarton Quarry campground project.

Debt Policy

The District adopted a Debt Policy in 2017 as required by State law, and in order to protect the District's sound financial position. The Debt Policy describes purposes for which debt proceeds may be used, the types of debt that may be issued, the relationship of the District's debt to its capital improvement program, policy goals related to debt, and internal controls to ensure that proceeds are directed to the intended use.

Additionally, the District has entered into bond covenants that obligate the District to appropriate funds for debt service, provide secondary market disclosure, and report the balances of outstanding debt in its audited financial statements.

The District is empowered and is obligated to levy ad valorem taxes, without limitation as to rate or amount upon certain property subject to taxation, within the District for the payment of interest and principal of the Measure AA and Measure WW bonds. The District's credit ratings for its General Obligation Bonds are "Aaa" from Moody's Investor Service and "AAA" from Standard & Poor's. Its credit rating for its Promissory Notes is Aa1.

Transfers

Transfers are included in the budget to account for the reallocation of resources from one fund to another. Transfers in are included in "Other Resources" and transfers out are included in "Other Uses" in the preceding budget schedules. Note that the project fund column includes transfers into the project funds and out of the debt proceeds funds, all of which are included in the project fund column. Detail of transfers included in this budget can be found in "Budget Transfers" at the end of Section B of this document.

Legal Debt Limitations

The Public Resources Code Section 5568 specifies the debt limits of the District. According to this section, the District may, for the purpose of acquiring, constructing, or completing any improvement or improvements authorized, or for the purpose of acquiring any land or other property necessary or useful therefore, the Board of Directors may incur an indebtedness not to exceed 15% of the assessed valuation of the real and personal property situated in the District.

Public Resources Code Section 5544.2 allows for the District to issue Promissory Notes as unconditional obligations of the District, payable out of general fund revenues, but limited to the amount of anticipated tax revenues for the next five-year period.

The District may issue bonds for the indebtedness under and in full compliance with the provisions of Article 1 (commencing with Section 43600) of Chapter 4 of Division 4 of Title 4 of the Government Code. The provisions of that chapter, as they may exist from time to time and insofar as they may be applicable, shall govern all District bond issues, and the Board of Directors, as the legislative branch of the District, is authorized to do all acts and things which may be done by the legislative branch of cities, towns, and municipal corporations in the incurring of indebtedness and the issuance and sale of bonds.

Appropriation Limit

The voters of California during a special election in 1979 approved Article XIII-B of the State of California Constitution. This legislation, commonly referred to as either “Proposition 4” or the “Gann Initiative,” restricts the total amount of appropriations allowed in any given fiscal year from the “proceeds of taxes.” In 1980, the State Legislature added Section 9710 to the Government Code which required the governing body of each local jurisdiction to establish, by resolution, an appropriations limit for the following year. The appropriation limit for any fiscal year was equal to the previous year limit, adjusted for population changes and the change in the U.S. Consumer Price Index (or California per Capita Personal Income, if less). The necessary statistical information is provided each year by the California Department of Finance.

In June 1990, the voters modified the original Article XIII-B (Proposition 4) with the passage of Proposition 111 and its implementing legislation (Senate Bill 88). Beginning with the 1990-91 appropriations limit, an agency may choose annual adjustment factors. The adjustment factors include the growth in the California Per Capita Income or the growth in non-residential assessed valuation due to construction within the jurisdiction and population growth within the County. Under Proposition 4, if an agency ends the fiscal year having more proceeds of taxes than the limit allows, it must return the excess to the taxpayers within two years (either by reducing taxes levied or fees charged).

Calculation of Limitation

Appropriation Limit for 2017	\$375,718,625
Adjustment Factors:	
Population Factor (Alameda/Contra Costa Combined)	1.012204
Economic Factor	1.0369
Calculation of Factor for 2018 (Population x Economic Factors)	1.0496
Appropriation Limit for 2018	\$ 394,337,280

The appropriation limit of \$394,337,280 far exceeds the applicable District appropriations of \$132,093,650 in the 2018 budget. The General Fund is the only fund with general property tax. The applicable District appropriations are calculated based upon property tax revenue, plus allocated interest revenue, less capital outlay and unfunded mandate exclusions. The Gann Limit is calculated with data from the proposed budget. Minor budget changes between the proposed and adopted budget versions did not result in a material change to the previously determined limit.

EAST BAY REGIONAL PARK DISTRICT

RESOLUTION NO.: 2017-12- 366

December 19, 2017

**ADOPTION OF THE 2018 OPERATING AND PROJECT BUDGETS FOR THE
EAST BAY REGIONAL PARK DISTRICT**

WHEREAS, the General Manager of the East Bay Regional Park District has prepared and submitted the 2018 Proposed Operating and Project Budgets in accordance with the requirements of state law and the Board Operating Guidelines; and

WHEREAS, on November 20, 2017 the Board Finance Committee reviewed and commented on the 2018 Proposed Operating and Project Budget and unanimously recommended its adoption by the Board of Directors; and

WHEREAS, on November 27, 2017 the Park Advisory Committee reviewed and commented on the 2018 Proposed Operating and Project Budgets and recommended its adoption by the Board of Directors; and

WHEREAS, the Park District duly noticed and held public hearings on the 2018 Proposed Operating and Project Budgets on December 5 and December 19, 2017, in the Board Room located at 2950 Peralta Oaks Court in Oakland, California;

NOW THEREFORE, BE IT RESOLVED that the Board of Directors of the East Bay Regional Park District hereby:

- 1. Approves the 2018 Operating and Project Budgets in substantially final form as presented to the Board of Directors on December 5 and December 19, 2017 including language consistent with comments and corrections as identified and described in this material.**
- 2. Authorizes the total appropriation of \$213,763,070 for the General Fund, special revenue funds, debt service funds, internal service funds, permanent funds and project funds;**
- 3. Approves the 2017 Salary Schedules for all Park District positions, in compliance with CalPERS requirements of annual Board approval of Park District compensation.
(Attachment A)**
- 4. Authorizes the General Manager, or his designee, to increase appropriations in the 2018 budget in an amount not to exceed the "Reserve for Encumbrances," the amount to be established at the end of the 2017 fiscal year.**

BE IT FURTHER RESOLVED, that a copy of this resolution be transmitted to the Board of Supervisors of Alameda and Contra Costa Counties requesting said Counties collect and apportion to the District its due share of property tax revenues for 2018, in accordance with Article XIII of the State of California; and

BE IT FURTHER RESOLVED, that the General Manager and the Chief Financial Officer are hereby authorized and directed, on behalf of the District and in its name, to execute and deliver such documents and to do such acts as may be deemed necessary or appropriate to accomplish the intentions of this resolution.

Moved by Director Wieskamp, seconded by Director Dotson, and adopted this 19th day of December, 2017 by the following vote:

FOR: Colin Coffey, Ellen Corbett, Whitney Dotson, Beverly Lane, Dee Rosario, Ayn Wieskamp, Dennis Waespi.
AGAINST: None.
ABSTAIN: None.
ABSENT: None.

Beverly Lane
Beverly Lane, Board President

CERTIFICATION

I, Yolande Barial Knight, Clerk of the Board of Directors of the East Bay Regional Park District, do hereby certify that the above and foregoing is a full, true and correct copy of Resolution No. 2017-12-316 adopted by the Board of Directors at a regular meeting held on December 19, 2017

Yolande Barial Knight

SUPPLEMENTAL INFORMATION

LIVERMORE AREA RECREATION AND PARK DISTRICT

Livermore Area Recreation and Park District

In the fall of 1992, the District annexed the eastern portion of Alameda County. This 276-square mile annexation allowed the District to expand and provide regional parks, open space and trail services throughout all of Alameda County. The annexation was negotiated through a liaison committee consisting of Livermore Area Recreation and Park District (LARPD) and District Board members. LARPD and the District worked together and determined that the most effective, appropriate means for providing a proper level of parks, recreation and open space facilities and services to the people of Murray Township was for each agency to take primary responsibility for facilities most in alignment with its core mission.

This liaison resulted in an ongoing cooperative effort by both agencies. The District assumed responsibility for acquisition and development of future regional parks, open space areas and trails within Murray Township and for related maintenance and operations. LARPD continued to assume primary responsibility for existing LARPD facilities and programs as well as for all future Murray Township community and local parks and recreation facilities, and related maintenance and operations. The Liaison Committee meets regularly to address matters of concern with respect to implementation of the cooperative and complementary functions of the two districts.

Since 1993, the District has received a share of Murray Township property tax revenues as General Fund revenue to support this program. This financial approach has not and will not increase the tax burden of Murray Township residents, and represents a 3% allocation of the assessed valuation that exceeds the Base Year. In 2017 the District intends to continue operating several major parks and facilities within and directly serving Murray Township, including Del Valle, Camp Arroyo at Del Valle, Shadow Cliffs and Brushy Peak. The District budgets operating funding for trail grading and paving, maintenance and repairs, mowing, sanitation, police and fire services, lifeguards, utilities, signage, brochures and similar park expenses. Operating budgets for Del Valle, Camp Arroyo, Brushy Peak and Shadow Cliffs Recreation area currently exceed \$4 million per year.

Starting from the initial joint acquisition of the first parcel of Brushy Peak in the early 1990's, both agencies have successfully pursued the opening of Brushy Peak, North of Livermore. In 2006, following ten years of effort, the District completed the acquisition of over 1,500 acres at a cost of \$5 million, completed restoration, planning, construction of parking, fencing, trail and roadway improvements and opened Brushy Peak to the public. In 2009, continued cooperation and joint funding has resulted in the acquisition of the final intervening parcel of land between Camp Arroyo and Veteran's Park; which will preserve and expand lands adjacent to Sycamore Grove and allow construction of one of the last remaining gaps in the Shadow Cliffs to Del Valle Regional Trail in the coming years. Both agencies are now cooperating on the final roadway under-crossing and trail construction necessary to complete this important trail link.

The 2018 budget includes a continuing annual appropriation of \$200,000 in the General Fund for payment to LARPD to provide continued assistance with priority projects, and to provide operating support for our cooperative interests in the area.

VOLUNTEER INFORMATION

The District Volunteer Program consists of a variety of District-wide as well as park-specific programs. Inter-departmental coordination is achieved through ongoing meetings and trainings facilitated by the Recreation Supervisor. Several key program objectives are more specifically described in each department's budget objectives. The District anticipates that approximately 22,000 volunteers will provide over 160,000 hours of service to the community in 2018. The various programs are highlighted below.

I. District-wide Volunteer Programs:

a) Ivan Dickson Volunteer Trail Maintenance Program Trail Development staff coordinates maintenance projects at various parks such as pruning, erosion control, sign-post installation, trail improvements, and new trail construction.

b) Stewardship Volunteers

Stewardship staff works with volunteers to protect the District's natural resources. Workers perform habitat conservation projects and participate in field research. Trained volunteers help monitor birds, grassland-dwelling reptiles, and small mammal populations. Programs include the Doc Quack's Wildlife Volunteers and the Integrated Pest Management (IPM) program, bird monitoring program.

c) Cultural Services Project Volunteers

The Cultural Services Coordinator now works with volunteers to implement historic and Native cultural stewardship and preservation projects including the review of archaeological site reports and the performance of curatorial work.

d) Regional Park Ambassadors

The Ambassadors represent the District at a variety of community-based events, fairs, festivals, and official park dedications. These Public Affairs volunteers attend over 60 events annually, reaching an estimated 45,000 visitors.

e) Public Safety Volunteers

Volunteers assist Public Safety staff through the Volunteer Trail Safety Patrol Program which contributes over 27,000 hours annually. This program includes the following groups: Mounted Patrol, Bicycle Patrol, Hiking Patrol, and the Companion Dog Patrol. Additional volunteer programs include Search & Rescue (SAR) and the Helicopter/Flight Medic Program.

II. Operations Volunteer Program (Park-specific programs)

A variety of District parks coordinate their own habitat restoration, resource enhancement, and trail maintenance projects using individual volunteers as well as company team building, organized community youth, and conservation groups. These projects are supported by Community Services/Volunteers staff. Numerous new projects are planned for 2018. The following parks currently offer programs: Crown Beach/Crab Cove, Sunol, Martin Luther King Jr. Regional Shoreline, Point Isabel, Point Pinole, McLaughlin Eastshore State Park, Coyote Hills, Quarry Lakes, Redwood, Sibley, Huckleberry, and Tilden. The program anticipates contributing over 60,000 hours of service in 2018.

III. Docent Programs:

Volunteer docents assist District staff in leading tours and other interpretive activities, and also provide support for special events at the visitor centers. All participants are required to attend an

intensive training program. The District anticipates docents will contribute 12,000 hours in support of interpretive programming in 2018.

a) Ardenwood Historic Farm: Docents assist with educational programs and historic farming activities. Wearing late-1800s period costumes, they help demonstrate old-fashioned farm life through activities such as corn grinding, rope making, cooking demonstrations on a wood-burning stove, cider pressing ice cream making, and historic crafts and games including spinning, toy-making, and sack races. Docents assist with school program Station Days. Docents also assist with Monarch butterfly programming in the winter months.

b) Big Break Visitor Center at the Delta: Docents assist with school and public programs including campfires, special events, walks, Citizen Science programs, and wetland programs. Docents support Visitor Center staff by acting as Visitor Hosts in the center and at the Delta Discovery Experience. Additionally, docents support staff with “behind the scenes” operations by acting as photographers to document events, organizing program photos for future use, proof reading items to be published and preparing props for programs.

c) Black Diamond Mines Regional Preserve: Docents support a multitude of interpretive programs and special events, including Mine Open Houses, in addition to regularly helping with school groups at Rose Hill Cemetery. They also assist with cemetery restoration, and with cataloging artifacts from the park’s sand and coal mining eras, as well as Native American cultural objects. They research historical periods and help in the design of appropriate programs. They are regularly trained in underground safety, as are all staff who serve in the mines.

d) Coyote Hills Regional Park: Docents assist with nature walks, Ohlone cultural programs, youth programs, weekend programs like Discovery Days, Cart of Curiosities, and open houses, and special events, including the Apple Festival, the Gathering of Ohlone Peoples and the Butterfly & Bird Festival.

e) Crab Cove Visitor Center: From the shores of the San Francisco Bay to the towering Redwoods of the Oakland hills, docents assist naturalists at a variety of parks throughout the Central East Bay. Activities include helping with educational school programs, walks, campfires, gardening, citizen science projects, and special events including Alameda’s Sand Castle Contest and July 4th Parade!

f) Sunol Regional Wilderness: Docents help with educational programs that explore local Native American and California history, stream ecology, wildlife, and plant studies. They also support events such as the Spring Wildflower Festival and the Cowboy Hootenanny, as well as perform conservation projects. Sunol docents also support interpretive and school programs at Shadow Cliffs and Del Valle.

g) Tilden Nature Area: Docents help lead school programs such as pond and insect studies, provide demonstration activities at the Little Farm, and assist the interpretive staff with other projects and events as needed.

h) Mobile Education Outreach: Trained volunteers support the Mobile Fish Exhibit and Mobile Visitor Center during outreach school programs and special events; they also assist with maintenance of the Aquarium Lab at Crown Beach.

IV. Community Services & Volunteers

Staff coordinates volunteer participation in a variety of community-wide and District events. These include the Martin Luther King Jr. Day of Service in January, Earth Day celebrations in April, the Volunteer Recognition Dinner in May, and National Public Lands Day and California Coastal Cleanup Day in September. It is anticipated that these events will attract 3,000 volunteers in 2018.

Community Services & Volunteers staff, by request, also arrange custom volunteer projects for individuals, large public and private-sector groups, and Boy/Girl Scouts. Projects include park and/or shoreline clean-up, tree planting, fence building, trail restoration, invasive plant removal and garden improvements.

Parks Express staff works with volunteers from numerous community organizations, service clubs, and businesses to plan, coordinate and implement the Special Kids Fishing Derbies. In 2018, derbies will be presented at Shadow Cliffs, Temescal, Quarry Lakes and two at Contra Loma. The program will serve 20 East Bay schools and 560 students.

V. Garden Volunteers

a) Regional Parks Botanic Garden: Garden volunteers assist staff by doing light gardening work such as weeding, raking or nursery work. Trained docents lead tours of the Garden for weekend visitors and special groups. Plant Sale volunteers help propagate and maintain potted California native plants offered for sale to the public to support the Garden. The board of the Garden's Friends group helps publicize and raise funds for the Garden.

b) Ardenwood Historic Farm: Volunteers assist the gardener with planting, weeding and care in the Victorian Gardens around the historic Patterson House Museum as well as the herb garden, cutting garden, butterfly garden and heirloom vegetable garden.

c) Coyote Hills: Volunteers help park staff with resource management projects, such as enhancement of the Nectar Garden, and invasive plant removal in the garden.

d) Garin & Dry Creek Pioneer Regional Parks: Volunteers assist with the maintenance of the historic apple orchard; weeding, pruning and planting in the Dry Creek Garden; and participating in the annual Garin Apple Festival special event.

e) Quarry Lakes: Volunteers assist with gardening and grounds work at three unique gardens (Cactus, Natives, and Rose). Organized groups assist with habitat restoration and the removal of invasive species.

SECTION D-2
SUPPLEMENTAL INFORMATION
PERSONNEL BY DEPARTMENT
AND
CURRENT SALARY TABLES

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SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
EXECUTIVE & LEGISLATIVE DIVISION							
2010	000	Administration					
		General Manager	1.000	1.000	1.000	1.000	0.000
		Deputy General Manager	1.000	1.000	1.000	1.000	0.000
		Government Affairs Manager	1.000	1.000	1.000	1.000	0.000
		Legislative Assistant	0.000	1.000	1.000	1.000	0.000
		Administrative Support Manager	1.000	1.000	1.000	1.000	0.000
		Management Analyst	0.000	0.000	1.000	1.000	0.000
		Legal Assistant	1.000	1.000	1.000	1.000	0.000
		Confidential Secretary	4.000	4.000	3.000	3.000	0.000
		Dept Total	9.000	10.000	10.000	10.000	0.000
2020	000	Clerk of the Board					
		Clerk of the Board	0.000	1.000	1.000	1.000	0.000
		Confidential Secretary	0.000	1.000	1.000	1.000	0.000
		Dept Total	0.000	2.000	2.000	2.000	0.000
2050	000	Human Resources					
		Chief, Human Resources Officer	1.000	1.000	1.000	1.000	0.000
		Human Resources Analyst, Principal	0.000	0.000	1.000	1.000	0.000
		Human Resources Analyst, Senior	0.000	1.000	1.000	1.000	0.000
		Human Resources Analyst II	3.000	3.000	3.000	3.000	0.000
		Benefits Manager	1.000	1.000	1.000	1.000	0.000
		Human Res Tech, Confidential	1.000	1.000	1.000	2.000	1.000
		Human Resources Assistant	1.000	1.000	1.000	1.000	0.000
		Senior Office Specialist	2.000	2.000	2.000	2.000	0.000
		Office Assistant	1.000	1.000	1.000	0.000	(1.000)
		*Field Intern	1.470	1.470	1.470	1.470	0.000
		*Intern	3.800	4.530	4.530	4.530	0.000
		Dept Total	15.270	17.000	18.000	18.000	0.000
		Division Total	24.27	29.00	30.00	30.00	0.00
		Permanent Staff	19.000	23.000	24.000	24.000	0.000
		Seasonal/Temporary Staff	5.270	6.000	6.000	6.000	0.000
		All Personnel	24.270	29.000	30.000	30.000	0.000
ACQUISITION, STEWARDSHIP & DEVELOPMENT DIVISION							
7010	000	Administration					
		Assistant General Manager	1.000	1.000	1.000	1.000	0.000
		Assistant General Manager (vacant)	0.045	0.000	0.000	0.000	0.000
		Administrative Analyst II	1.000	1.000	1.000	1.000	0.000
		Executive Secretary	1.000	1.000	1.000	1.000	0.000
		Secretary	1.000	0.533	0.533	0.533	0.000
		Senior Office Specialist	1.000	1.000	1.000	1.000	0.000
		Dept Total	5.045	4.533	4.533	4.533	0.000
7350	000	Environmental Programs					
		Environmental Program Manager	1.000	1.000	1.000	1.000	0.000
		Project Coordinator	0.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	1.000	0.000	0.000	0.000	0.000
		Senior Planner	1.000	0.000	0.000	0.000	0.000
		GIS Analyst	1.000	0.000	0.000	0.000	0.000
		GIS Technician	1.000	0.000	0.000	0.000	0.000
		*GIS Technician	0.250	0.000	0.000	0.000	0.000
		Dept Total	4.250	2.000	2.000	2.000	0.000
PLANNING / GIS DEPARTMENT							
7320	000	Interagency Planning					
		Chief of Planning/GIS	1.000	1.000	1.000	1.000	0.000
		Senior Planner	2.000	0.000	0.000	0.000	0.000
		Secretary	0.000	0.533	0.533	0.533	0.000
		Unit Total	3.000	1.533	1.533	1.533	0.000
7321	000	Advance Planning Unit					
		Principal Planner	0.000	1.000	1.000	1.000	0.000
		Senior Planner	0.000	1.000	1.000	1.000	0.000
		Planner	0.000	1.000	1.000	1.000	0.000
		Unit Total	0.000	3.000	3.000	3.000	0.000
7322	000	Current Planning Unit					
		Principal Planner	0.000	1.000	1.000	1.000	0.000
		Senior Planner	0.000	2.000	2.000	2.000	0.000
		Planner	0.000	2.000	2.000	2.000	0.000
		Unit Total	0.000	5.000	5.000	5.000	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
7324	000	GIS Services Unit					
		GIS Supervisor	0.000	1.000	1.000	1.000	0.000
		GIS Analyst	0.000	1.000	1.000	1.000	0.000
		GIS Programmer Analyst	0.000	2.000	2.000	2.000	0.000
		GIS Technician	0.000	1.000	1.000	1.000	0.000
		Mapping Graphics Technician	0.000	1.000	1.000	1.000	0.000
		Unit Total	0.000	6.000	6.000	6.000	0.000
		Dept Total	3.000	15.533	15.533	15.533	0.000
7330	000	Land Acquisition					
		Chief of Land Acquisition	1.000	1.000	1.000	1.000	0.000
		^Management Analyst	0.000	0.000	1.000	1.000	0.000
		^Senior Land Acquisition Specialist	1.000	1.000	1.000	1.000	0.000
		^Land Acquisition Specialist	3.000	3.000	2.000	2.000	0.000
		Administrative Analyst II	1.000	1.000	1.000	1.000	0.000
		Dept Total	6.000	6.000	6.000	6.000	0.000
7340	000	Trails Development					
		Trails Development Program Manager	1.000	1.000	1.000	1.000	0.000
		Trails Coordinator	1.000	1.000	1.000	1.000	0.000
		Senior Planner	1.000	1.000	1.000	1.000	0.000
		Dept Total	3.000	3.000	3.000	3.000	0.000
DESIGN & CONSTRUCTION DEPARTMENT							
7110	000	Administration					
		Chief of Design & Construction	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	1.000	0.000	0.000	0.000	0.000
		Administrative Analyst I	1.000	1.000	1.000	1.000	0.000
		Unit Total	3.000	2.000	2.000	2.000	0.000
7120	000	Design					
		Design Manager	1.000	1.000	1.000	1.000	0.000
		Architect	1.000	0.000	0.000	0.000	0.000
		Civil Engineer	3.000	2.000	2.000	2.000	0.000
		Drafting Technician	2.000	0.000	0.000	0.000	0.000
		Landscape Architect	2.000	1.000	2.000	2.000	0.000
		Senior Civil Engineering Technician	2.000	2.000	2.000	2.000	0.000
		Senior Park Designer	1.000	1.000	0.000	0.000	0.000
		Unit Total	12.000	7.000	7.000	7.000	0.000
7130	000	Construction Management					
		Construction Manager	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst I	1.000	1.000	1.000	1.000	0.000
		Senior Chief of Survey Party	1.000	1.000	1.000	1.000	0.000
		Field / Office Surveyor	2.000	2.000	2.000	2.000	0.000
		Senior Construction Inspector	1.000	1.000	1.000	1.000	0.000
		Construction Inspector	4.000	4.000	4.000	4.000	0.000
		Drafting Technician	1.000	1.000	1.000	1.000	0.000
		Survey Technician	1.000	1.000	1.000	1.000	0.000
		Unit Total	12.000	12.000	12.000	12.000	0.000
7140	000	Project Management					
		Capital Program Manager	0.000	1.000	1.000	1.000	0.000
		Project Manager	0.000	2.000	2.000	2.000	0.000
		Project Coordinator	0.000	1.000	1.000	1.000	0.000
		Architect	0.000	1.000	1.000	1.000	0.000
		Landscape Architect	0.000	1.000	1.000	1.000	0.000
		Drafting Technician	0.000	1.000	1.000	1.000	0.000
		Unit Total	0.000	7.000	7.000	7.000	0.000
		Dept Total	27.000	28.000	28.000	28.000	0.000
STEWARDSHIP DEPARTMENT							
7410	000	Planning Administration (department to be phased out)					
		Chief of Planning, Stewardship & Development	0.323	0.000	0.000	0.000	0.000
		Senior Planner	1.000	0.000	0.000	0.000	0.000
		Principal Planner	1.000	0.000	0.000	0.000	0.000
		Planner	3.000	0.000	0.000	0.000	0.000
		Mapping Graphics Technician	1.000	0.000	0.000	0.000	0.000
		Unit Total	6.323	0.000	0.000	0.000	0.000
7420	000	Stewardship Administration					
		Chief of Stewardship	1.000	1.000	1.000	1.000	0.000
		Ecological Services Coordinator	1.000	0.000	0.000	0.000	0.000
		Watershed Specialist	1.000	0.000	0.000	0.000	0.000
		Office Assistant	0.000	1.000	0.000	0.000	0.000
		Senior Office Specialist	0.000	0.000	1.000	1.000	0.000
		Administrative Analyst I	0.000	1.000	1.000	1.000	0.000
		^Resource Analyst - Ecologist	1.000	1.000	1.000	1.000	0.000
		Unit Total	4.000	4.000	4.000	4.000	0.000
7430	000	Wildlife Management (formerly department 7475)					
		Wildlife Program Manager	1.000	1.000	1.000	1.000	0.000
		Resource Analyst - Ecologist/Biologist	0.000	0.000	0.000	1.000	1.000
		^Resource Analyst I - Wildlife Biologist	0.000	0.000	1.000	1.000	0.000
		Unit Total	1.000	1.000	2.000	3.000	1.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
7440	000	Grazing					
		Wildland Vegetation Program Manager	1.000	1.000	1.000	1.000	0.000
		Botanist	1.000	1.000	1.000	1.000	0.000
		^Resource Analyst II Vegetation Ecologist	0.000	0.000	1.000	1.000	0.000
		^Resource Analyst	1.000	1.000	0.000	0.000	0.000
		Unit Total	3.000	3.000	3.000	3.000	0.000
7455	000	GIS Services Unit (now unit 7324)					
		GIS Coordinator	1.000	0.000	0.000	0.000	0.000
		GIS Programmer Analyst	1.000	0.000	0.000	0.000	0.000
		GIS Technician	1.000	0.000	0.000	0.000	0.000
		Unit Total	3.000	0.000	0.000	0.000	0.000
7465	000	Fisheries Mgmt					
		Fisheries Program Manager	1.000	1.000	1.000	1.000	0.000
		^Resource Analyst I - Fisheries Biologist	1.000	1.000	1.000	1.000	0.000
		Unit Total	2.000	2.000	2.000	2.000	0.000
7480	000	Environmental Services					
		Environmental Services Manager	0.000	1.000	1.000	1.000	0.000
		Watershed Specialist	0.000	1.000	0.000	0.000	0.000
		Ecological Services Coordinator	0.000	1.000	2.000	2.000	0.000
		Unit Total	0.000	3.000	3.000	3.000	0.000
7481	000	Integrated Pest Mgmt Program (formerly department 7450)					
		Integrated Pest Management Specialist	1.000	1.000	1.000	1.000	0.000
		Resource Analyst - IPM	1.000	1.000	1.000	1.000	0.000
		*Interpretive Student Aide II	0.000	0.000	0.000	0.500	0.500
		Unit Total	2.000	2.000	2.000	2.500	0.500
7482	000	Water Management (formerly department 7460)					
		Environmental Services Manager	1.000	0.000	0.000	0.000	0.000
		Water Management Supervisor	1.000	1.000	1.000	1.000	0.000
		Water Management Technician	1.000	1.000	1.500	1.750	0.250
		Unit Total	3.000	2.000	2.500	2.750	0.250
		Dept Total	25.323	18.000	18.500	20.250	1.750
		Division Total	73.618	77.066	77.566	79.316	1.750
		Permanent Staff	73.618	77.066	77.566	78.816	1.250
		Seasonal/Temporary Staff	0.000	0.000	0.000	0.500	0.500
		All Personnel	73.618	77.066	77.566	79.316	1.750

FINANCE & MANAGEMENT SERVICES DIVISION

4110	000	Administration					
		AGM, Finance & Mangment Svcs. CFO	1.000	1.000	1.000	1.000	0.000
		Assistant Finance Officer	1.000	1.000	1.000	1.000	0.000
		Confidential Secretary	0.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	1.000	1.000	2.000	2.000	0.000
		Dept Total	3.000	4.000	5.000	5.000	0.000
4120	000	Clerk of the Board (Department moved to Executive & Legislative Division)					
		Clerk of the Board	1.000	0.000	0.000	0.000	0.000
		Confidential Secretary	1.000	0.000	0.000	0.000	0.000
		Dept Total	2.000	0.000	0.000	0.000	0.000
4130	000	Grants					
		Grants Manager	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	2.000	2.000	1.000	1.000	0.000
		Account Clerk	1.000	1.000	1.000	1.000	0.000
		Dept Total	4.000	4.000	3.000	3.000	0.000
4140	000	Finance					
		Chief Finance Officer/Controller	1.000	0.000	0.000	0.000	0.000
		Assistant Finance Officer	1.000	2.000	2.000	2.000	0.000
		Accounting Manager	1.000	1.000	1.000	1.000	0.000
		Audit Manager	1.000	1.000	1.000	1.000	0.000
		Finance Analyst/Budget Manager	1.000	1.000	1.000	1.000	0.000
		Confidential Secretary	0.750	0.750	0.750	0.750	0.000
		Administrative Analyst I	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	1.000	1.000	1.000	1.000	0.000
		Finance Supervisor	0.000	0.000	0.000	2.000	2.000
		Accounting Supervisor	2.000	2.000	2.000	0.000	(2.000)
		Accountant II	1.000	1.000	1.000	1.000	0.000
		Accountant I	1.000	1.000	1.000	1.000	0.000
		Account Clerk	6.534	6.534	7.534	7.534	0.000
		Dept Total	18.284	18.284	19.284	19.284	0.000
4150	000	Information Services					
		Chief Information Officer	1.000	1.000	1.000	1.000	0.000
		Information Services Network Manager	1.000	1.000	1.000	1.000	0.000
		Systems Administrator	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst I	0.000	1.000	1.000	1.000	0.000
		Information Systems Analyst	1.000	1.000	1.000	1.000	0.000
		Info Systems Support Technician II	3.000	3.000	3.000	4.000	1.000
		Dept Total	7.000	8.000	8.000	9.000	1.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
4160	000	Office Services					
		Facilities Manager	1.000	1.000	1.000	1.000	0.000
		Building/Grounds Aide	1.000	1.000	1.500	2.000	0.500
		Messenger	1.000	1.000	1.000	1.000	0.000
		Office Assistant	2.000	2.000	2.000	2.000	0.000
		Office Services Assistant	1.000	1.000	1.000	1.000	0.000
		*Office Assistant	0.720	0.720	0.720	0.720	0.000
		Unit Total	6.720	6.720	7.220	7.720	0.500
4161	000	Central Stores					
		Stores Supervisor	1.000	1.000	1.000	1.000	0.000
		Stock Clerk/Driver	2.000	2.000	2.000	2.000	0.000
		Unit Total	3.000	3.000	3.000	3.000	0.000
		Dept Total	9.720	9.720	10.220	10.720	0.500
		Division Total	44.004	44.004	45.504	47.004	1.500
		Permanent Staff	43.284	43.284	44.784	46.284	1.500
		Seasonal/Temporary Staff	0.720	0.720	0.720	0.720	0.000
		All Personnel	44.004	44.004	45.504	47.004	1.500
LEGAL DIVISION							
2120	000	District Counsel					
		Asst Gen Manager	1.000	1.000	1.000	1.000	0.000
		Asst District Counsel	1.000	2.000	2.000	2.000	0.000
		Dept Total	2.000	3.000	3.000	3.000	0.000
2130	000	Risk Management					
		^Risk Manager	1.000	1.000	1.000	1.000	0.000
		Confidential Secretary	1.000	1.000	1.000	1.000	0.000
		^Health and Safety Coordinator	0.000	0.000	1.000	1.000	0.000
		^Administrative Analyst II	2.000	2.000	1.000	1.000	0.000
		*Worker's Comp Backfill	3.450	3.450	3.450	3.450	0.000
		Dept Total	7.450	7.450	7.450	7.450	0.000
		Division Total	9.450	10.450	10.450	10.450	0.000
		Permanent Staff	6.000	7.000	7.000	7.000	0.000
		Seasonal/Temporary Staff	3.450	3.450	3.450	3.450	0.000
		All Personnel	9.450	10.450	10.450	10.450	0.000
OPERATIONS DIVISION							
ADMINISTRATION							
5010	000	Assistant General Manager	1.000	1.000	1.000	1.000	0.000
		Revenue Manager	0.000	0.000	0.000	0.000	0.000
		Executive Secretary	1.000	1.000	1.000	1.000	0.000
		Management Analyst	1.000	1.000	1.000	1.000	0.000
		Secretary	1.000	1.000	1.000	1.000	0.000
		Dept Total	4.00	4.00	4.00	4.00	0.000
PARK OPERATIONS DEPARTMENT							
5110	000	Park Operations Administration					
		Chief	1.000	1.000	1.000	1.000	0.000
		Park Ranger I	1.000	1.000	1.000	1.000	0.000
		Park Service Attendant	3.250	3.250	3.250	3.250	0.000
		*Student Laborer	10.540	10.540	10.540	10.540	0.000
		Unit Total	15.790	15.790	15.790	15.790	0.000
INTERPRETIVE PARKLANDS UNIT							
5160	000	Interpretive Parklands Unit Manager					
		Park Unit Manager	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5161	100	Black Diamond Mines					
		Mining Operations Supervisor	1.000	1.000	1.000	1.000	0.000
		Mining Technician	2.000	2.000	2.000	2.000	0.000
		Senior Office Assistant	0.250	0.250	0.250	0.250	0.000
		Location Total	3.250	3.250	3.250	3.250	0.000
5161	102	Black Diamond					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	4.000	4.000	4.000	4.000	0.000
		*Gate Attendant	0.380	0.380	0.380	0.380	0.000
		Location Total	5.380	5.380	5.380	5.380	0.000
5161	127	Vargas Plateau					
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Location Total	1.000	1.000	1.000	1.000	0.000
5161	150	Brushy Peak					
		Park Craft Specialist	0.000	0.000	1.000	1.000	0.000
		Park Ranger II	1.000	1.000	0.000	0.000	0.000
		Location Total	1.000	1.000	1.000	1.000	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5161	603	Calaveras Ridge Trail Park Ranger II	0.700	0.700	0.700	0.700	0.000
		Location Total	0.700	0.700	0.700	0.700	0.000
5161	119	Deer Valley Park Ranger II					
		Location Total	1.500	2.000	2.000	2.000	0.000
5161	157	Dry Creek/Pioneer Park Ranger II Gardener	1.000 1.000	1.000 1.000	1.000 1.000	1.000 1.000	0.000 0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5161	160	Dublin Hills Park Ranger II					
		Location Total	0.250	0.250	0.250	0.250	0.000
5161	125	Garin Park Supervisor Park Ranger II *Gate Attendant	1.000 4.000 0.380	1.000 4.000 0.380	1.000 4.000 0.380	1.000 4.000 0.380	0.000 0.000 0.000
		Location Total	5.380	5.380	5.380	5.380	0.000
5161	170	Las Trampas Park Supervisor Park Craft Specialist Park Ranger II	1.000 0.000 2.750	1.000 0.000 3.000	1.000 1.000 2.000	1.000 1.000 3.000	0.000 0.000 1.000
		Location Total	3.750	4.000	4.000	5.000	1.000
5161	114	Mission Peak Park Ranger II					
		Location Total	1.000	2.000	2.000	2.000	0.000
5161	159	Pleasanton Ridge Park Supervisor Park Ranger II	1.000 3.050	1.000 3.050	1.000 3.050	1.000 4.050	0.000 1.000
		Location Total	4.050	4.050	4.050	5.050	1.000
5161	117	Round Valley Park Ranger II					
		Location Total	1.000	1.000	1.000	1.000	0.000
5161	162	Sunol/Ohlone Park Supervisor Park Craft Specialist Park Ranger II Park Ranger I *Gate Attendant	1.000 1.000 2.000 0.000 0.850	1.000 1.000 2.000 0.000 0.850	1.000 1.000 2.000 0.000 0.850	1.000 1.000 2.000 0.000 0.850	0.000 0.000 0.000 0.000 0.000
		Location Total	4.850	4.850	4.850	4.850	0.000
5161	171	Sycamore Valley Park Ranger II					
		Location Total	1.000	1.000	1.000	1.000	0.000
5161	180	Vasco Hills Park Supervisor Park Ranger II	1.000 1.000	1.000 1.000	1.000 1.000	1.000 1.000	0.000 0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
		Unit Total	40.110	41.860	41.860	43.860	2.000
LAKES UNIT							
5140	000	Lake Unit Manager Unit Manager Senior Office Assistant	1.000 1.000	1.000 1.000	1.000 1.000	1.000 1.000	0.000 0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5141	136	Coyote Hills (formerly part of Interpretive Parklands Unit) Park Supervisor Park Craft Specialist Park Ranger II Park Ranger I Gardener *Gate Attendant	1.000 1.000 2.750 0.000 1.000 0.350	1.000 1.000 2.750 0.000 1.000 0.350	1.000 1.000 2.750 0.000 1.000 0.350	1.000 1.000 2.750 0.000 1.000 0.350	0.000 0.000 0.000 0.000 0.000 0.000
		Location Total	6.100	6.100	6.100	6.100	0.000
5141	203	Del Valle Park Supervisor IV Park Supervisor I Park Craft Specialist ^Park Ranger II ^Park Ranger I ^Park Service Attendant Senior Office Assistant Gardener *Gate Attendant *Student Laborer	1.000 0.000 1.000 7.000 1.000 2.000 1.000 1.000 1.000 1.300 0.000	1.000 0.000 1.000 7.000 1.000 2.000 1.000 1.000 1.000 1.300 0.000	1.000 0.000 1.000 7.000 1.000 2.000 1.000 1.000 1.000 1.300 0.000	1.000 0.000 1.000 7.500 1.000 2.750 1.000 1.000 1.000 1.300 0.000	0.000 0.000 0.000 0.500 0.000 0.750 0.000 0.000 0.000 0.000 0.000
		Location Total	15.300	15.300	15.300	16.550	1.250

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5141	216	Lake Chabot					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	4.500	4.500	4.500	4.500	0.000
		Park Ranger I	1.000	1.000	1.000	1.000	0.000
		*Gate Attendant	1.090	1.090	1.090	1.090	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	8.590	8.590	8.590	8.590	0.000
5141	242	Quarry Lakes					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Gardener	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.000	2.000	3.000	3.000	0.000
		Park Ranger I	2.000	2.000	1.000	1.000	0.000
		Park Service Attendant	0.750	0.750	0.750	0.750	0.000
		*Gate Attendant	1.420	1.420	1.420	1.420	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	8.170	8.170	8.170	8.170	0.000
5141	281	Shadow Cliffs					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	0.000	0.000	1.000	1.000	0.000
		Park Ranger II	4.750	4.750	3.750	3.750	0.000
		Park Ranger I	2.500	2.500	2.500	1.500	(1.000)
		Park Service Attendant	0.750	0.750	0.750	1.750	1.000
		*Gate Attendant	0.160	0.160	0.160	0.160	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	9.160	9.160	9.160	9.160	0.000
5141	675	Alameda Trails (moved from Trails Unit in 2014, was location 308)					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.100	3.100	3.100	3.100	0.000
		Location Total	4.100	4.100	4.100	4.100	0.000
		Unit Total	53.420	53.420	53.420	54.670	1.250
PARKLAND UNIT							
5120	000	Parkland Unit Mgr					
		Unit Manager	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5121	175	Anthony Chabot					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	4.500	4.500	4.500	4.500	0.000
		Park Ranger I	1.000	1.750	2.000	2.000	0.000
		Park Service Attendant	0.750	0.000	0.000	0.000	0.000
		Office Assistant	0.500	0.500	0.500	0.500	0.000
		*Gate Attendant	1.200	1.200	1.200	1.200	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	9.950	9.950	10.200	10.200	0.000
5121	149	Botanic Garden					
		Manager	1.000	1.000	1.000	1.000	0.000
		Park Supervisor/Horticulture Specialist	1.000	1.000	1.000	1.000	0.000
		Sr. Office Assistant	0.500	0.500	0.500	0.500	0.000
		Gardener	3.750	3.750	3.750	3.750	0.000
		*Student Aide	0.865	0.865	0.865	0.865	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	7.115	7.115	7.115	7.115	0.000
5121	112	Redwood					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.750	2.750	3.000	3.000	0.000
		*Gate Attendant	0.340	0.340	0.340	0.340	0.000
		Location Total	5.090	5.090	5.340	5.340	0.000
5121	134	Sibley/Claremont					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.850	3.600	3.600	3.600	0.000
		Location Total	3.850	4.600	4.600	4.600	0.000
5121	105	Tilden					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	6.500	6.500	6.500	6.500	0.000
		Park Ranger I	0.000	0.000	0.000	0.000	0.000
		Gardener	1.000	1.000	1.000	1.000	0.000
		Office Assistant	0.500	0.500	0.500	0.500	0.000
		*Lead Gate Attendant	0.000	0.000	0.200	0.200	0.000
		*Gate Attendant	0.730	0.730	0.630	0.630	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	10.730	10.730	10.830	10.830	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5121	178	Wildcat Canyon					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.750	2.750	2.750	2.750	0.000
		*Gate Attendant	0.250	0.250	0.250	0.250	0.000
		Location Total	5.000	5.000	5.000	5.000	0.000
		Unit Total	43.735	44.485	45.085	45.085	0.000
RECREATION AREAS UNIT							
5130	000	Recreation Area Unit Manager					
		Unit Manager	1.000	1.000	1.000	1.000	0.000
		Alternative Work Program Supervisor	0.750	0.000	0.000	0.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Location Total	2.750	2.000	2.000	2.000	0.000
5131	590	Alternative Work Program					
		Alternative Work Program Supervisor	0.000	1.000	1.000	1.000	0.000
		Location Total	0.000	1.000	1.000	1.000	0.000
5131	145	Diablo Foothill (includes Castle Rock)					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.830	2.830	2.830	2.830	0.000
		*Park Ranger I	0.000	0.000	0.000	0.000	0.000
		*Park Service Attendant	0.150	0.150	0.150	0.150	0.000
		*Gate Attendant	0.380	0.380	0.380	0.380	0.000
		Location Total	4.360	4.360	4.360	4.360	0.000
5131	260	Contra Loma					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	5.250	5.250	5.250	5.250	0.000
		Park Ranger I	2.000	2.000	2.000	2.000	0.000
		*Lead Gate Attendant	0.225	0.225	0.225	0.225	0.000
		*Gate Attendant	0.625	0.625	0.625	0.625	0.000
		Location Total	10.100	10.100	10.100	10.100	0.000
5131	239	Cull Canyon					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.250	3.250	3.250	3.500	0.250
		*Gate Attendant	0.500	0.500	0.500	0.500	0.000
		Location Total	4.750	4.750	4.750	5.000	0.250
5131	255	Don Castro					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.500	3.500	3.500	3.500	0.000
		*Park Ranger II	0.137	0.137	0.137	0.137	0.000
		*Gate Attendant	0.500	0.500	0.500	0.500	0.000
		Location Total	5.137	5.137	5.137	5.137	0.000
5131	151	Kennedy Grove					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	2.750	2.750	2.750	2.750	0.000
		*Gate Attendant	0.350	0.350	0.350	0.350	0.000
		Location Total	4.100	4.100	4.100	4.100	0.000
5131	124	Roberts					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.500	3.500	3.500	3.750	0.250
		Park Services Attendant	0.000	0.750	0.750	0.750	0.000
		*Gate Attendant	0.750	0.750	0.750	0.750	0.000
		Location Total	5.250	6.000	6.000	6.250	0.250
5131	240	Temescal					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Gardener	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.000	3.000	3.000	3.000	0.000
		Park Ranger I	0.000	0.000	0.000	0.000	0.000
		*Lead Gate Attendant	0.500	0.500	0.500	0.500	0.000
		*Gate Attendant	1.000	1.000	1.000	1.000	0.000
		Location Total	6.500	6.500	6.500	6.500	0.000
		Unit Total	42.947	43.947	43.947	44.447	0.500
DELTA UNIT							
5170	000	Delta Unit Manager					
		Park Unit Manager	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5171	130	Briones					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.950	3.950	4.000	4.000	0.000
		*Gate Attendant	0.750	0.750	0.750	0.750	0.000
		Location Total	5.700	5.700	5.750	5.750	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5171	405	Bay Point Park Ranger II					
		Location Total	0.750	0.750	0.750	0.750	0.000
5171	429	Big Break Park Ranger II					
		Location Total	2.000	2.000	2.000	2.000	0.000
5171	469	Carquinez Strait Park Ranger II					
		Location Total	3.000	3.000	3.000	3.000	0.000
5171	103	Concord Hills Park Ranger II					
		Location Total	0.000	0.000	0.000	1.000	1.000
5171	483	Martinez Shoreline Park Supervisor Park Ranger II					
			1.000	1.000	1.000	1.000	0.000
			1.750	1.750	1.750	1.750	0.000
		Location Total	2.750	2.750	2.750	2.750	0.000
5171	484	Crockett Hills Park Ranger II					
		Location Total	1.000	1.000	1.000	1.000	0.000
5171	498	Antioch Park Ranger II					
		Location Total	1.000	1.000	1.000	1.000	0.000
5171	651	Contra Costa Trails Park Supervisor Park Craft Specialist Park Ranger II					
			1.000	1.000	1.000	1.000	0.000
			1.000	1.000	1.000	1.000	0.000
			5.600	5.600	5.600	5.600	0.000
		Location Total	7.600	7.600	7.600	7.600	0.000
5171	606	Delta DeAnza Park Ranger II					
		Location Total	0.220	0.170	0.170	0.170	0.000
5171	654	East Contra Costa Trails Park Supervisor Park Ranger II					
			1.000	1.000	1.000	1.000	0.000
			2.950	3.000	3.000	3.000	0.000
		Location Total	3.950	4.000	4.000	4.000	0.000
5172	308	Alternative Work-Ala. Supervisor					
		Location Total	1.000	1.000	1.000	1.000	0.000
5172	310	Alternative Work-CCC Supervisor					
		Location Total	1.000	1.000	1.000	1.000	0.000
		Unit Total	31.970	31.970	32.020	33.020	1.000
SHORELINE UNIT							
5150	000	Shoreline Unit Manager Unit Manager Senior Office Assistant					
			1.000	1.000	1.000	1.000	0.000
			1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5151	469	Carquinez Strait (moved to Delta Unit) Park Ranger II Park Ranger I					
			0.000	0.000	0.000	0.000	0.000
			0.000	0.000	0.000	0.000	0.000
		Location Total	0.000	0.000	0.000	0.000	0.000
5151	484	Crockett Hills (moved to the Delta Unit) Park Ranger II					
		Location Total	0.000	0.000	0.000	0.000	0.000
5151	409	Crown Beach Park Supervisor Gardner Park Ranger II Park Ranger I *Gate Attendant *Student Laborer					
			1.000	1.000	1.000	1.000	0.000
			0.000	0.000	1.000	1.000	0.000
			7.000	7.000	6.000	6.750	0.750
			0.000	0.000	0.000	0.000	0.000
			0.870	0.870	0.870	0.870	0.000
			0.000	0.000	0.000	0.000	0.000
		Location Total	8.870	8.870	8.870	9.620	0.750
5151	423	McLaughlin East Shore State Park Park Ranger II					
		Location Total	2.000	2.000	3.000	3.000	0.000
5151	468	Hayward Shoreline Park Supervisor Park Ranger II					
			1.000	1.000	1.000	1.000	0.000
			3.000	3.000	3.000	3.000	0.000
		Location Total	4.000	4.000	4.000	4.000	0.000
5151	437	Martin Luther King Jr. Park Supervisor Park Ranger II Park Ranger I Park Craft Specialist *Student Laborer					
			1.000	1.000	1.000	1.000	0.000
			4.750	4.750	4.750	4.750	0.000
			0.000	0.000	0.000	0.000	0.000
			1.000	1.000	1.000	1.000	0.000
			0.000	0.000	0.000	0.000	0.000
		Location Total	6.750	6.750	6.750	6.750	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5151	483	Martinez Shoreline (moved to Delta Unit)					
		Park Supervisor	0.000	0.000	0.000	0.000	0.000
		Park Ranger II	0.000	0.000	0.000	0.000	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	0.000	0.000	0.000	0.000	0.000
5151	465	Miller/Knox					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	3.500	3.600	3.600	3.600	0.000
		Gardener	0.000	0.000	0.000	0.000	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	5.500	5.600	5.600	5.600	0.000
5151	473	Oyster Bay					
		Park Ranger II	2.000	2.000	2.000	2.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5151	496	Pt. Pinole					
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	5.500	5.500	6.250	6.500	0.250
		Park Ranger I	0.000	0.000	0.000	0.000	0.000
		*Gate Attendant	0.200	0.200	0.400	0.400	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	6.700	6.700	7.650	7.900	0.250
		Unit Total	37.820	37.920	39.870	40.870	1.000
		Dept Total	265.792	269.392	271.992	277.742	5.750

INTERPRETIVE & RECREATION SERVICES DEPARTMENT

5210	000	Interpretive & Recreation Administration					
		Chief	1.000	1.000	1.000	1.000	0.000
		Community Outreach Coordinator	1.000	1.000	1.000	1.000	0.000
		Cultural Services Coordinator	1.000	1.000	1.000	1.000	0.000
		*Intern	0.000	0.000	0.000	0.180	0.180
		Unit Total	3.000	3.000	3.000	3.180	0.180

SOUTHEAST UNIT

5240	000	Regional Interpretive & Recreation Services					
		Manager	1.000	1.000	1.000	1.000	0.000
		Senior Office Specialist	0.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	0.750	0.000	0.000	0.000	0.000
		Location Total	1.750	2.000	2.000	2.000	0.000
5241	585	Ardenwood					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Park Supervisor	1.000	1.000	1.000	1.000	0.000
		Naturalist	2.750	2.750	2.750	2.750	0.000
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	1.000	1.000	1.000	1.000	0.000
		Park Ranger I	1.000	1.000	1.000	1.000	0.000
		Park Service Attendant	1.000	1.000	1.000	1.000	0.000
		Farm Technician	2.000	2.000	2.000	2.000	0.000
		Gardener	1.000	1.000	1.000	1.000	0.000
		Naturalist Aide	0.000	0.000	0.000	0.000	0.000
		*Student Aide	1.715	1.715	1.715	1.715	0.000
		*Gate Attendant	0.480	0.480	0.480	0.480	0.000
		*Student Laborer	0.000	0.000	0.000	0.000	0.000
		Location Total	14.945	14.945	14.945	14.945	0.000
5241	529	Big Break Science Center					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Naturalist	2.000	2.000	2.000	2.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		*Interpretive Student Aide	2.000	2.000	2.000	2.000	0.000
		Location Total	6.00	6.00	6.00	6.00	0.00
5241	502	Black Diamond Center					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	0.750	0.750	0.750	0.750	0.000
		*Office Assistant-Oral History Project	0.218	0.218	0.218	0.218	0.000
		Naturalist	2.750	2.750	2.750	3.000	0.250
		Park Ranger I	0.750	0.750	0.750	0.750	0.000
		*Student Aide	1.500	1.500	1.500	2.500	1.000
		Location Total	6.968	6.968	6.968	8.218	1.250
5241	547	Sunol Center					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Naturalist	1.750	1.750	3.000	3.000	0.000
		*Student Aide	1.000	1.000	1.000	2.500	1.500
		Location Total	4.750	4.750	6.000	7.500	1.500

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5245	000	Community/Volunteer					
		Recreation Supervisor	1.000	1.000	1.000	1.000	0.000
		*Recreation Leader III	0.000	0.000	1.000	1.000	0.000
		Location Total	1.000	1.000	2.000	2.000	0.000
5246	000	Park Express					
		Recreation Coordinator	1.000	1.000	1.000	1.000	0.000
		Administrative Aide	0.000	0.000	0.000	0.000	0.000
		Secretary	0.000	0.000	1.000	1.000	0.000
		Senior Office Specialist	0.000	0.000	0.000	1.000	1.000
		Office Specialist	0.750	0.750	0.000	0.000	0.000
		*Office Specialist (limited term)	0.250	0.000	0.000	0.000	0.000
		Location Total	2.000	1.750	2.000	3.000	1.000
		Unit Total	37.413	37.413	39.913	43.663	3.750
NORTHWEST UNIT							
5220	000	Regional Interpretive & Recreation Services					
		Manager	1.000	1.000	1.000	1.000	0.000
		Location Total	1.000	1.000	1.000	1.000	0.000
5221	000	Recreation Supervisor	1.000	1.000	1.000	1.000	0.000
		*Recreation Coordinator (limited term)	1.000	1.000	1.250	1.250	0.000
		Recreation Coordinator	2.000	2.000	2.000	2.000	0.000
		Senior Office Assistant	0.000	1.000	1.000	1.000	0.000
		Office Assistant	1.000	0.000	0.000	0.000	0.000
		Recreation Assistant	0.000	0.000	0.000	0.000	0.000
		*Recreation Leader IV	0.706	1.206	0.706	1.706	1.000
		*Recreation Leader III	2.302	2.352	2.952	2.352	(0.600)
		*Recreation Leader II	1.260	1.760	1.160	1.160	0.000
		*Recreation Leader I	0.540	0.540	0.540	0.540	0.000
		Location Total	9.808	10.858	10.608	11.008	0.400
5228	505	Tilden Nature Area					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	2.000	2.000	2.000	2.000	0.000
		Naturalist	3.750	4.000	4.000	4.000	0.000
		Park Ranger II	1.000	1.000	1.000	1.000	0.000
		*Farmer I	0.000	0.000	0.000	1.000	1.000
		*Farm Technician	1.000	1.000	1.000	0.000	(1.000)
		Building/Grounds Aide	1.000	1.000	1.000	1.000	0.000
		*Student Aide	2.350	2.850	2.350	2.350	0.000
		Location Total	12.100	12.850	12.350	12.350	0.000
5228	509	Crab Cove Center					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Naturalist	3.000	3.000	3.000	3.000	0.000
		Office Assistant	0.000	0.000	0.000	0.000	0.000
		*Student Aide	1.400	1.400	1.400	1.400	0.000
		Location Total	6.400	6.400	6.400	6.400	0.000
5228	536	Coyote Hills Center					
		Supervising Naturalist	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Naturalist	2.750	2.750	2.750	2.750	0.000
		*Student Aide	1.400	1.400	1.400	1.400	0.000
		*Dept Tech/Senior Intern	0.100	0.100	0.000	0.000	0.000
		Location Total	6.250	6.250	6.150	6.150	0.000
5228	551	Mobile Education Program					
		Supervising Naturalist II	1.00	1.00	1.00	1.00	0.000
		Naturalist	0.00	1.00	1.00	1.00	0.000
		*Naturalist (temporary)	0.00	0.00	0.50	1.00	0.500
		Resource Analyst	1.00	1.00	1.00	1.00	0.000
		*Student Aide	0.25	0.25	0.75	0.75	0.000
		Location Total	2.250	3.250	4.250	4.750	0.500
		Unit Total	37.808	40.608	40.758	41.658	0.900
		Dept Total	78.221	81.021	83.671	88.501	4.830
BUSINESS SERVICES DEPARTMENT							
5320	000	Revenue Services Administration					
		Manager	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	2.000	2.000	2.000	2.000	0.000
		Manager	3.000	3.000	3.000	3.000	0.000
		Location Total	3.000	3.000	3.000	3.000	0.000
5324	000	Reservations					
		Reservations Supervisor	1.000	1.000	1.000	1.000	0.000
		Reservations Coordinator	1.000	1.000	1.000	1.000	0.000
		Reservations Support Technician	1.000	1.000	1.000	1.000	0.000
		Office Specialist/Reservations	4.250	4.250	5.000	6.000	1.000
		*Office Specialist	0.400	0.400	0.400	0.000	(0.400)
		Location Total	7.650	7.650	8.400	9.000	0.600

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
5327	000	Facilities					
		Facilities Supervisor	1.000	1.000	1.000	1.000	0.000
		Secretary	1.000	1.000	1.000	1.000	0.000
		Building/Grounds Aide	3.000	4.000	4.000	4.000	0.000
		Location Total	5.000	6.000	6.000	6.000	0.000
5327	204	Arroyo Del Valle Camp					
		Park Craft Specialist	1.000	1.000	1.000	1.000	0.000
		Park Ranger II	1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
		Dept Total	17.650	18.650	19.400	20.000	0.600
MAINTENANCE & SKILLED TRADES DEPARTMENT							
ADMINISTRATION							
5910	000	Administration					
		Chief	1.000	1.000	1.000	1.000	0.000
		Contract Supervisor	1.000	1.000	1.000	0.000	(1.000)
		Project Manager	0.000	0.000	0.000	1.000	1.000
		Project Coordinator	0.000	0.000	0.000	3.000	3.000
		Administrative Analyst II	1.000	2.000	2.000	0.000	(2.000)
		Administrative Analyst I	1.000	1.000	1.000	0.000	(1.000)
		Senior Office Specialist	1.000	1.000	1.000	1.000	0.000
		Unit Total	5.000	6.000	6.000	6.000	0.000
FLEET MANAGEMENT UNIT							
5930	000	Fleet Management					
		Fleet Manager	1.000	1.000	1.000	1.000	0.000
		Senior Office Specialist	1.000	1.000	1.000	1.000	0.000
		Location Total	2.000	2.000	2.000	2.000	0.000
5931	000	Equipment Maintenance					
		Service Manager	2.000	2.000	2.000	2.000	0.000
		Lead Mechanic	2.000	2.000	2.000	2.000	0.000
		Senior Equipment Mechanic	11.000	11.000	12.000	12.000	0.000
		Location Total	15.000	15.000	16.000	16.000	0.000
		Unit Total	17.000	17.000	18.000	18.000	0.000
PUBLIC WORKS							
5940	000	MAST PWA Facilities and Water Utilities Maintenance					
		Maintenance Superintendent	1.000	1.000	1.000	1.000	0.000
		Senior Office Specialist	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	1.000	1.000	1.000	1.000	0.000
		^^Administrative Analyst I	1.000	1.000	0.000	0.000	0.000
		Location Total	4.000	4.000	3.000	3.000	0.000
5942	000	Trades					
		Maintenance Superintendent	0.000	0.000	0.000	0.000	0.000
		Maint/Skilled Trades Supervisor	2.000	2.000	2.000	2.000	0.000
		Electrician	3.000	2.000	2.000	2.000	0.000
		Plumber	3.950	4.350	4.350	4.450	0.100
		Carpenter	9.000	9.000	9.000	9.000	0.000
		Painter	3.000	3.000	3.000	3.000	0.000
		Park Ranger II	5.000	5.000	5.000	5.000	0.000
		Location Total	25.950	25.350	25.350	25.450	0.100
5945	000	Water Utilities					
		Water Utilities Maintenance Supervisor	1.000	1.000	1.000	1.000	0.000
		Water Utilities Maintenance Technician	1.750	2.000	2.000	2.000	0.000
		Electrician	0.000	1.000	1.000	1.000	0.000
		Location Total	2.750	4.000	4.000	4.000	0.000
		Unit Total	32.700	33.350	32.350	32.450	0.100
5950	000	MAST PWA Trails, Roads and Waste Management					
		Maintenance Superint.	0.000	0.000	0.000	1.000	1.000
		Location Total	0.000	0.000	0.000	1.000	1.000
5943	000	Sanitation					
		Sanitation/Recycling Supervisor	1.000	1.000	1.000	1.000	0.000
		Recycling Coordinator	1.000	1.000	1.000	1.000	0.000
		Sanitation Truck Driver	3.750	4.063	4.0625	4.0625	0.000
		Plumber	0.065	0.000	0.100	0.100	0.000
		Location Total	5.815	6.063	6.1625	6.163	0.000
5944	000	Road & Trails					
		Roads & Trails Supervisor	1.000	1.000	1.000	1.000	0.000
		Plumber	0.280	0.280	0.280	0.280	0.000
		Heavy Equipment Operator	4.350	4.350	4.350	4.350	0.000
		Equipment Operator Apprentice	1.000	1.000	1.000	1.000	0.000
		Park Craft Specialist	2.000	2.000	2.000	2.000	0.000
		Park Ranger II	6.000	6.000	6.000	6.000	0.000
		Location Total	14.630	14.630	14.630	14.630	0.000
		Unit Total	20.445	20.693	20.793	21.793	1.000
		Dept Total	75.145	77.043	77.143	78.243	1.100
		Division Total	440.808	450.106	456.206	468.486	12.280
		Permanent Staff	394.145	402.143	408.293	414.893	6.600

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
Seasonal/Temporary Staff			46.663	47.963	50.413	53.593	3.180
All Personnel			440.808	450.106	456.206	468.486	12.280
PUBLIC AFFAIRS DIVISION							
3110	000	Public Affairs					
		Asst Gen Manager Public Affairs	1.000	1.000	1.000	1.000	0.000
		Community Relations Manager	1.000	1.000	1.000	1.000	0.000
		Membership Development Officer	1.000	1.000	1.000	1.000	0.000
		Foundation Program Manager	1.000	1.000	1.000	1.000	0.000
		Public Information Supervisor	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst II	2.000	2.000	2.000	2.000	0.000
		Office Specialist	1.000	1.000	2.000	2.000	0.000
		Public Information Rep	1.000	1.000	1.000	1.000	0.000
		*Public Information Rep-Temporary	0.000	0.000	1.000	0.500	(0.500)
		Publications Coordinator	1.000	1.000	1.000	1.000	0.000
		Website Designer	1.000	1.000	1.000	1.000	0.000
		Senior Office Assistant	1.000	1.000	1.000	1.000	0.000
		Secretary	1.000	1.000	1.000	1.000	0.000
		Dept Total	13.000	13.000	15.000	14.500	-0.500
3120	000	Environmental Graphics					
		Creative Design Manager	1.000	1.000	1.000	1.000	0.000
		Env Graphics/Multi Media Supervisor	1.000	1.000	0.000	0.000	0.000
		Graphic Designer	1.000	0.000	0.000	0.000	0.000
		Senior Environmental Graphics Specialist	0.000	1.000	1.000	1.000	0.000
		Senior Graphic Designer	0.000	1.000	1.000	1.000	0.000
		Environmental Graphics Specialist	2.000	1.000	2.000	2.000	0.000
		*Intern limited term	0.500	0.000	0.000	0.000	0.000
		Dept Total	5.500	5.000	5.000	5.000	0.000
3121	000	Exhibit Design					
		Exhibit Supervisor	1.000	1.000	1.000	1.000	0.000
		Exhibit Technician	2.000	2.000	2.000	2.000	0.000
		Dept Total	3.000	3.000	3.000	3.000	0.000
		Division Total	21.500	21.000	23.000	22.500	(0.500)
		Permanent Staff	21.500	21.000	22.000	22.000	0.000
		Seasonal/Temporary Staff	0.000	0.000	1.000	0.500	(0.500)
		All Personnel	21.500	21.000	23.000	22.500	(0.500)
PUBLIC SAFETY DIVISION							
8110	000	Office of the Chief					
		Assist. General Mgr/Police Chief	1.000	1.000	1.000	1.000	0.000
		Executive Secretary	0.000	0.000	0.000	1.000	1.000
		Confidential Secretary	1.000	1.000	1.000	0.000	(1.000)
		*Student Aide	3.000	3.000	4.290	4.290	0.000
		Unit Total	5.000	5.000	6.290	6.290	0.000
8120	000	Public Safety Administration					
		Captain	0.000	0.000	1.000	1.000	0.000
		Lieutenant	1.000	1.000	1.000	1.000	0.000
		Sergeant	2.000	2.000	2.000	2.000	0.000
		Confidential Secretary	0.000	0.000	0.000	1.000	1.000
		Public Safety Systems Administrator	1.000	1.000	1.000	1.000	0.000
		Administrative Analyst I	2.000	0.000	0.000	0.000	0.000
		Administrative Analyst II	0.000	2.000	2.000	2.000	0.000
		Communications/Records Manager	1.000	1.000	1.000	1.000	0.000
		Property & Evidence Clerk	0.000	0.000	1.000	1.000	0.000
		Office Specialist	1.000	1.000	1.000	1.000	0.000
		Unit Total	8.000	8.000	10.000	11.000	1.000
8130	000	Communications & Records					
		Dispatch Supervisor	5.000	5.000	5.000	5.000	0.000
		Dispatcher/CSO	10.000	10.000	11.000	11.000	0.000
		Unit Total	15.000	15.000	16.000	16.000	0.000
		Dept Total	28.000	28.000	32.290	33.290	1.000
POLICE DEPARTMENT							
8210	000	Police Field Unit					
		Captain	0.000	0.000	1.000	1.000	0.000
		Lieutenant	2.000	2.000	2.000	2.000	0.000
		Sergeant	6.000	6.000	6.000	6.000	0.000
		Police Officer	29.880	31.980	32.980	33.970	0.990
		Police Officer (limited term contract)	0.680	0.680	0.680	0.680	0.000
		Dispatch/CSO	2.000	3.000	3.000	3.000	0.000
		Secretary	0.000	0.000	1.000	1.000	0.000
		*Seasonal Police Officer	0.430	0.430	0.430	0.430	0.000
		Unit Total	40.990	44.090	47.090	48.080	0.990
8230	000	Public Safety Helicopter					
		Sergeant/Helicopter Pilot	1.000	1.000	1.000	1.000	0.000
		Police Officer/Helicopter Pilot	4.000	4.000	4.000	4.000	0.000
		Aircraft Maintenance Specialist/IA	0.000	1.000	1.000	1.000	0.000
		Helicopter Mechanic/IA	1.000	0.000	0.000	0.000	0.000
		Office Specialist	0.000	0.000	0.000	1.000	1.000
		Unit Total	6.000	6.000	6.000	7.000	1.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION		2015	2016	2017	2018	Change
8240	EBMUD Joint Powers					
	Sergeant	1.000	1.000	1.000	1.000	0.000
	Police Officer	3.350	3.350	3.350	3.350	0.000
	Unit Total	4.350	4.350	4.350	4.350	0.000
8250	000 Detectives Unit					
	Captain	1.000	1.000	0.000	0.000	0.000
	Sergeant	1.000	1.000	1.000	1.000	0.000
	Police Officer	3.000	3.000	4.000	4.000	0.000
	Secretary	1.000	1.000	0.000	0.000	0.000
	Property & Evidence Clerk	1.000	1.000	0.000	0.000	0.000
	Unit Total	7.000	7.000	5.000	5.000	0.000
8260	000 Special Enforcement					
	Sergeant	2.000	2.000	2.000	2.000	0.000
	Police Officer	5.000	5.000	5.000	5.000	0.000
	Unit Total	7.000	7.000	7.000	7.000	0.000
8270	000 Public Safety Volunteers					
	Volunteer Coordinator	1.000	1.000	1.000	1.000	0.000
	Unit Total	1.000	1.000	1.000	1.000	0.000
	Dept Total	66.340	69.440	70.440	72.430	1.990
FIRE DEPARTMENT						
8310	000 Fire Operations					
	Fire Chief	1.000	1.000	1.000	1.000	0.000
	Assistant Fire Chief	1.000	1.000	1.000	1.000	0.000
	^Fire Lieutenant	0.000	0.000	2.000	2.000	0.000
	Fire Captain	4.430	4.590	4.000	4.000	0.000
	Fire Captain (FEMA Grant)	1.000	1.000	1.000	1.000	0.000
	^Firefighter II	9.070	9.320	7.860	7.860	0.000
	Secretary	1.000	1.000	1.000	1.000	0.000
	Project Coordinator	0.000	0.000	0.000	1.000	1.000
	Administrative Analyst II	1.000	1.000	1.000	0.000	(1.000)
	Unit Total	18.500	18.910	18.860	18.860	0.000
LIFEGUARD SERVICES UNIT						
8320	000 Aquatic Program					
	Aquatic Manager	1.000	1.000	1.000	1.000	0.000
	Aquatic Supervisor	2.000	2.000	2.000	2.000	0.000
	Aquatic Assistant	3.000	3.000	3.000	4.000	1.000
	*Lifeguard III	0.000	0.000	0.000	0.000	0.000
	*Lifeguard II	0.250	0.250	0.250	0.250	0.000
	*Lifeguard I	0.173	0.173	2.273	3.273	1.000
	Location Total	6.423	6.423	8.523	10.523	2.000
8320	145 Diablo Foothills/Castle Rock					
	*Lifeguard III	0.300	0.300	0.300	0.300	0.000
	*Lifeguard I	0.930	0.930	0.930	0.930	0.000
	Location Total	1.230	1.230	1.230	1.230	0.000
8320	260 Contra Loma					
	*Lifeguard III	0.500	0.500	0.500	0.500	0.000
	*Lifeguard II	0.280	0.280	0.280	0.280	0.000
	*Lifeguard I	3.360	3.360	3.360	3.360	0.000
	Location Total	4.140	4.140	4.140	4.140	0.000
8320	239 Cull Canyon					
	*Lifeguard III	0.420	0.420	0.420	0.420	0.000
	*Lifeguard II	0.360	0.360	0.360	0.360	0.000
	*Lifeguard I	1.720	1.720	1.720	1.720	0.000
	Location Total	2.500	2.500	2.500	2.500	0.000
8320	203 Del Valle					
	*Lifeguard III	0.750	0.750	0.750	0.750	0.000
	*Lifeguard II	0.750	0.750	0.750	0.750	0.000
	*Lifeguard I	3.380	3.380	3.380	3.380	0.000
	Location Total	4.880	4.880	4.880	4.880	0.000
8320	255 Don Castro					
	*Lifeguard III	0.500	0.500	0.500	0.500	0.000
	*Lifeguard II	0.500	0.500	0.500	0.500	0.000
	*Lifeguard I	1.680	1.680	1.680	1.680	0.000
	Location Total	2.680	2.680	2.680	2.680	0.000
8320	242 Quarry Lakes					
	*Lifeguard III	0.500	0.500	0.500	0.500	0.000
	*Lifeguard II	0.580	0.580	0.580	0.580	0.000
	*Lifeguard I	2.215	2.215	2.215	2.215	0.000
	Location Total	3.295	3.295	3.295	3.295	0.000
8320	124 Roberts					
	*Lifeguard III	0.420	0.420	0.420	0.420	0.000
	*Lifeguard II	0.240	0.240	0.240	0.240	0.000
	*Lifeguard I	1.511	1.511	1.511	1.511	0.000
	Location Total	2.171	2.171	2.171	2.171	0.000

SUPPLEMENTAL INFORMATION

PERSONNEL BY DIVISION/DEPARTMENT/UNIT

DEPARTMENT/LOCATION/DESCRIPTION			2015	2016	2017	2018	Change
8320	281	Shadow Cliffs					
		*Lifeguard III	0.500	0.500	0.500	0.500	0.000
		*Lifeguard II	0.590	0.590	0.590	0.590	0.000
		*Lifeguard I	3.020	3.020	3.020	3.020	0.000
		Location Total	4.110	4.110	4.110	4.110	0.000
8320	240	Temescal					
		*Lifeguard III	0.250	0.250	0.250	0.250	0.000
		*Lifeguard II	0.340	0.340	0.340	0.340	0.000
		*Lifeguard I	2.320	2.320	2.320	2.320	0.000
		Location Total	2.910	2.910	2.910	2.910	0.000
8320	105	Tilden					
		*Lifeguard III	0.500	0.500	0.500	0.500	0.000
		*Lifeguard II	0.590	0.590	0.590	0.590	0.000
		*Lifeguard I	1.924	1.924	1.924	1.924	0.000
		Location Total	3.014	3.014	3.014	3.014	0.000
		Unit Total	37.353	37.353	39.453	41.453	2.000
		Dept Total	55.853	56.263	58.313	60.313	2.000
		Division Total	150.193	153.703	161.043	166.033	4.990
		Permanent Staff	115.410	118.920	122.920	126.860	3.940
		Seasonal/Temporary Staff	34.783	34.783	38.173	39.173	1.000
		All Personnel	150.193	153.703	161.093	166.033	4.940
ALL DIVISIONS							
		Permanent Staff	672.457	692.413	704.013	719.853	15.840
		Seasonal/Temporary Staff	91.386	92.916	99.756	103.936	4.180
		TOTAL FUNDED POSITIONS	763.843	785.329	803.7688	823.7888	20.020

" * " Indicates Seasonal/Temporary, or Limited Term FTE.

" ^ " Indicates position change during 2017

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
ACCOUNT CLERK				ADMINISTRATIVE AIDE			
A	31.05	7.5	\$ 60,548	A	31.32	7.5	\$ 61,074
B	31.72	7.5	61,854	B	32.04	7.5	62,478
C	32.39	7.5	63,161	C	32.72	7.5	63,804
D	33.31	7.5	64,955	D	33.64	7.5	65,598
E	33.79	7.5	65,891	E	34.14	7.5	66,573
F	34.63	7.5	67,529	F	34.99	7.5	68,231
ACCOUNTANT I				ADMINISTRATIVE ANALYST 1			
A	33.52	7.5	\$ 65,364	A	34.71	7.5	\$ 67,685
B	34.30	7.5	66,885	B	35.47	7.5	69,167
C	35.02	7.5	68,289	C	36.17	7.5	70,532
D	35.83	7.5	69,869	D	36.98	7.5	72,111
E	36.64	7.5	71,448	E	37.76	7.5	73,632
F	37.56	7.5	73,242	F	38.70	7.5	75,465
ACCOUNTANT II				ADMINISTRATIVE ANALYST 2			
A	35.41	7.5	\$ 69,050	A	37.93	7.5	\$ 73,964
B	36.18	7.5	70,551	B	38.96	7.5	75,972
C	36.90	7.5	71,955	C	39.88	7.5	77,766
D	37.73	7.5	73,574	D	40.77	7.5	79,502
E	38.51	7.5	75,095	E	41.63	7.5	81,179
F	39.47	7.5	76,967	F	42.67	7.5	83,207
ACCOUNTING SUPERVISOR				AIRCRAFT MAINT SPECIALIST/IA			
A	34.86	7.5	\$ 67,977	A	47.23	8	\$ 98,238
B	35.65	7.5	69,518	B	48.42	8	100,714
C	36.44	7.5	71,058	C	49.62	8	103,210
D	37.27	7.5	72,677	D	50.84	8	105,747
E	38.11	7.5	74,315	E	52.11	8	108,389
F	39.06	7.5	76,167	F	53.41	8	111,093
ACCOUNTING TECHNICIAN				ALTERNATE WORK PROGRAM SUPV			
A	31.04	7.5	\$ 60,528	A	32.95	8	\$ 68,536
B	31.70	7.5	61,815	B	33.74	8	70,179
C	32.39	7.5	63,161	C	34.48	8	71,718
D	33.31	7.5	64,955	D	35.27	8	73,362
E	33.78	7.5	65,871	E	36.07	8	75,026
F	34.62	7.5	67,509	F	36.97	8	76,898
ADMIN ANALYST I, MAST				AQUATIC ASSISTANT			
A	34.71	7.5	\$ 67,685	A	29.66	8	\$ 61,693
B	35.47	7.5	69,167	B	30.26	8	62,941
C	36.17	7.5	70,532	C	30.86	8	64,189
D	36.98	7.5	72,111	D	31.52	8	65,562
E	37.76	7.5	73,632	E	32.10	8	66,768
F	38.70	7.5	75,465	F	32.90	8	68,432
ADMIN ANALYST II, LAND ACQUIS				AQUATIC SUPERVISOR			
A	37.93	7.5	\$ 73,964	A	35.36	8	\$ 73,549
B	38.96	7.5	75,972	B	36.32	8	75,546
C	39.88	7.5	77,766	C	37.13	8	77,230
D	40.77	7.5	79,502	D	38.01	8	79,061
E	41.63	7.5	81,179	E	38.80	8	80,704
F	42.67	7.5	83,207	F	39.77	8	82,722
ADMIN ANALYST II, MAST				ARCHITECT			
A	37.93	7.5	\$ 73,964	A	47.02	7.5	\$ 91,689
B	38.96	7.5	75,972	B	48.09	7.5	93,776
C	39.88	7.5	77,766	C	49.15	7.5	95,843
D	40.77	7.5	79,502	D	50.29	7.5	98,066
E	41.63	7.5	81,179	E	51.43	7.5	100,289
F	42.67	7.5	83,207	F	52.72	7.5	102,804

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
BOTANIC GARDEN MANAGER				CONSTRUCTION INSPECTOR			
A	47.23	8	\$ 98,238	A	36.23	8	\$ 75,358
B	48.42	8	100,714	B	37.09	8	77,147
C	49.62	8	103,210	C	37.93	8	78,894
D	50.84	8	105,747	D	38.76	8	80,621
E	52.11	8	108,389	E	39.65	8	82,472
F	53.41	8	111,093	F	40.64	8	84,531
BOTANIST				CONTRACT/ENCROACHMENT SUPEVISR			
A	37.93	7.5	\$ 73,964	A	40.93	7.5	\$ 79,814
B	38.96	7.5	75,972	B	42.03	7.5	81,959
C	39.88	7.5	77,766	C	43.01	7.5	83,870
D	40.77	7.5	79,502	D	43.98	7.5	85,761
E	41.63	7.5	81,179	E	44.93	7.5	87,614
F	42.67	7.5	83,207	F	46.05	7.5	89,798
BUILDING/GROUNDS AIDE				CULTURAL SERVICES COORDINATOR			
A	27.82	8	\$ 57,866	A	38.27	8	\$ 79,602
B	28.35	8	58,968	B	39.21	8	81,557
C	28.86	8	60,029	C	40.11	8	83,429
D	29.44	8	61,235	D	41.05	8	85,384
E	29.93	8	62,254	E	42.12	8	87,610
F	30.68	8	63,814	F	43.17	8	89,794
CARPENTER				DRAFTING TECHNICIAN			
A	35.09	8	\$ 72,987	A	35.18	7.5	\$ 68,601
B	35.89	8	74,651	B	35.99	7.5	70,181
C	36.63	8	76,190	C	36.73	7.5	71,624
D	37.44	8	77,875	D	37.59	7.5	73,301
E	38.24	8	79,539	E	38.46	7.5	74,997
F	39.20	8	81,536	F	39.42	7.5	76,869
CARPENTER APPRENTICE				DRAFTING TECHNICIAN - SURVEY			
A	27.89	8	\$ 58,011	A	35.18	8	\$ 73,174
B	29.19	8	60,715	B	35.99	8	74,859
C	30.40	8	63,232	C	36.73	8	76,398
D	31.92	8	66,394	D	37.59	8	78,187
E	33.28	8	69,222	E	38.46	8	79,997
F	34.11	8	70,949	F	39.42	8	81,994
CIVIL ENGINEER				ECOLOGICAL SVCS COORDINATOR			
A	47.02	7.5	\$ 91,689	A	42.94	7.5	\$ 83,733
B	48.09	7.5	93,776	B	43.92	7.5	85,644
C	49.15	7.5	95,843	C	44.93	7.5	87,614
D	50.29	7.5	98,066	D	45.98	7.5	89,661
E	51.43	7.5	100,289	E	47.00	7.5	91,650
F	52.72	7.5	102,804	F	48.18	7.5	93,951
COMMUNITY OUTREACH COORDINATOR				ELECTRICIAN			
A	36.87	7.5	\$ 71,897	A	36.40	8	\$ 75,712
B	37.74	7.5	73,593	B	37.24	8	77,459
C	38.55	7.5	75,173	C	38.09	8	79,227
D	39.39	7.5	76,811	D	38.91	8	80,933
E	40.24	7.5	78,468	E	39.80	8	82,784
F	41.25	7.5	80,438	F	40.80	8	84,864
CONCESSION MANAGER				ELECTRICIAN APPRENTICE			
A	26.34	8	\$ 54,787	A	28.70	8	\$ 59,696
B	26.83	8	55,806	B	30.07	8	62,546
C	27.34	8	56,867	C	31.57	8	65,666
D	27.85	8	57,928	D	33.14	8	68,931
E	28.32	8	58,906	E	34.53	8	71,822
F	29.03	8	60,382	F	35.39	8	73,611

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
ENV GRAPHICS/MM SUPERVISOR				FIELD/OFFICE SURVEYOR			
A	40.60	8	\$ 84,448	A	36.24	8	\$ 75,379
B	41.56	8	86,445	B	37.24	8	77,459
C	42.50	8	88,400	C	38.07	8	79,186
D	43.48	8	90,438	D	38.94	8	80,995
E	44.49	8	92,539	E	39.77	8	82,722
F	45.60	8	94,848	F	40.76	8	84,781
ENVIRONMENTAL GRAPHICS SPEC				FINANCE SUPERVISOR			
A	34.23	8	\$ 71,198	A	40.69	7.5	\$ 79,346
B	35.02	8	72,842	B	41.61	7.5	81,140
C	35.79	8	74,443	C	42.53	7.5	82,934
D	36.59	8	76,107	D	43.50	7.5	84,825
E	37.37	8	77,730	E	44.49	7.5	86,756
F	38.30	8	79,664	F	45.60	7.5	88,920
EQUIPMENT OPERATOR APPRENTICE				FIRE LIEUTENANT			
A	28.70	8	\$ 59,696	A	38.26	8	\$ 79,581
B	31.28	8	65,062	B	39.21	8	81,557
C	33.52	8	69,722	C	40.11	8	83,429
D	35.96	8	74,797	D	41.04	8	85,363
E	36.86	8	76,669	E	42.12	8	87,610
EXHIBIT SUPERVISOR				FIREFIGHTER I			
A	36.79	8	\$ 76,523	A	20.63	8	\$ 42,910
B	37.78	8	78,582	B	21.14	8	43,971
C	38.62	8	80,330	C	21.66	8	45,053
D	39.50	8	82,160	D	22.11	8	45,989
E	40.35	8	83,928	E	22.60	8	47,008
F	41.36	8	86,029	F	23.17	8	48,194
EXHIBIT TECHNICIAN				FIREFIGHTER II			
A	33.98	8	\$ 70,678	A	31.40	8	\$ 65,312
B	34.76	8	72,301	B	32.13	8	66,830
C	35.50	8	73,840	C	32.81	8	68,245
D	36.33	8	75,566	D	33.70	8	70,096
E	37.13	8	77,230	E	34.20	8	71,136
F	38.06	8	79,165	F	35.06	8	72,925
FACILITIES SUPERVISOR				GARDENER			
A	37.53	8	\$ 78,062	A	29.19	8	\$ 60,715
B	38.54	8	80,163	B	29.80	8	61,984
C	39.38	8	81,910	C	30.40	8	63,232
D	40.31	8	83,845	D	31.04	8	64,563
E	41.16	8	85,613	E	31.66	8	65,853
F	42.19	8	87,755	F	32.45	8	67,496
FARMER I				GIS ANALYST			
A	29.19	8	\$ 60,715	A	37.35	7.5	\$ 72,833
B	29.80	8	61,984	B	38.33	7.5	74,744
C	30.40	8	63,232	C	39.24	7.5	76,518
D	31.04	8	64,563	D	40.16	7.5	78,312
E	31.66	8	65,853	E	40.99	7.5	79,931
F	32.45	8	67,496	F	42.01	7.5	81,920
FARMER II				GIS COORDINATOR			
A	31.55	8	\$ 65,624	A	43.18	7.5	\$ 84,201
B	32.23	8	67,038	B	44.16	7.5	86,112
C	32.86	8	68,349	C	45.18	7.5	88,101
D	33.62	8	69,930	D	46.23	7.5	90,149
E	34.35	8	71,448	E	47.31	7.5	92,255
F	35.21	8	73,237	F	48.49	7.5	94,556

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
GIS PROGRAMMER/ANALYST				I S NETWORK ANALYST			
A	37.35	7.5	\$ 72,833	A	40.60	7.5	\$ 79,170
B	38.33	7.5	74,744	B	41.56	7.5	81,042
C	39.24	7.5	76,518	C	42.50	7.5	82,875
D	40.16	7.5	78,312	D	43.48	7.5	84,786
E	40.99	7.5	79,931	E	44.49	7.5	86,756
F	42.01	7.5	81,920	F	45.60	7.5	88,920
GIS SUPERVISOR				INTEGRATED PEST MGMT SPECIALST			
A	46.41	7.5	\$ 90,500	A	47.23	7.5	\$ 92,099
B	47.48	7.5	92,586	B	48.42	7.5	94,419
C	48.57	7.5	94,712	C	49.62	7.5	96,759
D	49.68	7.5	96,876	D	50.84	7.5	99,138
E	50.87	7.5	99,197	E	52.11	7.5	101,615
F	52.14	7.5	101,673	F	53.41	7.5	104,150
GIS TECHNICIAN				IS SUPPORT TECHNICIAN I			
A	31.08	7.5	\$ 60,606	A	31.08	7.5	\$ 60,606
B	31.68	7.5	61,776	B	31.68	7.5	61,776
C	32.33	7.5	63,044	C	32.33	7.5	63,044
D	33.02	7.5	64,389	D	33.02	7.5	64,389
E	33.78	7.5	65,871	E	33.78	7.5	65,871
F	34.62	7.5	67,509	F	34.62	7.5	67,509
GRAPHIC DESIGNER				IS SUPPORT TECHNICIAN II			
A	34.30	8	\$ 71,344	A	36.59	7.5	\$ 71,351
B	35.04	8	72,883	B	37.39	7.5	72,911
C	35.77	8	74,402	C	38.14	7.5	74,373
D	36.56	8	76,045	D	39.00	7.5	76,050
E	37.32	8	77,626	E	39.79	7.5	77,591
F	38.25	8	79,560	F	40.78	7.5	79,521
HEALTH AND SAFETY COORDINATOR				JR. CIVIL ENGINEER			
A	40.99	7.5	\$ 79,931	A	37.71	7.5	\$ 73,535
B	41.94	7.5	81,783	B	38.73	7.5	75,524
C	42.86	7.5	83,577	C	39.61	7.5	77,240
D	43.86	7.5	85,527	D	40.53	7.5	79,034
E	44.84	7.5	87,438	E	41.40	7.5	80,730
F	45.96	7.5	89,622	F	42.44	7.5	82,758
HEAVY EQUIPMENT OPERATOR				JR. DRAFTING TECHNICIAN			
A	35.96	8	\$ 74,797	A	31.08	7.5	\$ 60,606
B	36.78	8	76,502	B	31.68	7.5	61,776
C	37.64	8	78,291	C	32.33	7.5	63,044
D	38.46	8	79,997	D	33.02	7.5	64,389
E	39.32	8	81,786	E	33.78	7.5	65,871
F	40.30	8	83,824	F	34.62	7.5	67,509
HELICOPTER MECHANIC/IA				JR. PLANNING TECHNICIAN			
A	40.53	8	\$ 84,302	A	31.64	7.5	\$ 61,698
B	41.44	8	86,195	B	32.32	7.5	63,024
C	42.45	8	88,296	C	32.94	7.5	64,233
D	43.37	8	90,210	D	33.67	7.5	65,657
E	44.38	8	92,310	E	34.48	7.5	67,236
F	45.49	8	94,619	F	35.34	7.5	68,913
HUMAN RESOURCES ASSISTANT				LAND ACQUISITION SPECIALIST			
A	36.98	7.5	\$ 72,111	A	44.48	7.5	\$ 86,736
B	37.97	7.5	74,042	B	45.54	7.5	88,803
C	38.87	7.5	75,797	C	46.52	7.5	90,714
D	39.76	7.5	77,532	D	47.60	7.5	92,820
E	40.58	7.5	79,131	E	48.68	7.5	94,926
F	41.59	7.5	81,101	F	49.90	7.5	97,305

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
LANDSCAPE ARCHITECT				MINING OPERATIONS SUPERVISOR			
A	44.48	7.5	\$ 86,736	A	44.70	8	\$ 92,976
B	45.54	7.5	88,803	B	45.74	8	95,139
C	46.52	7.5	90,714	C	46.74	8	97,219
D	47.60	7.5	92,820	D	47.86	8	99,549
E	48.68	7.5	94,926	E	48.95	8	101,816
F	49.90	7.5	97,305	F	50.17	8	104,354
LANDSCAPE ARCHITECT/PLANNING				MINING TECHNICIAN			
A	44.48	7.5	\$ 86,736	A	34.31	8	\$ 71,365
B	45.54	7.5	88,803	B	35.12	8	73,050
C	46.52	7.5	90,714	C	35.87	8	74,610
D	47.60	7.5	92,820	D	36.70	8	76,336
E	48.68	7.5	94,926	E	37.52	8	78,042
F	49.90	7.5	97,305	F	38.46	8	79,997
LEAD MECHANIC				NATURALIST			
A	36.31	8	\$ 75,525	A	32.97	8	\$ 68,578
B	37.13	8	77,230	B	33.74	8	70,179
C	37.99	8	79,019	C	34.46	8	71,677
D	38.82	8	80,746	D	35.25	8	73,320
E	39.73	8	82,638	E	36.04	8	74,963
F	40.72	8	84,698	F	36.94	8	76,835
MAINT/SKILLED TRADES SUPE				NATURALIST AIDE			
A	40.53	8	\$ 84,302	A	28.70	8	\$ 59,696
B	41.47	8	86,258	B	29.26	8	60,861
C	42.48	8	88,358	C	29.85	8	62,088
D	43.40	8	90,272	D	30.48	8	63,398
E	44.38	8	92,310	E	31.07	8	64,626
F	45.49	8	94,619	F	31.85	8	66,248
MAPPING GRAPHICS TECHNICIAN				OFFICE ASSISTANT			
A	32.28	7.5	\$ 62,946	A	26.61	7.5	\$ 51,890
B	32.95	7.5	64,253	B	27.07	7.5	52,787
C	33.66	7.5	65,637	C	27.46	7.5	53,547
D	34.61	7.5	67,490	D	27.98	7.5	54,561
E	35.15	7.5	68,543	E	28.47	7.5	55,517
F	36.03	7.5	70,259	F	29.18	7.5	56,901
MECHANIC'S HELPER				OFFICE ASSISTANT/MEMBERSHIP			
A	28.70	8	\$ 59,696	A	26.61	7.5	\$ 51,890
B	29.26	8	60,861	B	27.07	7.5	52,787
C	29.82	8	62,026	C	27.46	7.5	53,547
D	30.48	8	63,398	D	27.98	7.5	54,561
E	31.08	8	64,646	E	28.47	7.5	55,517
F	31.86	8	66,269	F	29.18	7.5	56,901
MEMBERSHIP DEVELOPMENT OFFICER				OFFICE SERVICES ASSISTANT			
A	38.26	7.5	\$ 74,607	A	26.61	7.5	\$ 51,890
B	39.21	7.5	76,460	B	27.07	7.5	52,787
C	40.11	7.5	78,215	C	27.46	7.5	53,547
D	41.04	7.5	80,028	D	27.98	7.5	54,561
E	42.12	7.5	82,134	E	28.47	7.5	55,517
F	43.17	7.5	84,182	F	29.18	7.5	56,901
MESSENGER				OFFICE SPECIALIST			
A	26.33	8	\$ 54,766	A	27.93	7.5	\$ 54,464
B	26.82	8	55,786	B	28.48	7.5	55,536
C	27.34	8	56,867	C	28.97	7.5	56,492
D	27.85	8	57,928	D	29.53	7.5	57,584
E	28.37	8	59,010	E	30.01	7.5	58,520
F	29.08	8	60,486	F	30.76	7.5	59,982

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
OFFICE SPECIALIST/RESERVATIONS				PARK SUPERVISOR II			
A	28.55	7.5	\$ 55,673	A	36.80	8	\$ 76,544
B	29.07	7.5	56,687	B	37.79	8	78,603
C	29.57	7.5	57,662	C	38.66	8	80,413
D	30.17	7.5	58,832	D	39.54	8	82,243
E	30.73	7.5	59,924	E	40.36	8	83,949
F	31.50	7.5	61,425	F	41.37	8	86,050
PAINTER				PARK SUPERVISOR III			
A	34.23	8	\$ 71,198	A	38.26	8	\$ 79,581
B	35.02	8	72,842	B	39.21	8	81,557
C	35.79	8	74,443	C	40.11	8	83,429
D	36.59	8	76,107	D	41.04	8	85,363
E	37.37	8	77,730	E	42.12	8	87,610
F	38.30	8	79,664	F	43.17	8	89,794
PAINTER APPRENTICE				PARK SUPERVISOR IV			
A	28.70	8	\$ 59,696	A	40.01	8	\$ 83,221
B	30.55	8	63,544	B	40.94	8	85,155
C	32.39	8	67,371	C	41.85	8	87,048
D	34.23	8	71,198	D	42.83	8	89,086
E	35.09	8	72,987	E	43.83	8	91,166
PARK CRAFT SPECIALIST				PARK SUPERVISOR/HORT SPECIALST			
A	31.33	8	\$ 65,166	A	36.80	8	\$ 76,544
B	32.06	8	66,685	B	37.79	8	78,603
C	32.76	8	68,141	C	38.66	8	80,413
D	33.49	8	69,659	D	39.54	8	82,243
E	34.11	8	70,949	E	40.36	8	83,949
F	34.96	8	72,717	F	41.37	8	86,050
PARK RANGER I				PLANNER			
A	23.29	8	\$ 48,443	A	37.27	7.5	\$ 72,677
B	23.68	8	49,254	B	38.09	7.5	74,276
C	24.12	8	50,170	C	38.85	7.5	75,758
D	24.54	8	51,043	D	39.72	7.5	77,454
E	24.90	8	51,792	E	40.52	7.5	79,014
F	25.52	8	53,082	F	41.53	7.5	80,984
PARK RANGER II				PLUMBER			
A	28.30	8	\$ 58,864	A	36.40	8	\$ 75,712
B	28.88	8	60,070	B	37.24	8	77,459
C	29.46	8	61,277	C	38.09	8	79,227
D	30.08	8	62,566	D	38.91	8	80,933
E	30.79	8	64,043	E	39.80	8	82,784
F	31.56	8	65,645	F	40.80	8	84,864
PARK SERVICES ATTENDANT				PREPARATOR AIDE			
A	19.93	8	\$ 41,454	A	28.70	8	\$ 59,696
B	20.28	8	42,182	B	29.26	8	60,861
C	20.66	8	42,973	C	29.85	8	62,088
D	21.02	8	43,722	D	30.48	8	63,398
E	21.61	8	44,949	E	31.07	8	64,626
F	22.15	8	46,072	F	31.85	8	66,248
PARK SUPERVISOR I				PRINCIPAL PLANNER			
A	34.31	8	\$ 71,365	A	47.52	7.5	\$ 92,664
B	35.12	8	73,050	B	48.67	7.5	94,907
C	35.87	8	74,610	C	49.78	7.5	97,071
D	36.70	8	76,336	D	50.84	7.5	99,138
E	37.52	8	78,042	E	51.96	7.5	101,322
F	38.46	8	79,997	F	53.26	7.5	103,857

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
PROJECT COORDINATOR				RES ANALYST I, FISHERIES BIO			
A	40.99	7.5	\$ 79,931	A	35.37	7.5	\$ 68,972
B	41.94	7.5	81,783	B	36.16	7.5	70,512
C	42.86	7.5	83,577	C	36.90	7.5	71,955
D	43.86	7.5	85,527	D	37.69	7.5	73,496
E	44.84	7.5	87,438	E	38.46	7.5	74,997
F	45.96	7.5	89,622	F	39.42	7.5	76,869
PROJECT MANAGER				RES ANALYST I, VEGETATION ECO			
A	47.02	7.5	\$ 91,689	A	35.37	7.5	\$ 68,972
B	48.09	7.5	93,776	B	36.16	7.5	70,512
C	49.15	7.5	95,843	C	36.90	7.5	71,955
D	50.29	7.5	98,066	D	37.69	7.5	73,496
E	51.43	7.5	100,289	E	38.46	7.5	74,997
F	52.72	7.5	102,804	F	39.42	7.5	76,869
PUBLIC INFO REPRESENTATIVE				RES ANALYST I, WILDLIFE BIO			
A	34.30	7.5	\$ 66,885	A	35.37	7.5	\$ 68,972
B	35.04	7.5	68,328	B	36.16	7.5	70,512
C	35.77	7.5	69,752	C	36.90	7.5	71,955
D	36.56	7.5	71,292	D	37.69	7.5	73,496
E	37.32	7.5	72,774	E	38.46	7.5	74,997
F	38.25	7.5	74,588	F	39.42	7.5	76,869
PUBLIC INFORMATION SUPERVISOR				RES ANALYST II, FISHERIES BIO			
A	41.37	7.5	\$ 80,672	A	38.55	7.5	\$ 75,173
B	42.31	7.5	82,505	B	39.41	7.5	76,850
C	43.22	7.5	84,279	C	40.22	7.5	78,429
D	44.20	7.5	86,190	D	41.08	7.5	80,106
E	45.27	7.5	88,277	E	41.92	7.5	81,744
F	46.40	7.5	90,480	F	42.97	7.5	83,792
PUBLICATIONS COORDINATOR				RES ANALYST II, VEGETATION ECO			
A	37.67	7.5	\$ 73,457	A	38.55	7.5	\$ 75,173
B	38.70	7.5	75,465	B	39.41	7.5	76,850
C	39.57	7.5	77,162	C	40.22	7.5	78,429
D	40.48	7.5	78,936	D	41.08	7.5	80,106
E	41.35	7.5	80,633	E	41.92	7.5	81,744
F	42.38	7.5	82,641	F	42.97	7.5	83,792
RECREATION ASST				RES ANALYST II, WILDLIFE BIO			
A	29.66	7.5	\$ 57,837	A	38.55	7.5	\$ 75,173
B	30.26	7.5	59,007	B	39.41	7.5	76,850
C	30.86	7.5	60,177	C	40.22	7.5	78,429
D	31.52	7.5	61,464	D	41.08	7.5	80,106
E	32.10	7.5	62,595	E	41.92	7.5	81,744
F	32.90	7.5	64,155	F	42.97	7.5	83,792
RECREATION COORDINATOR				RES ANALYST, AQUATIC EXHIBITS			
A	33.25	7.5	\$ 64,838	A	35.37	7.5	\$ 68,972
B	33.99	7.5	66,281	B	36.16	7.5	70,512
C	34.67	7.5	67,607	C	36.90	7.5	71,955
D	35.46	7.5	69,147	D	37.69	7.5	73,496
E	36.16	7.5	70,512	E	38.46	7.5	74,997
F	37.06	7.5	72,267	F	39.42	7.5	76,869
RECREATION SUPERVISOR				RES ANALYST, ECOLOGIST			
A	35.36	7.5	\$ 68,952	A	35.37	7.5	\$ 68,972
B	36.32	7.5	70,824	B	36.16	7.5	70,512
C	37.13	7.5	72,404	C	36.90	7.5	71,955
D	38.01	7.5	74,120	D	37.69	7.5	73,496
E	38.80	7.5	75,660	E	38.46	7.5	74,997
F	39.77	7.5	77,552	F	39.42	7.5	76,869

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
RES ANALYST, IPM				ROADS & TRAILS SUPERVISOR			
A	35.37	7.5	\$ 68,972	A	40.53	8	\$ 84,302
B	36.16	7.5	70,512	B	41.47	8	86,258
C	36.90	7.5	71,955	C	42.48	8	88,358
D	37.69	7.5	73,496	D	43.40	8	90,272
E	38.46	7.5	74,997	E	44.38	8	92,310
F	39.42	7.5	76,869	F	45.49	8	94,619
RES ANALYST, TRAILS DEVELOP				SANITATION TRUCK DRIVER			
A	35.37	7.5	\$ 68,972	A	31.66	8	\$ 65,853
B	36.16	7.5	70,512	B	32.36	8	67,309
C	36.90	7.5	71,955	C	33.09	8	68,827
D	37.69	7.5	73,496	D	33.78	8	70,262
E	38.46	7.5	74,997	E	34.45	8	71,656
F	39.42	7.5	76,869	F	35.31	8	73,445
RESERVATIONS COORDINATOR				SANITATION/RECYCLING COORDIN			
A	34.71	7.5	\$ 67,685	A	33.16	8	\$ 68,973
B	35.47	7.5	69,167	B	33.91	8	70,533
C	36.17	7.5	70,532	C	34.59	8	71,947
D	36.98	7.5	72,111	D	35.34	8	73,507
E	37.76	7.5	73,632	E	36.06	8	75,005
F	38.70	7.5	75,465	F	36.96	8	76,877
RESERVATIONS SUPERVISOR				SANITATION/RECYCLING SUPERVISR			
A	40.60	7.5	\$ 79,170	A	37.54	8	\$ 78,083
B	41.56	7.5	81,042	B	38.57	8	80,226
C	42.50	7.5	82,875	C	39.39	8	81,931
D	43.48	7.5	84,786	D	40.34	8	83,907
E	44.49	7.5	86,756	E	41.21	8	85,717
F	45.60	7.5	88,920	F	42.24	8	87,859
RESERVATIONS SUPPORT TECH				SECRETARY			
A	31.08	7.5	\$ 60,606	A	30.17	7.5	\$ 58,832
B	31.68	7.5	61,776	B	30.79	7.5	60,041
C	32.33	7.5	63,044	C	31.39	7.5	61,211
D	33.02	7.5	64,389	D	32.10	7.5	62,595
E	33.78	7.5	65,871	E	32.83	7.5	64,019
F	34.62	7.5	67,509	F	33.65	7.5	65,618
RESOURCE ANALYST				SENIOR CHIEF OF SURVEY PARTY			
A	35.37	7.5	\$ 68,972	A	42.56	8	\$ 88,525
B	36.16	7.5	70,512	B	43.57	8	90,626
C	36.90	7.5	71,955	C	44.49	8	92,539
D	37.69	7.5	73,496	D	45.58	8	94,806
E	38.46	7.5	74,997	E	46.61	8	96,949
F	39.42	7.5	76,869	F	47.78	8	99,382
REVENUE ANALYST I				SENIOR CONSTRUCTION INSPECTOR			
A	34.57	7.5	\$ 67,412	A	39.82	8	\$ 82,826
B	35.33	7.5	68,894	B	40.75	8	84,760
C	36.06	7.5	70,317	C	41.64	8	86,611
D	36.84	7.5	71,838	D	42.63	8	88,670
E	37.59	7.5	73,301	E	43.60	8	90,688
F	38.53	7.5	75,134	F	44.69	8	92,955
REVENUE ANALYST II				SENIOR DRAFTING TECHNICIAN			
A	37.35	7.5	\$ 72,833	A	37.35	7.5	\$ 72,833
B	38.33	7.5	74,744	B	38.33	7.5	74,744
C	39.24	7.5	76,518	C	39.24	7.5	76,518
D	40.16	7.5	78,312	D	40.16	7.5	78,312
E	40.99	7.5	79,931	E	40.99	7.5	79,931
F	42.01	7.5	81,920	F	42.01	7.5	81,920

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
SENIOR EQUIP MECHANIC APPRENTC				SR PARK DESIGNER			
A	27.65	8	\$ 57,512	A	41.32	7.5	\$ 80,574
B	28.93	8	60,174	B	42.31	7.5	82,505
C	30.09	8	62,587	C	43.28	7.5	84,396
D	31.58	8	65,686	D	44.20	7.5	86,190
E	32.92	8	68,474	E	45.19	7.5	88,121
F	33.74	8	70,179	F	46.32	7.5	90,324
SENIOR EQUIPMENT MECHANIC				SR PLANNER			
A	33.69	8	\$ 70,075	A	41.32	7.5	\$ 80,574
B	34.59	8	71,947	B	42.31	7.5	82,505
C	35.41	8	73,653	C	43.28	7.5	84,396
D	36.20	8	75,296	D	44.20	7.5	86,190
E	36.95	8	76,856	E	45.19	7.5	88,121
F	37.87	8	78,770	F	46.32	7.5	90,324
SENIOR OFFICE ASSISTANT				SR.CIVIL ENGINEERING TECHNICIN			
A	27.93	7.5	\$ 54,464	A	40.99	7.5	\$ 79,931
B	28.48	7.5	55,536	B	41.94	7.5	81,783
C	28.97	7.5	56,492	C	42.86	7.5	83,577
D	29.53	7.5	57,584	D	43.86	7.5	85,527
E	30.01	7.5	58,520	E	44.84	7.5	87,438
F	30.76	7.5	59,982	F	45.96	7.5	89,622
SENIOR OFFICE SPECIALIST				STOCK CLERK/DRIVER			
A	30.17	7.5	\$ 58,832	A	28.70	8	\$ 59,696
B	30.79	7.5	60,041	B	29.26	8	60,861
C	31.39	7.5	61,211	C	29.85	8	62,088
D	32.10	7.5	62,595	D	30.48	8	63,398
E	32.83	7.5	64,019	E	31.07	8	64,626
F	33.65	7.5	65,618	F	31.85	8	66,248
SERVICE MANAGER				STORES SUPERVISOR			
A	40.53	8	\$ 84,302	A	33.55	8	\$ 69,784
B	41.44	8	86,195	B	34.37	8	71,490
C	42.45	8	88,296	C	35.09	8	72,987
D	43.37	8	90,210	D	35.89	8	74,651
E	44.38	8	92,310	E	36.70	8	76,336
F	45.49	8	94,619	F	37.62	8	78,250
SR ENVIRONMENTAL GRAPHIC SPEC				SUPERVISING NATURALIST I			
A	35.94	8	\$ 74,755	A	34.58	8	\$ 71,926
B	36.78	8	76,502	B	35.36	8	73,549
C	37.58	8	78,166	C	36.13	8	75,150
D	38.41	8	79,893	D	36.93	8	76,814
E	39.24	8	81,619	E	37.73	8	78,478
F	40.22	8	83,658	F	38.67	8	80,434
SR GRAPHIC DESIGNER				SUPERVISING NATURALIST II			
A	35.94	8	\$ 74,755	A	36.79	8	\$ 76,523
B	36.78	8	76,502	B	37.79	8	78,603
C	37.58	8	78,166	C	38.63	8	80,350
D	38.41	8	79,893	D	39.53	8	82,222
E	39.24	8	81,619	E	40.36	8	83,949
F	40.22	8	83,658	F	41.37	8	86,050
SR LAND ACQUISITION SPECIALIST				SUPERVISING NATURALIST III			
A	47.02	7.5	\$ 91,689	A	38.27	8	\$ 79,602
B	48.09	7.5	93,776	B	39.21	8	81,557
C	49.15	7.5	95,843	C	40.11	8	83,429
D	50.29	7.5	98,066	D	41.05	8	85,384
E	51.43	7.5	100,289	E	42.12	8	87,610
F	52.72	7.5	102,804	F	43.17	8	89,794

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES -AFSCME

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
SUPERVISING NATURALIST IV				WATER UTILITIES MAINT SUPE			
A	40.01	8	\$ 83,221	A	40.53	8	\$ 84,302
B	40.94	8	85,155	B	41.47	8	86,258
C	41.85	8	87,048	C	42.48	8	88,358
D	42.83	8	89,086	D	43.40	8	90,272
E	43.83	8	91,166	E	44.38	8	92,310
F	44.93	8	93,454	F	45.49	8	94,619
SURVEY TECHNICIAN				WATER UTILITIES MAINT TECH			
A	31.74	8	\$ 66,019	A	34.31	8	\$ 71,365
B	32.46	8	67,517	B	35.12	8	73,050
C	33.13	8	68,910	C	35.87	8	74,610
D	33.87	8	70,450	D	36.70	8	76,336
E	34.53	8	71,822	E	37.52	8	78,042
F	35.39	8	73,611	F	38.46	8	79,997
SWITCHBOARD/RECEPTIONIST				WEBSITE DESIGNER			
A	27.67	7.5	\$ 53,957	A	34.30	7.5	\$ 66,885
B	28.10	7.5	54,795	B	35.04	7.5	68,328
C	28.56	7.5	55,692	C	35.77	7.5	69,752
D	29.08	7.5	56,706	D	36.56	7.5	71,292
E	29.57	7.5	57,662	E	37.32	7.5	72,774
F	30.31	7.5	59,105	F	38.25	7.5	74,588
SYSTEMS ADMINISTRATOR							
A	40.60	7.5	\$ 79,170				
B	41.56	7.5	81,042				
C	42.50	7.5	82,875				
D	43.48	7.5	84,786				
E	44.49	7.5	86,756				
F	45.60	7.5	88,920				
SYSTEMS ANALYST							
A	40.60	7.5	\$ 79,170				
B	41.56	7.5	81,042				
C	42.50	7.5	82,875				
D	43.48	7.5	84,786				
E	44.49	7.5	86,756				
F	45.60	7.5	88,920				
TRAILS COORDINATOR							
A	37.35	7.5	\$ 72,833				
B	38.33	7.5	74,744				
C	39.24	7.5	76,518				
D	40.16	7.5	78,312				
E	40.99	7.5	79,931				
F	42.01	7.5	81,920				
WATER MANAGEMENT SUPERVISOR							
A	42.94	7.5	\$ 83,733				
B	43.92	7.5	85,644				
C	44.93	7.5	87,614				
D	45.98	7.5	89,661				
E	47.00	7.5	91,650				
F	48.18	7.5	93,951				
WATER MANAGEMENT TECHNICIAN							
A	34.17	7.5	\$ 66,632				
B	34.85	7.5	67,958				
C	35.57	7.5	69,362				
D	36.32	7.5	70,824				
E	37.16	7.5	72,462				
F	38.09	7.5	74,276				

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - SEASONAL

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
CONCESSION ATTENDANT				RECREATION LEADER III			
A	10.88	8	\$ 22,630	A	17.87	8	\$ 37,170
B	11.23	8	23,358	B	18.25	8	37,960
CONCESSION MANAGER				RECREATION LEADER IV			
A	16.63	8	\$ 34,590	A	22.10	8	\$ 45,968
B	16.99	8	35,339	B	22.59	8	46,987
DEPARTMENTAL TECH/SR INTERN				STUDENT LABORER			
A	16.80	8	\$ 34,944	A	11.77	8	\$ 24,482
B	17.20	8	35,776	B	12.14	8	25,251
FIELD INTERN							
A	15.71	8	\$ 32,677				
B	16.12	8	33,530				
GATE ATTENDANT							
A	14.00	8	\$ 29,120				
B	14.37	8	29,890				
INTERN							
A	15.71	8	\$ 32,677				
B	16.12	8	33,530				
INTERPRETIVE STUDENT AIDE I							
A	12.03	8	\$ 25,022				
B	12.41	8	25,813				
INTERPRETIVE STUDENT AIDE 2							
A	14.00	8	\$ 29,120				
B	15.56	8	32,365				
LEAD GATE ATTENDANT							
A	14.94	8	\$ 31,075				
B	15.33	8	31,886				
LIFEGUARD I							
A	15.68	8	\$ 32,614				
B	16.08	8	33,446				
C	16.52	8	34,362				
D	16.96	8	35,277				
E	17.66	8	36,733				
F	18.10	8	37,648				
LIFEGUARD II							
A	18.74	8	\$ 38,979				
B	19.27	8	40,082				
C	19.78	8	41,142				
D	20.27	8	42,162				
LIFEGUARD III							
A	22.10	8	\$ 45,968				
B	22.59	8	46,987				
C	23.95	8	49,816				
D	24.55	8	51,064				
PUBLIC SAFETY STUDENT AIDE							
A	14.00	8	\$ 29,120				
B	15.56	8	32,365				
RECREATION LEADER I							
A	11.77	8	\$ 24,482				
B	12.11	8	25,189				
RECREATION LEADER II							
A	14.13	8	\$ 29,390				
B	15.75	8	32,760				

SUPPLEMENTAL INFORMATION

SALARY SCHEDULE - PUBLIC SAFETY

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
DISPATCH SUPERVISOR				PROPERTY & EVIDENCE SPECIALIST			
A	36.28	8	\$ 75,462	A	28.35	8	\$ 68,557
B	37.65	8	78,312	B	29.84	8	72,176
C	39.04	8	81,203	C	30.91	8	74,901
D	40.42	8	84,074	D	32.18	8	77,646
E	42.35	8	88,088	E	32.50	8	80,413
				F	33.87	8	84,261
DISPATCHER/CSO				P/S SYSTEMS ADMINISTRATOR			
A	30.77	8	\$ 64,002	A	34.46	8	\$ 71,677
B	32.39	8	67,371	B	36.28	8	75,462
C	33.59	8	69,867	C	37.65	8	78,312
D	34.95	8	72,696	D	39.04	8	81,203
E	35.31	8	73,445	E	40.42	8	84,074
F	36.81	8	76,565	F	42.35	8	88,088
FIRE CAPTAIN				P/S VOLUNTEER COORDINATOR			
A	49.60	8	\$ 103,168	A	32.96	8	\$ 68,557
B	51.64	8	107,411	B	34.70	8	72,176
C	53.67	8	111,634	C	36.01	8	74,901
D	55.82	8	116,106	D	37.33	8	77,646
E	57.58	8	119,766	E	38.66	8	80,413
				F	40.51	8	84,261
POLICE OFFICER				SEASONAL POLICE OFFICER			
A	38.50	8	\$ 80,080	A	38.50	8	\$ 80,080
B	40.53	8	84,302	B	40.53	8	84,302
C	42.42	8	88,234	C	42.42	8	88,234
D	44.27	8	92,082	D	44.27	8	92,082
E	46.18	8	96,054	E	46.18	8	96,054
F	48.04	8	99,923	F	48.04	8	99,923
POLICE OFFICER/HELICOPTER PILOT							
A	38.50	8	\$ 80,080				
B	40.53	8	84,302				
B1	52.70	8	109,616				
C	54.67	8	113,714				
D	57.06	8	118,685				
E	59.49	8	123,739				
F	61.96	8	128,877				
POLICE OFFICER-RECRUIT							
A	38.50	8	\$ 80,080				
POLICE SERGEANT							
A	49.60	8	\$ 103,168				
B	51.64	8	107,411				
C	53.67	8	111,634				
D	55.82	8	116,106				
E	57.58	8	119,766				
POLICE SERGEANT/HELI PILOT							
A	62.65	8	\$ 130,312				
B	65.16	8	135,533				
C	67.77	8	140,962				
D	70.47	8	146,578				
E	72.67	8	151,154				

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
ACCOUNTING MANAGER				AGM, PUBLIC AFFAIRS			
A	47.19	8	\$ 98,155	A	71.81	8	\$ 149,365
B	49.51	8	102,981	B	75.42	8	156,874
C	51.98	8	108,118	C	79.19	8	164,715
D	54.59	8	113,547	D	83.15	8	172,952
E	57.32	8	119,226	E	87.28	8	181,542
F	60.18	8	125,174	F	91.64	8	190,611
G	63.20	8	131,456	G	96.23	8	200,158
H	66.36	8	138,029	H	101.02	8	210,122
I	69.67	8	144,914	I	106.08	8	220,646
ADMINISTRATIVE SUPPORT MANAGER				AGM, PUBLIC SAFETY			
A	47.19	8	\$ 98,155	A	86.91	8	\$ 180,773
B	49.51	8	102,981	B	91.23	8	189,758
C	51.98	8	108,118	C	95.83	8	199,326
D	54.59	8	113,547	D	100.58	8	209,206
E	57.32	8	119,226	E	105.62	8	219,690
F	60.18	8	125,174	F	110.93	8	230,734
G	63.20	8	131,456	G	116.48	8	242,278
H	66.36	8	138,029	H	122.30	8	254,384
I	69.67	8	144,914	I	128.42	8	267,114
AGM, ACQUIS/STEW/DEVELOPMENT				AQUATIC MANAGER			
A	79.01	8	\$ 164,341	A	49.41	8	\$ 102,773
B	82.96	8	172,557	B	51.86	8	107,869
C	87.09	8	181,147	C	54.47	8	113,298
D	91.44	8	190,195	D	57.20	8	118,976
E	96.03	8	199,742	E	60.05	8	124,904
F	100.85	8	209,768	F	63.03	8	131,102
G	105.90	8	220,272	G	66.18	8	137,654
H	111.18	8	231,254	H	69.48	8	144,518
I	116.74	8	242,819	I	72.96	8	151,757
AGM, DISTRICT COUNSEL				ASSISTANT DISTRICT COUNSEL I			
A	86.91	8	\$ 180,773	A	65.76	8	\$ 136,781
B	91.23	8	189,758	B	69.04	8	143,603
C	95.83	8	199,326	C	72.52	8	150,842
D	100.58	8	209,206	D	76.14	8	158,371
E	105.62	8	219,690	E	79.97	8	166,338
F	110.93	8	230,734	F	83.97	8	174,658
G	116.48	8	242,278	G	88.18	8	183,414
H	122.30	8	254,384	H	92.59	8	192,587
I	128.42	8	267,114	I	97.21	8	202,197
AGM, FINANCE & MGMT SVCS/CFO				ASSISTANT DISTRICT COUNSEL II			
A	79.01	8	\$ 164,341	A	71.81	8	\$ 149,365
B	82.96	8	172,557	B	75.42	8	156,874
C	87.09	8	181,147	C	79.19	8	164,715
D	91.44	8	190,195	D	83.15	8	172,952
E	96.03	8	199,742	E	87.28	8	181,542
F	100.85	8	209,768	F	91.64	8	190,611
G	105.90	8	220,272	G	96.23	8	200,158
H	111.18	8	231,254	H	101.02	8	210,122
I	116.74	8	242,819	I	106.08	8	220,646
AGM, OPERATIONS				ASSISTANT FINANCE OFFICER			
A	86.91	8	\$ 180,773	A	59.75	8	\$ 124,280
B	91.23	8	189,758	B	62.74	8	130,499
C	95.83	8	199,326	C	65.90	8	137,072
D	100.58	8	209,206	D	69.19	8	143,915
E	105.62	8	219,690	E	72.60	8	151,008
F	110.93	8	230,734	F	76.23	8	158,558
G	116.48	8	242,278	G	80.04	8	166,483
H	122.30	8	254,384	H	84.04	8	174,803
I	128.42	8	267,114	I	88.24	8	183,539

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
ASSISTANT FIRE CHIEF				CHIEF INFORMATION OFFICER			
A	54.35	8	\$ 113,048	A	59.75	8	\$ 124,280
B	57.04	8	118,643	B	62.74	8	130,499
C	59.88	8	124,550	C	65.90	8	137,072
D	62.87	8	130,770	D	69.19	8	143,915
E	66.02	8	137,322	E	72.60	8	151,008
F	69.33	8	144,206	F	76.23	8	158,558
G	72.79	8	151,403	G	80.04	8	166,483
H	76.43	8	158,974	H	84.04	8	174,803
I	80.26	8	166,941	I	88.24	8	183,539
AUDIT MANAGER				CHIEF, DESIGN & CONSTRUCTION			
A	47.19	8	\$ 98,155	A	59.75	8	\$ 124,280
B	49.51	8	102,981	B	62.74	8	130,499
C	51.98	8	108,118	C	65.90	8	137,072
D	54.59	8	113,547	D	69.19	8	143,915
E	57.32	8	119,226	E	72.60	8	151,008
F	60.18	8	125,174	F	76.23	8	158,558
G	63.20	8	131,456	G	80.04	8	166,483
H	66.36	8	138,029	H	84.04	8	174,803
I	69.67	8	144,914	I	88.24	8	183,539
BENEFITS MANAGER				CHIEF, HUMAN RESOURCES OFFICER			
A	47.19	8	\$ 98,155	A	71.81	8	\$ 149,365
B	49.51	8	102,981	B	75.42	8	156,874
C	51.98	8	108,118	C	79.19	8	164,715
D	54.59	8	113,547	D	83.15	8	172,952
E	57.32	8	119,226	E	87.28	8	181,542
F	60.18	8	125,174	F	91.64	8	190,611
G	63.20	8	131,456	G	96.23	8	200,158
H	66.36	8	138,029	H	101.02	8	210,122
I	69.67	8	144,914	I	106.08	8	220,646
BUDGET MANAGER				CHIEF, INTER & REC SVCS			
A	47.19	8	\$ 98,155	A	59.75	8	\$ 124,280
B	49.51	8	102,981	B	62.74	8	130,499
C	51.98	8	108,118	C	65.90	8	137,072
D	54.59	8	113,547	D	69.19	8	143,915
E	57.32	8	119,226	E	72.60	8	151,008
F	60.18	8	125,174	F	76.23	8	158,558
G	63.20	8	131,456	G	80.04	8	166,483
H	66.36	8	138,029	H	84.04	8	174,803
I	69.67	8	144,914	I	88.24	8	183,539
BUSINESS SERVICES MANAGER				CHIEF, LAND ACQUISITION			
A	54.35	8	\$ 113,048	A	59.75	8	\$ 124,280
B	57.04	8	118,643	B	62.74	8	130,499
C	59.88	8	124,550	C	65.90	8	137,072
D	62.87	8	130,770	D	69.19	8	143,915
E	66.02	8	137,322	E	72.60	8	151,008
F	69.33	8	144,206	F	76.23	8	158,558
G	72.79	8	151,403	G	80.04	8	166,483
H	76.43	8	158,974	H	84.04	8	174,803
I	80.26	8	166,941	I	88.24	8	183,539
CAPITAL PROGRAM MANAGER				CHIEF, MAINT & SKILLED TRADES			
A	49.41	8	\$ 102,773	A	59.75	8	\$ 124,280
B	51.86	8	107,869	B	62.74	8	130,499
C	54.47	8	113,298	C	65.90	8	137,072
D	57.20	8	118,976	D	69.19	8	143,915
E	60.05	8	124,904	E	72.60	8	151,008
F	63.03	8	131,102	F	76.23	8	158,558
G	66.18	8	137,654	G	80.04	8	166,483
H	69.48	8	144,518	H	84.04	8	174,803
I	72.96	8	151,757	I	88.24	8	183,539

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
CHIEF, PARK OPERATIONS				CONSTRUCTION MANAGER			
A	65.76	8	\$ 136,781	A	49.41	8	\$ 102,773
B	69.04	8	143,603	B	51.86	8	107,869
C	72.52	8	150,842	C	54.47	8	113,298
D	76.14	8	158,371	D	57.20	8	118,976
E	79.97	8	166,338	E	60.05	8	124,904
F	83.97	8	174,658	F	63.03	8	131,102
G	88.18	8	183,414	G	66.18	8	137,654
H	92.59	8	192,587	H	69.48	8	144,518
I	97.21	8	202,197	I	72.96	8	151,757
CHIEF, PLANNING AND GIS				CREATIVE DESIGN MANAGER			
A	59.75	8	\$ 124,280	A	47.19	8	\$ 98,155
B	62.74	8	130,499	B	49.51	8	102,981
C	65.90	8	137,072	C	51.98	8	108,118
D	69.19	8	143,915	D	54.59	8	113,547
E	72.60	8	151,008	E	57.32	8	119,226
F	76.23	8	158,558	F	60.18	8	125,174
G	80.04	8	166,483	G	63.20	8	131,456
H	84.04	8	174,803	H	66.36	8	138,029
I	88.24	8	183,539	I	69.67	8	144,914
CHIEF, STEWARDSHIP				DEPUTY GENERAL MANAGER			
A	59.75	8	\$ 124,280	A	100.40	8	\$ 208,832
B	62.74	8	130,499	B	105.47	8	219,378
C	65.90	8	137,072	C	110.72	8	230,298
D	69.19	8	143,915	D	116.23	8	241,758
E	72.60	8	151,008	E	122.06	8	253,885
F	76.23	8	158,558	F	128.18	8	266,614
G	80.04	8	166,483	G	134.59	8	279,947
H	84.04	8	174,803	H	141.33	8	293,966
I	88.24	8	183,539	I	148.39	8	308,651
CLERK OF THE BOARD				DESIGN MANAGER			
1C	44.92	8	\$ 93,434	A	49.41	8	\$ 102,773
A	47.19	8	98,155	B	51.86	8	107,869
B	49.51	8	102,981	C	54.47	8	113,298
C	51.98	8	108,118	D	57.20	8	118,976
D	54.59	8	113,547	E	60.05	8	124,904
E	57.32	8	119,226	F	63.03	8	131,102
F	60.18	8	125,174	G	66.18	8	137,654
G	63.20	8	131,456	H	69.48	8	144,518
H	66.36	8	138,029	I	72.96	8	151,757
I	69.67	8	144,914				
COMMUNICATIONS AND RECORDS MGR				DEVELOPMENT OFFICER			
A	49.41	8	\$ 102,773	A	44.94	8	\$ 93,475
B	51.86	8	107,869	B	47.19	8	98,155
C	54.47	8	113,298	C	49.52	8	103,002
D	57.20	8	118,976	D	51.99	8	108,139
E	60.05	8	124,904	E	54.60	8	113,568
F	63.03	8	131,102	F	57.33	8	119,246
G	66.18	8	137,654	G	60.20	8	125,216
H	69.48	8	144,518	H	63.21	8	131,477
I	72.96	8	151,757	I	66.37	8	138,050
COMMUNITY RELATIONS MANAGER				ENVIRONMENTAL PROGRAM MANAGER			
A	47.19	8	\$ 98,155	A	47.19	8	\$ 98,155
B	49.51	8	102,981	B	49.51	8	102,981
C	51.98	8	108,118	C	51.98	8	108,118
D	54.59	8	113,547	D	54.59	8	113,547
E	57.32	8	119,226	E	57.32	8	119,226
F	60.18	8	125,174	F	60.18	8	125,174
G	63.20	8	131,456	G	63.20	8	131,456
H	66.36	8	138,029	H	66.36	8	138,029
I	69.67	8	144,914	I	69.67	8	144,914

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
ENVIRONMENTAL SERVICES MANAGER				GENERAL MANAGER			
A	49.41	8	\$ 102,773	A	116.23	8	\$ 241,758
B	51.86	8	107,869	B	122.10	8	253,968
C	54.47	8	113,298	C	128.18	8	266,614
D	57.20	8	118,976	D	134.56	8	279,885
E	60.05	8	124,904	E	141.32	8	293,946
F	63.03	8	131,102	F	148.40	8	308,672
G	66.18	8	137,654	G	155.81	8	324,085
H	69.48	8	144,518	H	163.62	8	340,330
I	72.96	8	151,757	I	171.79	8	357,323
FACILITIES MANAGER				GOVERNMENT AFFAIRS MANAGER			
A	49.41	8	\$ 102,773	A	49.41	8	\$ 102,773
B	51.86	8	107,869	B	51.86	8	107,869
C	54.47	8	113,298	C	54.47	8	113,298
D	57.20	8	118,976	D	57.20	8	118,976
E	60.05	8	124,904	E	60.05	8	124,904
F	63.03	8	131,102	F	63.03	8	131,102
G	66.18	8	137,654	G	66.18	8	137,654
H	69.48	8	144,518	H	69.48	8	144,518
I	72.96	8	151,757	I	72.96	8	151,757
FIRE CHIEF				GRANTS MANAGER			
A	71.81	8	\$ 149,365	A	47.19	8	\$ 98,155
B	75.42	8	156,874	B	49.51	8	102,981
C	79.19	8	164,715	C	51.98	8	108,118
D	83.15	8	172,952	D	54.59	8	113,547
E	87.28	8	181,542	E	57.32	8	119,226
F	91.64	8	190,611	F	60.18	8	125,174
G	96.23	8	200,158	G	63.20	8	131,456
H	101.02	8	210,122	H	66.36	8	138,029
I	106.08	8	220,646	I	69.67	8	144,914
FISHERIES PROGRAM MANAGER				HR ANALYST, PRINCIPAL			
A	47.19	8	\$ 98,155	A	49.41	8	\$ 102,773
B	49.51	8	102,981	B	51.86	8	107,869
C	51.98	8	108,118	C	54.47	8	113,298
D	54.59	8	113,547	D	57.20	8	118,976
E	57.32	8	119,226	E	60.05	8	124,904
F	60.18	8	125,174	F	63.03	8	131,102
G	63.20	8	131,456	G	66.18	8	137,654
H	66.36	8	138,029	H	69.48	8	144,518
I	69.67	8	144,914	I	72.96	8	151,757
FLEET MANAGER				HUMAN RESOURCES ANALYST I			
A	49.41	8	\$ 102,773	A	39.65	8	\$ 82,472
B	51.86	8	107,869	B	40.60	8	84,448
C	54.47	8	113,298	C	41.64	8	86,611
D	57.20	8	118,976	D	42.70	8	88,816
E	60.05	8	124,904	E	43.76	8	91,021
F	63.03	8	131,102	F	44.85	8	93,288
G	66.18	8	137,654	G	47.09	8	97,947
H	69.48	8	144,518	H	49.45	8	102,856
I	72.96	8	151,757	I	51.92	8	107,994
FOUNDATION PROGRAM MANAGER				HUMAN RESOURCES ANALYST II			
A	47.19	8	\$ 98,155	A	44.94	8	\$ 93,475
B	49.51	8	102,981	B	47.19	8	98,155
C	51.98	8	108,118	C	49.52	8	103,002
D	54.59	8	113,547	D	51.99	8	108,139
E	57.32	8	119,226	E	54.60	8	113,568
F	60.18	8	125,174	F	57.33	8	119,246
G	63.20	8	131,456	G	60.20	8	125,216
H	66.36	8	138,029	H	63.21	8	131,477
I	69.67	8	144,914	I	66.37	8	138,050

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
HUMAN RESOURCES ANALYST SENIOR				MANAGEMENT ANALYST			
A	47.19	8	\$ 98,155	A	44.94	8	\$ 93,475
B	49.51	8	102,981	B	47.19	8	98,155
C	51.98	8	108,118	C	49.52	8	103,002
D	54.59	8	113,547	D	51.99	8	108,139
E	57.32	8	119,226	E	54.60	8	113,568
F	60.18	8	125,174	F	57.33	8	119,246
G	63.20	8	131,456	G	60.20	8	125,216
H	66.36	8	138,029	H	63.21	8	131,477
I	69.67	8	144,914	I	66.37	8	138,050
INFO SERVICES NETWORK MANAGER				PARK UNIT MANAGER			
A	47.19	8	\$ 98,155	1C	51.75	8	\$ 107,640
B	49.51	8	102,981	A	54.35	8	113,048
C	51.98	8	108,118	B	57.04	8	118,643
D	54.59	8	113,547	C	59.88	8	124,550
E	57.32	8	119,226	D	62.87	8	130,770
F	60.18	8	125,174	E	66.02	8	137,322
G	63.20	8	131,456	F	69.33	8	144,206
H	66.36	8	138,029	G	72.79	8	151,403
I	69.67	8	144,914	H	76.43	8	158,974
INFORMATION SERVICES MANAGER				POLICE CAPTAIN			
A	54.35	8	\$ 113,048	A	71.81	8	\$ 149,365
B	57.04	8	118,643	B	75.42	8	156,874
C	59.88	8	124,550	C	79.19	8	164,715
D	62.87	8	130,770	D	83.15	8	172,952
E	66.02	8	137,322	E	87.28	8	181,542
F	69.33	8	144,206	F	91.64	8	190,611
G	72.79	8	151,403	G	96.23	8	200,158
H	76.43	8	158,974	H	101.02	8	210,122
I	80.26	8	166,941	I	106.08	8	220,646
LAND ACQUISITION MANAGER				REG INTERP & REC SVCS MANAGER			
A	59.75	8	\$ 124,280	1C	51.75	8	\$ 107,640
B	62.74	8	130,499	A	54.35	8	113,048
C	65.90	8	137,072	B	57.04	8	118,643
D	69.19	8	143,915	C	59.88	8	124,550
E	72.60	8	151,008	D	62.87	8	130,770
F	76.23	8	158,558	E	66.02	8	137,322
G	80.04	8	166,483	F	69.33	8	144,206
H	84.04	8	174,803	G	72.79	8	151,403
I	88.24	8	183,539	H	76.43	8	158,974
LIEUTENANT P/S				RISK MANAGER			
A	59.75	8	\$ 124,280	A	47.19	8	\$ 98,155
B	62.74	8	130,499	B	49.51	8	102,981
C	65.90	8	137,072	C	51.98	8	108,118
D	69.19	8	143,915	D	54.59	8	113,547
E	72.60	8	151,008	E	57.32	8	119,226
F	76.23	8	158,558	F	60.18	8	125,174
G	80.04	8	166,483	G	63.20	8	131,456
H	84.04	8	174,803	H	66.36	8	138,029
I	88.24	8	183,539	I	69.67	8	144,914
MAINTENANCE SUPERINTENDENT				TRADES MANAGER			
A	54.35	8	\$ 113,048	A	49.41	8	\$ 102,773
B	57.04	8	118,643	B	51.86	8	107,869
C	59.88	8	124,550	C	54.47	8	113,298
D	62.87	8	130,770	D	57.20	8	118,976
E	66.02	8	137,322	E	60.05	8	124,904
F	69.33	8	144,206	F	63.03	8	131,102
G	72.79	8	151,403	G	66.18	8	137,654
H	76.43	8	158,974	H	69.48	8	144,518
I	80.26	8	166,941	I	72.96	8	151,757

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - MANAGEMENT

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
TRAILS DEVELOP PROGRAM MANAGER							
A	47.19	8	\$ 98,155				
B	49.51	8	102,981				
C	51.98	8	108,118				
D	54.59	8	113,547				
E	57.32	8	119,226				
F	60.18	8	125,174				
G	63.20	8	131,456				
H	66.36	8	138,029				
I	69.67	8	144,914				
WILDLAND VEG PROGRAM MANAGER							
A	47.19	8	\$ 98,155				
B	49.51	8	102,981				
C	51.98	8	108,118				
D	54.59	8	113,547				
E	57.32	8	119,226				
F	60.18	8	125,174				
G	63.20	8	131,456				
H	66.36	8	138,029				
I	69.67	8	144,914				
WILDLIFE PROGRAM MANAGER							
A	47.19	8	\$ 98,155				
B	49.51	8	102,981				
C	51.98	8	108,118				
D	54.59	8	113,547				
E	57.32	8	119,226				
F	60.18	8	125,174				
G	63.20	8	131,456				
H	66.36	8	138,029				
I	69.67	8	144,914				

SUPPLEMENTAL INFORMATION

SALARY SCHEDULES - CONFIDENTIAL

Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary	Job Title / Step	Hourly Wage	Hrs. Per Day	Annual Base Salary
CONFIDENTIAL SECRETARY				LEGISLATIVE ASSISTANT			
A	34.38	7.5	\$ 67,041	A	39.65	7.5	\$ 77,318
B	35.16	7.5	68,562	B	40.60	7.5	79,170
C	35.94	7.5	70,083	C	41.64	7.5	81,198
D	36.72	7.5	71,604	D	42.70	7.5	83,265
E	37.51	7.5	73,145	E	43.76	7.5	85,332
F	38.32	7.5	74,724	F	44.85	7.5	87,458
G	40.24	7.5	78,468	G	47.09	7.5	91,826
H	42.25	7.5	82,388	H	49.45	7.5	96,428
I	44.37	7.5	86,522	I	51.92	7.5	101,244
EXECUTIVE SECRETARY							
A	39.65	7.5	\$ 77,318				
B	40.60	7.5	79,170				
C	41.64	7.5	81,198				
D	42.70	7.5	83,265				
E	43.76	7.5	85,332				
F	44.85	7.5	87,458				
G	47.09	7.5	91,826				
H	49.45	7.5	96,428				
I	51.92	7.5	101,244				
HUMAN RESOURCES TECHNICIAN							
A	39.65	7.5	\$ 77,318				
B	40.60	7.5	79,170				
C	41.64	7.5	81,198				
D	42.70	7.5	83,265				
E	43.76	7.5	85,332				
F	44.85	7.5	87,458				
G	47.09	7.5	91,826				
H	49.45	7.5	96,428				
I	51.92	7.5	101,244				
LEGAL ASSISTANT							
A	39.65	7.5	\$ 77,318				
B	40.60	7.5	79,170				
C	41.64	7.5	81,198				
D	42.70	7.5	83,265				
E	43.76	7.5	85,332				
F	44.85	7.5	87,458				
G	47.09	7.5	91,826				
H	49.45	7.5	96,428				
I	51.92	7.5	101,244				

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SECTION D-3
SUPPLEMENTAL INFORMATION
GLOSSARY

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AAPHIS – U.S. Agriculture, Animal Plant Health Inspection Service.

AB – California Assembly Bill.

ABAG – Association of Bay Area Governments.

AC- Alameda County.

ACCESS – data base software.

ACOE – U.S. Army Corps of Engineers.

ADA - Americans with Disability Act.

AED – Automated External Defibrillator.

AFSCME – American Federation of State County Municipal Employees.

AGM – Assistant General Manager.

AP – Accountants Payable.

AWP – Alternative Work Program.

Adopted Budget – The adopted budget is the District’s annual fiscal plan, which is approved by the Board of Directors. The adopted budget establishes the legal authority for the expenditure of funds, as created by the appropriation resolution. The adopted budget includes all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

Americans with Disability Act – Federal law which prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public access, commercial facilities and transportation.

Appropriation - A legal authorization granted by the Board of Directors to make expenditures and to incur obligations for specific purposes. An appropriation usually

is limited in amount and to the time in which it may be expended.

BAAQMD – Bay Area Air Quality Management District.

BAOSC – Bay Area Open Space Council.

BAR – Bureau of Automotive Repair.

BART – Bay Area Rapid Transit.

BATA – Bay Area Transit Authority.

BCDC – San Francisco Bay Conservation and Development Commission.

Balanced Budget – A budget in which resources, including estimated revenue and other sources such as bond proceeds, transfers in and approved fund balances/net assets, meet or exceed uses, including appropriations and transfers.

Budget - A plan for financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

CAFR – Comprehensive Annual Financial Report.

CALEA – Commission on Accreditation for Law Enforcement.

CARB – California Air Resources Board.

CCC – California Coastal Conservancy.

CCC – Contra Costa County.

CCTA – Contra Costa Transportation Agency.

CDD – Click, Drag and Drill.

CEQA – California Environmental Quality Act.

CESP – Citizens for Eastshore Park.

CHP – California Highway Patrol.

CIP – Capital Improvement Program/Project.

CLASS – reservation system software.

CNPS – California Native Plant Society.

CNWS – Concord Navel Weapon Station.

CPR – Cardiopulmonary Resuscitation.

CSDA – California Special District Association.

California Environmental Quality Act – California law (California Public Resources Code section 21000 et seq.) that requires development projects to submit documentation of their potential environmental impact.

Capital Budget - A plan for proposed capital outlays and the means of financing them.

Capitalized Expenditures - Expenditures resulting in the acquisition and/or construction of fixed assets.

Capital Improvement Program - A multi-year plan for capital expenditures, with details on anticipated annual expenditures, with information about the resources estimated to be available to finance the projected expenditures.

DBW – California Department Boating and Waterways.

DFG – California Department Fish and Game.

DMV – California Department Motor Vehicles.

DPR – California Department of Parks and Recreation.

DTSC – California Department of Toxic Substance Control.

Debt Service Fund - A fund that accounts for accumulation of resources to be used for debt service payments, as well as principal and interest payments and associated administrative costs.

Deficit - The result of an excess of expenditures over resources.

Designation of Fund Balance – Unreserved fund balance may be designated by the District to be set aside for a specific purpose. The designation indicates that a portion of fund equity is not available for current appropriation, as it has been set aside to comply with the District’s plan for future uses.

EACCS – East Alameda County Conservation Strategy.

EBRPD – East Bay Regional Park District.

ECCC HCP – East Contra Costa County Habitat Conservancy Program.

EEC – Environmental Education Center.

EIR – Environmental Impact Report.

EIS – Environmental Impact Statement.

EMS – Emergency Medical Service.

EMT – Emergency Medical Technician.

EPA – Environmental Protection Agency.

ERSI – GIS software.

ESP – McLaughlin Eastshore State Park.

Encumbrances – Commitments for unperformed contracts for goods and services.

FEMA - Federal Emergency Management Agency.

FFI – Fire Fighter I.

FTE – Full Time Equivalent.

FWS – U.S. Fish and Wildlife Service.

Federal Emergency Management Agency
– Provides disaster related assistance for repair and reconstruction, as well as mitigation funds to reduce potential damage from future disasters.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which the District determines its financial position and the results of its operations. The District’s fiscal year is from January 1 through December 31.

Fixed Assets – Land and other long-lived assets, such as buildings, improvements, vehicles/equipment, with a value greater than the capitalization amount, stated in the District’s Capital Asset and Inventory Control Policy. In 2009 the policy was updated to capitalize vehicles/equipment with a cost exceeding \$25,000, and improvements /infrastructure with a cost exceeding \$100,000.

Fund – The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures.

Governmental resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund Balance – Fund balance is the difference between governmental fund assets and fund liabilities.

Full-Time Equivalent – The measure of 1 full-time position based on either 1,950 or 2,080 hours per year, depending upon the position. For instance, 1.0 FTE Park Ranger II is budgeted for 2,080 per year, while 1.0 FTE Senior Office Assistant is budgeted for 1,950 hours.

GAAP – Generally Accepted Accounting Principles.

GASB – Governmental Accounting Standards Board.

GFOA –Government Finance Officers Association.

GIS – Geographic Information System.

GL – General Ledger.

GPS – Global Positioning System.

GPWG – Gateway Park Working Group.

General Fund - The fund used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles – Uniform standards and guidelines for financial accounting and reporting.

Grants - Contributions or gifts of cash or other assets to/from another government agency, foundations or private entities, to be used for a specific purpose.

HASPA – Hayward Area Shoreline Planning Agency.

HCP – Habitat Conservation Plan.

HPHP – Healthy Parks Healthy People.

HR – Human Resources.

HVAC- Heating, ventilation, air conditioning.

IFAS – accounting and HR software.

ININ – Individual Invoice.

IPM – Integrated Pest Management.

Intra-District Charges – Revenue in internal services funds received from governmental funds/divisions for services, for services provided by the internal service fund, which benefit these governmental funds/divisions.

Internal Service Funds - Funds used to account for the financing of goods or services provided by one fund to other funds/divisions on a cost-reimbursement basis.

JPA – Joint Powers Agreement.

LARPD – Livermore Area Recreation and Park Department.

LLD – Landscape and Lighting District.

LPG – Liquefied Petroleum Gas.

LUP – Land Use Plan.

LUPA – Land Use Plan Amendment.

Landscape and Lighting District – Under California Landscaping and Lighting Act of 1972, special assessments are levied upon parcels which receive special benefits. The assessments and related expenditures are accounted for in special revenue funds entitled LLDs.

MAST – Maintenance and Skilled Trades.

MFE – Mobile Fish Exhibit.

MHLT – Muir Heritage Land Trust.

MLK – Martin Luther King, Jr.

MM – Major Maintenance.

MOU – Memorandum of Understanding.

MTC – Metropolitan Transportation Commission.

Master Plan – The Master Plan is the District’s priority setting document, which guides the long term implementation of the vision and mission of the District.

Measure AA – 1988 voter-approved General Obligation financing, totaling \$225 million, to be used to finance parkland acquisition, development and improvements to recreational open space.

Measure CC – 2004 voter-approved excise tax used to fund public access, wildfire protection, public safety and environmental maintenance of District parks and trails.

Measure WW – 2008 voter-approved General Obligation financing, totaling \$500 million, to be used to finance parkland acquisition and capital projects as well as grants to local agencies.

NCCP – Natural Community Conservation Plan.

NEOGOV -- Online software source that automates job advertising and applications for Human Resources.

NEPA – National Environmental Policy Act.

NFIRS – National Fire Incident Reporting System.

NOAA – National Oceanic and Atmospheric Administration.

National Environmental Policy Act – National Environmental Policy Act, established as law in 1970, provides national environmental policy and goals for the protection, maintenance, and enhancement

of the environment. It provides a process for implementing these goals.

Net Assets - The difference between a proprietary fund assets and liabilities.

OPEB – Other Post-Employment Benefits.

OSHA – U.S. Occupational Safety and Health Act.

OSPR – California Office of Spill Prevention and Response.

OTA – Other Than Asset.

OWG – Alameda County Operations Working Group.

Operating Budget – Plan for current operating expenditures (as opposed to capital or debt service expenditures) and the proposed means of financing them.

Operating Expenditures - Fund expenses related directly to the fund's primary activities.

Operating Revenues - Revenues directly related to the fund's primary activities.

Ordinance 38 – District rules and regulations which apply to persons entering District parklands.

Other Than Asset Projects – “Other Than Assets” are projects/programs accounted for in the capital projects funds. These projects/programs require multiple year funding but do not result in a capital asset, as defined by the District’s Capital Asset and Inventory Control Policy.

PA – Police Association.

PAC – Park Advisory Committee.

PCBC – Pacific Coast Builders Conference.

PCI – Payment Card Industry.

PG&E – Pacific Gas and Electric.

PMPP – Pavement Maintenance and Preservation Program.

POST – Peace Officer Standards and Training.

PR – Payroll.

PSA – Public Service Announcement.

PSR – Project Study Report.

P Drive – District wide shared information computer drive.

Performance Measures – A tool used to align services and programs with strategic priorities, report on service efforts and accomplishments, and conduct multi-year and or benchmark comparisons. The collection and analysis of performance data is essential to developing strategic plans, measuring progress towards goals, assessing policy alternatives and making sound management decisions.

Personnel Services – This includes the cost of both wages and benefits paid to employees for work performed.

Pipeline - Future years' projected operating costs related to infrastructure projects and acquisitions.

Pipeline Project - Term applied to capital construction, acquisition, or resource projects that will require a commitment of operating funds in future years.

Program - Group activities, operations or organizational units directed to attaining specific purposes or objectives.

Program Purpose - A general statement explaining the reason why a particular program or division exists.

Prop 84 – California Clean Water, Parks and Coastal Protection Act.

Proposition 1A – Article 13, Sec. 25.5 of the California Constitution provides protection to local agencies against the modification of the allocation of ad valorem property tax by the State (i.e. reducing the allocation to the locals and increasing the allocation to the State.)

Prop 1A can be suspended only if three criteria (governor issues severe fiscal hardship proclamation, Legislature enacts an urgency statute by 2/3 vote, and full repayment statute is enacted) are met, and not more than twice in 10 years. The maximum amount the State can reallocate is 8%. The State met the three criteria, suspended Prop 1A, and “borrowed” 8% of local property tax during 2009-2010.

Proprietary Funds – Used to account for activities that are similar to activities that may be performed by a commercial enterprise. The purpose of the proprietary fund is to provide a service or product at a reasonable cost. The District’s only proprietary funds are internal service funds.

REP – Resource Enhancement Program.

RFP – Request for Proposal.

RGP – Regional General Permit.

RIN – Regional in Nature park programs advertisement, issued by the District.

RMA – Routine Maintenance Agreement.

RMP – Resource Management Plan.

ROW – Right of Way.

RTIP – Regional Transportation Improvement Program.

RWQCB – San Francisco Bay Regional Water Quality Control Board.

Reimbursements – Repayments of amounts remitted on behalf of another fund or agency.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Reserved Fund Balance - The portion of fund balance that is not available to finance expenditures of the subsequent accounting period, including items such as encumbrances, inventory, prepaid items, and notes receivable.

Resources – Total revenue, inter-departmental charges and bond proceeds budgeted for the fiscal year.

Risk Management – The management efforts to protect the District from potential claims, including the avoidance of accidental loss or minimization of consequences if loss does occur.

SAFETEA-LU – U.S. Safe, Accountable, Flexible, Efficient, Transportation Equity Act: A Legacy for Users.

SB – California Senate Bill.

SCA – Student Conservation Association.

SCADA – Supervisory Control and Data Acquisition System.

SFPUC – San Francisco Public Utility Commission.

SIRE – Electronic document management software.

SOD – Sudden Oak Death.

SPCRR – Society for Preservation of Carter Railroad.

SRI – Strategy Research Institute.

STIP – State Transportation Improvement Program.

SWPPP – Storm Water Pollution Prevention Plan.

Self-Insurance – The District has retained risk of loss under certain circumstances and up to set dollar amounts. For example, the District is self-insured for the dental benefits offered to employees. The District does not transfer any risk for employee dental claims to a third party. The District is also self-insured for general liability up to \$500,000 limit for liability and \$25,000 for property.

The District has purchased insurance through a public entity risk pool for liability in excess of the self-insurance amount. Additionally, the District is self-insured for worker’s compensation claims up to \$350,000 per accident/employee.

Services – Services include many expenditure categories. The major services required by each division follow:

- Executive and Legislative Division
 - Other services
- Legal Division
 - Claims
 - Legal services
 - Other services
 - Insurance premiums
- Human Resources Division
 - Training
 - Claims
- Land Division
 - Other services
- Finance and Management Services Division
 - Support contracts
- Operations Division
 - Other services
 - Repairs and maintenance services
 - Water
- Planning/Stewardship and Development Division
 - Other services

- Public Affairs Division
 - Reproductions
- Public Safety Division
 - Other services
 - Repairs and maintenance services.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources that are legally restricted to be used for specified purposes.

TAC – East Alameda County Conservation Strategy Technical Advisory Committee.

TCP – District Trails, Creek and Ponds.

TIGER – US Transportation Investment Generating Economic Recovery.

Transfer In/Out – Reallocation of resources between funds. Operating transfers are used to fund operating activities. Capital transfers are between bond proceed funds and funds which use bond proceeds are sources for funding bond approved projects.

UPS – United Parcel Service.

USPS – U.S. Postal Service.

Uses – Total planned expenditures, inter-fund transfers and changes to fund balance for the budget year.

VHF – Very High Frequency.

WHR – Wildfire Hazard Reduction.

WHRRMP – Wildfire Hazard Reduction and Resource Management Plan.

ZB – Zone of Benefit.

Zone of Benefit – A specific area designated within a Landscape and Lighting District to account for the expenditure of special assessment revenues collected.

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Adopted Operating Budget 2018

Headquartered in Oakland, California

Operating a Regional Park System within
Alameda and Contra Costa Counties

Adopted Projects Budget 2018



*Measure CC work continues to restore
Albany Beach at McLaughlin Eastshore State Park.*



Board of Directors

*L – R: Whitney Dotson, Ward 1; Ayn Wieskamp, Ward 5; Beverly Lane, Ward 6;
Robert E. Doyle, General Manager; Dennis Waespi, Ward 3; Dee Rosario, Ward 2;
Ellen Corbett, Ward 4; Colin Coffey, Ward 7*

Budget Team

*Robert E. Doyle, General Manager
Dr Ana M. Alvarez, Deputy General Manager
Debra Auker, Assistant General Manager, Finance
and Management Services Division
Deborah Spaulding, Assistant Finance Officer
Pam Burnor, Budget Manager
Nadine Vargas, Administrative Analyst II*

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Active Projects

East Bay 
Regional Park District

Healthy Parks Healthy People

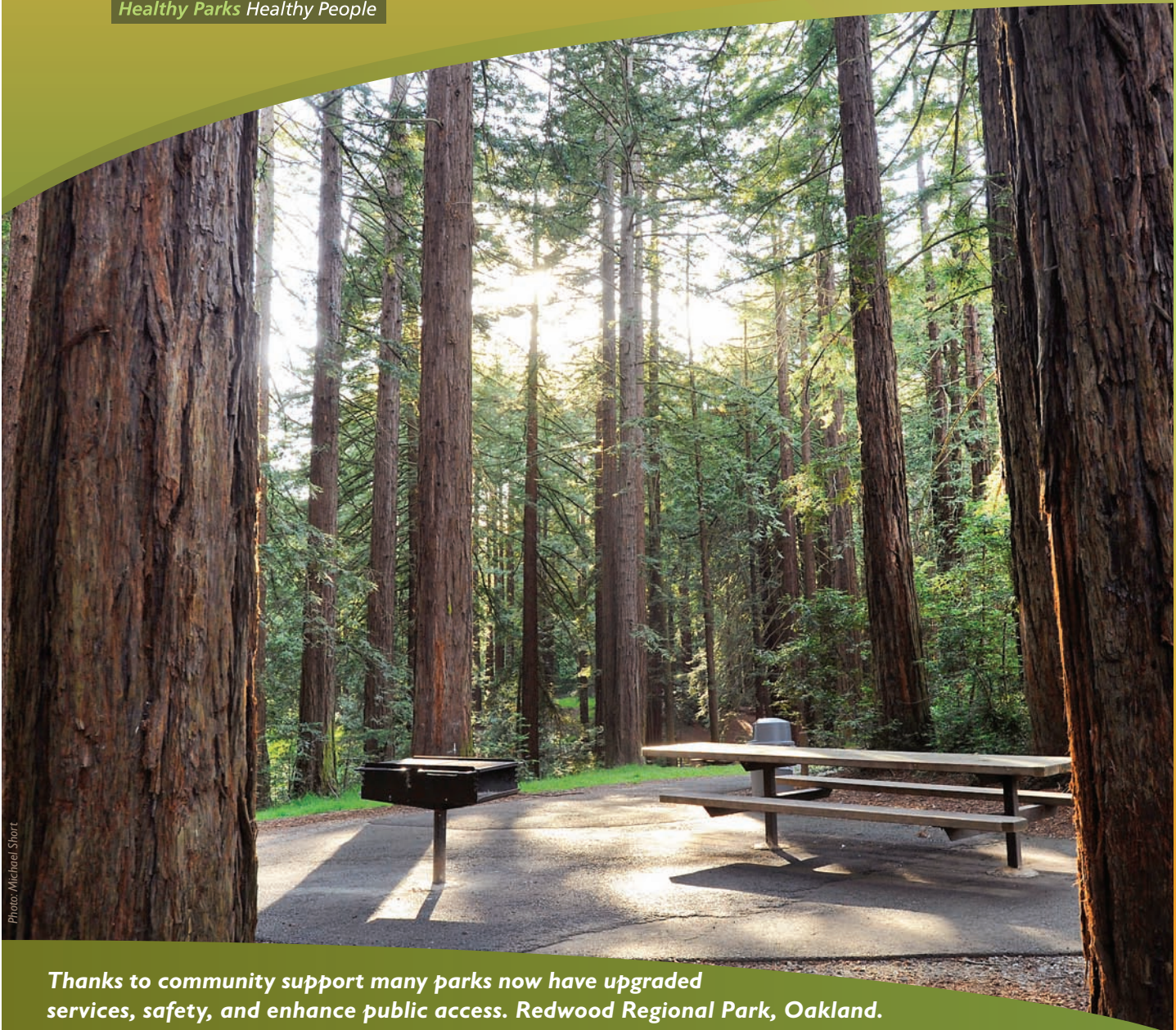
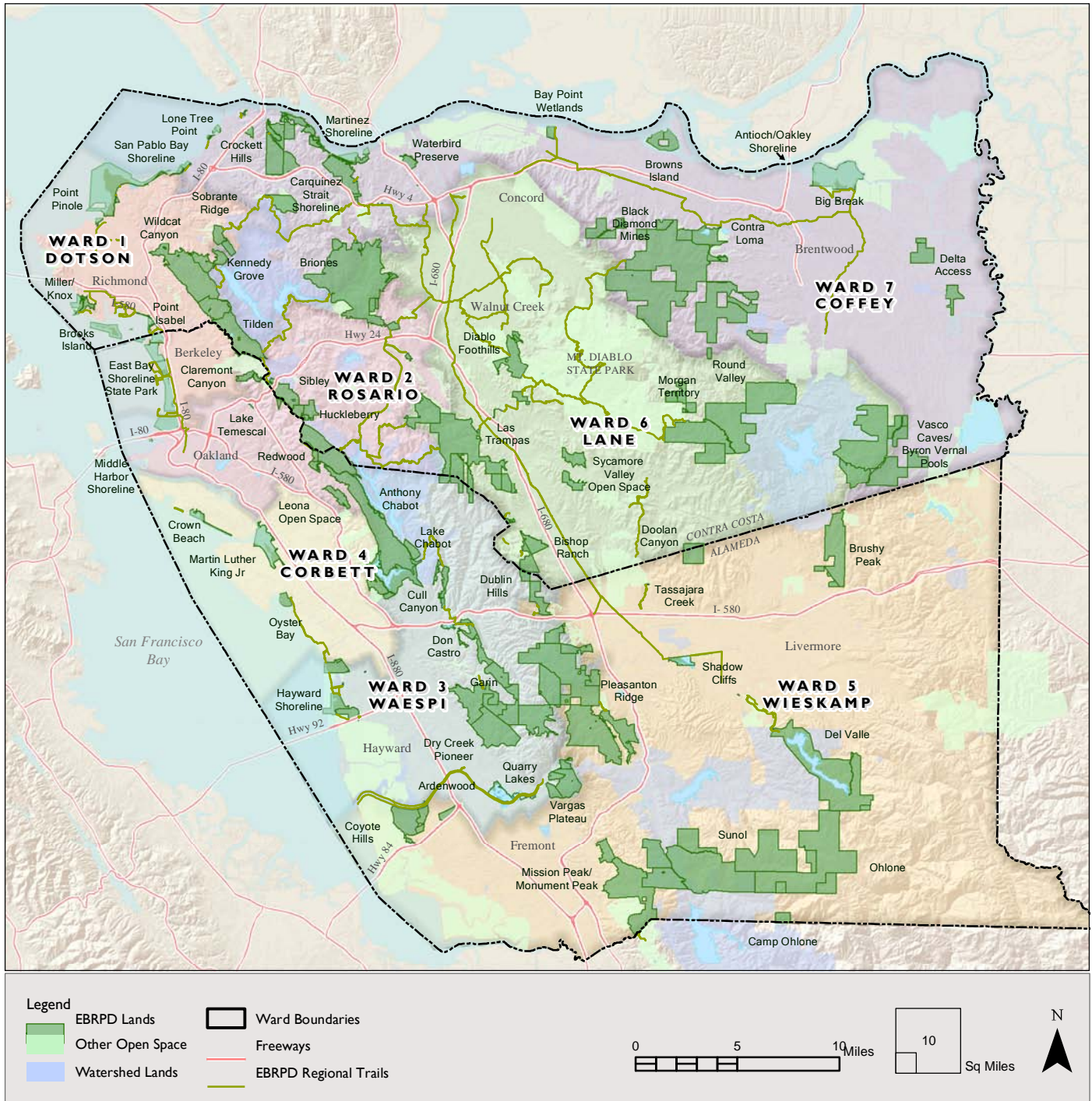


Photo: Michael Short

Thanks to community support many parks now have upgraded services, safety, and enhance public access. Redwood Regional Park, Oakland.

EAST BAY REGIONAL PARK DISTRICT



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GUIDE TO 2018 PROJECTS BUDGET SCHEDULES

Introduction

Project budget preparation begins in March with the first of five annual Board workshops. The workshops afford the District staff insight to the Board of Directors project priorities. The District staff then develop a plan to address the Board of Directors project priorities, and explore potential project funding sources. In addition to estimating the cost of a project, a component of project planning is the consideration of future operational costs and maintenance funding availability.

Project budgets include the District's comprehensive multi-year plan for the development of District facilities, land acquisition, improvements, major equipment, resource enhancement programs and studies. This book outlines projects expected to be in production over the next five years. These projects usually involve high-costs, take a year or more to complete, are funded from multiple sources, and may result in the creation of a capital asset.

Capital Projects Defined

The District's Capital Asset Policy defines capital projects as major improvements, with a useful life greater than one year and a cost greater than the capitalization limit. The capitalization limit varies by the type of work or expenditure. Projects will be capitalized when:

- Construction of new buildings, parks or facilities, including engineering, design and other pre-construction costs, have an estimated cost of greater than \$100,000; or when
- Major maintenance projects have an estimated cost of greater than \$100,000 or more; or when
- Major equipment purchases have an estimated cost of greater than \$25,000.

In addition, all projects that involve the acquisition of land with a value of \$1 or more are capitalized.

Beyond the capital asset definition, there is also a land tenure requirement. For instance, the District has a long-term contractual agreement with the State of California to operate Del Valle Regional Park. Improvements made in Del Valle Regional Park become assets of the State and are not recorded as fixed assets of the District. There are several parks and trail locations throughout the District where the land tenure precludes the District from recording improvements in the fixed asset system. Improvement projects in those locations with multi-year, high budget costs are recorded as an "Other Than Asset" (OTA) project.

Other Than Assets (OTA) Projects Defined

OTA projects are those District endeavors, which are not normal operating expenditures, are multi-year, and do not result in a capital asset, as defined in the District's Capital Asset Policy. An example of this type of project is a study of plants or animals, or the clearing of vegetation to create a fire fuel break. As described above, OTA projects may also include improvements to parks and trails operated by contractual agreement but not owned by the District.

Active Projects Schedule

The Active Projects Schedule lists projects alphabetically by park or location, and then by a six-digit project number. This number begins with a "1", "2" or "5" to distinguish the type of project as being one of the following:

- 1xxxxx Development or Infrastructure
- 2xxxxx Land Acquisition or Safety & Security
- 5xxxxx OTA project or maintenance

The following list describes the column headings used in the Active Projects Schedule:

GUIDE TO 2018 PROJECTS BUDGET SCHEDULES

Type

All projects are assigned to a “type” that describes the purpose of the project:

- **General** - General projects include District-wide projects that benefit more than one park, location, or department. Examples include large equipment purchases, computer systems, generators, radio communication systems, system software, etc.
- **Infrastructure** - Infrastructure projects maintain, remodel or expand facilities, or add or repair utilities. Planning, engineering and inspection costs are included.
- **Public Access** – Public access projects generally improve the usage and availability of park facilities for park users. These projects include:
 - Construction of new facilities for the delivery of services
 - Improvement and development of park land
 - Access for new and expanded facilities
 - Construction of restrooms and sewer systems for public use
 - Landscaping
 - Improvements
 - Trail development and staging areas
 - Interpretive exhibits and centers
 - Disabled access
 - Camping facilities
- **Resource Protection** - Projects within this category are oriented towards natural, cultural and historical resources and habitat conservation. Examples include; wetlands rehabilitation, shoreline protection, riparian corridor protection and replacement of ponds, etc.
- **Land Acquisition** – Purchase of Real property, which preserves open space, provides trail right-of-way, creates new parklands, and/or extends the boundaries of existing parks.
- **Safety and Security** - Projects associated with the initial acquisition of property are included in this category and are comprised of projects as listed below:
 - Actions that are required to minimize safety hazards
 - Projects that protect District assets
 - Actions that secure the property from trespass
 - Projects that allow the land to be efficiently held in land-bank status, until land use planning and park development can take place

Future Operating Costs

The Active Project Schedule includes anticipated changes to future operating costs, (referred to as “pipeline costs” by District staff). During the project’s planning stages, District staff estimate future operating costs related to the project. Pipeline costs are tracked and updated as the project nears completion. District operating costs may increase, or, decrease because of a completed project, but are only tracked and reported if staff has a reliable means to measure the anticipated change. The cost is listed in the project budget as “Operating Impact.

GUIDE TO 2018 PROJECTS BUDGET SCHEDULES

The Active Project Schedule detail lists pipeline costs that will require funding within the timeframe of the five-year Capital improvement program budget. The pipeline labeled as “Operating Impact” includes the following details:

- **Anticipated First Year of Operation** – schedule could fall between 2018 through 2022.
- **Operating Fund Source** – which could include the General Fund, Lighting and Landscape Districts, Measure CC, and donations from other local governments, businesses, or, recreation groups
- **New Revenue** – if significant
- **Start Up Costs** – estimate may be for vehicles, office, or, maintenance equipment
- **Personnel** - new staffing required is reported as a percentage of FTE (full time equivalents), which may include a combination of Operations, Public Safety or Maintenance employees
- **Annual Operating Costs** – estimate of recurring operational costs associated with staff and maintenance of the new facility

In many cases, project improvements will be maintained by existing staff, without notable change to the park location’s operating budget. In those cases, no future operating costs are reported with the project detail.

Funding Source:

Projects can be funded by a variety of revenue sources. A single project may have multiple funding sources. Active projects for 2018 include 77 different funding sources. The sources that provide the greatest percentage of funding are described below:

- **General Fund** - Revenues received in the District’s General Fund and appropriated to a specific project. District revenues are mainly derived from property taxes and usage fees.
- **Grants** - Funding from another government agency is granted for a specific project. Specified uses, deadlines and matching fund requirements vary. Grants are often for capital development, but the District continually seeks grants for maintenance projects and programming.
 - **Federal Emergency Management Agency (FEMA)** FEMA grants for both disaster recovery and hazard mitigation are significant source of funds for the District. In January and February 2017, severe winter storms and flooding caused widespread damage to District facilities, estimated at over \$10 million in damages. Three major disaster incidents were declared. The FEMA response has been protracted to the multiple disasters and severity of damage. In the second half of 2017, FEMA is in National Crisis Mode due to responses to the hurricanes in Texas, Florida, Virgin Islands, Puerto Rico and fire and disasters in multiple other states, which In addition to disaster recovery, FEMA funds hazard mitigation projects. In 2017, the District completed the update to its Local Hazard Mitigation Plan, funded by a \$100,000 FEMA grant. This plan is required in order to be eligible for future FEMA funding. The District made major progress on the \$2.4 million grant for brush land management. Pre-construction and environmental work will be completed by the end of 2017. The District is working with FEMA to secure up to an additional \$5 million for fuels management from the City of Oakland’s terminated FEMA grant and other sources. The District has submitted hazard mitigation applications for \$1.9 million for a District-wide culvert upgrade project and \$3.3 million for possible award by the end of 2017. may further delay the District’s storm recovery.

- **Federal Funding Changes** Federal grants make up approximately 40% of the District's grant funding. Federal-level changes in available funding and grants process are being closely monitored. For example, federal grants over \$100,000 now require Assistant Secretary level approval. Due to this change, the District experienced delays in securing a \$337,973 federal grant for replacing a restroom at Del Valle and the final \$1.3 million from US Fish and Wildlife Services Cosco Busan Damage Assessment. On a brighter note, the District received a prestigious \$750,000 federal grant through the Land and Water Conservation Fund's Outdoor Recreation Legacy Partnership for public access improvements at Bay Point Regional Shoreline. Bay Point was one of only 22 projects selected for this program nationwide. The Contra Loma Boat Launch Facility Improvement Project broke ground in 2017 partially funded by a \$245,000 from the Bureau of Reclamation.
- **Green Transportation** as a regional provider of Active or "Green" Transportation, the District is well positioned to receive grants for commuter trails. In 2017, the District was awarded \$9.7 million in grants for trails including \$4 million from the Active Transportation Program for Bay Trail at Doolittle Drive in Oakland, \$3.4 million from Alameda County Transportation Commission for Bay Trail at Doolittle Drive and Albany Beach, and \$2 million from Contra Costa County Transportation Authority for Bay Trail gap closures at Lone Tree Point in Rodeo and in the City of Pinole. Finally, the District was awarded a \$250,000 from the Bay Area Air Quality Management District's Transportation Fund for Clean Air to construct trail at Albany Beach. The District continues to use approximately \$500,000 per year of the \$10 million in Measure J funding allocated to the District from the Contra Costa Transportation Authority (CCTA) for pavement rehabilitation in Contra Costa County. The passage of Senate Bill 1 "Rebuilding California" in 2017 included \$1 billion for Active Transportation, which will fund existing and new grant programs in the future.
- **Resilience and Restoration Grants** In 2017, the District completed the \$14 million Dotson Family (Breuner) Marsh Restoration and Public Access Project, which received nearly \$8 million in grant funding from over 10 sources. The McCosker Stream Restoration and Public Access Project was awarded \$750,000 from the CA Natural Resources Agency Urban Rivers grant and \$500,000 from the Coastal Conservancy's Prop 1 grant, bringing total grant funding for this project to \$3.9 million. Other key restoration grants from 2017 include \$500,000 from the California Coastal Conservancy's Prop 1 grant for Albany Beach water quality improvements. Urban Greening grant (cap and trade dollars) awarded the District has \$2.1 million for Lone Tree Point. In addition, the District will be seeking reliance and restoration funding for projects such as Bay Point, Coyote Hills and Tilden Nature Area ponds from Prop 1 grants, San Francisco Bay Restoration Authority and other emerging funding sources.
- **Measure AA Project Funds** – The voters approved a \$225 million bond initiative to fund major improvements and acquire additional park property in 1988. At the beginning of 2017, approximately \$13 million of Measure AA proceeds and related interest are remaining for Measure AA projects.

GUIDE TO 2018 PROJECTS BUDGET SCHEDULES

- **Measure CC Excise Tax** - The voters passed Measure CC in 2004, to fund specific capital and OTA projects. The Measure CC Adopted Spending Plan is included in the supplemental information section of the document, to detail the list of approved projects.
- **Measure WW Project Funds** – In 2008, the voters approved a \$500 million bond initiative extension. \$375 million (75%) of Measure WW is designated to fund the District's major improvement initiatives and the acquisition of additional park property. Refer to the Measure WW project list in the supplemental information section. The Local Grant Program received an allocation of \$125 million (25%) of Measure WW, to fund park and recreation projects of cities and other local communities within Alameda and Contra Costa Counties.
- **Promissory Note** – The Board of Directors authorized the issuance of 2012 Promissory Note not to exceed \$25 million in July of 2012. The promissory note funding is to support the cost of major renovation and/or replacement of District facilities.
- **Resource Enhancement Program** – These funds were acquired through donation or mitigation processes, and are used to support and protect special status plant and animal species and their unique habitats, through projects, which meets specific program criteria.

Active Projects Header Descriptions: Budget at December 31, 2017

The year to date (YTD) budget amount is the sum of prior year appropriations and budget adjustments.

2018 Appropriations

This amount is the project budget appropriated in 2018 for new projects or additional funding for existing projects.

Total Budget

This amount represents project budget from inception to date for the project inclusive of the 2018 appropriations.

Expend to Date (Expenditures to Date)

This amount represents the total actual expenditures plus encumbrances posted to the project, through December 31, 2017.

Five-Year Expenditure Plan

This is an estimate of project expenditures planned over the next five-year period. The estimates are prepared by the project coordinators, who are responsible for project management. This information is useful in cash-flow planning, District staff time planning, and the allocation of other resources. The five-year projections are reviewed annually and updated accordingly.

Project Supplemental Section:

2018 Inactive Projects – These projects are with no planned expenditures in 2018. Often these projects are awaiting resolution of funding and may be closed in a future budget period.

GUIDE TO 2018 PROJECTS BUDGET SCHEDULES

Measure CC Adopted Spending Plan – The specific projects for which the Measure CC tax have been deemed necessary are described in the Spending Plan Schedule adopted by the Board of Directors on August 3, 2004. Approval of the tax was not the equivalent of approval of any specific project listed, and is not a guarantee that every project listed will be undertaken and completed in the time frame provided in the Spending Plan. The Board of Directors holds an annual public hearing on project selections and allocations funded by the Measure CC.

Measure WW Bond Project List – A description of potential projects that was included with the Measure WW bond measure for voter approval. The list of potential projects, locations, description and proposed final allocation are included in this book.

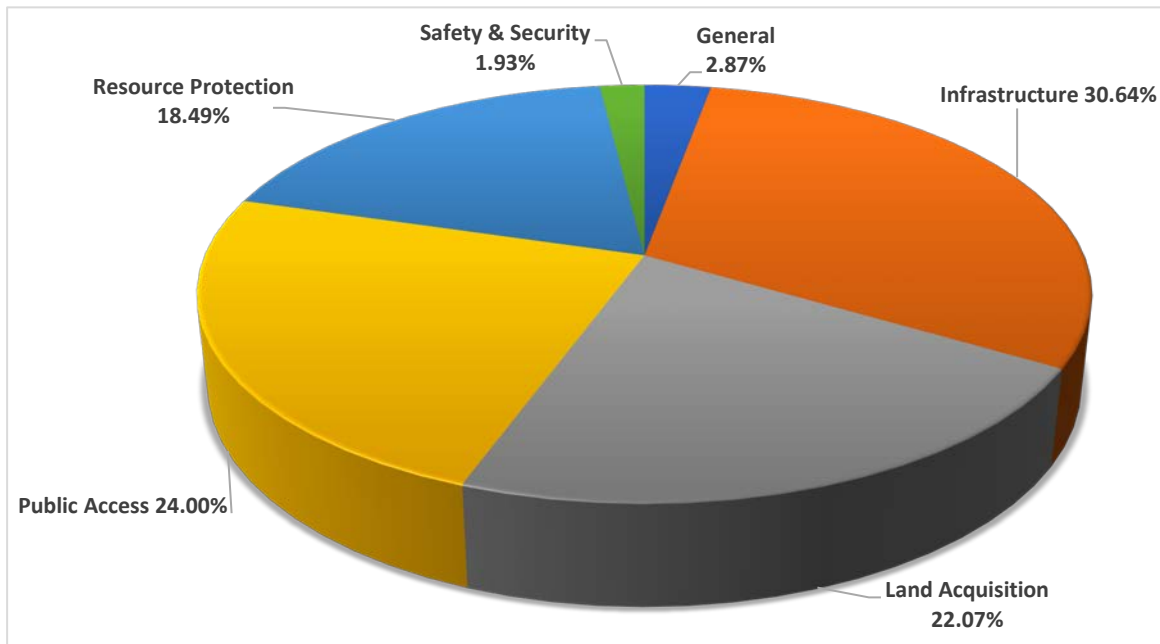
Summary of Active Project Budgets by Type

Type:	Budget at 12/31/2017	2018 Approp	Total Budget	% of Active Projects
General	8,880,002	149,000	9,029,002	2.87%
Infrastructure	91,894,044	4,573,000	96,467,044	30.64%
Land Acquisition	72,400,611	-2,896,010	69,504,601	22.07%
Public Access	71,941,818	3,611,550	75,553,368	24.00%
Resource Protection	55,028,696	3,198,780	58,227,476	18.49%
Safety & Security	6,077,029	0	6,077,029	1.93%
	306,222,200	8,636,320	314,858,520	100.00%

Summary of Active Project Budgets by Type - Five Year Planned Expenditures

Type:	Expend to Date	2018	2019	2020	2021/2022
General	4,996,230	1,270,530	2,425,806	6,000	330,436
Infrastructure	69,555,025	17,898,915	4,060,997	1,308,316	3,643,791
Land Acquisition	28,071,704	41,432,897	0	0	0
Public Access	51,342,445	16,479,930	4,246,587	2,380,113	1,104,293
Resource Protection	41,084,410	9,631,891	1,759,117	1,168,347	4,583,711
Safety & Security	2,593,642	1,581,841	796,958	664,246	440,342
	197,643,456	88,296,004	13,289,465	5,527,022	10,102,573

Active Project Budgets by Type



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Summary of Active Project Budgets by Funding Source

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget	% Active Projects
Ala Co Tran Imprv Auth Meas B	1,642,000	0	1,642,000	0.52 %
Alameda Pt WW Bond	96,286	0	96,286	0.03 %
Altamont Landfill Open Spc Comm	100,000	0	100,000	0.03 %
AmericnReinvestmnt&RecoveryAct	12,700	0	12,700	0.00 %
Ardenwood WW Bond	650,000	0	650,000	0.20 %
Assoc Of Bay Area Governments	398,000	0	398,000	0.12 %
Bay Point WW Bond	900,000	0	900,000	0.28 %
Bay Trail WW (2nd Principal)	120,000	0	120,000	0.03 %
Bay Trail WW Bond	5,185,000	0	5,185,000	1.64 %
Bay Water Tr WW Bond	500,000	0	500,000	0.15 %
Black Diamond WW Bnd	1,885,545	0	1,885,545	0.59 %
Briones WW Bond	61,500	0	61,500	0.01 %
Bureau Of Reclamation	245,000	0	245,000	0.07 %
Byron Vernal Pools WW Bnd	227,285	0	227,285	0.07 %
CA Coastal Cons Access Program	220,000	0	220,000	0.06 %
CA Coastal Conservancy	5,938,447	0	5,938,447	1.88 %
CA Dept of Fish & Game	1,134,553	0	1,134,553	0.36 %
CA Dept of Forestry & Fire	399,747	0	399,747	0.12 %
CA Dept of Water Resources	10,500	0	10,500	0.00 %
CA Regional Water Quality	243,271	0	243,271	0.07 %
Calaveras Rdg WW Bond	59,000	0	59,000	0.01 %
California Wildlife Foundation	27,492	0	27,492	0.00 %
CALTRANS	2,240,000	0	2,240,000	0.71 %
Carquinez Strait WW Bond	35,000	0	35,000	0.01 %
Caterer Fund for Maintenance	286,353	0	286,353	0.09 %
Caterer Fund for Promotions	46,799	0	46,799	0.01 %
CC Trans Authority Trails Prog	2,636,870	0	2,636,870	0.83 %
City of Alameda	36,000	0	36,000	0.01 %
City of Richmond	1,473,760	0	1,473,760	0.46 %
Clayton Ranch WW Bond	583,600	0	583,600	0.18 %
Coastal Cons Designated 2000	29,550	0	29,550	0.00 %
Committed Land Acquisition 2855	6,605,626	130,990	6,736,616	2.13 %
Concord Naval WW Bond	1,017,175	0	1,017,175	0.32 %
Contra Costa County	595,502	0	595,502	0.18 %
Contra Costa Trans Auth Meas J	1,474,000	0	1,474,000	0.46 %
Coyote Hills Spec Revenue Fund	2,926,168	0	2,926,168	0.92 %
Coyote Hills WW Bond	455,800	0	455,800	0.14 %
Crockett Hills WW Bnd	126,500	0	126,500	0.04 %
Crown Beach WW Bond	432,214	400,000	832,214	0.26 %
Deer Valley WW Bond	1,112,440	0	1,112,440	0.35 %
Delta Access WW Bond	27,000	0	27,000	0.00 %
Department of Veterans Affairs	628,650	208,840	837,490	0.26 %
Dept Boating & Waterways	854,480	0	854,480	0.27 %
Designated for Land Fund(2730)	22,111	0	22,111	0.00 %
Developer Grants	774,000	0	774,000	0.24 %
District Land Exchange Account	257,260	0	257,260	0.08 %
Donated Land	15,500,000	0	15,500,000	4.92 %
Doolan Cnyn/Tass Hill WW B	251,000	0	251,000	0.07 %

Summary of Active Project Budgets by Funding Source

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget	% Active Projects
Dubai Star Settlement via CDFG	419,642	0	419,642	0.13 %
Dunsmuir Hts WW Bond	450,000	0	450,000	0.14 %
DWR Designated 2000	750,000	0	750,000	0.23 %
E Contra Costa Cnty LLD	100,000	0	100,000	0.03 %
East Bay MUD	15,000	0	15,000	0.00 %
Eastshore Pk Endowments(ESSP)	64,000	0	64,000	0.02 %
Eastshore SP WW Bond	4,176,767	0	4,176,767	1.32 %
Eastshore WW Bnd(2nd Prin)	392,684	0	392,684	0.12 %
Enviro. Enhance & Mitigation	1,054,739	0	1,054,739	0.33 %
Environment Protection Agency	1,500,000	0	1,500,000	0.47 %
Fed-Land Habitat Conservatn PI	933,000	0	933,000	0.29 %
FEMA 4301 January 2017	2,214,767	0	2,214,767	0.70 %
FEMA Predisaster Mitigation	2,104,262	0	2,104,262	0.66 %
FHWA ISTE(A)(TIP)	4,899,806	0	4,899,806	1.55 %
FHWA ISTE(A)(TIP)DEV	1,240,541	0	1,240,541	0.39 %
Garin WW Bond	217,475	0	217,475	0.06 %
Gateway Shoreline WW Bnd	100,000	0	100,000	0.03 %
General Fund	73,984,323	7,372,020	81,356,343	25.83 %
GF-Livermore Area Recreation	730,526	0	730,526	0.23 %
Habitat Conservation Fund	642,500	0	642,500	0.20 %
Hayward Shr WW Bond	354,442	0	354,442	0.11 %
Insured Loss Reimbursement	1,761,852	0	1,761,852	0.55 %
Intergovernmental Agency Agrmt	1,510,645	264,240	1,774,885	0.56 %
Iron Horse Tr WW Bond	215,000	0	215,000	0.06 %
Land & Water Conservation Fund	1,021,783	0	1,021,783	0.32 %
Land Fund Moore Foundation	150,000	0	150,000	0.04 %
Land Funds Private Party	994,266	0	994,266	0.31 %
Land-Habitat Conservation Plan	887,396	0	887,396	0.28 %
Las Trampas WW Bond	201,400	0	201,400	0.06 %
Leona Open Space WW Bond	89,300	0	89,300	0.02 %
Major Infrastructure Renov.	15,955,558	400,000	16,355,558	5.19 %
Meas WW Bond-Unallocated Bdgt	23,865,042	0	23,865,042	7.57 %
Measure AA Bond	19,911,930	-3,127,220	16,784,710	5.33 %
Measure AA Bond Interest	1,741,477	0	1,741,477	0.55 %
Measure AA Local Grant	64,598	0	64,598	0.02 %
Measure CC Property Tax	26,952,723	2,663,450	29,616,173	9.40 %
Mission Peak WW Bond	900,000	0	900,000	0.28 %
MLK Jr Shr WW Bond	25,000	0	25,000	0.00 %
N.Richmond Shr WW Bond	460,750	0	460,750	0.14 %
Nat'l Fish & Wildlife Foundatn	1,685,000	0	1,685,000	0.53 %
Natural Resources Agency	198,000	0	198,000	0.06 %
NextEra Conservation Funds	945,685	0	945,685	0.30 %
NextEra Research Funds	1,116,009	0	1,116,009	0.35 %
NPS Challenge Cost Share	60,570	0	60,570	0.01 %
Ohlone WW Bond	319,000	0	319,000	0.10 %
Oyster Bay WW Bond	50,000	0	50,000	0.01 %
Park & Rec Prop 12 Per Capita	1,058,015	0	1,058,015	0.33 %
Park & Rec Prop 40 Per Capita	46,755	0	46,755	0.01 %

Summary of Active Project Budgets by Funding Source

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget	% Active Projects
Park & Rec Var Special Appro	5,043,905	0	5,043,905	1.60 %
PG&E	375,000	0	375,000	0.11 %
Pleasanton Ridge WW Bond Princ	2,974,500	0	2,974,500	0.94 %
Point Pinole WW Bond	5,271,910	0	5,271,910	1.67 %
Private Party Grants	2,665,631	0	2,665,631	0.84 %
Promissory Note 2012	4,631,022	0	4,695,022	1.48 %
Pt San Pablo Pen WW Bond	373,500	0	373,500	0.11 %
Radio Unica	7,500	0	7,500	0.00 %
Redwood WW Bnd(2nd Prin)	35,000	0	35,000	0.01 %
Redwood WW Bond	1,046,000	0	1,046,000	0.33 %
Regional Parks Foundation	410,000	0	410,000	0.13 %
Resource Enhancement Program	646,159	0	646,159	0.20 %
Ridge Trail WW Bond	1,218,708	0	1,218,708	0.38 %
River Parkways/Resources Agency	500,000	0	500,000	0.15 %
San Francisco Water Dist/PUC	2,000,000	0	2,000,000	0.63 %
San Pablo Bay WW Bond	18,000	0	18,000	0.00 %
Settlement Avian Mitigation Sibley/ Huckleberry WW	181,000 455,000	0 0	181,000 455,000	0.05 % 0.14 %
Sunol WW Bond	563,537	0	563,537	0.17 %
Tassajara Creek Trail WW	150,000	0	150,000	0.04 %
TEA: Rec. Trails Program	1,959,686	0	1,959,686	0.62 %
Tilden Park WW Bond	235,000	0	235,000	0.07 %
Two Co Lighting & Landscape	1,245,000	260,000	1,505,000	0.47 %
U.S. Dept of Trans-TIGER II	3,326,096	0	3,326,096	1.05 %
U.S. Fish & Wildlife Service Urban Creeks WW Bond	2,357,284 1,931,600	0 0	2,357,284 1,931,600	0.74 % 0.61 %
US Forest Service	296,650	0	296,650	0.09 %
Vargas Plateau WW Bond Vasco	587,960	0	587,960	0.18 %
Caves WW Bond	142,250	0	142,250	0.04 %
W.Contra Costa Trans Adv Comm	500,000	0	500,000	0.15 %
Wildcat Canyon WW Bond Wildlife Conservation Board	900,000 1,000,000	0 0	900,000 1,000,000	0.28 % 0.31 %
WW Dist Wide Contingency	4,157,873	0	4,157,873	1.32 %
Total by Funding Source	306,222,200	8,636,320	314,858,520	100.00 %

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Summary of Active Project Budgets by Location

Location:	Budget at 12/31/2017	2018 Approp	Total Budget	% Active Projects
Alameda Point (Naval Air Station) Regional	871,953	208,840	1,080,793	0.34 %
Anthony Chabot Regional Park	5,454,491	1,059,070	6,513,561	2.06 %
Antioch / Oakley Regional Shoreline	261,000	0	261,000	0.08 %
Ardenwood Historic Farm Regional Preserve	785,000	0	785,000	0.24 %
Bay Area Ridge Regional Trail	813,060	0	813,060	0.25 %
Bay Point Regional Shoreline	1,350,000	0	1,350,000	0.42 %
Big Break Regional Shoreline	100,000	0	100,000	0.03 %
Bishop Ranch Open Space Regional Preserve	59,000	0	59,000	0.01 %
Black Diamond Regional Preserve	5,646,966	280,000	5,926,966	1.88 %
Briones Regional Park	408,500	0	408,500	0.12 %
Brushy Peak Regional Preserve	1,334,812	204,940	1,539,752	0.48 %
Byron Vernal Pools Regional Preserve	959,385	0	959,385	0.30 %
Camp Arroyo Regional Recreation Area	185,000	0	185,000	0.05 %
Carquinez Strait Regional Shoreline	6,325,447	0	6,325,447	2.00 %
Claremont Canyon Regional Preserve	88,860	223,620	312,480	0.09 %
Clayton Ranch Regional Preserve	583,600	0	583,600	0.18 %
Concord Hills Regional Park	1,297,745	0	1,297,745	0.41 %
Contra Loma Regional Park	1,408,000	0	1,408,000	0.44 %
Coyote Hills Regional Park	4,866,795	0	4,866,795	1.54 %
Crockett Hills Regional Park	238,550	0	238,550	0.07 %
Deer Valley Regional Preserve	2,585,757	0	2,585,757	0.82 %
Del Valle Regional Park	8,044,352	800,000	8,844,352	2.80 %
Delta Access Regional Recreation Area	27,000	0	27,000	0.00 %
District Wide	119,840,084	2,413,570	122,253,654	38.82 %
Don Castro Regional Recreation Area	1,925,480	0	1,925,480	0.61 %
Doolan Canyon Regional Preserve	251,000	0	251,000	0.07 %
Dry Creek Pioneer Regional Park	720,201	0	720,201	0.22 %
Dublin Hills Regional Park	58,000	0	58,000	0.01 %
Garin Regional Park	478,141	0	478,141	0.15 %
Hayward Regional Shoreline	1,066,573	10,000	1,076,573	0.34 %
Iron Horse Regional Trail	16,944,000	0	16,944,000	5.38 %
Kennedy Grove Regional Recreation Area	246,160	25,570	271,730	0.08 %
Lake Chabot Regional Park	1,291,934	0	1,291,934	0.41 %
Las Trampas Wilderness Regional Preserve	2,043,086	0	2,043,086	0.64 %
Leona Canyon Open Space Regional Preserve	89,300	0	89,300	0.02 %
Martin Luther King, Jr. Regional Shoreline	3,740,177	355,130	4,095,307	1.30 %
McLaughlin Eastshore State Park Regional	19,078,715	721,220	19,799,935	6.28 %
Miller/Knox Regional Shoreline	3,304,679	12,000	3,316,679	1.05 %
Mission Peak Regional Preserve	1,815,588	0	1,815,588	0.57 %
Morgan Territory Regional Preserve	409,300	0	409,300	0.12 %
North Richmond Regional Shoreline	81,170	25,000	106,170	0.03 %
Oyster Bay Regional Shoreline	2,122,545	0	2,122,545	0.67 %
Pleasanton Ridge Regional Park	4,984,300	0	4,984,300	1.58 %
Point Isabel Regional Shoreline	4,127,036	0	4,127,036	1.31 %
Point Molate Regional Shoreline	1,330,500	0	1,330,500	0.42 %
Point Pinole Regional Shoreline	31,516,114	828,560	32,344,674	10.27 %
Radke Martinez Regional Shoreline	235,900	0	235,900	0.07 %
Redwood Regional Park	2,491,529	92,960	2,584,489	0.82 %

Summary of Active Project Budgets by Location

Location:	Budget at 12/31/2017	2018 Approp	Total Budget	% Active Projects
Robert W.Crown Memorial State Beach Regional	3,418,708	528,590	3,947,298	1.25 %
Round Valley Regional Preserve	35,000	0	35,000	0.01 %
San Francisco Bay Regional Trail	476,300	0	476,300	0.15 %
San Pablo Bay Regional Shoreline	13,821,298	0	13,821,298	4.38 %
Shadow Cliffs Regional Recreation Area	8,398,547	0	8,398,547	2.66 %
Sibley Volcanic Regional Preserve	5,683,395	78,490	5,761,885	1.82 %
Sunol Wilderness Regional Preserve	2,582,537	0	2,582,537	0.82 %
Sycamore Valley Open Space Regional Preserve	69,000	0	69,000	0.02 %
Tassajara Valley Regional Trail	150,000	0	150,000	0.04 %
Tilden Regional Park	2,198,951	418,400	2,617,351	0.83 %
Vargas Plateau Regional Park	625,960	0	625,960	0.19 %
Vasco Caves Regional Preserve	66,182	0	66,182	0.02 %
Vasco Hills Regional Preserve	178,750	0	178,750	0.05 %
Wildcat Canyon Regional Park	4,630,774	350,360	4,981,134	1.58 %
Total by Location	<u>306,222,200</u>	<u>8,636,320</u>	<u>314,858,520</u>	<u>100.00 %</u>

Alameda Point (Naval Air Station) Regional Shoreline

Project Name: **Policing Alameda Point**

Project Number: 511100

Location: Alameda Pt (Naval Air Station)

Description: Funds will be used to provide policing services, materials, equipment, support staff and Police department overhead on federal property.

Managed By: Public Safety

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Department of Veterans Affairs	628,650	208,840	837,490
Project Total:	628,650	208,840	837,490

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	550,310	287,180	0	0	0

Project Name: **Restore Beach**

Project Number: 518300

Location: Alameda Pt (Naval Air Station)

Description: Hire a consultant for design and permitting, remove large debris from the beach, remove non native vegetation, restore native dune habitat, and improve beach access for non motorized watercraft.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$750,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	147,017	0	147,017
Alameda Pt WW Bond	96,286	0	96,286
Project Total:	243,303	0	243,303

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	233,062	10,241	0	0	0

Anthony Chabot Regional Park

Project Name: Replace 10 Chemical Toilets

Project Number: 507100

Location: Anthony Chabot

Description: Replace 10 chemical toilets with vault toilets to reduce the pumping cost and improve visitor convenience.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure CC Property Tax	150,000	0	150,000
Project Total:	150,000	0	150,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	146,437	3,563	0	0	0

Project Name: Remediation of Gun Club

Project Number: 518700

Location: Anthony Chabot

Description: Per Resolution #2016-3-53, the Board authorized staff to close the Chabot Gun Club and to begin the remediation process. The District anticipates that this process will begin in the fall of 2016. The closure and remediation process is extensive, and is likely to occur over several years.

Managed By: Legal/Risk

Type: Public access

Operating Impact: No changes to revenue or cost anticipated.

Funding Status: Funding needed is to complete the project is \$5,720,000. Potential source of fund from General Fund.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	3,255,955	1,000,000	4,255,955
Project Total:	3,255,955	1,000,000	4,255,955

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	1,009,481	100,000	100,000	100,000	2,946,474

Anthony Chabot Regional Park-continued

Project Name: **Fuel Break Management**
Project Number: 541200
Location: Anthony Chabot
Description: Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas.
Managed By: Fire
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	1,043,959	0	1,043,959
Project Total:	1,043,959	0	1,043,959

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	793,580	50,000	50,000	50,000	100,379

Project Name: **Fuel Management Chabot Grove**
Project Number: 541300
Location: Anthony Chabot
Description: Thin trees or remove excessive fuels within 250 acres of eucalyptus groves.
Managed By: Fire
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	1,004,576	59,070	1,063,646
Project Total:	1,004,576	59,070	1,063,646

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,004,576	59,070	0	0	0

Antioch/Oakley Regional Shoreline

Project Name: **Replace Orwood Bridge**

Project Number: 505200

Location: Antioch/Oakley Shoreline

Description: Joint powers agreement with Contra Costa County to construct the Mokelumne trail segment in the Orwood bridge replacement project.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed \$500,000

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	261,000	0	261,000
Project Total:	261,000	0	261,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	241,777	0	0	19,223	0

Ardenwood Historic Farm Regional Preserve

Project Name: Upgrade Electrical System

Project Number: 147700

Location: Ardenwood Center

Description: Prepare construction documents to implement the 2013 Electrical Master Plan. PG&E to install new service near Ridgewood Drive with adequate capacity for future changes to the park and separate utility metering for concession building at Deer Park Station area.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Promissory Note 2012 Prin&Int	75,000	0	75,000
Ardenwood WW Bond	650,000	0	650,000
Project Total:	725,000	0	725,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	619,432	105,568	0	0	0

Project Name: Construct New Hay Barn

Project Number: 518900

Location: Ardenwood Center

Description: Construct a new pole barn for hay storage at Ardenwood in response to worker safety concerns expressed by staff and the Risk/Legal departments.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	60,000	0	60,000
Project Total:	60,000	0	60,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	0	60,000	0	0	0

Bay Area Ridge Regional Trail

Project Name: **Build Ridge Trail**

Project Number: 155300

Location: Bay Area Ridge Trail

Description: Design, acquire environmental clearance, obtain permit, and construct a portion of the Bay Area Ridge trail from Garin to Vargas Plateau to improve public access.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$300,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Ridge Trail WW Bond	700,000	0	700,000
Project Total:	700,000	0	700,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	161,277	538,723	0	0	0

Project Name: **Richmond Hill Partners**

Project Number: 218500

Location: Bay Area Ridge Trail

Description: Richmond Hill Partners property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	20,000	0	20,000
Ridge Trail WW Bond	10,000	0	10,000
Project Total:	30,000	0	30,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	26,000	4,000	0	0	0

Bay Area Ridge Regional Trail-continued

Project Name: **Gillrie**
Project Number: 219601
Location: Bay Area Ridge Trail
Description: Safety and security phase of acquired property for the Bay Area Ridge Trail between Chabot Regional Park and Garin Regional Park. This funding will be used for site clean-up, fencing, gates, signs and spring development for fuel management.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Ridge Trail WW Bond	83,060	0	83,060		
Project Total:	83,060	0	83,060		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	830	5,000	5,000	10,000	57,230

Bay Point Regional Shoreline

Project Name: **Improve Access Restore Habitat**

Project Number: 175300

Location: Bay Point Shoreline

Description: Tidal marsh restoration and upland enhancement. Restoration will create tidal wetlands, seasonal wetland, transition zone and uplands. Public access improvements to trails, fishing access, drinking faucets, restroom upgrades and site security and safety features.

Managed By: Environmental Programs

Type: Public access

Operating Impact: Future operating costs to be determined.

Funding Status: Funding needed to complete the project is \$2,709,007. Potential source of funds; Grants and Measure WW Bond.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Contra Costa County	450,000	0	450,000		
Bay Point WW Bond	900,000	0	900,000		
Project Total:	1,350,000	0	1,350,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,003,551	346,449	0	0	0

Big Break Regional Shoreline

Project Name: **Delta Science Center**

Project Number: 104805

Location: Big Break

Description: Complete the development and installation of exhibits: Develop, design, fabricate and install new "Blue Wall" exhibit. Complete the Delta History exhibit. Translate existing Radio Frequency Identification (RFID) of biological information segments into Spanish and create 10 additional Radio Frequency Identification (RFID) of biological information segments in both English & Spanish. Translate "Delta Stories" video clips into Spanish.

Managed By: Interpretation/Recreation

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
E Contra Costa Cnty LLD	100,000	0	100,000		
Project Total:	100,000	0	100,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	88,231	11,769	0	0	0

Bishop Ranch Open Space Regional Preserve

Project Name: **Wiedemann Ranch Inc**

Project Number: 243101

Location: Bishop Ranch

Description: Safety and security phase of acquired property formerly known as Wiedemann Ranch Inc. The safety and security scope will consist of the following: two 16' vehicle gates, two self closing pedestrian gates, approximately 8,000 feet of barbed wire fencing, solar pump for well for reliable livestock and emergency water use, trim and maintain trees along existing roads / trails, install District boundary signs, and eradicate artichoke thistle and purple star thistle.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or cost anticipated.

Funding Status: Funding needed to be determined

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Calaveras Rdg WW Bond	59,000	0	59,000		
Project Total:	59,000	0	59,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	7,090	51,910	0	0	0

Black Diamond Regional Preserve

Project Name: Mining Museum
Project Number: 101200
Location: Black Diamond
Description: Develop museum to archive Black Diamond Mine memorabilia and artifacts.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.
Funding Status: Funding needed to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	70,000	0	70,000
Project Total:	70,000	0	70,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	46,374	23,626	0	0	0

Project Name: Rehabilitate Cemetery
Project Number: 120400
Location: Black Diamond
Description: Rehabilitate the Rose Hill Cemetery and add perimeter fencing.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.
Funding Status: Funding needed to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	20,000	0	20,000
Coastal Cons Designated 2000	29,550	0	29,550
Project Total:	49,550	0	49,550

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	47,185	2,365	0	0	0

Project Name: Install Exhibit at Visitor Center
Project Number: 133300
Location: Black Diamond
Description: Fabrication and construction of the Mines exhibit, replicating a circa 1870 mining experience with audio visual elements.
Managed By: Public Affairs
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.
Funding Status: Project is fully funded

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	90,000	150,000	240,000
Project Total:	90,000	150,000	240,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	40,291	199,709	0	0	0

Black Diamond Regional Preserve-continued

Project Name: Replace Main Stairs
Project Number: 145900
Location: Black Diamond
Description: Design and construct main stairway in Black Diamond Mine.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	331,764	0	331,764
Major Infrastructure Renov.	1,158,236	0	1,158,236
Black Diamond WW Bnd	900,000	0	900,000
Project Total:	<u>2,390,000</u>	<u>0</u>	<u>2,390,000</u>

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	2,381,978	8,022	0	0	0



Upward view of stairway.



Downward view of stairway.

Black Diamond Regional Preserve-continued

Project Name: **Assess Restore Historic Sites**
Project Number: 172000
Location: Black Diamond
Description: Historic Site Assessment and Restoration Project.
Managed By: Park Operations
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed unknown

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	25,000	0	25,000
Project Total:	25,000	0	25,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	10,000	10,000	5,000	0

Project Name: **Clayton Ranch**
Project Number: 208501
Location: Black Diamond
Description: Safety & security phase of acquired property for clean-up, demolition, fencing, install gates, grading/road repair, and install signs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated First Year of Operation: 2015
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$92,190
 Personnel:4.41FTE Annual Operating Cost: \$478,805
 Funded in 2015

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	122,182	0	122,182
Project Total:	122,182	0	122,182

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	62,045	20,000	40,000	137	0

Black Diamond Regional Preserve-continued

Project Name: **ANG/Eastern Development Corp**
Project Number: 214701
Location: Black Diamond
Description: Safety & security phase of acquired property; clean-up, demolition, fencing, install gates, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	134,200	0	134,200
Project Total:	134,200	0	134,200

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	36,159	35,000	20,000	20,000	23,041

Project Name: **Chaparral Spring**
Project Number: 215201
Location: Black Diamond
Description: Safety & security phase of acquired property for fencing and clean-up.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	32,000	0	32,000
Project Total:	32,000	0	32,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,723	5,000	3,277	0	0

Black Diamond Regional Preserve-continued

Project Name: **Fox Ridge Manor**
Project Number: 216301
Location: Black Diamond
Description: Safety & security phase of acquired property for fencing and well closure.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	40,500	0	40,500
Project Total:	40,500	0	40,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	19,046	12,000	9,454	0	0

Project Name: **Save Mt Diablo-Irish Canyon**
Project Number: 219101
Location: Black Diamond
Description: Safety & security phase of acquired property for road repair and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	13,500	0	13,500
Project Total:	13,500	0	13,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	4,810	5,000	3,690	0	0

Black Diamond Regional Preserve-continued

Project Name: **Plog Property**
Project Number: 231900
Location: Black Diamond
Description: Plog property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	25,000	0	25,000
Black Diamond WW Bnd	25,000	0	25,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	35,441	14,559	0	0	0

Project Name: **Antioch Unif Sch Dist/Moller**
Project Number: 234400
Location: Black Diamond
Description: Antioch Unified School District/Moller property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	23,863	0	23,863
Measure AA Bond Interest	11,137	0	11,137
Habitat Conservation Fund	113,500	0	113,500
Land Funds Private Party	40,892	0	40,892
Resource Enhancement Program	94,296	0	94,296
Black Diamond WW Bnd	163,345	0	163,345
Project Total:	447,033	0	447,033

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	422,645	24,388	0	0	0

Black Diamond Regional Preserve-continued

Project Name: **Antioch Unif Sch Dist/Moller**
Project Number: 234401
Location: Black Diamond
Description: Safety & security phase of acquired property. Funds will be used for fencing, building renovation, site clean-up and utilities and restoration.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding amount needed to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land Funds Private Party	196,500	0	196,500
Black Diamond WW Bnd	236,000	0	236,000
Project Total:	432,500	0	432,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	279,676	75,000	75,000	2,824	0

Project Name: **Barron**
Project Number: 235201
Location: Black Diamond
Description: Safety & security phase of acquired property for building repair, fencing, grading/road repair, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	80,000	0	80,000
Project Total:	80,000	0	80,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	5,637	50,000	24,363	0	0

Black Diamond Regional Preserve-continued

Project Name: **Austin-Thomas**
Project Number: 235401
Location: Black Diamond
Description: Safety & security phase of acquired property. This phase includes installing fencing, road repair and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	107,500	0	107,500
Project Total:	107,500	0	107,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	9,139	50,000	25,000	23,361	0

Project Name: **Affinito**
Project Number: 236101
Location: Black Diamond
Description: Safety & security phase of acquired property for building repair, fencing, and grading/road repair.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land Funds Private Party	150,000	0	150,000
Black Diamond WW Bnd	75,000	0	75,000
Project Total:	225,000	0	225,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	58,210	50,000	50,000	50,000	16,790

Black Diamond Regional Preserve-continued

Project Name: **Riley**
Project Number: 237600
Location: Black Diamond
Description: Riley property acquisition
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	65,000	0	65,000
Project Total:	65,000	0	65,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	52,498	12,502	0	0	0

Project Name: **SMD-Thomas North**
Project Number: 238801
Location: Black Diamond
Description: Safety & security phase of acquired property for fencing, gates, building rehabilitation, material removal and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$25,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Black Diamond WW Bnd	52,500	0	52,500
Project Total:	52,500	0	52,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	28,748	23,751	0	0	0

Black Diamond Regional Preserve-continued

Project Name: **SMD-Nortonville**
Project Number: 239600
Location: Black Diamond
Description: SMD-Nortonville Road Acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land-Habitat Conservation Plan	46,000	0	46,000
Black Diamond WW Bnd	10,000	0	10,000
Project Total:	56,000	0	56,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	44,002	12,563	0	0	0

Project Name: **Good Chance Management**
Project Number: 244400
Location: Black Diamond
Description: Good Chance Management easement acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	10,000	0	10,000
Black Diamond WW Bnd	23,500	0	23,500
Project Total:	33,500	0	33,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	30,864	2,636	0	0	0

Black Diamond Regional Preserve-continued

Project Name: **Suncrest Homes**

Project Number: 245301

Location: Black Diamond

Description: Safety and security phase of newly acquired property from Suncrest Homes for signs.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$20,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Resource Enhancement Program	500	0	500
Project Total:	500	0	500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	500	0	0

Project Name: **Suncrest Homes 26**

Project Number: 247700

Location: Black Diamond

Description: Acquire Suncrest Homes 26 property.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Committed Land Acquisition 2855	367,000	0	367,000
District Land Exchange Account	15,126	0	15,126
Land Funds Private Party	21,874	0	21,874
Project Total:	404,000	0	404,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	391,884	12,116	0	0	0

Black Diamond Regional Preserve-continued

Project Name: **Suncrest Homes 26**

Project Number: 247701

Location: Black Diamond

Description: Safety and security phase of property acquisition. Funds will used for fencing, grading/road repair, range management, and weed abatement.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
District Land Exchange Account	61,500	0	61,500
Project Total:	61,500	0	61,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	61,500	0	0	0

Project Name: **Complete LUPA/CEQA**

Project Number: 515800

Location: Black Diamond

Description: Complete Land Use Petition Act and California Environmental Quality Act applications for Black Diamond Mines. Black Diamond Mines interpretive programs and facilities will be expanded through creation of a new gateway into Black Diamond Mines with parking, a security residence, and enhanced historical interpretation opportunities.

Managed By: Planning

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	280,000	0	280,000
Project Total:	280,000	0	280,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	272,131	7,869	0	0	0

Black Diamond Regional Preserve-continued

Project Name: **Repair Mine Shaft Access**
Project Number: 521000
Location: Black Diamond
Description: Black Diamond Mine requires ongoing repairs to keep public access safe. Funds from this project are used to secure mine shafts and fissures that occur unpredictably.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	360,000	130,000	490,000
Project Total:	360,000	130,000	490,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	240,950	249,050	0	0	0

Project Name: **Interim Range Management**
Project Number: 552400
Location: Black Diamond
Description: Fund extension of one 9-month Park Ranger II to a 12-month assignment to facilitate interim management activities, including: trespass and dumping prevention/response, grazing and the protection of natural resources in the area.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land-Habitat Conservation Plan	25,000	0	25,000
Project Total:	25,000	0	25,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	21,109	3,890	0	0	0

Briones Regional Park

Project Name: **Build Overnight Camping**

Project Number: 101700

Location: Briones

Description: Build an overnight camping facility at Briones.

Managed By: Park Operations

Type: Public access

Operating Impact: Anticipating additional operating costs to be determined at a later date.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	40,388	9,612	0	0	0

Project Name: **Williamson**

Project Number: 216701

Location: Briones

Description: Safety & security phase of acquired property to clean-up site, install fencing and gates.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	52,000	0	52,000
Project Total:	52,000	0	52,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	48,000	4,000	0	0	0

Project Name: **Remington Ranch**

Project Number: 217701

Location: Briones

Description: Safety & security of acquired property towards site clean-up.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Briones WW Bond	61,500	0	61,500
Project Total:	61,500	0	61,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	8,441	0	28,059	25,000	0

Briones Regional Park-continued

Project Name: **Restore Trails and Park**
Project Number: 524600
Location: Briones
Description: Environmental restoration funding for trails and park enhancements by contractor or park staff.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
PG&E	245,000	0	245,000		
Project Total:	245,000	0	245,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	50	35,000	50,000	35,000	124,950

Brushy Peak Regional Preserve

Project Name: **Build Water System**

Project Number: 170900

Location: Brushy Peak

Description: Install two solar pump systems with tanks and three troughs to serve the Weaver and Dyer pastures. These range improvements will enhance water quality, wildlife habitat and improve native wildflower values.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Resource Enhancement Program	23,500	0	23,500
Project Total:	23,500	0	23,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	15,964	7,536	0	0	0

Project Name: **Ahmed Property**

Project Number: 225400

Location: Brushy Peak

Description: Ahmed property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	25,000	0	25,000
GF-Livermore Area Recreation	10,000	0	10,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	34,234	766	0	0	0

Project Name: **Murray Township**

Project Number: 230700

Location: Brushy Peak

Description: Murray Township property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	399,786	100,220	500,006
Project Total:	399,786	100,220	500,006

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	500,006	0	0	0

Brushy Peak Regional Preserve-continued

Project Name: **Farber Foundation**
Project Number: 236701
Location: Brushy Peak
Description: Safety & security phase of acquired property.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	27,500	0	27,500		
Project Total:	27,500	0	27,500		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,799	3,701	0	0	0

Project Name: **William Ralph Trust Eddie's Flat**
Project Number: 239201
Location: Brushy Peak
Description: Safety and security phase of acquired property for fencing, gates, well testing and rehabilitation, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	28,500	0	28,500		
Project Total:	28,500	0	28,500		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	14,479	2,500	2,500	9,021	0

Brushy Peak Regional Preserve-continued

Project Name: **Murray Township/Brushy Peak**
Project Number: 504200
Location: Brushy Peak
Description: Brushy Peak development study for Murray Township with Livermore Area Recreation & Park District agency.
Managed By: Management Services
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	0	104,720	104,720
GF-Livermore Area Recreation	720,526	0	720,526
Project Total:	720,526	104,720	825,246

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	825,246	0	0	0	0

Project Name: **Mitigate Salamander Habitat**
Project Number: 519300
Location: Brushy Peak
Description: Site and resource assessment, preparation of management plan, and staff time for possible Tiger Salamander mitigation site for impacts of District-wide maintenance and capital improvement projects.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	100,000	0	100,000
Project Total:	100,000	0	100,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	54,362	45,638	0	0	0

Byron Vernal Pools Regional Preserve

Project Name: **Souza III**
Project Number: 216801
Location: Byron Vernal Pools
Description: Safety & security phase of acquired property. Funds will be used toward clean-up and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Byron Vernal Pools WW Bnd	61,500	0	61,500
Project Total:	61,500	0	61,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	32,010	6,500	5,000	17,990	0

Project Name: **Souza Granny's Quarter**
Project Number: 216901
Location: Byron Vernal Pools
Description: Safety & security for acquired property. Funds will be used to assess and treat invasive plant species on Granny's Quarter area of the former Souza property.
Managed By: Stewardship
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Byron Vernal Pools WW Bnd	1,500	0	1,500
Project Total:	1,500	0	1,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	1,500	0	0	0

Byron Vernal Pools Regional Preserve-continued

Project Name: **Coast Capital Income LLC**
Project Number: 243900
Location: Byron Vernal Pools
Description: Coast Capital Income LLC property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Byron Vernal Pools WW Bnd	50,000	0	50,000		
Project Total:	50,000	0	50,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	43,520	6,480	0	0	0

Project Name: **Fitzpatrick-Campos**
Project Number: 244200
Location: Byron Vernal Pools
Description: Fitzpatrick-Campos property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Fed-Land Habitat Conservatn PI	241,800	0	241,800		
Land-Habitat Conservation Plan	257,300	0	257,300		
NextEra Conservation Funds	52,000	0	52,000		
Byron Vernal Pools WW Bnd	13,410	0	13,410		
Project Total:	564,510	0	564,510		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	562,915	1,595	0	0	0

Byron Vernal Pools Regional Preserve-continued

Project Name: **Fitzpatrick-Campos**

Project Number: 244201

Location: Byron Vernal Pools

Description: Safety and security phase of acquired property (Fitzpatrick-Campos). The emphasis of safety and security will be toward the following: fencing, gates, well restoration, water distribution & storage, concrete slab removal/restoration, and integrated pest management.

Managed By: Park Operations

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Byron Vernal Pools WW Bnd	100,875	0	100,875
Project Total:	100,875	0	100,875

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	100,875	0	0	0

Project Name: **Casey**

Project Number: 245401

Location: Byron Vernal Pools

Description: Acquire Casey property.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Settlement Avian Mitigation	181,000	0	181,000
Project Total:	181,000	0	181,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	181,000	0	0	0

Camp Arroyo Regional Recreation Area

Project Name: Replace Failing Housing
Project Number: 156000
Location: Camp Arroyo Recreation Area
Description: Purchase two Dixon Park model units to replace double-wide staff housing with two Dixon Park model units at Camp Arroyo.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes in revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Major Infrastructure Renov.	150,000	0	150,000
Project Total:	150,000	0	150,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	0	150,000	0	0	0

Project Name: Replace Yurt
Project Number: 524800
Location: Camp Arroyo Recreation Area
Description: Demolish and replace damaged yurt. This process will include, replacing the kitchen and bathroom in the yurt plus utility reconnection.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed \$25,000

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Insured Loss Reimbursement	35,000	0	35,000
Project Total:	35,000	0	35,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	10,620	24,380	0	0	0

Carquinez Strait Regional Shoreline

Project Name: Build Carquinez Scenic Trail

Project Number: 148500

Location: Carquinez Strait

Description: Build Carquinez Scenic Drive Trail as part of the San Francisco Bay Trail from Martinez Intermodal to Crockett. Provide five years of post-construction site environmental mitigation and monitoring.

Managed By: Trails

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2015 Operating

Fund Source: General Fund

New Revenue: \$0 Start Up Cost: \$14,000

Personnel: .35 FTE Annual Operating Cost: \$39,583

Funded in 2015

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
FHWA ISTE(A)TIP)	899,806	0	899,806
U.S. Dept of Trans-TIGER II	2,900,695	0	2,900,695
CC Trans Authority Trails Prog	1,000,000	0	1,000,000
Assoc Of Bay Area Governments	398,000	0	398,000
Bay Trail WW Bond	1,071,946	0	1,071,946
Project Total:	6,270,447	0	6,270,447

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	6,270,447	0	0	0	0

Project Name: Schumann-Perry Property

Project Number: 226601

Location: Carquinez Strait

Description: Safety & security phase of acquired property for clean-up.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond Interest	20,000	0	20,000
Project Total:	20,000	0	20,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	17,491	2,509	0	0	0

Carquinez Strait Regional Shoreline-continued

Project Name: **Robinson**

Project Number: 239000

Location: Carquinez Strait

Description: Robinson Acquisition

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Carquinez Strait WW Bond	35,000	0	35,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	26,449	8,551	0	0	0

Claremont Canyon Regional Preserve

Project Name: **Construct Staging Area**
Project Number: 115800
Location: Claremont Cyn/Tilden Trail
Description: Develop trailhead staging area access to the Claremont Canyon to Tilden trail.
Managed By: Design & Construction
Type: Public access
Operating Impact: Anticipated operating cost was funded in 2014 to accommodate additional services required.

Funding Status: Funding needed to complete this project is \$850,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	60,000	0	60,000
Measure CC Property Tax	<u>28,860</u>	<u>223,620</u>	<u>252,480</u>
Project Total:	88,860	223,620	312,480

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	42,374	270,106	0	0	0

Clayton Ranch Regional Preserve

Project Name: Clayton Radio LLC
Project Number: 241301
Location: Clayton Ranch
Description: Safety and security phase of the newly acquired property. Funding will support building demolition, clean-up, fencing and road improvements.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Clayton Ranch WW Bond	363,600	0	363,600
Project Total:	363,600	0	363,600

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	337,529	26,071	0	0	0

Project Name: Moita
Project Number: 245500
Location: Clayton Ranch
Description: Exchange property with Moita for a scenic and trail easement.
Managed By: Land
Type: Land acquisition
Operating Impact: No Changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Clayton Ranch WW Bond	220,000	0	220,000
Project Total:	220,000	0	220,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	194,328	5,672	0	0	0

Concord Hills Regional Park

Project Name: Land Waste Management

Project Number: 217901

Location: Concord Hills (CNWS)

Description: Safety & security phase of acquired property for clean-up, fencing, grading/road repair, and weed abatement.

Managed By: Park Operations

Type: Safety & security

Operating Impact: Anticipated First Year of Operation: 2018
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$86,790
 Personnel: 4.35FTE Annual Operating Cost: \$473,98
 Received partial funding for 1 FTE in 2018.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Concord Naval WW Bond	59,000	0	59,000
Project Total:	59,000	0	59,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	35,020	23,980	0	0	0

Project Name: Alaimo

Project Number: 238601

Location: Concord Hills (CNWS)

Description: Safety and security phase of acquired property for fences, gates and secure existing well from Concord Hills (CNWS) to Black Diamond Trail.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$20,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Concord Naval WW Bond	10,800	0	10,800
Project Total:	10,800	0	10,800

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	4,129	6,671	0	0	0

Concord Hills Regional Park-continued

Project Name: **USA-Concord Naval Weapons Station**

Project Number: 240700

Location: Concord Hills (CNWS)

Description: USA Concord Naval Weapons Station acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: See project number 511300.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Concord Naval WW Bond	530,000	0	530,000		
Project Total:	530,000	0	530,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	498,520	31,480	0	0	0

Project Name: **Complete Land Use Plan**

Project Number: 511300

Location: Concord Hills (CNWS)

Description: Complete the Land Use Plan and Environmental Review for the future Concord Hills Regional Park.

Managed By: Planning

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2022
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$366,580
 Personnel:7.57FTE Annual Operating Cost:\$1,078,432

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	220,000	0	220,000		
Concord Naval WW Bond	417,375	0	417,375		
Project Total:	637,375	0	637,375		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	665,365	0	0	0	0

Concord Hills Regional Park-continued

Project Name: **Install Interpretive Panels**
Project Number: 512400
Location: Concord Hills (CNWS)
Description: Provide education, historic preservation, and efforts to increase public awareness of the Port Chicago Naval Magazine National Memorial Park.
Managed By: Planning
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
NPS Challenge Cost Share	60,570	0	60,570
Project Total:	60,570	0	60,570

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	60,570	0	0

Contra Loma Regional Park

Project Name: Quail Habitat
Project Number: 501100
Location: Contra Loma
Description: Four year California Quail project consisting of 180,000 square feet of new wildlife corridor/habitat in Contra Loma and public education and partnership for up to 6,000 participants.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Regional Parks Foundation	40,000	0	40,000
Project Total:	40,000	0	40,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	31,048	2,418	2,418	2,418	1,698

Project Name: Rehab Boat Launch Facility
Project Number: 520300
Location: Contra Loma
Description: Rehabilitate fishing elements of the Contra Loma boat dock by paving parking lot, installing 4 restrooms and fish cleaning table and making ADA improvements.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Bureau Of Reclamation	245,000	0	245,000
Dept Boating & Waterways	373,000	0	373,000
Major Infrastructure Renov.	750,000	0	750,000
Project Total:	1,368,000	0	1,368,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	1,276,180	91,820	0	0	0

Coyote Hills Regional Park

Project Name: **Design Visitor Center**

Project Number: 147800

Location: Coyote Hills/Linear Park

Description: Replace the aging visitor center with a state of the art facility to interpret the significant cultural and natural resources of the area. First phase of project is to determine the best location.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Site location study is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Coyote Hills WW Bond	150,000	0	150,000
Project Total:	150,000	0	150,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	7,250	142,750	0	0	0

Coyote Hills Regional Park-continued

Project Name: Dumbarton Quarry Transition

Project Number: 149300

Location: Coyote Hills/Linear Park

Description: Provide design plan review; work with consultant on detail plan development to meet District's standards and comply with city and utility agency permit requirements. New park development to include: day use area with playground and picnic; family campground with RV and tent sites with amenities that include an amphitheater, restrooms, showers, camp store and kiosk. Utility development to include water, sewer, electrical and local area wireless computer networking technology (WiFi).

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General Fund
 New Revenue: \$20,000 Start Up Cost:\$211,400
 Personnel:4.05FTE Annual Operating Cost:\$586,708

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Coyote Hills Spec Revenue Fund	1,926,168	0	1,926,168
Project Total:	1,926,168	0	1,926,168

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	786,355	1,139,813	0	0	0



Overlooking Dumbarton Quarry.

Coyote Hills Regional Park-continued

Project Name: **Construct Service Yard**

Project Number: 153400

Location: Coyote Hills/Linear Park

Description: Construct a new service yard which will support the architectural design, hiring contractors, building materials, permits, and inspections.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or cost anticipated.

Funding Status: Funding needed to complete the project is \$2,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	1,000,000	0	1,000,000
Coyote Hills Spec Revenue Fund	1,000,000	0	1,000,000
Project Total:	2,000,000	0	2,000,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	256,433	1,000,000	743,567	0	0

Project Name: **Improve Patterson**

Project Number: 154800

Location: Coyote Hills/Linear Park

Description: Restore and enhance riparian, wetland, and grassland habitats. Develop staging area as well as trails on the Patterson parcel that connect to existing trails in Coyote Hills. A land use planning process will be conducted to meet the substantive requirements of the District's Master Plan and amend the existing Coyote Hills land use plan.

Managed By: Environmental Programs

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	75,000	0	75,000
Coyote Hills WW Bond	300,000	0	300,000
Project Total:	375,000	0	375,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	353,327	21,673	0	0	0

Coyote Hills Regional Park-continued

Project Name: **Restore Well**

Project Number: 155600

Location: Coyote Hills/Linear Park

Description: Restore the well \$4S/2W-27L004 at the Patterson Ranch site to produce water sufficient for agriculture for an equipment that is no longer compatible. These funds will develop engineering specifications, implement removal of incompatible equipment, install new equipment, and provide fencing to the farm if necessary.

Managed By: Administration

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	73,200	0	73,200
Project Total:	73,200	0	73,200

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	73,106	94	0	0	0

Project Name: **Replace HVAC at Visitor Center**

Project Number: 155800

Location: Coyote Hills/Linear Park

Description: Remove existing heating & air conditioning system (HVAC) in the Coyote Hills Visitor Center and staff office to replace with a new system. Work includes roofing repairs and required electrical upgrades.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	182,927	0	182,927
Project Total:	182,927	0	182,927

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	162,927	20,000	0	0	0

Coyote Hills Regional Park-continued

Project Name: **Patterson Ranch / Coyote Hills**
Project Number: 225001
Location: Coyote Hills/Linear Park
Description: Safety and security phase of the acquisition includes demolition, fencing, and staff time.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated First Year of Operation: 2020
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$0
 Personnel: .45FTE Annual Operating Cost:\$61,345
Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	118,700	0	118,700
Project Total:	118,700	0	118,700

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	110,412	8,288	0	0	0

Project Name: **Patterson Church**
Project Number: 247001
Location: Coyote Hills/Linear Park
Description: Safety & security phase of acquired property.
Managed By: Land
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Coyote Hills WW Bond	5,800	0	5,800
Project Total:	5,800	0	5,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	5,800	0	0	0

Coyote Hills Regional Park-continued

Project Name: **Wetland Wildlife Habitat**

Project Number: 501400

Location: Coyote Hills/Linear Park

Description: Three year Wetland project, consisting of improvement and conservation of wildlife habitat at Coyote Hills, public education and partnerships for up to 60,000 participants.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Regional Parks Foundation	35,000	0	35,000		
Project Total:	35,000	0	35,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	22,005	10,000	2,995	0	0

Crockett Hills Regional Park

Project Name: **C and H Rolph Park Drive**
Project Number: 216601
Location: Crockett Hills
Description: Safety & security phase of the acquired property to be used for fencing, grading, upgrade gates, and signs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
Measure AA Bond	5,200	0	5,200		
Project Total:	5,200	0	5,200		
<i>5 Year Expenditure Plan</i>	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	0	5,200	0	0	0

Project Name: **Mays-Bush**
Project Number: 217101
Location: Crockett Hills
Description: Safety & security phase of acquired property for clean-up, fencing, install gates, and install signs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
Measure AA Bond Interest	20,800	0	20,800		
Project Total:	20,800	0	20,800		
<i>5 Year Expenditure Plan</i>	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	8,200	0	7,600	5,000	0

Crockett Hills Regional Park-continued

Project Name: **Scrimgeour**
Project Number: 217201
Location: Crockett Hills
Description: Safety & security of acquired property for weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Crockett Hills WW Bnd	1,500	0	1,500
Project Total:	1,500	0	1,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	1,500	0	0	0

Project Name: **Stewart II**
Project Number: 233701
Location: Crockett Hills
Description: Safety & security phase of acquired property. Improve spring, develop well, install fencing, gates, signs and control weeds.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	86,050	0	86,050
Project Total:	86,050	0	86,050

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	14,740	71,310	0	0	0

Crockett Hills Regional Park-continued

Project Name: **SLC Rodeo**
Project Number: 243301
Location: Crockett Hills
Description: Safety and security phase of acquired property. Funds will be used towards fencing and signage.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Crockett Hills WW Bnd	25,000	0	25,000
Project Total:	25,000	0	25,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	25,000	0	0	0

Project Name: **Conduct Access Study**
Project Number: 523200
Location: Crockett Hills
Description: Analyze the safety and feasibility of potential locations for an additional staging area and identifying the preferred location for additional parking.
Managed By: Trails
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Crockett Hills WW Bnd	100,000	0	100,000
Project Total:	100,000	0	100,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	100,000	0	0	0

Deer Valley Regional Preserve

Project Name: **Restore Horse Valley Wetland**

Project Number: 154700

Location: Deer Valley

Description: Restore Horse Valley Channel and construct vernal pools to improve the ecological health and habitat functions of Horse Valley.

Managed By: Environmental Programs

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$800,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land-Habitat Conservation Plan	40,717	0	40,717
Project Total:	40,717	0	40,717

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	2,555	38,162	0	0	0

Project Name: **Repair Star Residence**

Project Number: 156100

Location: Deer Valley

Description: Repair building residence that was damaged by a fallen oak tree limb. The funds will cover the cost of reconstructing the building and removal of the tree.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	405,000	0	405,000
Project Total:	405,000	0	405,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	379,748	25,252	0	0	0

Deer Valley Regional Preserve-continued

Project Name: **Roddy Ranch**
Project Number: 234801
Location: Deer Valley
Description: Safety & security phase of the acquired property for fencing, gates, and install signs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding amount needed to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Deer Valley WW Bond	151,500	0	151,500
Project Total:	151,500	0	151,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	66,299	25,000	50,000	10,201	0

Project Name: **Li Fan**
Project Number: 236801
Location: Deer Valley
Description: Safety & security phase of acquired property for fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Deer Valley WW Bond	15,000	0	15,000
Project Total:	15,000	0	15,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	9,950	5,050	0	0	0

Deer Valley Regional Preserve-continued

Project Name: **Smith**
Project Number: 241101
Location: Deer Valley
Description: Safety and security phase of acquired property.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Deer Valley WW Bond	77,900	0	77,900		
Project Total:	77,900	0	77,900		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	41,198	36,702	0	0	0

Project Name: **SMD-Hanson**
Project Number: 245101
Location: Deer Valley
Description: Safety and security phase of the Hanson acquisition.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Deer Valley WW Bond	66,500	0	66,500		
Project Total:	66,500	0	66,500		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	66,500	0	0	0

Deer Valley Regional Preserve-continued

Project Name: **Roddy Home Ranch**
Project Number: 247400
Location: Deer Valley
Description: Acquire Roddy Home Ranch, approximately 40 acres of land.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Fed-Land Habitat Conservatn Pl	691,200	0	691,200
Land-Habitat Conservation Plan	326,400	0	326,400
Deer Valley WW Bond	568,650	0	568,650
Project Total:	1,586,250	0	1,586,250

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,569,072	17,178	0	0	0

Project Name: **Roddy Home Ranch**
Project Number: 247401
Location: Deer Valley
Description: Safety and security phase of acquired property that will toward signs and security upgrade.
Managed By: Land
Type: Safety & Security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Deer Valley WW Bond	6,000	0	6,000
Project Total:	6,000	0	6,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	6,000	0	0	0

Deer Valley Regional Preserve-continued

Project Name: **Roddy Tour Way**
Project Number: 247600
Location: Deer Valley
Description: Acquire Roddy Trust property.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land-Habitat Conservation Plan	10,000	0	10,000
Deer Valley WW Bond	51,800	0	51,800
Project Total:	61,800	0	61,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	58,992	2,808	0	0	0

Project Name: **Roddy Cell Easement**
Project Number: 248100
Location: Deer Valley
Description: Roddy cell easement.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Deer Valley WW Bond	165,960	0	165,960
Project Total:	165,960	0	165,960

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	163,752	2,208	0	0	0

Deer Valley Regional Preserve-continued

Project Name: **Roddy Cell Easement**

Project Number: 248101

Location: Deer Valley

Description: Safety and security phase of Roddy Cell easement to fund security system and signage.

Managed By: Land

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Deer Valley WW Bond	9,130	0	9,130		
Project Total:	9,130	0	9,130		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	9,130	0	0	0

Del Valle Regional Park

Project Name: **Build and Pave Trail**

Project Number: 150500

Location: Del Valle

Description: Build and pave the trail from Del Valle to Shadow Cliffs.

Managed By: Trails

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$3,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	9,018	0	9,018
General Fund	180,857	0	180,857
Project Total:	189,876	0	189,876

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	117,670	72,206	0	0	0

Project Name: **Vineyard Estates Developmnt Co**

Project Number: 237301

Location: Del Valle

Description: Safety & security phase of acquired property for clean-up and fencing from Del Valle to Shadow Cliffs Trail.

Managed By: Trails

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	4,868	45,132	0	0	0

Del Valle Regional Park-continued

Project Name: **Renovate Water System**
Project Number: 505800
Location: Del Valle
Description: Water treatment plant repair.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$2,500,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	59,900	0	59,900
Major Infrastructure Renov.	353,000	0	353,000
Project Total:	412,900	0	412,900

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	178,970	47,347	47,347	47,347	91,889

Project Name: **Stabilize Water System**
Project Number: 510600
Location: Del Valle
Description: Stabilizing the water system includes, repair the solids contact clarifier, replace several six inch control valves in the main water distribution system, repair the raw water intakes, de-siltate the raw water intakes, and major filter re-pack and renovation.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	715,000	0	715,000
Project Total:	715,000	0	715,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	690,491	24,509	0	0	0

Del Valle Regional Park-continued

Project Name: **LARPD Repair Paving**

Project Number: 512100

Location: Del Valle

Description: Include Sycamore Grove trail as part of the District's pavement management system with the goal of bringing the trail to a Regional Trail standard and keeping it in good condition as part of the District wide system for ten years. LARPD will perform the pavement maintenance as necessary the District will reimburse LARPD for the cost as per the cooperative funding agreement through December 31,2019.

Managed By: Grants Dept

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	500,000	300,000	800,000		
Project Total:	500,000	300,000	800,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	200,000	600,000	0	0	150,000

Project Name: **Upgrade Restrooms 19 & 21**

Project Number: 512200

Location: Del Valle

Description: Replace campground restroom building #19 near campsite 105 and building #21 near campsite 137 with precast concrete structure similar to the recently replaced restroom near campsite 52.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Land & Water Conservation Fund	456,795	0	456,795		
Major Infrastructure Renov.	1,296,476	0	1,296,476		
Project Total:	1,753,271	0	1,753,271		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,580,726	172,545	0	0	0

Del Valle Regional Park-continued

Project Name: Construct Convenience Camp
Project Number: 516500
Location: Del Valle
Description: Develop Convenience Camping program at Del Valle. Install 4-6 prefabricated cabins or yurts and make infrastructure, site and access improvements to serve the new cabins or yurts.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	500,000	0	500,000
Project Total:	500,000	0	500,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	425,773	74,227	0	0	0



Del Valle Regional Park-continued

Project Name: **Upgrade Restroom 10**

Project Number: 518400

Location: Del Valle

Description: Replace old wood restroom building 10 with ADA compliant concrete block building.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Land & Water Conservation Fund	202,988	0	202,988
Major Infrastructure Renov.	498,012	0	498,012
Project Total:	701,000	0	701,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	691,498	9,502	0	0	0

Project Name: **Remodel Visitor Center**

Project Number: 522400

Location: Del Valle

Description: Remodel visitor center to expand into the concessionaire area for program opportunities. Funds will be used for contractor service, staff time, and installing three exterior interpretive exhibits (information kiosks).

Managed By: Interpretation/Recreation

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	415,000	100,000	515,000
San Francisco Water Dist/PUC	300,000	0	300,000
Major Infrastructure Renov.	700,000	0	700,000
Project Total:	1,415,000	100,000	1,515,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	57,558	250,000	1,207,442	0	0

Del Valle Regional Park-continued

Project Name: **Repair Dog Run Trail**

Project Number: 524500

Location: Del Valle

Description: Emergency repair of landslide on the Dog Run Trail. The land slide poses an imminent threat to the utilities providing potable water to the park.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Pending FEMA approval.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	500,000	0	500,000
Project Total:	500,000	0	500,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	11,946	250,000	238,054	0	0

Project Name: **Restore Campground Facilities**

Project Number: 525100

Location: Del Valle

Description: Restore buildings and camp sites located in Del Valle damaged during the 2017 winter storm.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Insured Loss Reimbursement	877,305	0	877,305
Project Total:	877,305	0	877,305

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	338,859	538,446	0	0	0

Del Valle Regional Park-continued

Project Name: Improve Service Yard

Project Number: 552900

Location: Del Valle

Description: Complete phase II of the Del Valle Service Yard upgrade project, including grading, paving and retention ponds for storm water runoff. Future phases (currently unfunded) will include new staff offices for Operations and additional storage upgrades and improvements.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete this project is \$400,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	80,000	0	80,000
Major Infrastructure Renov.	350,000	400,000	750,000
Project Total:	430,000	400,000	830,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	319,825	510,175	0	0	0



Phase I of service yard.



Delta Access Regional Recreation Area

Project Name: **Ronald Nunn Family Ltd**

Project Number: 215801

Location: Delta Access

Description: Safety and security of acquired property (Ronald Nunn Family Ltd), which will consist of installing gates, fencing, signs, and decommission well.

Managed By: Park Operations

Type: Safety & security

Operating Impact: Anticipated First Year of Operation: 2017
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$6,625
 Personnel: .25FTE Annual Operating Cost: \$48,065
 Funded in 2017

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Delta Access WW Bond	27,000	0	27,000		
Project Total:	27,000	0	27,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	10,485	13,050	3,465	0	0

District Wide

Project Name: **Improve Concession Buildings**

Project Number: 111400

Location: District Wide

Description: Make improvements to various concession stands throughout the District.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	35,000	0	35,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	18,731	10,000	6,269	0	0

Project Name: **Build Maintenance Shop**

Project Number: 120300

Location: District Wide

Description: Reconstruct South County equipment/vehicle maintenance shop.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Promissory Note 2012 Prin&Int	1,800,000	0	1,800,000
General Fund	2,831,999	0	2,831,999
Project Total:	4,631,999	0	4,631,999

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	596,057	35,942	500,000	500,000	3,000,000

District Wide-continued

Project Name: **Renovate Electrical System**
Project Number: 121200
Location: District Wide
Description: Renovate the electrical system for the South County Corporation Yard.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	134,000	0	134,000		
Project Total:	134,000	0	134,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	94,896	39,104	0	0	0

Project Name: **Wastewater Monitor System**
Project Number: 148200
Location: District Wide
Description: Purchase wastewater monitoring system.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete this project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	160,101	0	160,101		
Project Total:	160,101	0	160,101		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	94,593	65,508	0	0	0

District Wide-continued

Project Name: **Communication Improvements**

Project Number: 150300

Location: District Wide

Description: Enhance communications with wireless capability for District existing Spillman Mobile system to decrease response time and reduce radio traffic. Replace forty obsolete Autocite devices used for citation records. This will increase District wide Communications capabilities to meet the needs of Park Operations and Public Safety Staff. Improve the citation records system hardware and software for input and processing.

Managed By: Public Safety

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	374,000	0	374,000
Project Total:	374,000	0	374,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	354,087	19,913	0	0	0

Project Name: **Improve Building**

Project Number: 155100

Location: District Wide

Description: This project will renovate the Public Safety Headquarters in Lake Chabot Regional Park. The renovations include door and window replacement, HVAC system analysis and upgrade, installation of drop ceiling in some offices, interior painting of offices and hallways, exterior painting, installation of gutters and exterior facade installation. This work will be coordinated by the Project Management unit, utilizing an architectural consultant as needed. Construction, as currently planned, will utilize a Job Order Contract Contractor already under contract with the District.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Promissory Note 2012 Prin&Int	300,000	0	300,000
Project Total:	300,000	0	300,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	15,606	284,394	0	0	0

District Wide-continued

Project Name: **Purchase Work Order System**
Project Number: 156300
Location: District Wide
Description: Replace or upgrade current work order management system with a computerized maintenance management system (CMMS).
Managed By: Maintenance
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	250,000	0	250,000
Project Total:	250,000	0	250,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	250,000	0	0	0

Project Name: **Purchase Freezer**
Project Number: 156400
Location: District Wide
Description: Purchase and install new freezer at Public Safety Headquarters.
Managed By: Public Safety
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	50,000	0	0	0

District Wide-continued

Project Name: **Improve Elevator Safety**
Project Number: 174000
Location: District Wide
Description: Replace elevator control unit and controllers at the main office building.
Managed By: Office Services
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$5,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	231,131	0	231,131
Project Total:	231,131	0	231,131

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	230,396	735	0	0	0

Project Name: **Peralta Oaks Access Improvement**
Project Number: 174200
Location: District Wide
Description: Improve access for Peralta Oaks Court by converting the existing lawn into parking spaces to relieve anticipated traffic congestion. Also, improve ADA accessibility to the building from the parking area.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	580,000	0	580,000
Private Party Grants	50,000	0	50,000
Major Infrastructure Renov.	228,552	0	228,552
Project Total:	858,552	0	858,552

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	856,328	2,224	0	0	0

District Wide-continued

Project Name: **Replace Incident Command Vehicle**

Project Number: 174500

Location: District Wide

Description: Replace Mobile Incident Command vehicle for Public Safety.

Managed By: Public Safety

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	236,511	0	236,511
Regional Parks Foundation	75,000	0	75,000
Project Total:	311,511	0	311,511

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	311,511	0	0	0	0

Project Name: **Replace Sewer**

Project Number: 175400

Location: District Wide

Description: This project will replace 320 feet of failing sewer line and other critical infrastructure that serves the South County Corp Yard and Public Safety Headquarters. The scope of work includes the replacement of a manhole, the internal re-contouring of another and the replacement and relocation of a culvert. Design and construction will manage the projects through the Job Order Contracting (JOC) process.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No operating budget impacts anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	250,000	0	250,000
Project Total:	250,000	0	250,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	250,000	0	0	0

District Wide-continued

Project Name: **Designated Acquisitions**

Project Number: 229900

Location: District Wide

Description: Designated funding for future acquisitions. Measure AA funding is being reconciled for 2018 to closely match remaining bond balance.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This funding is a projection of future funding needs.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	11,127,330	-3,127,220	8,000,110
Measure AA Bond Interest	33,268	0	33,268
Committed Land Acquisition 2855	5,763,035	130,990	5,894,025
District Land Exchange Account	180,634	0	180,634
Meas WW Bond-Unallocated Bdgt	<u>23,015,862</u>	<u>0</u>	<u>23,015,862</u>
Project Total:	40,120,129	-2,996,230	37,123,899

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>0</u>	<u>37,123,899</u>	<u>0</u>	<u>0</u>	<u>0</u>

Project Name: **Future Preliminary Acquisition**

Project Number: 230000

Location: District Wide

Description: Future preliminary acquisition studies.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This project holds funding for future acquisition funding needs.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	136,990	0	136,990
Measure AA Bond Interest	55,000	0	55,000
Committed Land Acquisition 2855	267,702	0	267,702
Land-Habitat Conservation Plan	106,979	0	106,979
Meas WW Bond-Unallocated Bdgt	<u>255,874</u>	<u>0</u>	<u>255,874</u>
Project Total:	822,546	0	822,546

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>0</u>	<u>822,546</u>	<u>0</u>	<u>0</u>	<u>0</u>

District Wide-continued

Project Name: **Future Preliminary Acquisition**

Project Number: 230009

Location: District Wide

Description: Combined budgets of 73 preliminary acquisition studies that are currently in progress.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed for this project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	252,000	0	252,000
Measure AA Bond Interest	80,000	0	80,000
Committed Land Acquisition 2855	14,674	0	14,674
Designated for Land Fund(2730)	10,326	0	10,326
Land-Habitat Conservation Plan	75,000	0	75,000
Meas WW Bond-Unallocated Bdgt	593,305	0	593,305
Project Total:	1,025,305	0	1,025,305

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	618,838	406,467	0	0	0

Project Name: **Future District Facilities**

Project Number: 250000

Location: District Wide

Description: Future District Facilities

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	1,029,190	0	1,029,190
Project Total:	1,029,190	0	1,029,190

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	0	1,029,190	0	0	0

District Wide-continued

Project Name: **Needs Assessment at PS HQ**

Project Number: 500900

Location: District Wide

Description: Hire consultant to assess the future needs of the public safety headquarters for work and training space.

Managed By: Public Safety

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Promissory Note 2012 Prin&Int	786,022	0	786,022
General Fund	370,809	0	370,809
Project Total:	1,156,831	0	1,156,831

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,153,025	3,806	0	0	0

Project Name: **Remodel Office Space**

Project Number: 504500

Location: District Wide

Description: Remodel office space for Operations and Design & Construction.

Managed By: Office Services

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	232,548	0	232,548
Project Total:	232,548	0	232,548

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	61,917	170,631	0	0	0

District Wide-continued

Project Name: **Caterers Promotional Fund**
Project Number: 504900
Location: District Wide
Description: Promote facility rentals and advertise list of approved caterers in marketing materials.
Managed By: Park Operations
Type: General
Operating Impact: No changes to costs anticipated.

Funding Status: Project is funded by a percentage of the fees collected from Caterers.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Caterer Fund for Promotions	46,799	0	46,799
Project Total:	46,799	0	46,799

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	34,008	3,000	3,000	3,000	3,791

Project Name: **Communication Site Roads**
Project Number: 505300
Location: District Wide
Description: Road maintenance for communication sites.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	145,775	0	145,775
Project Total:	145,775	0	145,775

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	76,680	69,095	0	0	0

District Wide-continued

Project Name: **Control Spartina**
Project Number: 507304
Location: District Wide
Description: Program for marsh clean-up, Clapper Rail habitat enhancement and spartina control.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
California Wildlife Foundation	27,492	0	27,492
CA Coastal Conservancy	292,776	0	292,776
Measure CC Property Tax	39,870	9,480	49,350
Project Total:	360,139	9,480	369,619

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	347,143	14,500	7,976	0	0

Project Name: **Control Spartina**
Project Number: 507306
Location: District Wide
Description: The grant funds in this account from the California Coastal Conservancy are for the future maintenance of the Airboat and Hydrotrax equipment which are used to control invasive spartina District wide.
Managed By: Stewardship
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
AmericanReinvestmnt&RecoveryAct	12,700	0	12,700
CA Coastal Conservancy	49,798	0	49,798
Project Total:	62,498	0	62,498

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	3,000	3,000	3,000	53,498

District Wide-continued

Project Name: **Major Software Systems**

Project Number: 507800

Location: District Wide

Description: Upgrade the financial systems software and continue enhancements to OneSolution enterprise resource planning system software.

Managed By: Finance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	364,060	25,000	389,060
Project Total:	364,060	25,000	389,060

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	335,674	25,000	28,386	0	0

Project Name: **Monitor Water Quality**

Project Number: 508101

Location: District Wide

Description: Beach water quality monitoring and public notification.

Managed By: Stewardship

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	60,000	0	60,000
CA Regional Water Quality	243,271	0	243,271
Project Total:	303,271	0	303,271

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	290,064	13,207	0	0	0

District Wide-continued

Project Name: **NextEra Conservation Funds**

Project Number: 509000

Location: District Wide

Description: Mitigation fees collected from NextEra to repower wind turbines. Mitigation fees will be used for conservation efforts for the benefit of bird and bat species anywhere in Alameda or Contra Costa counties.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
NextEra Conservation Funds	857,185	0	857,185
Project Total:	857,185	0	857,185

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	310,000	149,038	398,147	0

Project Name: **NextEra Research Funds**

Project Number: 509100

Location: District Wide

Description: Mitigation fee from NextEra for Wind Turbines. Mitigation fee will be used for research on the effects of wind turbines on birds and bats anywhere in the Alameda or Contra Costa counties.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
NextEra Research Funds	1,116,009	0	1,116,009
Project Total:	1,116,009	0	1,116,009

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	890,335	225,674	0	0	0

District Wide-continued

Project Name: **Fund Science Camp**

Project Number: 510700

Location: District Wide

Description: Provide funding to build Chabot Space and Science Center youth camping and recreational facilities in cooperation with the City of Oakland.

Managed By: Grants Dept

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Redwood WW Bond	1,000,000	0	1,000,000
Project Total:	1,000,000	0	1,000,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	528,584	471,416	0	0	0

Project Name: **Complete Remote Monitoring System**

Project Number: 511400

Location: District Wide

Description: Water/Utilities Maintenance staff will work to complete the installation of Supervisory Control and Data Acquisition (SCADA) system that provides for remote monitoring and operation of the district's waste water pumping stations.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	300,000	0	300,000
Project Total:	300,000	0	300,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	75,062	74,979	74,979	74,980	0

District Wide-continued

Project Name: **Retrofit Facilities Energy Plan**

Project Number: 511600

Location: District Wide

Description: A project funded electrician was hired in the January 2016 to perform energy efficient retrofits as identified in the District's Strategic energy plan. This work is anticipated to take up to three years to complete.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	205,434	0	205,434
Major Infrastructure Renov.	1,000,000	0	1,000,000
Project Total:	1,205,434	0	1,205,434

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	565,675	203,218	203,218	203,218	30,105

Project Name: **Drought Recovery**

Project Number: 512000

Location: District Wide

Description: Restore or redesign irrigation for improved efficient watering of drought damaged lawns, gardens, or other public use facilities, reestablish springs and wells, or conversion for low use lawn areas to gardens or habitat areas.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	500,000	0	500,000
East Bay MUD	15,000	0	15,000
Project Total:	515,000	0	515,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	496,382	18,618	0	0	0

District Wide-continued

Project Name: **Pave Four Trails**

Project Number: 512500

Location: District Wide

Description: Rehabilitate approximately 25,500 linear feet of the regional trail at four parks in western Contra Costa County: 1) SFBay Trail, Pinole Creek to Hercules Intermodal Transit Center-2400 Linear Feet 2) SF Bay Trail, Pinole Shores 5500 Linear Feet 3) Wildcat Creek Regional Trail 6000 Linear Feet 4) SF Bay Trail, Point Isabel Regional Shoreline 11600 Linear Feet.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Contra Costa Trans Auth Meas J	480,000	0	480,000
Project Total:	480,000	0	480,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	208,096	271,904	0	0	0

Project Name: **Fuel Break-Goat Grazing**

Project Number: 512700

Location: District Wide

Description: Reduce ladder and surface fuels within approximately 200 feet of the trails and roadways, maintain a shaded fuelbreak under the open Monterey pine and eucalyptus stands, improve fire protection capability adjacent to road, reduce fuel volume and potential for flame lengths of greater than 8 feet, and reduce surface and ladder fuels and the potential for crown fires and ember dissemination.

Managed By: Fire

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
CA Dept of Forestry & Fire	399,747	0	399,747
Project Total:	399,747	0	399,747

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	334,919	64,828	0	0	0

District Wide-continued

Project Name: **Prepare Engineering Report**

Project Number: 513000

Location: District Wide

Description: Funds will be used to hire consultants to prepare engineering reports and coordinate public hearing in pursuit of District wide project goals.

Managed By: Finance

Type: General

Operating Impact: No Changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	86,905	10,000	96,905
Project Total:	86,905	10,000	96,905

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	65,817	31,088	0	0	0

Project Name: **Prepare Environmental Document**

Project Number: 514100

Location: District Wide

Description: Retain consultant(s) to work with staff and the Hills Emergency Forum to prepare the required environmental documents necessary to comply with National Environmental Policy Act (NEPA) and California Environmental Quality Act (CEQA) to complete the Fire Hazard Reduction Plan for the East Bay Hills.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA Predisaster Mitigation	150,562	0	150,562
Measure CC Property Tax	305,860	10,000	315,860
Project Total:	456,422	10,000	466,422

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	207,274	259,148	0	0	0

District Wide-continued

Project Name: **Fuels Mgmt-City of Oakland FEMA**

Project Number: 514500

Location: District Wide

Description: City of Oakland, FEMA fire fuels management.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is anticipating FEMA grant.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	117,170	0	117,170
Project Total:	117,170	0	117,170

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	545,900	0	0	0	0

Project Name: **Fuels Implementation-Brushland**

Project Number: 514600

Location: District Wide

Description: Complete FEMA funded reduction of fuel loads on 540.2 acres in 11 regional parks Anthony Chabot Regional Park, Claremont Canyon Regional Preserve, Huckleberry Botanic Regional Preserve, Lake Chabot Regional Park, Leona Canyon Regional Open Space Preserve, Miller/Knox Regional Shoreline, Redwood Regional Park, Sibley Volcanic Regional Preserve, Sobrante Ridge Regional Preserve, Tilden Regional Park, and Wildcat Canyon Regional Park.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA Predisaster Mitigation	1,807,440	0	1,807,440
Measure CC Property Tax	1,132,830	0	1,132,830
Project Total:	2,940,270	0	2,940,270

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	515,969	250,000	250,000	250,000	1,674,301

District Wide-continued

Project Name: **Study Ground Squirrel**
Project Number: 515100
Location: District Wide
Description: Map small mammal and ground squirrel burrows to better understand burrow availability for listed species within the HCP areas.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project requires additional funding.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Contra Costa County	5,502	0	5,502
Project Total:	5,502	0	5,502

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	5,508	0	0	0	0

Project Name: **Replace Mobile Residences**
Project Number: 515400
Location: District Wide
Description: Replace park security residences at Morgan Territory, Camp Arroyo and Vasco Hills.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	28,000	0	28,000
Major Infrastructure Renov.	425,000	0	425,000
Project Total:	453,000	0	453,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	453,000	0	0	0

District Wide-continued

Project Name: **Improve Camping Facility**

Project Number: 515600

Location: District Wide

Description: Funds will be available for District-wide campground enhancement projects or available as match for grant eligible projects related to campground improvements.

Managed By: Park Operations

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	250,000	0	250,000
Project Total:	250,000	0	250,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	50,000	200,000	0	0

Project Name: **Fuelbreak**

Project Number: 515700

Location: District Wide

Description: Develop fuels treatment prescriptions for an estimated 27 acres of land. Treatment will include using mechanical equipment or hand crews, selective eucalyptus thinning, and potential pile burning to dispose of cut fuels. The treatment areas are within Tilden, Kennedy Grove and Wildcat Canyon Regional Parks.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
US Forest Service	147,900	0	147,900
Measure CC Property Tax	149,750	0	149,750
Project Total:	297,650	0	297,650

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	257,064	0	0	0	40,586

District Wide-continued

Project Name: **Study Bat Fatality**

Project Number: 516000

Location: District Wide

Description: Fatality searches and nocturnal surveys to improve understanding and predictions of bat fatalities in the Altamont Pass Wind Resource Area.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Contra Costa County	110,000	0	110,000
Project Total:	110,000	0	110,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	110,000	0	0	0	0

Project Name: **Install Fiber Optics**

Project Number: 516300

Location: District Wide

Description: Install new fiber optic computer cable network to serve various remote sites throughout the District to comply with code. Additionally, the District will install new circuit breakers, run new wiring, install electrical outlets and make other minor improvements as needed.

Managed By: Information Services

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	400,000	0	400,000
Project Total:	400,000	0	400,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	307,024	92,976	0	0	0

District Wide-continued

Project Name: **Maintain Infrastructure**

Project Number: 516400

Location: District Wide

Description: Provide funding to augment the District's Major Maintenance Program. Each year a Major Maintenance Project list is compiled and presented to the Board and the Capital Projects Group and the listed projects are managed by the MAST Contract Encroachment Unit for completion. this Project will augment the base budget funding in that program using one time monies from fund 553 MIRR.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	77,600	0	77,600
Major Infrastructure Renov.	100,000	0	100,000
Project Total:	177,600	0	177,600

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	110,850	66,750	0	0	0

Project Name: **Monitor Sudden Oak Death**

Project Number: 516600

Location: District Wide

Description: Professional services contract with UC Center for Forestry in Berkeley to continue mapping, conducting risk assessments, and investigating disease resistance to Sudden Oak Death in Redwood, Anthony Chabot, and Wildcat Canyon.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	51,500	0	51,500
Project Total:	51,500	0	51,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	51,471	29	0	0	0

District Wide-continued

Project Name: **Manage Aquatic Pest**

Project Number: 517700

Location: District Wide

Description: During the last two years, the District has had a number of harmful algal blooms (HAB) in addition to other water quality issues that have impacted recreational use and public health in a number of recreational water bodies. While the drought has likely increased the incidence of these HAB's, aging reservoirs and impounded bodies of water will continue to see an increase in HAB occurrences and other water quality issues, despite the potential wetter winters projected for 2016. Funds will be used for consultants to research recommended relevant treatments and research other contributing factors for a variety of aquatic pests that impact recreation, habitat and public health.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	140,000	0	140,000		
Project Total:	140,000	0	140,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	17,000	123,000	0	0	0

Project Name: **Reduce Fuel Hazard**

Project Number: 518100

Location: District Wide

Description: Fuels maintenance including but not limited to the development of fuels treatment prescriptions, environmental review and clearance, development of contract documents, bidding, contract management, acceptance, and longer-term operations and maintenance. An estimated 69 acres identified in Tilden and Sibley will be treated included mechanical equipment, goats or hand crews with understory treatment, selective eucalyptus thinning, and potential pile burning to dispose of cut fuels.

Managed By: Fire

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
US Forest Service	148,750	0	148,750		
Measure CC Property Tax	123,000	0	123,000		
Project Total:	271,750	0	271,750		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	205,397	66,353	0	0	0

District Wide-continued

Project Name: **Study Shrimp and Vernal Pool**

Project Number: 518500

Location: District Wide

Description: The District will partner with California State University Sacramento to conduct research on habitat and ecological associations of long-horned fairy shrimp in rock vernal pools and apply these results to develop restoration and reintroduction methods for this endangered species. The study may include a morphologic and genetic survey of soil substrates for fairy shrimp cysts.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
U.S. Fish & Wildlife Service	121,691	0	121,691
Project Total:	121,691	0	121,691

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	100,467	10,612	10,612	0	0

Project Name: **Complete Local Hazard Plan**

Project Number: 518800

Location: District Wide

Description: Since 2006, the District has had an approved Local Hazard Mitigation Plan (LHMP). In order to remain eligible for grants from the Federal Emergency Management Agency (FEMA) through the California Office of Emergency Service (CalOES), the District's LHMP must be updated every five years. Last updated in 2011, CalOES recommends the District update its LHMP by March of 2017 in order to remain eligible for grants.

Managed By: Grants Dept

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	15,000	0	15,000
FEMA Predisaster Mitigation	100,000	0	100,000
Project Total:	115,000	0	115,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	114,211	789	0	0	0

District Wide-continued

Project Name: **Study Landslide Stabilization**

Project Number: 519000

Location: District Wide

Description: Several landslides have occurred on or near District land. To help determine the cause of the slide and to help stabilize the hillside, the District will require the assistance of professional geotechnical firms.

Managed By: Legal/Risk

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	100,000	0	100,000
Project Total:	100,000	0	100,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	50,000	50,000	0	0	0



Aerial view of landslide at Gelston Road.

District Wide-continued

Project Name: Dubai Star Outreach Program
Project Number: 519400
Location: District Wide
Description: Funding will be used to support seasonal staffing for outdoor recreation activity programs. These programs will serve children and families from under-resourced communities. Fishing programs will continue primarily for Alameda residents, per terms of the grant. A fishing supplies trailer is being purchased in 2015 with grant funds.
Managed By: Interpretation/Recreation
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Dubai Star Settlement via CDFG	51,773	0	51,773
Project Total:	51,773	0	51,773

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	45,396	6,377	0	0	0

Project Name: Cosco Busan Outreach
Project Number: 519900
Location: District Wide
Description: Recreation programs continue for target shoreline community residents. A 3-year term Recreation Coordinator was hired in August 2015 to coordinate programming; the position is funded by grant.
Managed By: Recreation
Type: General
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Nat'l Fish & Wildlife Foundatn	570,000	0	570,000
Project Total:	570,000	0	570,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	395,138	174,862	0	0	0

District Wide-continued

Project Name: Repair 2017 Storm Damage

Project Number: 520200

Location: District Wide

Description: Small projects that needed repair in relation to the 2017 Storm damage: (1) repair Lake Anza life guard station roof, (2) repair Shadow Cliffs battery shed, (3) repair fence at Miller/Knox model railroad museum, and (4) repair fence at Roberts. This project will use outside contractors to complete repairs.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Insured Loss Reimbursement	14,379	0	14,379
Project Total:	14,379	0	14,379

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	5,510	8,869	0	0	0

Project Name: Asset Management Study

Project Number: 520400

Location: District Wide

Description: Hire a consultant to review the current work order system and recommend a more efficient way to integrate and prioritize future projects. The software system will also provide an estimate of replacement costs for District inventory of bridges, piers, docks, water utilities, and building structures. The pilot parks: Tilden, Anthony Chabot, Lake Chabot (including South County Corp Yard) and Coyote Hills.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	804,013	0	804,013
Project Total:	804,013	0	804,013

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	702,134	25,470	25,470	25,470	25,469

District Wide-continued

Project Name: **Pave Roads and Trails**
Project Number: 520700
Location: District Wide
Description: Maintenance program for paved roads and trails.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	Budget at 12/31/2017	2018 Approp	<i>Total Budget</i>		
General Fund	2,531,370	0	2,531,370		
Two Co Lighting & Landscape	500,000	0	500,000		
Park & Rec Prop 12 Per Capita	739,160	0	739,160		
Major Infrastructure Renov.	3,366,600	0	3,366,600		
Project Total:	7,137,131	0	7,137,131		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	6,514,715	622,416	0	0	0

Project Name: **Manage Renovation and Repairs**
Project Number: 521300
Location: District Wide
Description: Hire an admin analyst to oversee the major maintenance program.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	Budget at 12/31/2017	2018 Approp	<i>Total Budget</i>		
Promissory Note 2012 Prin&Int	287,535	0	287,535		
Project Total:	287,535	0	287,535		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	287,535	0	0	0	0

District Wide-continued

Project Name: **Acquire Permit to Develop Trail**

Project Number: 521800

Location: District Wide

Description: Acquire all necessary regulatory permits for the implementation of trail and staging area development and pond restorations identified in the Pleasanton Ridge and Vargas Plateau Land Use Plans.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	40,000	0	40,000
Project Total:	40,000	0	40,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	24,973	15,027	0	0	0

Project Name: **Install Lighting on Breezeway**

Project Number: 522300

Location: District Wide

Description: Develop design and install new lighting for the Administration building breezeway.

Managed By: Office Services

Type: Infrastructure

Operating Impact: No changes in revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	5,725	44,275	0	0	0

District Wide-continued

Project Name: **Repair & Maintain Trails**

Project Number: 522800

Location: District Wide

Description: Enhance safe trail access to narrow trails in both counties by addressing deferred maintenance. Tasks will include trail tread repair, vegetation removal, reparation of storm damage, and hand work to follow mechanized maintenance efforts. The goals are to improve access to public parklands, restore, and preserve the scenic natural and cultural resources.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Two Co Lighting & Landscape	70,000	80,000	150,000
Project Total:	70,000	80,000	150,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	45,322	104,678	0	0	0

Project Name: **Restore Urban Creeks**

Project Number: 523300

Location: District Wide

Description: Funds held to be distributed to government agencies for urban creek restoration projects that meet District guidelines.

Managed By: Grants Dept

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Urban Creeks WW Bond	1,600,000	0	1,600,000
Project Total:	1,600,000	0	1,600,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	1,600,000	0	0	0

District Wide-continued

Project Name: **Plan for Sustainability**

Project Number: 523700

Location: District Wide

Description: The Climate Action Team (a District-wide, interdivisional effort led by the General Manager's Office, Planning, Operations, Government Affairs, and Stewardship) will develop a Sustainability Action Plan that will inventory and forecast greenhouse gas emissions related to operations and community-wide, synthesize shoreline resiliency planning, and/or quantify eco-system services so that the District can become more carbon neutral. This plan will be developed by the end of 2017. The funding is to hire a consultant to provide any of the above-mentioned services to complement the work of District staff in-house. The Climate Action Team is currently assessing what capacity we have in-house and where we need support from consultants.

Managed By: Planning

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	59,475	0	59,475
Project Total:	59,475	0	59,475

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	9,500	49,975	0	0	0

Project Name: **Submit Fees for Reimbursement**

Project Number: 524200

Location: District Wide

Description: Investment fees related to bond and promissory note proceeds need to be billed to the respective trustees. This project will aid in the isolation of costs by funding group and allow for regular submission of the fees to the bank trustees for reimbursement. This change in processing also allows staff to accurately record the use of bond and promissory note interest used.

Managed By: Finance

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	62,000	0	62,000
Promissory Note 2012	20,000	64,000	84,000
WW Dist Wide Contingency	200,000	0	200,000
Project Total:	282,000	64,000	346,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	183,031	162,969	0	0	0

District Wide-continued

Project Name: **Repair 2017 Storm Damage**

Project Number: 524400

Location: District Wide

Description: In the early months of 2017, the District suffered damage from a series of severe storms. The District experienced damage such as landslides, blocked and damaged culverts, flooding, roadside erosion as well as downed trees, mudflows and other debris. The list of 58 projects is valued at approximately \$8.5 million. The initial \$500,000 of General Fund will be used to begin the recovery and repair of this damage. The District is working with FEMA to assess and obtain funding and environmental approval for these projects. If FEMA approves the funding, staff will request that the initial funds be returned General Fund by Board approval.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	500,000	0	500,000
Project Total:	500,000	0	500,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	65,346	434,654	0	0	0

Project Name: **Response to Storm Emergencies**

Project Number: 525500

Location: District Wide

Description: Staff time of immediate response to 2017 storm damage emergencies.

Managed By: Grants Dept

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is anticipating FEMA grant.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	48,101	0	48,101
Project Total:	48,101	0	48,101

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	225,086	0	0	0	0

District Wide-continued

Project Name: **Remove Debris 2017 Storm**

Project Number: 525600

Location: District Wide

Description: Debris clean-up caused by January 2017 storm. Worked includes, contracting with various tree experts and staff time to remove the debris for public safety.

Managed By: Grants Dept

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	500,000	0	500,000
Project Total:	500,000	0	500,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	429,286	70,714	0	0	0

Project Name: **Repair Pathway**

Project Number: 525700

Location: District Wide

Description: Repair unpaved pathway from cabins to main area eroded by the storm.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	35,000	0	35,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	14,049	20,951	0	0	0

District Wide-continued

Project Name: **Improve Reservable Facility**
Project Number: 526000
Location: District Wide
Description: Install flooring and other improvements to reservable facilities District-wide.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	37,500	0	37,500
Project Total:	37,500	0	37,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	37,500	0	0	0

Project Name: **Replace Network Infrastructure**
Project Number: 528000
Location: District Wide
Description: Replace or upgrade information system hardware according to predetermined replacement schedule.
Managed By: Information Services
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	2,282,978	225,000	2,507,978
Project Total:	2,282,978	225,000	2,507,978

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	2,264,320	243,658	0	0	0

District Wide-continued

Project Name: **Pipes and Pumps**
Project Number: 533100
Location: District Wide
Description: Maintenance of pipes and pumps.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	209,599	0	209,599		
Major Infrastructure Renov.	210,000	0	210,000		
Project Total:	419,599	0	419,599		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	363,343	52,256	0	0	0

Project Name: **Renovate Play Areas**
Project Number: 535100
Location: District Wide
Description: Renovate and maintain various playgrounds throughout the District.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	97,876	0	97,876		
Project Total:	97,876	0	97,876		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	40,924	25,000	25,000	6,952	0

District Wide-continued

Project Name: **Pier Maintenance**
Project Number: 535200
Location: District Wide
Description: Maintain piers throughout the District.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	74,389	0	74,389		
Project Total:	74,389	0	74,389		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	46,751	27,638	0	0	0

Project Name: **Whole Park Access**
Project Number: 535600
Location: District Wide
Description: Upgrade equipment to comply with American with Disabilities Act requirements.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	314,829	100,000	414,829		
Project Total:	314,829	100,000	414,829		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	157,921	75,000	181,908	0	0

District Wide-continued

Project Name: **Whole Park Access**

Project Number: 535602

Location: District Wide

Description: Resolve issues related to universal access. ADA crew will address tasks previously determined to require time and skills beyond existing park staff capacity.

Managed By: Maintenance

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	3,438,360	100,000	3,538,360
Park & Rec Prop 40 Per Capita	<u>46,755</u>	<u>0</u>	<u>46,755</u>
Project Total:	3,485,115	100,000	3,585,115

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>3,256,797</u>	<u>219,568</u>	<u>109,750</u>	<u>0</u>	<u>0</u>

Project Name: **Whole Park Access**

Project Number: 535603

Location: District Wide

Description: Resolve access issues within parks. A3 and A4 level corrections may be completed by existing park staff.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	775,138	300,000	1,075,138
Project Total:	775,138	300,000	1,075,138

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>355,241</u>	<u>75,000</u>	<u>100,000</u>	<u>100,000</u>	<u>444,897</u>

District Wide-continued

Project Name: **Fuel Vaults District-Wide**

Project Number: 535800

Location: District Wide

Description: Maintain and secure underground fuel vaults.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	212,391	0	212,391		
Project Total:	212,391	0	212,391		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	64,348	75,000	30,000	30,000	13,043

Project Name: **Vaults & Sewers District-Wide**

Project Number: 535900

Location: District Wide

Description: Install vault toilets District wide.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	285,000	0	285,000		
Two Co Lighting & Landscape	500,000	130,000	630,000		
Major Infrastructure Renov.	116,000	0	116,000		
Project Total:	901,000	130,000	1,031,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	530,183	500,817	0	0	0

District Wide-continued

Project Name: **Hazardous Tree Removal**
Project Number: 538500
Location: District Wide
Description: Remove hazardous trees to manage risk throughout the District.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	1,027,999	0	1,027,999
Project Total:	1,027,999	0	1,027,999

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	525,222	502,777	0	0	0

Project Name: **Yellow Starthistle**
Project Number: 539600
Location: District Wide
Description: Manage grasslands to reduce the population of invasive species Yellow Starthistle.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$40,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	140,000	0	140,000
Project Total:	140,000	0	140,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	127,183	9,900	2,917	0	0

District Wide-continued

Project Name: **UNAVCO Communication**
Project Number: 540300
Location: District Wide
Description: Install ten benchmark grid GPS units for survey work enhancement.
Managed By: Design & Construction
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Private Party Grants	72,000	0	72,000
Project Total:	72,000	0	72,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	34,977	37,023	0	0	0

Project Name: **Caterers Maintenance Fund**
Project Number: 549300
Location: District Wide
Description: Funds collected from concessionaires are used for ongoing maintenance.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes to costs anticipated.

Funding Status: Project is funded by a percentage of the fees collected from the Caterers.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Caterer Fund for Maintenance	286,353	0	286,353
Project Total:	286,353	0	286,353

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	205,940	80,413	0	0	0

District Wide-continued

Project Name: **Wildlife Volunteer Projects**

Project Number: 549500

Location: District Wide

Description: Wildlife volunteer project at Diablo Foothills and Clayton Ranch Regional Parks. Funds will be used for supplies and services, riparian relief patches, transfer and disposal of materials.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Resource Enhancement Program	5,000	0	5,000
Project Total:	5,000	0	5,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	3,358	1,043	599	0	0

Project Name: **Point of Sale Upgrade**

Project Number: 549700

Location: District Wide

Description: This project will upgrade the existing fee collection system with a computerized system to better track park use and revenue intake. Cash registers and daily revenue reports will be replaced with the CLASS Point of Sale software.

Managed By: Recreation

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	180,246	15,000	195,246
Regional Parks Foundation	10,000	0	10,000
Project Total:	190,246	15,000	205,246

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	131,005	74,241	0	0	0

District Wide-continued

Project Name: **Fuels and Fire Management**

Project Number: 550000

Location: District Wide

Description: Staffing, contract work, materials & equipment to support district wide fuels & fire management program.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	4,543,336	800,000	5,343,336
Project Total:	4,543,336	800,000	5,343,336

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	2,898,718	200,000	600,000	300,000	1,344,618

Project Name: **Replace VOIP Telephony**

Project Number: 550200

Location: District Wide

Description: Provide funding for telephone handset replacements. It is estimated that District telephones have a projected life of seven years. This project will receive annual funding to save up that amount essential for required replacement.

Managed By: Information Services

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	122,145	37,000	159,145
Project Total:	122,145	37,000	159,145

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	122,473	36,672	0	0	0

District Wide-continued

Project Name: **Freeway Signage**

Project Number: 550500

Location: District Wide

Description: Install freeway signs at exits leading to District parks or sites on as needed basis.

Managed By: Public Affairs

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	155,000	60,000	215,000
Project Total:	155,000	60,000	215,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	131,415	83,585	0	0	0

Project Name: **Quagga Mussel Response**

Project Number: 571200

Location: District Wide

Description: Funding provided to control the invasive Quagga mussel through increased boat inspection and boater education.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	1,365,633	295,430	1,661,063
CA Dept of Fish & Game	184,553	0	184,553
Dept Boating & Waterways	481,480	0	481,480
Intergovernmental Agency Agrmt	1,510,645	264,240	1,774,885
Project Total:	3,542,311	559,670	4,101,981

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	3,635,299	466,682	0	0	0

District Wide-continued

Project Name: **FEMA Fuel Reduction Permitting**

Project Number: 572900

Location: District Wide

Description: Consulting costs for biological permitting support for the implementation of the FEMA fuel reduction.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	143,850	0	143,850
FEMA Predisaster Mitigation	46,260	0	46,260
Measure CC Property Tax	84,530	0	84,530
Project Total:	274,640	0	274,640

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	239,590	35,050	0	0	0

Project Name: **Improve Service Yards**

Project Number: 591000

Location: District Wide

Description: District wide improvement of service yards and storage areas.

Managed By: Maintenance

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Promissory Note 2012 Prin&Int	1,212,464	0	1,212,464
General Fund	858,140	0	858,140
Private Party Grants	10,000	0	10,000
Project Total:	2,080,605	0	2,080,605

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,935,841	144,764	0	0	0

District Wide-continued

Project Name: **Preliminary Design Project**
Project Number: 599900
Location: District Wide
Description: Project used to track preliminary design and construction costs.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Receives annual funding for the ongoing program.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	21,526,991	2,884,650	24,411,641		
Project Total:	21,526,991	2,884,650	24,411,641		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	20,813,115	3,598,526	0	0	0

Don Castro Regional Recreation Area

Project Name: Lagoon Filter System

Project Number: 130600
Location: Don Castro

Description: Design & construct two-phased upgrade of swim lagoon system. Phase 1 to include re-contouring & resurfacing the lagoon floor to create a shallower, constant depth & reduce treated volume. Phase 2 to include replacement of the chlorine gas disinfection system with new water treatment & mechanical distribution systems, provide ADA accessible parking & path of travel to the swim lagoon, and safety & security fencing.

Managed By: Design & Construction
Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	93,848	0	93,848
General Fund	1,571,157	0	1,571,157
Park & Rec Prop 12 Per Capita	249,975	0	249,975
Project Total:	1,914,980	0	1,914,980

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	1,912,067	2,913	0	0	0

Project Name: Aquatic Adventure Camp

Project Number: 514900
Location: Don Castro

Description: Provide five day Aquatic Adventure Camp program to teach approximately 25 middle school aged students from low income families and ethnic minorities how to safely recreate in various aquatic environments. Water safety, swimming, lifeguarding and boating skills will also be emphasized during the program.

Managed By: Public Safety
Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
CA Dept of Water Resources	10,500	0	10,500
Project Total:	10,500	0	10,500

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	10,500	0	0	0	0

Doolan Canyon Regional Preserve

Project Name: **Schmitz Property**
Project Number: 233901
Location: Doolan Canyon
Description: Safety & security phase of acquired property for clean-up, fencing, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Doolan Cnyn/Tass Hill WW B	55,600	0	55,600
Project Total:	55,600	0	55,600

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	37,534	5,000	5,000	5,000	3,066

Project Name: **Gosselin-Rollins**
Project Number: 242800
Location: Doolan Canyon
Description: Acquire Gosselin-Rollins property.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Doolan Cnyn/Tass Hill WW B	195,400	0	195,400
Project Total:	195,400	0	195,400

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	98,714	96,686	0	0	0

Dry Creek Pioneer Regional Park

Project Name: Replace Five Bridges

Project Number: 153900

Location: Dry Creek/Pioneer

Description: Replace five narrow trail bridges crossings on the Dry Creek Trail. The project will replace four existing narrow bridges with new prefabricated narrow trail bridges. In addition, the project will replace one small bridge with a ford crossing. The five bridges are very old and past their service life, one bridge has been pulled out of service due to safety concerns.

Managed By: Design & Construction

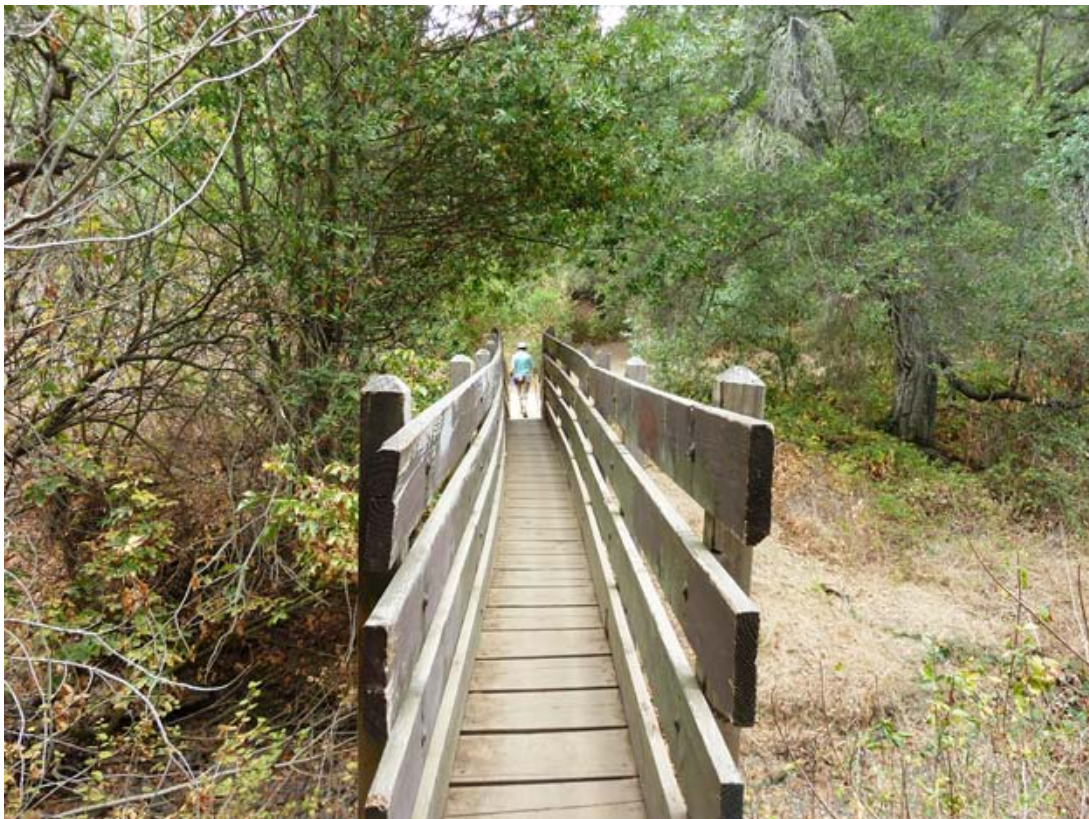
Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Habitat Conservation Fund	200,000	0	200,000
Major Infrastructure Renov.	500,000	0	500,000
Project Total:	700,000	0	700,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	625,303	74,697	0	0	0



One of the narrow bridges that needs replacing.

Dry Creek Pioneer Regional Park-continued

Project Name: **Update Meyer Garden Plan**

Project Number: 502400

Location: Dry Creek/Pioneer

Description: Hire consultant to update garden plan in accordance to the historical period of the estate.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	20,201	0	20,201		
Project Total:	20,201	0	20,201		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	19,280	921	0	0	0

Dublin Hills Regional Park

Project Name: **John Machado**
Project Number: 209701
Location: Dublin Hills
Description: Safety & security phase of acquired property.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	58,000	0	58,000		
Project Total:	58,000	0	58,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	53,669	0	4,331	0	0

Garin Regional Park

Project Name: Implement Stonebrae Trail
Project Number: 153000
Location: Garin
Description: Plan and implement public trail access within the property.
Managed By: Planning
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status:

Funding Source:	Budget at 12/31/2017	2018 Approp	2019	2020	2021/2022
Developer Grants	129,000	0		129,000	
Project Total:	129,000	0		129,000	
5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	0	50,000	50,000	29,000	0

Project Name: Hayward 1900 / Stonebrae
Project Number: 208001
Location: Garin
Description: Install two water meters and waterlines for cattle grazing. Install gates at specific locations along existing trails. Complete road and trail grading throughout the donation property. Eradicate invasive plant species. Install signs along boundaries of donation property to ensure clear delineation of open space.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated operating cost of \$244,515 was funded in 2015 to accommodate additional services required

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	2019	2020	2021/2022
Garin WW Bond	62,600	0		62,600	
Project Total:	62,600	0		62,600	
5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	17,319	45,281	0	0	0

Garin Regional Park-continued

Project Name: **Chouinard Easement**

Project Number: 240600

Location: Garin

Description: Acquire easement from Chouinard to use for Garin to Pleasanton Ridge Trail.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	2019	2020	2021/2022
Measure AA Bond	15,000	0		15,000	
Land Funds Private Party	52,500	0		52,500	
Project Total:	67,500	0		67,500	
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	51,275	16,225	0	0	0

Project Name: **Fries**

Project Number: 242101

Location: Garin

Description: Safety and security phase of acquired property (Fries). Funds will be used towards fencing and gates.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes in revenue or costs anticipated.

Funding Status: Funding needed to complete the project

Funding Source:	Budget at 12/31/2017	2018 Approp	2019	2020	2021/2022
Measure AA Bond	7,500	0		7,500	
Project Total:	7,500	0		7,500	
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	6,225	1,275	0	0	0

Garin Regional Park-continued

Project Name: **AC Walters and Moore**
Project Number: 244800
Location: Garin
Description: Alameda County property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs associated.

Funding Status: Funding needed to complete the project is \$70,000

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Garin WW Bond	91,250	0	91,250		
Project Total:	91,250	0	91,250		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	87,876	3,374	0	0	0

Project Name: **AC Walters and Moore**
Project Number: 244801
Location: Garin
Description: Safety and security phase of acquired property (AC Walters and Moore). Funding will support clean-up, grading, signs, temporary fence and gates, permanent fence and gates, and hydroseeding.
Managed By: Park Operations
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Garin WW Bond	63,625	0	63,625		
Project Total:	63,625	0	63,625		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	49,595	14,030	0	0	0

Garin Regional Park-continued

Project Name: **Frog & Salamander/Newt Pond**

Project Number: 501300

Location: Garin

Description: Frog and Salamander Habitat project consisting of restoration of the Newt Pond Wildlife Area at Garin, public education and partnerships for up to 3,500 participants.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Regional Parks Foundation	25,000	0	25,000
Project Total:	25,000	0	25,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	21,110	3,890	0	0	0

Project Name: **Repair Chabot to Garin Trail**

Project Number: 517900

Location: Garin

Description: Repair damages at Chabot to Garin Trail which significantly damaged during the 2017 Storm events. Project scope: excavate unsuitable soil, rough grade damaged trail/road, install geotextile fabric in keyway trench, haul and install rip rap, spread and compact purchased fill material upslope, install jute netting on down slope side of damaged road and hydro seed.

Managed By: Grants Dept

Type: General

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Additional \$14,000 funds needed for the Project.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	31,666	0	31,666
Project Total:	31,666	0	31,666

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	45,656	0	0	0	0

Hayward Regional Shoreline

Project Name: Doors for Storage Bays
Project Number: 104500
Location: Hayward Shoreline
Description: Install doors for storage bays.
Managed By: Park Operations
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
General Fund	50,000	0	50,000		
Project Total:	50,000	0	50,000		

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	38,042	11,958	0	0	0

Project Name: Dredge Ponds and Repair Levees
Project Number: 147900
Location: Hayward Shoreline
Description: Design and acquire permits for freshwater marsh for dredging ponds and construct levee.
Managed By: Stewardship
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$12,000,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
Private Party Grants	2,131	0	2,131		
Hayward Shr WW Bond	139,942	0	139,942		
Project Total:	142,073	0	142,073		

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	145,667	133,594	0	0	0

Hayward Regional Shoreline-continued

Project Name: Improve Trailside-Calpine
Project Number: 151600
Location: Hayward Shoreline
Description: Improve landscaping, install interpretive panels, and restore road within the West Winton Entrance area.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Developer Grants	300,000	0	300,000		
Project Total:	300,000	0	300,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	300,000	0	0	0

Project Name: Enhance Entrance Area-Calpine
Project Number: 151700
Location: Hayward Shoreline
Description: Mitigation funds for costs related to landscaping, installation of interpretive panels and road restoration within the West Winton Entrance area.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Developer Grants	200,000	0	200,000		
Major Infrastructure Renov.	100,000	0	100,000		
Project Total:	300,000	0	300,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	214,589	85,411	0	0	0

Hayward Regional Shoreline-continued

Project Name: City of Hayward
Project Number: 236301
Location: Hayward Shoreline
Description: Safety & security phase of acquired property from the City of Hayward for fencing and levee repairs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Hayward Shr WW Bond	200,000	0	200,000		
Project Total:	200,000	0	200,000		

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,443	50,000	50,000	50,000	48,557

Project Name: Russell City Energy
Project Number: 245601
Location: Hayward Shoreline
Description: Safety and security phase of acquired property includes: installing gates, fence, signs, debris and general clean-up, and Cattails and tule removal.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated First Year of Operation: 2022
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$0
 Personnel: .40FTE Annual Operating Cost:\$59,652
Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Hayward Shr WW Bond	14,500	0	14,500		
Project Total:	14,500	0	14,500		

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	2,400	3,650	2,400	6,050

Hayward Regional Shoreline-continued

Project Name: **Treat Avian Disease**
Project Number: 509600
Location: Hayward Shoreline
Description: Funds will be supporting the rehabilitation of birds with botulism cholera and the cost of disposing deceased birds.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	60,000	10,000	70,000		
Project Total:	60,000	10,000	70,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	11,392	10,000	10,000	10,000	28,608

Iron Horse Regional Trail

Project Name: Study Trail Connector

Project Number: 155400

Location: Iron Horse Regional Trail

Description: Iron Horse Trail Waterbird connector feasibility study. This project will provide valuable utility location information, opportunities, constructions and alignment of the Iron horse Trail between its terminus at Marsh Road to Waterbird Marsh Regional Preserve, enabling the District to close a critical gap in the Iron Horse Trail.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$20,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Iron Horse Tr WW Bond	150,000	0	150,000
Project Total:	150,000	0	150,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	15,000	135,000	0	0	0

Project Name: Borel

Project Number: 218600

Location: Iron Horse Regional Trail

Description: Borel property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: Anticipated First Year of Operation: 2018

Operating Fund Source: General Fund

New Revenue: \$0 Start Up Cost: \$25,000

Personnel: .80 Annual Operating Cost: \$119,186

Funding received in 2018

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	10,000	0	10,000
Committed Land Acquisition 2855	175,000	0	175,000
Donated Land	15,500,000	0	15,500,000
Iron Horse Tr WW Bond	65,000	0	65,000
Project Total:	15,750,000	0	15,750,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	15,632,064	117,936	0	0	0

Iron Horse Regional Trail-continued

Project Name: **Borel**
Project Number: 218601
Location: Iron Horse Regional Trail
Description: Safety and security phase of acquired Borel property to install fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	26,037	23,963	0	0	0

Project Name: **Pave Rudgear to Dublin**
Project Number: 516900
Location: Iron Horse Regional Trail
Description: Slurry seal and double seal coat the Iron Horse Trail from Rudgear Road in Walnut Creek to the Contra Costa County line in Dublin.
Managed By: Maintenance
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Contra Costa Trans Auth Meas J	494,000	0	494,000
Project Total:	494,000	0	494,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	303,137	190,863	0	0	0

Iron Horse Regional Trail-continued

Project Name: **Pave Rudgear to Marsh**

Project Number: 521900

Location: Iron Horse Regional Trail

Description: Rehabilitate approximately 11.85 miles of paved regional trails in central Contra Costa County including the Iron Horse

Managed By: Maintenance

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Contra Costa Trans Auth Meas J	500,000	0	500,000		
Project Total:	500,000	0	500,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	202,685	297,315	0	0	0

Kennedy Grove Regional Recreation Area

Project Name: Replace Playground Equipment
Project Number: 154900
Location: Kennedy Grove
Description: Demolish the existing playground equipment, purchase and install new equipment, and grade the site.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	130,000	0	130,000
Project Total:	130,000	0	130,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	0	130,000	0	0	0

Project Name: APN Investments
Project Number: 210101
Location: Kennedy Grove
Description: Safety and security phase of acquired property includes: Site clean-up, install fencing, install gates, install signs, and grade the trail.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Ridge Trail WW Bond	54,000	0	54,000
Project Total:	54,000	0	54,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	46,800	7,200	0	0	0

Kennedy Grove Regional Recreation Area-continued

Project Name: **Repair and Repave Pathways**

Project Number: 522500

Location: Kennedy Grove

Description: Repair and repave pathways within the recreation area.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	0	25,570	25,570
Project Total:	0	25,570	25,570

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	25,570	0	0	0

Project Name: **Renovate Picnic Areas**

Project Number: 550800

Location: Kennedy Grove

Description: Renovate family & group picnic areas and replace drinking fountains.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	62,160	0	62,160
Project Total:	62,160	0	62,160

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	50,560	11,600	0	0	0

Lake Chabot Regional Park

Project Name: Build Dunsmuir to Chabot Trail

Project Number: 140700

Location: Lake Chabot

Description: Construct 3.5 mile trail from Dunsmuir Heights to Chabot Regional Trail to link the communities of San Leandro and Oakland.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Dunsmuir Hts WW Bond	450,000	0	450,000
Project Total:	450,000	0	450,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,211	448,789	0	0	0

Project Name: Study Concession Expansion

Project Number: 523800

Location: Lake Chabot

Description: Hire a consultant to study the feasibility of constructing a new banquet facility at Redwood Canyon Golf Course.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	125,000	0	125,000
Project Total:	125,000	0	125,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	36,091	88,909	0	0	0

Lake Chabot Regional Park-continued

Project Name: **Restore Golf Course**
Project Number: 525200
Location: Lake Chabot
Description: The golf course sustained damages during the 2017 storm. The scope of restoration includes; removing 80 acres of silt, replacing 10 fallen trees, replacing 6 irrigation system satellites, repairing 18 bunkers on the course, reseeding 50 acres of damaged golf course, replacing bridge, and restore gravel cart paths.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Insured Loss Reimbursement	716,934	0	716,934		
Project Total:	716,934	0	716,934		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	451,826	265,108	0	0	0

Las Trampas Wilderness Regional Preserve

Project Name: Replace Tracor Water System
Project Number: 152300
Location: Las Trampas
Description: Replace existing water tank and distribution piping.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$1,000,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Major Infrastructure Renov.	150,000	0	150,000
Project Total:	150,000	0	150,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	72,642	77,358	0	0	0



Las Trampas Wilderness Regional Preserve-continued

Project Name: **Install Modular Building**

Project Number: 155200

Location: Las Trampas

Description: Install modular building for use as offices in the park. Scope includes: demolition of 5 existing buildings, tree removal, assessment of concrete building slabs for re-use, install modular building, connect utilities, install new prefab metal garage for stewardship boat storage, tenant improvements to interior of modular for office space use, installation of parking spaces, install gravel pad for cleaning off boats, and install back-up water tank for new building. This work will be coordinated by the Project Management unit, utilizing an architectural consultant as needed. Construction currently planned will utilize a Job Order Contract consultant currently in contract with the District.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$580,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	225,000	0	225,000
Project Total:	225,000	0	225,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,998	201,002	0	0	0

Project Name: **Renovate Water System**

Project Number: 173700

Location: Las Trampas

Description: Water system study to examine options to conventional trenching, including the potential for directional boring of the pipeline, to minimize disturbance to species and habitat areas.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to be determined after the study.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	30,000	0	30,000
Project Total:	30,000	0	30,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	10,729	19,270	0	0	0

Las Trampas Wilderness Regional Preserve-continued

Project Name: **De Silva Property**
Project Number: 222401
Location: Las Trampas
Description: Safety & security phase of acquired property. Funding will be used to build a trail bridge to allow District employees access for fire fuel maintenance.
Managed By: Trails
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	22,471	0	22,471
Land Funds Private Party	25,000	0	25,000
Project Total:	47,471	0	47,471

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	0	47,471	0

Project Name: **Chen et al Property**
Project Number: 231301
Location: Las Trampas
Description: Safety & security phase of acquired property for clean-up and install fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is to be determined after staging area design is finalized.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	33,190	10,000	6,810	0	0

Las Trampas Wilderness Regional Preserve-continued

Project Name: **Alamo Crest**
Project Number: 233300
Location: Las Trampas
Description: Alamo Crest property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	20,000	0	20,000
Project Total:	20,000	0	20,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	20,000	0	0	0

Project Name: **Alamo Crest**
Project Number: 233301
Location: Las Trampas
Description: Safety & security phase of acquired property for fencing, install gates, and install utilities.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	130,000	0	130,000
Land Funds Private Party	75,000	0	75,000
Project Total:	205,000	0	205,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	50,000	50,000	50,000	55,000

Las Trampas Wilderness Regional Preserve-continued

Project Name: **De Gennaro II**
Project Number: 233401
Location: Las Trampas
Description: Safety & security phase of acquired property for fencing, grading/road repair, and install signs.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding amount needs for this project to be determined in spring of 2018.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	23,075	0	23,075
Project Total:	23,075	0	23,075

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	19,125	3,950	0	0	0

Project Name: **Smith/Gherini**
Project Number: 236000
Location: Las Trampas
Description: Smith/Gherini property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Las Trampas WW Bond	35,000	0	35,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	27,132	7,868	0	0	0

Las Trampas Wilderness Regional Preserve-continued

Project Name: **Long**
Project Number: 240501
Location: Las Trampas
Description: Long Family Trust Conservation Easement property acquisition. Safety and security phase includes installing gates, fencing, road regrading and resurfacing and signage.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Las Trampas WW Bond	29,500	0	29,500		
Project Total:	29,500	0	29,500		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	19,286	0	10,214	0	0

Project Name: **Lothamer**
Project Number: 243501
Location: Las Trampas
Description: Safety & Security phase of Lothamer acquisition. Funds will be used for residence repair, fencing, gate, signs, security monitoring system, security lighting, septic tank replacement, and water system repair.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Las Trampas WW Bond	88,100	0	88,100		
Project Total:	88,100	0	88,100		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	76,309	11,791	0	0	0

Las Trampas Wilderness Regional Preserve-continued

Project Name: **Heilig**
Project Number: 243701
Location: Las Trampas
Description: Safety and security phase of (Heilig) property acquisition. Funds will be used towards installation of fencing and gates, Spring enhancement includes solar pump tank and trough, Road and trail maintenance to clear brush along ranch roads.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Las Trampas WW Bond	48,800	0	48,800
Project Total:	48,800	0	48,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	20,000	28,800	0	0

Project Name: **Prepare LUPA**
Project Number: 522700
Location: Las Trampas
Description: Prepare Land Use Plan amendment for Las Trampas to include the southern area and incorporate recently acquired or soon to be dedicated parkland in the southern area. The project will include permit costs for a staging area. The ultimate goals are to complete the LUPA, comply with related CEQA, and obtain necessary permits so that the area can be opened to the public while balancing the preservation and management of resources to benefit the natural ecology.
Managed By: Planning
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	174,440	0	174,440
Project Total:	174,440	0	174,440

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	83,207	91,233	0	0	0

Las Trampas Wilderness Regional Preserve-continued

Project Name: **Perform Orchard Study**
Project Number: 523900
Location: Las Trampas
Description: Feasibility study of the walnut orchard at the Borel property.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	16,700	0	16,700
Project Total:	16,700	0	16,700

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	16,700	0	0	0

Project Name: **Repair Rocky Ridge Road**
Project Number: 525300
Location: Las Trampas
Description: Repair roadway, shoulders and culvert with asphalt concrete surface layer, recycled concrete rock base, and unclassified compacted fill sub base. GPS: 37.8181,-122.0605
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
FEMA 4301 January 2017	900,000	0	900,000
Project Total:	900,000	0	900,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	27,457	872,543	0	0	0

Leona Canyon Open Space Regional Preserve

Project Name: **Yee-O'Hanneson Road**
Project Number: 237401
Location: Leona Open Space
Description: Safety & security phase of the acquisition for gates, signs, and road repair, including drainage repair, grading and gravelling.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Leona Open Space WW Bond	29,300	0	29,300
Project Total:	29,300	0	29,300

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	14,742	4,000	4,000	4,000	2,558

Project Name: **Ridgemont**
Project Number: 247800
Location: Leona Open Space
Description: Acquire Ridgemont property authorized by Board approved resolution #2017-2-22.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project funding needs is to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Leona Open Space WW Bond	10,000	0	10,000
Project Total:	10,000	0	10,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	3,540	6,460	0	0	0

Leona Canyon Open Space Regional Preserve-continued

Project Name: **Ridgemont**
Project Number: 247801
Location: Leona Open Space
Description: Safety and security phase of acquired property (Ridgemont). The emphasis of safety and security will be on gates and fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Leona Open Space WW Bond	50,000	0	50,000		
Project Total:	50,000	0	50,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	0	50,000	0	0	0

Martin Luther King Jr. Regional Shoreline

Project Name: Improve Public Access

Project Number: 154300

Location: Martin Luther King Jr

Description: Improvements to the Tidewater site, including preservation of existing metal building, expanded public access, managed meadow, installation of restrooms and additional parking.

Managed By: Design & Construction

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2019

Operating Fund Source: General Fund

Revenue Loss: \$456,000 Start Up Cost:\$209,998

Personnel:1.65FTE AnnualOperatingCost:\$271,998

Funding Status: Funding needed to complete the project is \$5,800,000. Grant, Measure WW Bond and Measure CC Tax may be potential sources.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure CC Property Tax	533,967	140,710	674,677
Project Total:	533,967	140,710	674,677

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	414,609	260,068	0	0	0

Project Name: Construct Doolittle Trail

Project Number: 500100

Location: Martin Luther King Jr

Description: Construct coastal alignment of the SF Bay Trail from Swan Way to Shoreline Center on Doolittle Drive and retrofit boat launch ramp at Doolittle for ADA compliance.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$10,500,000. Potential source of funds; Grants, Measure WW Bond and Measure CC Tax.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	70,000	0	70,000
Measure CC Property Tax	1,994,400	0	1,994,400
Project Total:	2,064,400	0	2,064,400

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	1,536,731	20,000	120,000	387,669	0

Martin Luther King Jr. Regional Shoreline-continued

Project Name: **Study Bay Trail at Tidewater**
Project Number: 503800
Location: Martin Luther King Jr
Description: Preliminary survey work as needed to develop a preferred trail alignment and determine potential property rights needed for a future segment of the Bay Trail from Tidewater Aquatic Center to High Street at Martin Luther King, Jr Regional Shoreline.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	10,000	0	10,000
MLK Jr Shr WW Bond	25,000	0	25,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	19,419	15,581	0	0	0

Project Name: **Improve Access and Operate**
Project Number: 513800
Location: Martin Luther King Jr
Description: Improve and operate the Tidewater use area. Includes parking, staging, picnic, meadow, trail and access components.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	535,093	116,720	651,813
Project Total:	535,093	116,720	651,813

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	503,298	148,515	0	0	0

Martin Luther King Jr. Regional Shoreline-continued

Project Name: **Improve Access and Operate**
Project Number: 513801
Location: Martin Luther King Jr
Description: Police service for the Tidewater use area.
Managed By: Public Safety
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	425,218	92,700	517,918		
Project Total:	425,218	92,700	517,918		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	433,087	84,831	0	0	0

Project Name: **Improve Access and Operate**
Project Number: 513802
Location: Martin Luther King Jr
Description: Provide maintenance service for the Tidewater use area.
Managed By: Maintenance
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	26,499	5,000	31,499		
Project Total:	26,499	5,000	31,499		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	31,499	0	0	0

Martin Luther King Jr. Regional Shoreline-continued

Project Name: **Recreation Program Outreach**
Project Number: 572500
Location: Martin Luther King Jr
Description: Provide recreation programs for under-resourced audiences. Grant funding is used to support .25 FTE of Recreation Coordinator position.
Managed By: Recreation
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Private Party Grants	120,000	0	120,000		
Project Total:	120,000	0	120,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	120,000	0	0	0

McLaughlin Eastshore State Park Regional Shoreline

Project Name: **Build Golden Gate Fields Trail**
Project Number: 148600
Location: McLaughlin Eastshore
Description: Build Golden Gate Fields trail segment as part of the San Francisco Bay Trail.
Managed By: Environmental Programs
Type: General
Operating Impact: Future operating cost to be determined.

Funding Status: Funding needed to complete the project is \$1,772,453. Measure CC and Measure WW may be potential sources.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Ala Co Tran Imprv Auth Meas B	1,000,000	0	1,000,000
CA Coastal Conservancy	750,000	0	750,000
CA Coastal Cons Access Program	100,000	0	100,000
Measure CC Property Tax	30,000	0	30,000
Eastshore SP WW Bond	1,500,000	0	1,500,000
Project Total:	3,380,000	0	3,380,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	810,608	150,000	2,419,392	0	0



Viewing southwest segment of future trail.

McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: Oakland Army Base
Project Number: 208900
Location: McLaughlin Eastshore
Description: Oakland Army Base property.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	110,000	0	110,000
Gateway Shoreline WW Bnd	100,000	0	100,000
Project Total:	210,000	0	210,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	132,881	77,119	0	0	0

Project Name: Burrowing Owl Mitigation
Project Number: 500300
Location: McLaughlin Eastshore
Description: Burrowing owls habitat protection project. The City of Albany will pay for mowing and fence repair beginning 2008 through 2013, not to exceed \$25,000 for five years. In 2014, the District will fund the ongoing maintenance of this habitat.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	3,000	0	3,000
Measure CC Property Tax	21,000	0	21,000
Resource Enhancement Program	25,000	0	25,000
Project Total:	49,000	0	49,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	37,000	4,000	4,000	4,000	0

McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: Develop Brickyard Cove

Project Number: 509900

Location: McLaughlin Eastshore

Description: Phase I Improvements to the Brickyard will include a parking area; entry plaza including restrooms, signage, drinking fountains, bike parking and seating; picnic sites, trails, and planting. Phase II Improvements include reconfiguring the existing Sea Breeze location site by replacing the current structure and relocating closer to strawberry cove; formalizing the parking area; and installing park signage and creating a park entrance.

Managed By: Design & Construction

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General/Measure CC
 New Revenue: \$0 Start Up Cost: \$72,250
 Personnel: 2.35FTE Annual Operating Cost: \$257,102

Funding Status: Funding needed to complete the project is \$10,000,000. Potential source of fund from Bond.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Private Party Grants	5,000	0	5,000
Park & Rec Var Special Appro	5,043,905	0	5,043,905
Project Total:	5,048,905	0	5,048,905

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	1,863,759	1,000,000	1,000,000	1,000,000	185,146



McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: **Serve Trail System**

Project Number: 514000

Location: McLaughlin Eastshore

Description: Operation of landbanked properties, policing, fire response, resource protection, trail patrol, maintenance.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	20,000	0	20,000
Two Co Lighting & Landscape	0	50,000	50,000
Measure CC Property Tax	1,056,421	204,260	1,260,681
Project Total:	1,076,421	254,260	1,330,681

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,087,261	243,420	0	0	0

Project Name: **Serve Trail System**

Project Number: 514001

Location: McLaughlin Eastshore

Description: Provide police service, fire response and trail patrol.

Managed By: Public Safety

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	820,718	190,000	1,010,718
Project Total:	820,718	190,000	1,010,718

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	811,477	199,241	0	0	0

McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: **Serve Trail System**
Project Number: 514002
Location: McLaughlin Eastshore
Description: Resource restorations and careful debris removal.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	33,716	0	33,716
Project Total:	33,716	0	33,716

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	33,716	0	0	0

Project Name: **Control Spartina**
Project Number: 517100
Location: McLaughlin Eastshore
Description: Control invasive non-native spartina plants at Eastshore.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	30,000	0	30,000
Radio Unica	7,500	0	7,500
Project Total:	37,500	0	37,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	31,067	2,500	2,500	1,433	0

McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: **Restoration of Berkeley Meadow**

Project Number: 541800

Location: McLaughlin Eastshore

Description: Phase III of McLaughlin Eastshore State Park project: Develop facilities for public recreational and fish & wildlife habitat protection purposes. Phase I & II were paid by local Resource Enhancement Program fund.

Managed By: Environmental Programs

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	200,000	0	200,000		
CA Coastal Conservancy	1,472,000	0	1,472,000		
Resource Enhancement Program	100,000	0	100,000		
Project Total:	1,772,000	0	1,772,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,717,460	20,000	15,096	10,000	9,444

McLaughlin Eastshore State Park Regional Shoreline-continued

Project Name: Restore Albany Beach
Project Number: 571500
Location: McLaughlin Eastshore
Description: Restoration: repair surface of lower trail, re-vegetate slope, habitat enhancement, thin and remove hazardous trees, place sand on the beach, plant dunes and wetlands with native vegetation & protect with fencing. Public access: build small parking lot and staging area for non-motorized watercraft, beach access ramp, install vault restroom, install bike racks, install park signage and interpretive exhibits, install picnic area.
Managed By: Environmental Programs
Type: Resource protection
Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General/Measure CC
 New Revenue: \$0 Start Up Cost: \$0
 Personnel: .70FTE Annual Operating Cost: \$94,129
Funding Status: Funding needed to complete the project is \$1,772,453. Potential source of funds; Measure CC Tax and Measure WW Bond.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	8,000	0	8,000
U.S. Fish & Wildlife Service	1,300,000	0	1,300,000
Ala Co Tran Imprv Auth Meas B	642,000	0	642,000
Enviro. Enhance & Mitigation	750,000	0	750,000
CA Coastal Conservancy	1,711,173	0	1,711,173
Measure CC Property Tax	462,685	276,960	739,645
Resource Enhancement Program	183,912	0	183,912
Eastshore SP WW Bond	1,200,000	0	1,200,000
Eastshore WW Bnd(2nd Prin)	392,684	0	392,684
Project Total:	6,650,454	276,960	6,927,414

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	4,370,482	2,556,932	0	0	0



An aerial view from southwest.

Miller/Knox Regional Shoreline

Project Name: Renovate Restroom Access
Project Number: 170800
Location: Miller-Knox
Description: Repair ramps and renovate restrooms at Railroad Museum and Park Office to improve ADA access to building.
Managed By: Grants Dept
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure CC Property Tax	150,000	0	150,000
Project Total:	150,000	0	150,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	78,181	71,819	0	0	0

Project Name: Improve Shoreline Access
Project Number: 172900
Location: Miller-Knox
Description: Remove railroad track and grade railroad right of way to provide for SF Bay Trail along shoreline. Continue renovation of the meadow areas focusing on the meadow around the northeastern portion of the lagoon.
Managed By: Design & Construction
Type: Public access
Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: Measure CC
 New Revenue: \$0 Start Up Cost: \$25,500
 Personnel: 1FTE Annual Operating Cost: \$139,967

Funding Status: Funding needed to complete the project is \$720,000. Measure CC Tax may be a potential source.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	82,339	0	82,339
Nat'l Fish & Wildlife Foundatn	1,000,000	0	1,000,000
CA Coastal Conservancy	102,700	0	102,700
Measure CC Property Tax	1,222,000	0	1,222,000
Project Total:	2,407,039	0	2,407,039

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	2,242,678	0	0	164,361	0

Miller/Knox Regional Shoreline-continued

Project Name: **Renovate Public Access**

Project Number: 513300

Location: Miller-Knox

Description: Provide public access from the park to the Bay and Keller Beach.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$124,900.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	125,100	0	125,100
Project Total:	125,100	0	125,100

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	0	125,100	0

Project Name: **Maintain and Operate**

Project Number: 517300

Location: Miller-Knox

Description: Shoreline access improvement phase 2, maintain native gardens.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	12,160	12,000	24,160
Project Total:	12,160	12,000	24,160

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,920	240	0	0	0

Miller/Knox Regional Shoreline-continued

Project Name: **Service Maintain Sanitation System**

Project Number: 517302

Location: Miller-Knox

Description: This project is to provide a funding source for .10 FTE Sanitation Driver to service the sanitary systems and recycling programs at Miller Knox as part of the 2016 pipeline position funded by Measure CC.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	12,420	0	12,420
Project Total:	12,420	0	12,420

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	2,484	2,484	2,484	4,968

Project Name: **Prepare EIR for LUPA**

Project Number: 522900

Location: Miller-Knox

Description: Prepare Land Use Plan amendment for Miller Knox to address future issues of land including a circulation plan for the shoreline. Scope of work includes: bay shore trail improvement, enhancements of the existing trail system in the upper hill area, rehabilitation of pump house building, demolition of warehouse for future reuse, and lagoon enhancement. An Environmental Impact Report is required for portions of the site that are eligible to be listed on the state historic register. The primary goal is to develop outdoor recreational activities that are balanced with the environmental enhancements.

Managed By: Planning

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	150,000	0	150,000
Measure CC Property Tax	50,000	0	50,000
Project Total:	200,000	0	200,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	200,000	0	0	0	0

Miller/Knox Regional Shoreline-continued

Project Name: **Upgrade Picnic Tables**

Project Number: 553000

Location: Miller-Knox

Description: Park staff will replace the wood picnic tables at Killdeer and Pintail picnic areas with concrete tables and will improve the ground surface in the picnic area.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project requires additional funding from General Fund.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	25,000	0	25,000
Project Total:	25,000	0	25,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	25,117	0	0	0	0

Project Name: **Remove Silt and Vegetation**

Project Number: 572100

Location: Miller-Knox

Description: Remove 16,000 cubic yards of silt and vegetation to keep the park lagoon healthy.

Managed By: Design & Construction

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	372,960	0	372,960
Project Total:	372,960	0	372,960

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	146,378	226,582	0	0	0

Mission Peak Regional Preserve

Project Name: **Expand Staging Area**

Project Number: 148100

Location: Mission Peak

Description: Design expansion of Stanford staging area parking.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: Anticipated First Year of Operation: 2020

Operating Fund Source: General Fund

New Revenue: \$0 Start Up Costs: \$26,500

Personnel:1.50FTE Annual Operating Cost:\$92,112

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	350,000	0	350,000
Mission Peak WW Bond	900,000	0	900,000
Ridge Trail WW Bond	345,748	0	345,748
Project Total:	1,595,748	0	1,595,748

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	657,627	0	938,121	0	0

Project Name: **Maintain Leased Land**

Project Number: 516800

Location: Mission Peak

Description: Lease agreement with Ohlone College to use revenue gained from grazing lease for maintenance of the property.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	75,470	0	75,470
Project Total:	75,470	0	75,470

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	54,556	20,914	0	0	0

Mission Peak Regional Preserve-continued

Project Name: **Restore Trail**
Project Number: 552600
Location: Mission Peak
Description: Make minor repairs and adjustments to the extensive trail restoration work completed in early 2015.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	144,370	0	144,370
Project Total:	144,370	0	144,370

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	117,558	26,812	0	0	0

Morgan Territory Regional Preserve

Project Name: Heath
Project Number: 217801
Location: Morgan Territory
Description: Safety & security phase of acquired property for clean-up and fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	10,000	0	10,000
Project Total:	10,000	0	10,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	8,159	0	1,841	0	0

Project Name: Finley Staging Area
Project Number: 231600
Location: Morgan Territory
Description: Finley property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Private Party Grants	75,000	0	75,000
Project Total:	75,000	0	75,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	590	74,410	0	0	0

Morgan Territory Regional Preserve-continued

Project Name: **Schwartz Property**

Project Number: 232501

Location: Morgan Territory

Description: Safety & security of acquired property for clean-up and fencing.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	10,000	0	10,000
Project Total:	10,000	0	10,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	5,000	5,000	0	0

Project Name: **Shapell Industries**

Project Number: 233001

Location: Morgan Territory

Description: Safety and security phase of acquired property.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Resource Enhancement Program	10,000	0	10,000
Project Total:	10,000	0	10,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	2,252	5,000	0	2,748	0

Morgan Territory Regional Preserve-continued

Project Name: **SMD-Galvin Ranch**

Project Number: 237901

Location: Morgan Territory

Description: Safety & security phase of acquired property for fencing and grading/road repair.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	19,300	0	19,300
Project Total:	19,300	0	19,300

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	8,542	4,000	6,758	0	0

Project Name: **SMD-Moss Rock**

Project Number: 238001

Location: Morgan Territory

Description: Safety and security phase of acquired property for fencing and grading/road repair.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	12,550	0	12,550
Project Total:	12,550	0	12,550

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	2,102	4,000	6,448	0	0

Morgan Territory Regional Preserve-continued

Project Name: **Galvin**
Project Number: 240401
Location: Morgan Territory
Description: Safety & security phase of acquired property that includes clean-up, demolition, fencing, and grading/road repair.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	95,000	0	95,000
Project Total:	95,000	0	95,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	3,502	0	60,000	31,498	0

Project Name: **Thomas**
Project Number: 241600
Location: Morgan Territory
Description: Thomas property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	55,000	0	55,000
Project Total:	55,000	0	55,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	50,382	4,618	0	0	0

Morgan Territory Regional Preserve-continued

Project Name: **Viera**

Project Number: 242901

Location: Morgan Territory

Description: Viera property acquisition.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	103,500	0	103,500
Project Total:	103,500	0	103,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	66,356	26,000	0	11,144	0

Project Name: **Restore Stone Corral Pond**

Project Number: 548900

Location: Morgan Territory

Description: Repair the leaks and clog of the spring fed pond by dredging to the rock base of the pond, line the base with clay to seal the leaks, improve spillway, and reinforce the fence to prevent the feral pig access.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Resource Enhancement Program	18,950	0	18,950
Project Total:	18,950	0	18,950

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	106	18,844	0	0	0

North Richmond Regional Shoreline

Project Name: Varni-Industrial Land Co.
Project Number: 234700
Location: North Richmond Wetlands
Description: Richmond Wetlands Project Area property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	45,000	0	45,000
Project Total:	45,000	0	45,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	36,597	8,403	0	0	0

Project Name: Crader
Project Number: 241001
Location: North Richmond Wetlands
Description: Safety and security phase of acquired property for fencing, signage, brush clearing, weed abatement, and debris removal.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
N.Richmond Shr WW Bond	10,750	0	10,750
Project Total:	10,750	0	10,750

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	8,749	2,001	0	0	0

North Richmond Regional Shoreline-continued

Project Name: **Manage Habitat Wetland**

Project Number: 517003

Location: North Richmond Wetlands

Description: Manage the Point Pinole to North Richmond Wetland Habitat and Wetlands. Funding to be used for a .20 FTE employee.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	25,420	25,000	50,420		
Project Total:	25,420	25,000	50,420		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	10,042	40,378	0	0	0

Oyster Bay Regional Shoreline

Project Name: Improve Access & Picnic Area

Project Number: 142400
Location: Oyster Bay

Description: Develop recreation use areas and park entry roadway, from Davis Street, connecting to new parking area with picnic and restroom. Import and place of clean fill soil to enhance the landfill cap, as required for regulatory permit compliance, and to establish final vegetative cover. Hire consultants to identify permits needed for bay fill along channel slopes to protect against sea level rise and required mitigation.

Managed By: Design & Construction
Type: Public access

Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Costs: \$115,000
 Personnel: 1.95FTE Annual Operating Cost: \$311,283

Funding Status: Funding needed to complete the project is \$2,500,000. Potential source of funds; Measures AA and WW Bonds.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	1,067,735	0	1,067,735
General Fund	9,872	0	9,872
Project Total:	1,077,607	0	1,077,607

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	875,119	202,488	0	0	0



Oyster Bay Regional Shoreline-continued

Project Name: **Install Turf and Irrigation**
Project Number: 142401
Location: Oyster Bay
Description: Install Buffer Landscaping to provide screening along the northeast side of Oyster Bay Park.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.
Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	621,366	0	621,366
General Fund	10,070	0	10,070
Land & Water Conservation Fund	162,500	0	162,500
Private Party Grants	97,826	0	97,826
Project Total:	891,763	0	891,763

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	891,763	0	0	0	0

Project Name: **Design Bicycle Skills Area**
Project Number: 152100
Location: Oyster Bay
Description: Preliminary design of bicycle skills area as identified in the Oyster Bay land use plan.
Managed By: Trails
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.
Funding Status: Funding needed to complete the project is \$1,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Oyster Bay WW Bond	50,000	0	50,000
Project Total:	50,000	0	50,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	28,751	21,249	0	0	0

Oyster Bay Regional Shoreline-continued

Project Name: **Install and Maintain Landscape**
Project Number: 506000
Location: Oyster Bay
Description: Install and maintain landscape.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Private Party Grants	103,174	0	103,174		
Project Total:	103,174	0	103,174		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	4,000	10,000	10,000	10,000	69,174

Pleasanton Ridge Regional Park

Project Name: Construct Garms Staging Area

Project Number: 134600

Location: Pleasanton Ridge

Description: Road improvements, including signal light and left turn lane, and staging area with parking, picnic area, vault toilets, and access trails designed and built by District in coordination with City of Pleasanton.

Managed By: Design & Construction

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2020

Operating Fund Source: General Fund

New Revenue: \$0 Start Up Costs: \$ 64,500

Personnel:1.25FTE AnnualOperatingCost:\$274,576

Funding Status: Funding needed to complete the project is \$5,600,000. Measure WW may be a potential source.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	758,000	0	758,000
Developer Grants	145,000	0	145,000
Pleasanton Ridge WW Bond Princ	200,000	0	200,000
Project Total:	1,103,000	0	1,103,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	615,007	20,000	467,993	0	0

Project Name: Build Tyler Staging Area

Project Number: 151800

Location: Pleasanton Ridge

Description: Construct an entrance drive, emergency turnaround on Foothill Rd., bioswales for stormwater treatment, a 92-car parking area, equestrian parking, circulation controls (fencing, gates and signage), a 2-unit vault-style restroom, trailhead connections, landscaping and picnic sites.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$1,900,000. Potential source of funds from Measure WW Bond.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	60,000	0	60,000
Habitat Conservation Fund	200,000	0	200,000
Pleasanton Ridge WW Bond Princ	268,100	0	268,100
Project Total:	528,100	0	528,100

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	211,672	60,000	256,428	0	0

Pleasanton Ridge Regional Park-continued

Project Name: **Implement Land Use Plan**
Project Number: 152000
Location: Pleasanton Ridge
Description: Implementation of the trail additions and modifications set forth in the Pleasanton Ridge Land Use Plan.
Managed By: Trails
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	130,000	0	130,000		
Project Total:	130,000	0	130,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	75,000	55,000	0	0

Project Name: **Tehan Falls**
Project Number: 205201
Location: Pleasanton Ridge
Description: Safety & security phase of acquired property for fencing, install gates, and tree removal.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond Interest	64,000	0	64,000		
Project Total:	64,000	0	64,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	9,250	14,750	10,000	15,000	15,000

Pleasanton Ridge Regional Park-continued

Project Name: **Schuhart II**

Project Number: 205801

Location: Pleasanton Ridge

Description: Safety and security phase of acquired property funds to be used for fencing, gates and hazardous tree removal.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	29,600	0	29,600
Project Total:	29,600	0	29,600

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	11,418	0	8,180	5,000	5,002

Project Name: **Castleridge**

Project Number: 219401

Location: Pleasanton Ridge

Description: Safety and security phase of acquired property for clean-up, fencing, install gates, grading/road repair, and install signs.

Managed By: Park Operations

Type: Safety & security

Operating Impact: Anticipated First Year of Operation: 2018
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$0
 Personnel:1.5FTE AnnualOperatingCost:\$181,900
 Partially funded in 2018

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Pleasanton Ridge WW Bond Princ	37,800	0	37,800
Project Total:	37,800	0	37,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	5,693	5,000	5,000	22,107	0

Pleasanton Ridge Regional Park-continued

Project Name: **Robertson Property**
Project Number: 232201
Location: Pleasanton Ridge
Description: Safety & security phase of acquired property for building repair, clean-up, install fencing, and grading/road repair.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Pleasanton Ridge WW Bond Princ	57,500	0	57,500
Project Total:	57,500	0	57,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	10,785	17,500	10,000	6,667	12,548

Project Name: **Tyler Ranch/Roberts/King**
Project Number: 233501
Location: Pleasanton Ridge
Description: Safety and security phase of acquired property for clean-up, demolition, install fencing, grading/road repair, and range management.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$113,975
 Personnel:2.30FTE Annual Operating Cost:\$279,070

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	10,000	0	10,000
Pleasanton Ridge WW Bond Princ	229,000	0	229,000
Project Total:	239,000	0	239,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	98,676	38,845	32,200	51,800	17,479

Pleasanton Ridge Regional Park-continued

Project Name: **Sweningsen**
Project Number: 235500
Location: Pleasanton Ridge
Description: Sweningsen property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Pleasanton Ridge WW Bond Princ	175,000	0	175,000		
Project Total:	175,000	0	175,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	170,119	4,881	0	0	0

Project Name: **Owen**
Project Number: 235701
Location: Pleasanton Ridge
Description: Safety & Security phase of acquired property for fencing, grading/road repair, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: Anticipated First Year of Operation: 2022
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$81,140
 Personnel:3.66FTEAnnual Operating Cost:\$506,724
Funding Status: Funding needed to complete the project is \$15,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Pleasanton Ridge WW Bond Princ	65,000	0	65,000		
Project Total:	65,000	0	65,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	44,083	0	20,917	0	0

Pleasanton Ridge Regional Park-continued

Project Name: **Glenn**
Project Number: 244300
Location: Pleasanton Ridge
Description: Glenn property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	12,700	0	12,700
Altamont Landfill Open Spc Comm	100,000	0	100,000
Pleasanton Ridge WW Bond Princ	<u>1,842,100</u>	<u>0</u>	<u>1,842,100</u>
Project Total:	1,954,800	0	1,954,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>1,945,491</u>	<u>9,309</u>	<u>0</u>	<u>0</u>	<u>0</u>

Project Name: **Glenn**
Project Number: 244301
Location: Pleasanton Ridge
Description: Safety and security phase if the acquisition that will require tree removal, septic system repairs, well improvements, security system installation, and install signage.
Managed By: Land
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	40,500	0	40,500
Project Total:	40,500	0	40,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>0</u>	<u>40,500</u>	<u>0</u>	<u>0</u>	<u>0</u>

Pleasanton Ridge Regional Park-continued

Project Name: **Restore Owen Property**

Project Number: 506300

Location: Pleasanton Ridge

Description: Road repair to enhance habitat and protect natural resources.

Managed By: Environmental Programs

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Land Fund Moore Foundation	150,000	0	150,000		
Project Total:	150,000	0	150,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	96,249	33,844	19,807	0	0

Pleasanton Ridge Regional Park-continued

Project Name: Build Staging and Parking Area

Project Number: 521100

Location: Pleasanton Ridge

Description: An agreement between the City of Pleasanton and the District shared cost of the Castleridge trailhead improvements are; grading, new pavement, storm drainage improvement, parking spaces, signage, install vault toilet, and install a fountain near trailhead on the City of Pleasanton property.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	250,000	0	250,000
Pleasanton Ridge WW Bond Princ	100,000	0	100,000
Project Total:	350,000	0	350,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	90,711	259,289	0	0	0



Installation phase of the vault toilet.

Pleasanton Ridge Regional Park-continued

Project Name: **Restore Ponds**

Project Number: 549000

Location: Pleasanton Ridge

Description: Restore district ponds.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$150,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Resource Enhancement Program	60,000	0	60,000		
Project Total:	60,000	0	60,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	10,000	25,000	25,000	0

Point Isabel Regional Shoreline

Project Name: **MEC Land Holdings Inc**
Project Number: 218800
Location: Point Isabel
Description: MEC Land Holdings Inc property acquisition.
Managed By: Trails
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	1,415,269	0	1,415,269
Measure AA Bond Interest	200,000	0	200,000
Eastshore SP WW Bond	<u>1,476,767</u>	<u>0</u>	<u>1,476,767</u>
Project Total:	3,092,036	0	3,092,036

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>3,027,204</u>	<u>64,832</u>	<u>0</u>	<u>0</u>	<u>0</u>

Project Name: **Repair Bridge Access**
Project Number: 511900
Location: Point Isabel
Description: Repair bridge to allow access for environmental clean-up.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Major Infrastructure Renov.	<u>200,000</u>	<u>0</u>	<u>200,000</u>
Project Total:	200,000	0	200,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	<u>16,445</u>	<u>183,555</u>	<u>0</u>	<u>0</u>	<u>0</u>

Point Isabel Regional Shoreline-continued

Project Name: Improve Access & Protection

Project Number: 518000

Location: Point Isabel

Description: Improve existing water access and shoreline protection at Point Isabel. Project scope may include: replacing the existing cement steps with a more accessible ramp and / or steps; adding a gravel rigging area with wash-down capability; a path from the rigging area to the launch site; new interpretive and water trail identification signage; additional parking; removal of hazardous rocks; adding shoreline protection near the launch and assessing the entire park's parking and shoreline protection needs.

Managed By: Grants Dept

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$5,000
 Personnel:2.05FTE Annual Operation Cost \$73,223

Funding Status: Grant for \$115,000 is pending.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
CA Coastal Conservancy	185,000	0	185,000
Bay Water Tr WW Bond	500,000	0	500,000
Project Total:	685,000	0	685,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	434,968	252,038	0	0	0

Project Name: Abate Lead and Pave Trail

Project Number: 518200

Location: Point Isabel

Description: Grade v-ditch and pave around North of Point Isabel to prevent lead from capped battery dump from washing into the bay. Project includes adding fill, installing fencing or retaining wall, clearing existing drain inlet, pave entrance to the area, installing stairs or other crossing in the northern location, grading v-ditch as necessary, and pave the existing trail around the area.

Managed By: Design & Construction

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	150,000	0	150,000
Project Total:	150,000	0	150,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	16,559	39,650	93,791	0	0

Point Molate Regional Shoreline

Project Name: Extend Bay Trail

Project Number: 154000

Location: Point Molate

Description: Construct 2.5 miles of the San Francisco Bay Trail. The trail is located on the San Pablo Peninsula between Stenmark Drive and the northern terminus of the City of Richmond's Point Molate depot area.

Managed By: Trails

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2019
 Operating Fund Source: General and Measure CC
 New Revenue: \$0 Start Up Cost: \$21,500
 Personnel: .70FTE Annual Operating Cost: \$95,391

Funding Status: Funding needed to complete the project is \$5,000,000. Potential source of funds; Measure CC Tax, Grants, and Measure WW.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure CC Property Tax	587,000	0	587,000
Pt San Pablo Pen WW Bond	333,500	0	333,500
Project Total:	920,500	0	920,500

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	920,449	51	0	0	0



View of Richmond San Rafael Bridge towards Marin from Point Molate.

Point Molate Regional Shoreline-continued

Project Name: **Base Closure / Point Molate**

Project Number: 206600

Location: Point Molate

Description: Point Molate base closure property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: Anticipated First Year of Operation: 2019

Operating Fund Source: General Fund

New Revenue: \$0 Start Up Cost: \$0

Personnel: .20FTE Annual Operating Cost: \$27,384

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	170,000	0	170,000
Measure AA Bond Interest	100,000	0	100,000
Pt San Pablo Pen WW Bond	40,000	0	40,000
Project Total:	310,000	0	310,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	293,710	16,290	0	0	0

Project Name: **Finalize Chevron Easements**

Project Number: 218700

Location: Point Molate

Description: Finalize Chevron easements Bay Trail from Miller Knox to Wildcat Creek.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	100,000	0	100,000
Project Total:	100,000	0	100,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	89,038	10,962	0	0	0

Point Pinole Regional Shoreline

Project Name: **Develop Interpretive Center**

Project Number: 146700

Location: Point Pinole

Description: Prepare study: Develop a project program, site analysis study, concept design presentation and construction estimate for a visitor center facility.

Managed By: Design & Construction

Type: Public access

Operating Impact: Anticipating additional operating costs to be determined at a later date.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	57,207	0	57,207
Measure CC Property Tax	1,000,000	0	1,000,000
Point Pinole WW Bond	<u>200,000</u>	<u>0</u>	<u>200,000</u>
Project Total:	1,257,207	0	1,257,207

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	311,411	300,000	300,000	345,796	0

Point Pinole Regional Shoreline-continued

Project Name: **Restore Dotson (Breuner) Marsh**

Project Number: 148000

Location: Point Pinole

Description: Improve the 218-acre Breuner property in North Richmond to provide restoration of ecological habitats, creation of public access facilities and complete the San Francisco Bay Trail gap between Goodrick Ave and Point Pinole Regional Shoreline. Preliminary activities include additional engineering studies, legal requirements and permits.

Managed By: Environmental Programs

Type: Resource protection

Operating Impact: Anticipated First Year of Operation: 2017

Operating Fund Source: Measure CC

New Revenue: \$0 Start Up Cost: \$34,875

Personnel:1.1 FTE Annual Operating Cost:\$173,961

Funded in 2017.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	15,000	0	15,000
FHWA ISTE(A)(TIP)DEV	1,120,830	0	1,120,830
TEA: Rec. Trails Program	648,000	0	648,000
U.S. Fish & Wildlife Service	920,000	0	920,000
Environment Protection Agency	1,500,000	0	1,500,000
Nat'l Fish & Wildlife Foundatn	115,000	0	115,000
PG&E	40,000	0	40,000
CA Dept of Fish & Game	950,000	0	950,000
CA Coastal Conservancy	1,250,000	0	1,250,000
CA Coastal Cons Access Program	50,000	0	50,000
Wildlife Conservation Board	1,000,000	0	1,000,000
DWR Designated 2000	750,000	0	750,000
Measure CC Property Tax	2,823,604	0	2,823,604
Resource Enhancement Program	125,000	0	125,000
Bay Trail WW Bond	1,790,900	0	1,790,900
N.Richmond Shr WW Bond	450,000	0	450,000
WW Dist Wide Contingency	857,540	0	857,540
Project Total:	14,405,874	0	14,405,874

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	13,339,676	200,000	150,000	125,000	591,198

Point Pinole Regional Shoreline-continued

Project Name: **Renovate Children's Play Area**
Project Number: 150700
Location: Point Pinole
Description: Replace old playground structure with new, safer, ADA accessible play structure.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project requires additional funding.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	140,000	0	140,000		
Project Total:	140,000	0	140,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	147,569	0	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: Build Service Yard
Project Number: 173500
Location: Point Pinole
Description: Prepare design and construction documents and build a new service yard. The yard is to include an office and vehicle storage building, trash gondola, paved parking area and perimeter chain link fence.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Additional funding needed to complete the project is \$2,000,000. General Fund may be a potential source.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Promissory Note 2012 Prin&Int	150,000	0	150,000
General Fund	2,010,000	600,000	2,610,000
Project Total:	2,160,000	600,000	2,760,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	303,660	2,456,340	0	0	0



Existing Service yard at Point Pinole.

Point Pinole Regional Shoreline-continued

Project Name: **Pt Pinole Properties**

Project Number: 212801

Location: Point Pinole

Description: Safety and security phase of acquired property. Remaining budget will be used for utility connection on the Atlas Road bridge once construction is complete.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	155,000	0	155,000
Project Total:	155,000	0	155,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	152,022	2,978	0	0	0

Project Name: **Giant/Atlas Roads**

Project Number: 217300

Location: Point Pinole

Description: Giant/Atlas Roads property acquisition.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	57,500	0	57,500
Point Pinole WW Bond	25,000	0	25,000
Project Total:	82,500	0	82,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	77,169	5,331	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: **SPB Pipeline Goodrick Avenue**
Project Number: 240100
Location: Point Pinole
Description: Acquire property rights from San Pablo Bay Pipeline along Goodrick Avenue right-of-way.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Point Pinole WW Bond	35,000	0	35,000
Project Total:	35,000	0	35,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	28,802	6,198	0	0	0

Project Name: **EBRPD Goodrick Avenue**
Project Number: 240300
Location: Point Pinole
Description: Acquire property rights along Goodrick Avenue.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Point Pinole WW Bond	47,000	0	47,000
Project Total:	47,000	0	47,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	41,291	5,709	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: **O'Neill Property**
Project Number: 246901
Location: Point Pinole
Description: Safety and security phase of acquired property.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Point Pinole WW Bond	24,910	0	24,910
Project Total:	24,910	0	24,910

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	5,000	5,000	5,000	9,910

Project Name: **Build Bay Trail/Atlas Road**
Project Number: 506900
Location: Point Pinole
Description: Extend the Bay Trail from LDK Ventures north one mile to the Zone One Boundary along the shoreline including the installation of one pedestrian bridge.
Managed By: Trails
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$6,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	100,000	0	100,000
Project Total:	100,000	0	100,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	100,000	0	0

Point Pinole Regional Shoreline-continued

Project Name: **Repair Pier Structure**
Project Number: 511800
Location: Point Pinole
Description: Structural repair of the pier.
Managed By: Design & Construction
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Major Infrastructure Renov.	825,742	0	825,742		
Project Total:	825,742	0	825,742		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	795,817	29,925	0	0	0

Project Name: **Restore Giant Marsh**
Project Number: 513100
Location: Point Pinole
Description: Clean-up, monitoring and management of the marsh at the south end of Point Pinole.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	21,200	0	21,200		
Project Total:	21,200	0	21,200		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	0	10,600	10,600

Point Pinole Regional Shoreline-continued

Project Name: **Manage Trail Segment**

Project Number: 513400

Location: Point Pinole

Description: Operate approximately one mile of a Bay Trail Segment around West County Wastewater facility connecting Wildcat Creek Trail to San Pablo Creek and Point Pinole to the Richmond Parkway.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	13,720	5,610	19,330
Project Total:	13,720	5,610	19,330

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	6,066	7,654	5,610	0	0

Project Name: **Serve Trail Segment**

Project Number: 513401

Location: Point Pinole

Description: Provide police service to approximately one mile of a Bay Trail segment around West County Wastewater facility connecting Wildcat Creek trail to San Pablo Creek, and Point Pinole to the Richmond Parkway.

Managed By: Public Safety

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	84,274	18,540	102,814
Project Total:	84,274	18,540	102,814

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	55,641	18,044	18,044	11,085	0

Point Pinole Regional Shoreline-continued

Project Name: **Serve Trail Segment**
Project Number: 513402
Location: Point Pinole
Description: Provide maintenance to approximately one mile of a Bay Trail segment. The trail location is around the West County Wastewater facility connecting to Wildcat Creek, San Pablo, Point Pinole, Richmond Parkway Trails.
Managed By: Maintenance
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	23,827	10,000	33,827
Project Total:	23,827	10,000	33,827

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	33,827	0	0	0

Project Name: **Rebuild Workshop**
Project Number: 514800
Location: Point Pinole
Description: Rebuild the workshop destroyed by the fire on May 13, 2015. The funds will allow staff to purchase the materials to rebuild the workshop, replace tools, replace contents of the workshop, and replace tractor destroyed by the fire.
Managed By: Legal/Risk
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	41,766	0	41,766
Insured Loss Reimbursement	118,233	0	118,233
Project Total:	160,000	0	160,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	131,145	28,855	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: **Serve Trail System**

Project Number: 523100

Location: Point Pinole

Description: Fund .25 FTE Park Ranger II at Dotson (Formerly Breuner) Marsh and Giant Marsh. To be combined with .5 FTE Park Ranger II funds from the Point Pinole Atlas Road Bridge to create a .75 FTE Park Ranger II assigned to manage, monitor and maintain the Dotson Marsh, Giant Marsh, staging area, trails, shoreline, and the new park entrance to Point Pinole.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	59,000	56,000	115,000
Project Total:	59,000	56,000	115,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	35,578	25,500	25,500	28,422	0

Project Name: **Serve Trail System**

Project Number: 523102

Location: Point Pinole

Description: Fund .1 FTE for cleanup, monitoring and management of the marsh at the south end of Point Pinole.

Managed By: Maintenance

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	14,030	5,000	19,030
Project Total:	14,030	5,000	19,030

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	19,030	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: Monitor Marsh

Project Number: 523400

Location: Point Pinole

Description: As a component of the Giant & Dotson (formerly Breuner) Marsh Restoration project this project will fund .125 FTE water management tech position to improve the ability of the District's Water Management department to detect and respond to hazardous algal blooms and other water quality related emergencies. Additionally, this project will improve the District's ability to inform the public and prevent waterborne pathogen related illnesses.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure CC Property Tax	31,300	35,390	66,690
Project Total:	31,300	35,390	66,690

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	0	10,500	10,400	45,790	0

Project Name: Construct Vehicular Bridge

Project Number: 539700

Location: Point Pinole

Description: Design and construct vehicular bridge to provide improved regional access to a new park entrance and planned visitor facility at Point Pinole. Scope of work includes tree removal, fill for the west approach, bridge and abutments, utility mains interim staging and Bay Trail connection.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: Anticipated First Year of Operation: 2017
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$30,000
 Personnel: .85FTE AnnualOperatingCost:\$125,520
 Funded in 2017

Funding Status: Funding needed to complete the project is \$250,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	50,000	0	50,000
Measure AA Local Grant	64,598	0	64,598
General Fund	150,000	0	150,000
Land & Water Conservation Fund	199,500	0	199,500
CC Trans Authority Trails Prog	636,870	0	636,870
City of Richmond	1,473,760	0	1,473,760
Eastshore Pk Endowments(ESSP)	64,000	0	64,000
Enviro. Enhance & Mitigation	304,739	0	304,739
Measure CC Property Tax	1,393,755	0	1,393,755
Bay Trail WW Bond	406,245	0	406,245
Point Pinole WW Bond	4,940,000	0	4,940,000
WW Dist Wide Contingency	1,500,000	0	1,500,000
Project Total:	11,183,467	0	11,183,467

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	11,419,367	0	0	0	0

Point Pinole Regional Shoreline-continued

Project Name: **Restore Black Rail Population**

Project Number: 540600

Location: Point Pinole

Description: Enhance wetland areas for black rail habitat by removing iceplant to restore black rail population.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
U.S. Fish & Wildlife Service	15,593	0	15,593
Measure CC Property Tax	121,580	26,780	148,360
Project Total:	137,173	26,780	163,953

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	131,107	25,000	7,846	0	0

Project Name: **Eucalyptus Control**

Project Number: 548600

Location: Point Pinole

Description: Thin eucalyptus grove throughout the park and control new sprout growth.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	346,150	71,240	417,390
Project Total:	346,150	71,240	417,390

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	356,362	20,000	20,000	20,000	1,028

Point Pinole Regional Shoreline-continued

Project Name: **Equestrian Arena Study**
Project Number: 550600
Location: Point Pinole
Description: Equestrian arena feasibility study.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	15,000	0	15,000
Project Total:	15,000	0	15,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	5,000	5,000	5,000	0

Project Name: **Restore Grassland and Plants**
Project Number: 550900
Location: Point Pinole
Description: Restore one hundred acres of grasslands and sensitive plant species habitat by using the following methods; targeted mowing and prescribed burn.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	193,740	0	193,740
Project Total:	193,740	0	193,740

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	129,377	20,000	20,000	24,362	0

Radke Martinez Regional Shoreline

Project Name: Ozol Site Cleanup
Project Number: 133600
Location: Radke Martinez Shoreline
Description: Clean up service yard, develop, construct turnaround, install fencing, gate, purchase storage containers.
Managed By: Park Operations
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Committed Land Acquisition 2855	18,214	0	18,214
General Fund	25,000	0	25,000
Designated for Land Fund(2730)	11,785	0	11,785
Contra Costa County	<u>30,000</u>	<u>0</u>	<u>30,000</u>
Project Total:	85,000	0	85,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	64,241	10,759	10,000	0	0

Project Name: Construct Feeder Trail 1
Project Number: 149100
Location: Radke Martinez Shoreline
Description: Construction of the Feeder Trail #1 as part of the 25-mile-long East Bay Ridge Trail alignment through 16 regional parks from Martinez to Fremont.
Managed By: Trails
Type: Public access
Operating Impact: Anticipated operating cost was funded in 2014 to accommodate additional services required.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
CA Coastal Conservancy	125,000	0	125,000
Ridge Trail WW Bond	<u>25,900</u>	<u>0</u>	<u>25,900</u>
Project Total:	150,900	0	150,900

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	128,313	22,587	0	0	0

Redwood Regional Park

Project Name: **Renovate Piedmont Stables**

Project Number: 154100

Location: Redwood

Description: The project includes bringing restrooms and other features up to Americans with Disabilities Act (ADA) standards and renovating the exterior siding, framing, interior paneling, stalls, and water troughs.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	100,000	0	100,000
Private Party Grants	100,000	0	100,000
Major Infrastructure Renov.	100,000	0	100,000
Project Total:	300,000	0	300,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	225,965	74,035	0	0	0

Project Name: **Aweeka**

Project Number: 215601

Location: Redwood

Description: Safety and security phase of the acquisition for fencing and evaluate removal of buildings on the property.

Managed By: Park Operations

Type: Safety & security

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Redwood WW Bond	46,000	0	46,000
Redwood WW Bnd(2nd Prin)	35,000	0	35,000
Project Total:	81,000	0	81,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	72,775	8,225	0	0	0

Redwood Regional Park-continued

Project Name: **Mueller**
Project Number: 234201
Location: Redwood
Description: Safety & security phase of acquired property. Demolish residence building, remove hazardous trees and install fencing.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond Interest	100,000	0	100,000		
Project Total:	100,000	0	100,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	43,238	56,762	0	0	0

Project Name: **Fuel Tank Remediation**
Project Number: 511700
Location: Redwood
Description: Funds will be utilized to continue monitoring and to implement additional remedial actions for the underground fuel tank.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	868,882	35,000	903,882		
Project Total:	868,882	35,000	903,882		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	811,658	50,124	42,100	0	0

Redwood Regional Park-continued

Project Name: **Regrade Stream Trail**

Project Number: 515200

Location: Redwood

Description: Re-grade and reroute to improve stream trail to protect the creek, eliminate soil erosion and continuing winter storm damage.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	542,400	0	542,400
Project Total:	542,400	0	542,400

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	314,797	227,603	0	0	0

Project Name: **Fuel Mgmt Redwood/Leona**

Project Number: 541500

Location: Redwood

Description: Create fuel break to reduce wildfire hazard.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	599,247	57,960	657,207
Project Total:	599,247	57,960	657,207

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	506,511	19,000	19,000	19,000	93,696

Robert W. Crown Memorial State Beach Regional Shoreline

Project Name: Assess and Demo McKay Buildings
Project Number: 154200
Location: Crown Beach
Description: Conduct an assessment to determine if existing buildings located on the recently acquired McKay Avenue property in the city of Alameda should be repurposed or demolished. Based on the results of the assessment, District staff will prepare permit and bid documents for the demolition of existing buildings. Bid and Award demolition Contract.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$400,000. Potential source of fund from Measure WW Bond.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
Measure CC Property Tax	575,768	0	575,768		
Crown Beach WW Bond	132,200	400,000	532,200		
Project Total:	707,968	400,000	1,107,968		
5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	584,215	523,753	0	0	0

Project Name: Clapper Rail/Roemer Sanctuary
Project Number: 501200
Location: Crown Beach
Description: Four year California Clapper Rail project consisting of improvements in the Roemer Bird Sanctuary at Crown Beach in Alameda, and public education and partnerships for up to 6,000 participants.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$15,000.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget		
Regional Parks Foundation	25,000	0	25,000		
Project Total:	25,000	0	25,000		
5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	13,812	9,000	2,188	0	0

Robert W. Crown Memorial State Beach Regional Shoreline-continued

Project Name: **Restore Resource**
Project Number: 508300
Location: Crown Beach
Description: Complete 100-foot extension of the Park Street Groin and remove 0.75 acres of invasive weeds and plant grindelia and cordgrass along 1,720 feet of shoreline in 6.23 acres of the Elsie Roemer Marsh.
Managed By: Design & Construction
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	318,948	0	318,948
City of Alameda	36,000	0	36,000
Dubai Star Settlement via CDFG	367,869	0	367,869
Crown Beach WW Bond	50,014	0	50,014
Project Total:	772,832	0	772,832

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	756,040	16,792	0	0	0

Project Name: **Operate Triangle Park**
Project Number: 512900
Location: Crown Beach
Description: Maintain Alameda Point Triangle park until received from the Naval Air Station redevelopment project.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	261,700	0	261,700
Project Total:	261,700	0	261,700

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	191,995	69,705	0	0	0

Robert W. Crown Memorial State Beach Regional Shoreline-continued

Project Name: **Operate Triangle Park**
Project Number: 512901
Location: Crown Beach
Description: Provide Public Safety service to the Triangle Park.
Managed By: Public Safety
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	190,162	36,400	226,562		
Project Total:	190,162	36,400	226,562		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	187,706	38,856	0	0	0

Project Name: **Operate Bay Trail**
Project Number: 513200
Location: Crown Beach
Description: Operate two miles of Bay Trail at Alameda Point when completed as part of the base conversion process.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Combined project funding with a project with the same goal.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	112,810	-112,810	0		
Project Total:	112,810	-112,810	0		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	0	0	0

Robert W. Crown Memorial State Beach Regional Shoreline-continued

Project Name: **Operate Crab Cove Visitor Center**

Project Number: 513900

Location: Crown Beach

Description: Since January 2006, Measure CC funded the Crab Cove Visitor Center to serve over 10,000 public program participants, plus nearly 9,000 school children and their parents. In addition, over 27,000 visitors during the months of December, January and February. Prior to 2006, Crab Cove was a nine-month operation closed during those months.

Managed By: Interpretation/Recreation

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	555,640	205,000	760,640
Project Total:	555,640	205,000	760,640

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	565,897	194,743	0	0	0

Project Name: **Expand Visitor Center**

Project Number: 518600

Location: Crown Beach

Description: Expand and convert existing storage/office rooms to classrooms and interpretive space, including a wet lab. Project also includes bringing existing ADA ramp to current standards.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Natural Resources Agency	198,000	0	198,000
Crown Beach WW Bond	250,000	0	250,000
Project Total:	448,000	0	448,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	74,697	373,303	0	0	0

Robert W. Crown Memorial State Beach Regional Shoreline-continued

Project Name: **Monitoring Costs for Sand Replacement**

Project Number: 521200

Location: Crown Beach

Description: Monitoring costs related to Bay Conservation and Development Commission (BCDC), Nation Marine Fisheries Service (NMFS), Army Corp for Crown beach sand replacement. Consultants will assess habitat in open water areas of the beach by mapping eel grass and benthic habitat.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	116,670	0	116,670
Project Total:	116,670	0	116,670

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	66,670	50,000	0	0

Project Name: **Update Concession**

Project Number: 523500

Location: Crown Beach

Description: Water sports concession requires ADA access updates to accommodate water sports activities for diverse users of the location. The update will include repairing extended foundation and walkway to accommodate ADA access and update siding with roll-up doors.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	67,500	0	67,500
Project Total:	67,500	0	67,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	67,500	0	0	0

Robert W. Crown Memorial State Beach Regional Shoreline-continued

Project Name: **Build MVC Storage Space**

Project Number: 552500

Location: Crown Beach

Description: Build a storage structure for the Mobile Visitor Center (MVC) vehicle.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	160,425	0	160,425		
Project Total:	160,425	0	160,425		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,454	136,971	0	0	0

Round Valley Regional Preserve

Project Name: **Johnston**
Project Number: 212100
Location: Round Valley
Description: Johnston property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond Interest	35,000	0	35,000		
Project Total:	35,000	0	35,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	20,050	14,950	0	0	0

San Francisco Bay Regional Trail

Project Name: **Bell(Castro Pt LTD)**
Project Number: 226500
Location: San Francisco Bay Trail
Description: Bell (Castro Point Ltd.) property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	25,000	0	25,000
Bay Trail WW Bond	45,000	0	45,000
Project Total:	70,000	0	70,000

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	42,648	27,352	0	0	0

Project Name: **Oakland Inner Harbor**
Project Number: 247200
Location: San Francisco Bay Trail
Description: Acquire Oakland Inner Harbor property.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	87,500	0	87,500
Project Total:	87,500	0	87,500

<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	77,216	10,284	0	0	0

San Francisco Bay Regional Trail-continued

Project Name: Oakland Inner Harbor
Project Number: 247201
Location: San Francisco Bay Trail
Description: Safety and security phase of acquired property. Funds will be used to clean-up the property.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	3,000	0	3,000		
Project Total:	3,000	0	3,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	3,000	0	0	0

Project Name: Develop Oakland Shore Bay Trail
Project Number: 523000
Location: San Francisco Bay Trail
Description: Conduct various studies needed to develop the Tidewater to 5th street section of the Bay Trail. The funding will be used to analyze connectivity options in this area, determine preferred alignment and engineering feasibility, and identify physical constraints. The ultimate goal is to improve public access by underrepresented groups by closing critical gaps in the Bay Trail in an economically depressed area of Oakland.
Managed By: Trails
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$20,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Bay Trail WW Bond	200,000	0	200,000		
Project Total:	200,000	0	200,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	200,000	0	0	0

San Francisco Bay Regional Trail-continued

Project Name: **Lease Crowley**

Project Number: 524700

Location: San Francisco Bay Trail

Description: Leasing former Crowley property from the Port of Oakland as part of the San Francisco Bay Trail. Details of negotiating agreement on file with Land department.

Managed By: Land

Type: Land acquisition

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	115,800	0	115,800		
Project Total:	115,800	0	115,800		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	97,929	17,871	0	0	0

San Pablo Bay Regional Shoreline

Project Name: **Develop Lonetree Trail and Shoreline**

Project Number: 131300

Location: San Pablo Bay

Description: Improvements to the shoreline protection, replacement of 300 linear feet of cyclone fence, if funds allow remediation of shoreline soil at Lone Tree Point, and engineering & environmental studies for the construction of Lone Tree Point segment of San Francisco Bay Trail near San Pablo Regional Shoreline.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$4,000,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
CA Coastal Cons Access Program	20,000	0	20,000		
Bay Trail WW Bond	550,000	0	550,000		
Project Total:	570,000	0	570,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	416,996	153,004	0	0	0

San Pablo Bay Regional Shoreline-continued

Project Name: Construct Pinole Shores

Project Number: 147100

Location: San Pablo Bay

Description: Develop 100% bid-set plans, obtain permits, right-of-way, and obligate grant funds and construct Pinole Shores to Bayfront Park to Bay Trail segment, approximately 0.5-miles. The project begins at the end of the paved trail on the hillside bluff across from Hazel Lane in Pinole Shores, includes 1,100-foot bridge structure to cross over the railroad tracks with the last segment traversing the wetlands of San Pablo Bay, to connect with the existing path in Bayfront Park.

Managed By: Trails

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2018
 Operating Fund Source: General Fund
 New Revenue: \$0 Start Up Cost: \$1,000
 Personnel: .35 Annual Operating Cost: \$44,225
 Funded in 2018

Funding Status: Funding needed to complete the project is \$1,000,000. Grant may be a potential source.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Measure AA Bond	939,758	0	939,758
FHWA ISTE(A)(TIP)	4,000,000	0	4,000,000
FHWA ISTE(A)(TIP)DEV	119,711	0	119,711
TEA: Rec. Trails Program	1,311,686	0	1,311,686
U.S. Dept of Trans-TIGER II	425,401	0	425,401
CC Trans Authority Trails Prog	1,000,000	0	1,000,000
W.Contra Costa Trans Adv Comm	500,000	0	500,000
Private Party Grants	2,030,500	0	2,030,500
CA Coastal Cons Access Program	50,000	0	50,000
Bay Trail WW Bond	1,120,909	0	1,120,909
WW Dist Wide Contingency	1,600,333	0	1,600,333
Bay Trail WW (2nd Principal)	120,000	0	120,000
Project Total:	13,218,298	0	13,218,298

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	13,149,649	68,649	0	0	0



San Pablo Bay Regional Shoreline-continued

Project Name: **Rich Property**
Project Number: 218000
Location: San Pablo Bay
Description: Rich property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	5,000	0	5,000
Measure AA Bond Interest	10,000	0	10,000
San Pablo Bay WW Bond	18,000	0	18,000
Project Total:	33,000	0	33,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	29,048	3,952	0	0	0

Shadow Cliffs Regional Recreation Area

Project Name: Lake Water Supply

Project Number: 133400

Location: Shadow Cliffs

Description: Make improvements to the water supply system. Request for proposal for Del Valle water system study underway. This will define best practice for future upgrades to Water Treatment Plant (WTP) and irrigation.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	130,191	0	130,191
Project Total:	130,191	0	130,191

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	71,773	58,418	0	0	0

Project Name: Install Solar Panels

Project Number: 152600

Location: Shadow Cliffs

Description: Cost of installation of solar panels at Shadow Cliffs. Cost of two FTE (Electrician and Administrative Analyst) funded for three years.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: Anticipating utility cost savings of approximately \$300,000 per year.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	7,498,356	0	7,498,356
Project Total:	7,498,356	0	7,498,356

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	6,789,224	186,155	186,155	186,155	150,667

Shadow Cliffs Regional Recreation Area-continued

Project Name: Build Interpretive Pavilion

Project Number: 154400

Location: Shadow Cliffs

Description: Construct an approximately 1,000 square foot pavilion to provide a shaded, non-enclosed area for up to 30 children to gather prior to participating in a nature walk. The facility will include shaded area for the public to view interpretive panels.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$500,000. Grant may be a potential source.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	250,000	0	250,000
Regional Parks Foundation	200,000	0	200,000
Project Total:	450,000	0	450,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	60,340	389,660	0	0	0

Project Name: Repair Lake Trail

Project Number: 155900

Location: Shadow Cliffs

Description: Stabilize the slope under the maintenance road that was damaged by heavy saturation of storm water.

Managed By: Grants Dept

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
FEMA 4301 January 2017	200,000	0	200,000
Project Total:	200,000	0	200,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	31,034	168,966	0	0	0

Shadow Cliffs Regional Recreation Area-continued

Project Name: **Replace Boat Concession Building**

Project Number: 175500

Location: Shadow Cliffs

Description: Replace the existing boat concession building and bait shop with a new Romtek or other equivalent prefabricated building.

Managed By: Maintenance

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Major Infrastructure Renov.	120,000	0	120,000		
Project Total:	120,000	0	120,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	0	120,000	0	0	0

Sibley Volcanic Regional Preserve

Project Name: Restore McCosker Creek

Project Number: 150800

Location: Sibley/Clarmnt Canyon/Hucklebry

Description: Funds will be used for District Land Use Plan Amendment and California Environmental Quality Act (CEQA) document, permitting, creek restoration and park facilities construction (such as parking and roadway improvements, camping and interpretive facilities, including restroom and utility improvements, and trail system expansion), design review, and construction management.

Managed By: Planning

Type: Public access

Operating Impact: Anticipated First Year of Operation: 2018
Future operating costs to be determined.

Funding Status: Funding needed to complete the project is \$3,415,000. Potential source of funds; Grants and Measure WW Bond.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	170,000	0	170,000
CALTRANS	2,240,000	0	2,240,000
River Parkways/Resources Agency	500,000	0	500,000
Land Funds Private Party	432,500	0	432,500
Sibley/Huckleberry WW	450,000	0	450,000
Project Total:	3,792,500	0	3,792,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,019,085	2,773,415	0	0	0

Project Name: Improve Trails

Project Number: 151200

Location: Sibley/Clarmnt Canyon/Hucklebry

Description: Construct small staging area, install interpretive panels at Fish Ranch Road, and link trail to existing Sibley Trail.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	29,727	0	29,727
Habitat Conservation Fund	129,000	0	129,000
Measure CC Property Tax	295,545	0	295,545
Project Total:	454,272	0	454,272

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	419,487	34,785	0	0	0

Sibley Volcanic Regional Preserve-continued

Project Name: **Inholdings/Sibley/Claremont Canyon**
Project Number: 203100
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Inholdings Acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	185,013	0	185,013
Measure AA Bond Interest	54,837	0	54,837
Project Total:	239,850	0	239,850

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	232,525	7,325	0	0	0

Project Name: **Gateway Property**
Project Number: 231100
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Gateway property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	3,018	0	3,018
Measure AA Bond Interest	55,000	0	55,000
Sibley/Huckleberry WW	5,000	0	5,000
Project Total:	63,018	0	63,018

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	55,732	7,286	0	0	0

Sibley Volcanic Regional Preserve-continued

Project Name: **Manage Lanbanked Property**
Project Number: 513500
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Operate the former Stone Property.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	106,390	31,980	138,370
Project Total:	106,390	31,980	138,370

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	106,187	32,183	0	0	0

Project Name: **Manage Landbanked Property**
Project Number: 513501
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Police Patrol service at the landbanked property formerly known as Stone Property.
Managed By: Public Safety
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	34,519	8,240	42,759
Project Total:	34,519	8,240	42,759

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	23,172	19,587	0	0	0

Sibley Volcanic Regional Preserve-continued

Project Name: **Serve Landbanked Property**

Project Number: 513502

Location: Sibley/Clarmnt Canyon/Hucklbry

Description: Install interpretive panels, construct a small staging area at Fish Ranch road and trail links to existing Sibley trails.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	3,626	0	3,626
Project Total:	3,626	0	3,626

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	3,626	0	0	0

Project Name: **Serve Trail System**

Project Number: 513600

Location: Sibley/Clarmnt Canyon/Hucklbry

Description: Operate trail system from North to South and East to West connections.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is funded annually by Measure CC Tax.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	40,926	0	40,926
Project Total:	40,926	0	40,926

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	15,000	15,926	10,000	0

Sibley Volcanic Regional Preserve-continued

Project Name: **Serve Trail System**
Project Number: 513601
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Provide police patrol for the trail system.
Managed By: Public Safety
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is funded annually by Measure CC Tax.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	67,354	18,540	85,894
Project Total:	67,354	18,540	85,894

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	61,265	24,269	0	0	0

Project Name: **Fuel Management**
Project Number: 541400
Location: Sibley/Clarmnt Canyon/Hucklbry
Description: Create fuel break to reduce wildfire hazard in the Claremont-Sibley area.
Managed By: Fire
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	808,439	0	808,439
Project Total:	808,439	0	808,439

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	569,054	47,000	47,000	47,000	98,385

Sibley Volcanic Regional Preserve-continued

Project Name: **Remove Redgum and Eucalyptus**

Project Number: 571900

Location: Sibley/Clarmnt Canyon/Hucklbry

Description: Remove redgum and freeze damaged eucalyptus along the western boundary south of the staging area.

Managed By: Fire

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	72,500	19,730	92,230
Project Total:	72,500	19,730	92,230

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	0	0	0	92,230

Sunol Wilderness Regional Preserve

Project Name: Improve Visitor Center
Project Number: 135800
Location: Sunol/Ohlone Wilderness
Description: Improve the Green barn and install exhibits in visitor's center.
Managed By: Public Affairs
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
San Francisco Water Dist/PUC	30,000	0	30,000
Sunol WW Bond	<u>563,537</u>	<u>0</u>	<u>563,537</u>
Project Total:	593,537	0	593,537

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	107,643	485,894	0	0	0

Project Name: Rowell
Project Number: 244001
Location: Sunol/Ohlone Wilderness
Description: Safety and security phase of acquired property which includes: road and trail Improvement, signage, fencing and gates, utility repair, hazardous tree work, structure stabilization and security, hazardous material assessment, hazardous material abatement and disposal, demolition, and noxious weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Ohlone WW Bond	<u>219,000</u>	<u>0</u>	<u>219,000</u>
Project Total:	219,000	0	219,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	33,315	66,685	50,000	39,000	30,000

Sunol Wilderness Regional Preserve-continued

Project Name: Dredge and Restore Pond
Project Number: 504100
Location: Sunol/Ohlone Wilderness
Description: Restore ponds to support Tiger Salamander and Red Legged Frog populations.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Ohlone WW Bond	100,000	0	100,000
Project Total:	100,000	0	100,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	0	20,000	80,000	0	0

Project Name: Sunol Improvements
Project Number: 506100
Location: Sunol/Ohlone Wilderness
Description: Per the negotiated settlement with the San Francisco Public Utilities Commission (SFPUC), funding in this project are "unrestricted" and can be used for any purpose the District and it's Board deem fit through the individual project approval process. To date several sub projects have been completed including: Operation shop upgrade, office re-model, relocation of Naturalist Staff to Shadow Cliffs, new Vehicle for the Naturalist Staff, replacement Tractor for Sunol, design work for Vault toilet installation park wide, and other improvements.
Managed By: Maintenance
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
San Francisco Water Dist/PUC	1,670,000	0	1,670,000
Project Total:	1,670,000	0	1,670,000

5 Year Expenditure Plan	Expend to Date	2018	2019	2020	2021/2022
	581,696	231,146	231,146	231,146	394,866

Sycamore Valley Open Space Regional Preserve

Project Name: **Magee Ranch**
Project Number: 202001
Location: Sycamore Valley
Description: Safety & security phase of acquired property funding will be used for grading the road, install utilities, fencing, and develop the site.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	69,000	0	69,000		
Project Total:	69,000	0	69,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	66,805	2,195	0	0	0

Tassajara Creek Regional Trail

Project Name: **Develop Trail to Mt Diablo**

Project Number: 154500

Location: Tassajara Creek Trail

Description: Build one segment of the trail using gravel, hire consultants to conduct environmental studies, design and engineer two additional trail segments. Some of the work will be done in-house. The is to connect the City of Dublin to Mt. Diablo.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$600,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Tassajara Creek Trail WW	150,000	0	150,000		
Project Total:	150,000	0	150,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	18,461	131,539	0	0	0

Tilden Regional Park

Project Name: Tilden Train Improvement

Project Number: 111200

Location: Tilden

Description: To improve the Steam Trains facility, make pavement and guardrail repairs for safe public access to the parking lot, and extend perimeter fencing on Frowning Ridge.

Managed By: Park Operations

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	10,000	0	10,000
Project Total:	10,000	0	10,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	8,686	1,314	0	0	0

Project Name: Replace Structures

Project Number: 132300

Location: Tilden

Description: Replace playground, design and build covered compost structure for Little Farm.

Managed By: Interpretation/Recreation

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
General Fund	75,000	0	75,000
Park & Rec Prop 12 Per Capita	68,880	0	68,880
Project Total:	143,880	0	143,880

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	108,927	0	34,953	0	0

Tilden Regional Park-continued

Project Name: **Replace Chemical Toilet**
Project Number: 153300
Location: Tilden
Description: Replace existing chemical toilets with vault toilets throughout the park.
Managed By: Maintenance
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	199,800	0	199,800
Project Total:	199,800	0	199,800

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	134,112	65,688	0	0	0

Project Name: **Install Exhibit and Lighting**
Project Number: 170400
Location: Tilden
Description: Design, fabricate, and install new exhibits & lighting in Jewel Lake Hall. Funds will also support fabrication of the historic topographic map exhibit in Environmental Education Center and to facilitate exhibit design working with the Creative Design staff.
Managed By: Interpretation/Recreation
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	75,840	0	75,840
Project Total:	75,840	0	75,840

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	71,356	4,484	0	0	0

Tilden Regional Park-continued

Project Name: **Install Fencing Frowning Ridge**

Project Number: 171500

Location: Tilden

Description: Tilden park fencing replacement adjacent to Steam Train tracks at Frowning Ridge.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	55,000	0	55,000		
Project Total:	55,000	0	55,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	29,302	25,698	0	0	0

Project Name: **Analyze Site & Prepare Botanic**

Project Number: 173800

Location: Tilden

Description: Prepare study: Develop a project program, site analysis study, concept design presentation and construction estimate for a new botanic garden visitor center facility.

Managed By: Design & Construction

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project is \$100,000.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Tilden Park WW Bond	100,000	0	100,000		
Project Total:	100,000	0	100,000		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	26,436	73,564	0	0	0

Tilden Regional Park-continued

Project Name: **Analyze & Prepare EEC**
Project Number: 173900
Location: Tilden
Description: Perform phase I site analysis and develop schematic design for Environmental Education Center improvements.
Managed By: Design & Construction
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Tilden Park WW Bond	135,000	0	135,000
Project Total:	135,000	0	135,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	117,629	17,371	0	0	0

Project Name: **Rehabilitate Picnic Areas**
Project Number: 514300
Location: Tilden
Description: Rehabilitate the Brooks and Buckeye picnic areas including the surrounding pathways and staging area.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	40,000	0	40,000
Project Total:	40,000	0	40,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	36,664	3,336	0	0	0

Tilden Regional Park-continued

Project Name: **Install Fencing at Steam Train**

Project Number: 525900

Location: Tilden

Description: Install barrier between Tilden Steam Train platform and visitor queue to improve safety to comply with Cal-OSHA.

Managed By: Park Operations

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	40,000	0	40,000
Project Total:	40,000	0	40,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	40,000	0	0	0

Project Name: **Water Quality Analysis**

Project Number: 533300

Location: Tilden

Description: Contract specialists to assess the potential impacts of pesticides and fertilizers used at Tilden Golf Course on water quality within the adjacent Wildcat Creek and propose best management practices that should be considered as a integral part of the pest management activities associated.

Managed By: Stewardship

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	72,536	0	72,536
Project Total:	72,536	0	72,536

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	31,993	10,000	10,000	10,000	10,543

Tilden Regional Park-continued

Project Name: **Preserve Merry Go Round**

Project Number: 552800

Location: Tilden

Description: Merry-Go-Round mechanical, rounding boards and shields preservation.

Managed By: Park Operations

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
General Fund	80,000	0	80,000		
Project Total:	80,000	0	80,000		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	15,427	20,000	20,000	20,000	4,573

Tilden Regional Park-continued

Project Name: **Remove Debris and Silt**

Project Number: 572200

Location: Tilden

Description: Remove silt and debris and rebuild silt dam at Tilden Nature Area Pond. Rebuild and develop new trail comprised of boardwalk and natural materials from historic "quail guzzler", through an interpretive area and north to Jewel Lake to enhance user experience while protecting aquatic and upland habitats and restoring three seasonal ponds.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	250,000	0	250,000
Measure CC Property Tax	665,295	418,400	1,083,695
Urban Creeks WW Bond	331,600	0	331,600
Project Total:	1,246,895	418,400	1,665,295

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	298,601	1,366,694	0	0	0



Vargas Plateau Regional Park

Project Name: **Comcast**
Project Number: 216101
Location: Vargas Plateau
Description: Safety & security phase of acquired property for clean-up and demolition.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	23,000	0	23,000
Project Total:	23,000	0	23,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	18,298	4,702	0	0	0

Project Name: **Rose**
Project Number: 218101
Location: Vargas Plateau
Description: Safety & security phase of acquired property for clean-up, fencing, weed abatement, and resource management.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Vargas Plateau WW Bond	77,000	0	77,000
Project Total:	77,000	0	77,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	72,794	0	4,206	0	0

Vargas Plateau Regional Park-continued

Project Name: **Mission Clay Products / Niles**
Project Number: 220500
Location: Vargas Plateau
Description: Mission Clay Products Company property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding to complete the project will to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure AA Bond	15,000	0	15,000		
Vargas Plateau WW Bond	35,000	0	35,000		
Project Total:	50,000	0	50,000		

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	29,212	20,788	0	0	0

Project Name: **Hartkopf**
Project Number: 236200
Location: Vargas Plateau
Description: Hartkopf property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project will to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Vargas Plateau WW Bond	59,500	0	59,500		
Project Total:	59,500	0	59,500		

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	58,261	1,239	0	0	0

Vargas Plateau Regional Park-continued

Project Name: **Improve Road**

Project Number: 520500

Location: Vargas Plateau

Description: District to fund the road and signage improvements on Vargas and Morrison Canyon Roads that the City of Fremont will undertake as part of the cooperative funding agreement required for Phase I opening of Vargas Plateau.

Managed By: Design & Construction

Type: Infrastructure

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Vargas Plateau WW Bond	416,460	0	416,460		
Project Total:	416,460	0	416,460		

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	413,132	3,328	0	0	0

Vasco Caves Regional Preserve

Project Name: Walker Property
Project Number: 233200
Location: Vasco Caves
Description: Walker property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond Interest	40,000	0	40,000
Project Total:	40,000	0	40,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	7,782	32,218	0	0	0

Project Name: Phase 1 Improvements
Project Number: 513700
Location: Vasco Caves
Description: Road improvements throughout the Vasco Corridor parks.
Managed By: Park Operations
Type: Public access
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	20,000	0	20,000
General Fund	6,182	0	6,182
Project Total:	26,182	0	26,182

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	26,012	170	0	0	0

Vasco Hills Regional Preserve

Project Name: Vaquero Farms Inc
Project Number: 237501
Location: Vasco Hills
Description: Safety & security phase of acquired property for fencing, clean-up and grading/road repair.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Vasco Caves WW Bond	142,250	0	142,250
Project Total:	142,250	0	142,250

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	51,023	91,227	0	0	0

Project Name: Coelho Machado
Project Number: 245701
Location: Vasco Hills
Description: Safety & security phase of acquired property which includes fencing, grading/road repair, and weed abatement.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
NextEra Conservation Funds	36,500	0	36,500
Project Total:	36,500	0	36,500

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	36,500	0	0	0

Wildcat Canyon Regional Park

Project Name: **Improve Access**

Project Number: 152700

Location: Wildcat Canyon/Alvarado

Description: Restore trailhead area, improve Clark-Boas access from El Sobrante to Richmond.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	76,617	0	76,617		
Project Total:	76,617	0	76,617		
<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	76,617	0	0	0	0

Wildcat Canyon Regional Park-continued

Project Name: Improve Havey Canyon Crossing

Project Number: 155000

Location: Wildcat Canyon/Alvarado

Description: Restore trail access across a major tributary to Havey Creek in Wildcat Canyon at the site of a failed culvert crossing. The project will improve safety and decrease creek riparian impacts by providing an overcrossing of the creek.

Managed By: Trails

Type: Public access

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
Two Co Lighting & Landscape	175,000	0	175,000
Project Total:	175,000	0	175,000

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	83,359	91,641	0	0	0



Before



After

Wildcat Canyon Regional Park-continued

Project Name: **Install Waterline and Restroom**
Project Number: 155700
Location: Wildcat Canyon/Alvarado
Description: Install waterline and restroom.

Managed By: Management Services
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	131,029	0	131,029		
Major Infrastructure Renov.	76,000	0	76,000		
Project Total:	207,029	0	207,029		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	95,200	111,829	0	0	0

Wildcat Canyon Regional Park-continued

Project Name: **Gravel Trail**
Project Number: 175000
Location: Wildcat Canyon/Alvarado
Description: Gravel 2.5 miles of trail for all season use.
Managed By: Grants Dept
Type: Infrastructure
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure CC Property Tax	105,940	29,060	135,000
Project Total:	105,940	29,060	135,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	0	135,000	0	0	0

Project Name: **FRB Inc**
Project Number: 236900
Location: Wildcat Canyon/Alvarado
Description: FRB, Inc. property acquisition.
Managed By: Land
Type: Land acquisition
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed to complete the project to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Measure AA Bond	495,416	0	495,416
Measure AA Bond Interest	257,028	0	257,028
Wildcat Canyon WW Bond	773,000	0	773,000
Project Total:	1,525,444	0	1,525,444

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	1,508,369	17,075	0	0	0

Wildcat Canyon Regional Park-continued

Project Name: **FRB Inc**
Project Number: 236901
Location: Wildcat Canyon/Alvarado
Description: Safety and security phase of acquired property for clean-up, fencing and weed abatement, with initial gate and road grading.
Managed By: Park Operations
Type: Safety & security
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project is fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
Wildcat Canyon WW Bond	127,000	0	127,000
Project Total:	127,000	0	127,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	73,479	50,000	3,521	0	0

Project Name: **Restore Tarplant**
Project Number: 528803
Location: Wildcat Canyon/Alvarado
Description: Stop the spread of nonnative weedy foliage, primarily artichoke thistle, in grassland habitat on potentially suitable sites for the tarplant. Maintain grazing strategies that reduce thatch build-up to allow for improved tarplant germination and to reduce competition from other nonnative plants that would otherwise out compete tarplants for water, nutrients and light.
Managed By: Stewardship
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Funding needed for on going project is to be determined.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
General Fund	125,000	0	125,000
Project Total:	125,000	0	125,000

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	122,525	2,475	0	0	0

Wildcat Canyon Regional Park-continued

Project Name: **Fuel Management Wildcat**
Project Number: 541600
Location: Wildcat Canyon/Alvarado
Description: Create fuel break to reduce wildfire hazard.
Managed By: Fire
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>
PG&E	40,000	0	40,000
Measure CC Property Tax	<u>713,453</u>	<u>172,320</u>	<u>885,773</u>
Project Total:	753,453	172,320	925,773

<i>5 Year Expenditure Plan</i>	<i>Expend to Date</i>	<i>2018</i>	<i>2019</i>	<i>2020</i>	<i>2021/2022</i>
	632,655	31,000	31,000	31,000	200,118

Wildcat Canyon Regional Park-continued

Project Name: Fuel Management
Project Number: 541700
Location: Wildcat Canyon/Alvarado
Description: Create fuel break to reduce wildfire hazard.
Managed By: Fire
Type: Resource protection
Operating Impact: No changes to revenue or costs anticipated.

Funding Status: This is an on-going project which is fully funded yearly with Measure CC.

Funding Source:	Budget at 12/31/2017	2018 Approp	Total Budget
PG&E	50,000	0	50,000
Measure CC Property Tax	<u>1,210,250</u>	<u>50,420</u>	<u>1,260,670</u>
Project Total:	1,260,250	50,420	1,310,670

5 Year Expenditure Plan	<u>Expend to Date</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021/2022</u>
	1,268,697	41,973	0	0	0



Wildcat Canyon Regional Park-continued

Project Name: **Study Watershed Sediment**

Project Number: 551200

Location: Wildcat Canyon/Alvarado

Description: Contract a consultant conduct an assessment of sediment contributions from the top of the watershed at Volmer Peak to Jewel Lake and to make management recommendations to reduce sediment loading in the watershed.

Managed By: Stewardship

Type: Resource protection

Operating Impact: No changes to revenue or costs anticipated.

Funding Status: Project fully funded.

<i>Funding Source:</i>	<i>Budget at 12/31/2017</i>	<i>2018 Approp</i>	<i>Total Budget</i>		
Measure CC Property Tax	275,039	98,560	373,599		
Project Total:	275,039	98,560	373,599		
<i>5 Year Expenditure Plan</i>	<u><i>Expend to Date</i></u>	<u><i>2018</i></u>	<u><i>2019</i></u>	<u><i>2020</i></u>	<u><i>2021/2022</i></u>
	259,541	114,058	0	0	0

Project Supplemental Information



Healthy Parks Healthy People



The new Wildcat Canyon Regional Park trail segment in Richmond is now open thanks to Measure CC funding.

2018-2022 PROJECTS

INACTIVE PROJECTS

Project	Location	Project Title	Total Budget	Total Expenses	Budget Balance
150000	Anthony Chabot	Replace Chemical Toilets	124,320	124,320	0
153100	Anthony Chabot	Seal and Stripe Road	271,500	271,500	0
516700	Anthony Chabot	Manage Stormwater	99,800	99,800	0
509300	Bay Point Shoreline	Study Delta Spur Trail	106,054	106,055	-1
104804	Big Break	Delta Science Ctr Construction	29,644	0	29,644
521600	Big Break	Excavate Channels	60,600	60,142	458
505100	Black Diamond	Habitat Preservation-Seeno	50,000	0	50,000
550700	Brooks Island	Enhance Tern Nesting Area	0	0	0
245400	Byron Vernal Pools	Casey	1,102,600	1,102,600	0
219200	Carquinez Strait	TXI-Pacific Custom Materials	2,301,772	2,279,229	22,543
219202	Carquinez Strait	TXI-Pacific Custom Materials	2,015,036	1,465,512	549,524
544200	Claremont Cyn/Tilden Trail	Whipsnake Monitoring	35,470	35,470	0
507700	Contra Costa Canal Trail	Pave Via Montanas trail	260,191	260,191	0
224701	Del Valle	Newbury Property	10,000	9,837	163
525800	Del Valle	Repair Campsites	95,000	0	95,000
215800	Delta Access	Ronald Nunn Family Ltd	6,116,000	6,111,750	4,250
152500	District Wide	Reconstruct Buildings	20,498,976	0	20,498,976
153500	District Wide	Replace Software	646,772	646,771	1
153600	District Wide	Replace Router	199,576	199,566	10
174800	District Wide	Replace 911 Communication Cent	195,800	195,996	-196
240000	District Wide	Urban Acquisition Undesignated	0	0	0
248500	District Wide	New District Facility	0	61,711	-61,711
500700	District Wide	Monitor Fuel Break	232,966	221,288	11,678
505900	District Wide	Two County Trail Paving	137,606	137,606	0
506400	District Wide	Prop 84 Civicorp Crew	172,370	172,370	0
507307	District Wide	Spartina Control	87,411	87,411	0
508200	District Wide	Mapping Golden Eagle	190,672	190,672	0
508400	District Wide	Transportation Service	40,000	40,000	0
510300	District Wide	Study Harvest Mouse Pond Turtl	10,507	10,507	0
517800	District Wide	Implement Project Database	0	0	0
521500	District Wide	Annual Beach Sand	75,000	83,098	-8,098
521700	District Wide	Grazing Infrastructure Develop	92,250	92,250	0
522000	District Wide	Study of Communication Sys	50,000	49,450	550
522200	District Wide	Install Automatic Gate	50,000	0	50,000
525000	District Wide	Manage Brushland Fuels	425,896	425,896	0
535000	District Wide	Replace Bridges District-Wide	68,001	65,727	2,274
536000	District Wide	Utility Installations DW	198,189	196,197	1,992
552300	District Wide	Fire Fuels Photo Inventory	128,614	119,467	9,147
505700	East Bay Greenway Trail	Build Trail Coliseum To 85th	810,000	810,000	0
154600	Lake Chabot	Install Fencing Secure Parking	0	0	0
206101	Las Trampas	Elworthy Property	47,950	47,950	0
217500	Las Trampas	Bollinger Cyn Rd to Las Trmpas	126,455	126,455	0
126200	Little Hills	Improvements/Little Hills	340,779	232,067	108,712
550400	Martin Luther King Jr	Oakland Sports Field Fence	15,598	0	15,598
155500	Miller-Knox	Rehab Parking Lots and Pathway	106,000	106,000	0
174900	Miller-Knox	Add Flush Restrooms	246,973	246,973	0
150200	North Richmond Wetlands	Build Bay Trail Segment	40	39	1
519600	Oakland Shoreline	Study Bike/Ped Trail	120,000	100,000	20,000
152900	Pleasanton Ridge	Build Castleridge Staging	0	0	0
232200	Pleasanton Ridge	Robertson Property	3,524,189	3,524,189	0
246900	Point Pinole	O'Neill Property	2,039,500	2,027,863	11,637
508600	Redwood	Piedmont Stables Repairs	95,933	81,923	14,010
508601	Redwood	Piedmont Stables Repairs	72,139	68,051	4,088
523600	Redwood	Replace Damaged Waterline	34,646	35,436	-790
235300	Robert Crown Beach	USA-GSA	3,002,000	2,975,504	26,496
508300	Robert Crown Beach	Restore Resource	36,500	36,500	0
548400	Robert Crown Beach	Replace Picnic Tables	100,000	99,224	776
522600	Roberts	Pave Path to Ballfield	22,450	22,450	0
205700	Round Valley	Cowell Wells Thelan	35,000	33,888	1,112

2018-2022 PROJECTS

INACTIVE PROJECTS

Project	Location	Project Title	Total Budget	Total Expenses	Budget Balance
216200	Sibley/Clarmnt Canyon/Hucklbry	McCosker/Indian Valley	881,500	881,499	1
216201	Sibley/Clarmnt Canyon/Hucklbry	McCosker/Indian Valley	62,000	61,999	1
551000	Sibley/Clarmnt Canyon/Hucklbry	Rehabilitate Two Ponds	46,620	1,586	45,034
509700	Sunol/Ohlone Wilderness	Develop Trail	164,267	159,801	4,466
123401	Tilden	Merry-Go-Round Restoration/Til	808,600	801,358	7,242
142300	Vargas Plateau	Improve Public Access	430,000	425,336	4,664
507000	Wildcat Canyon/Alvarado	Extend Waterline	0	0	0
Total Inactive			49,347,732	27,828,480	21,519,252

Measure WW Bond Project List

	Location	Project	Description	Proposed Final Allocations
1	Alameda Point	Trail Expansion and development of regional recreation	\$6.5 million to protect wildlife habitat, create regional recreation opportunities on San Francisco Bay, and extend the Bay Trail around Alameda Point in cooperation with City of Alameda. Restore shoreline areas including beach and dune grass habitat.	\$ 6,550,000
2	Alamo Canal Trail	Construct Trail Undercrossing of highway 580	\$630,000 to complete the key bicycle, pedestrian and equestrian trail connection across the 580-680 interchange creating the first trail connection linking the communities of Dublin and Pleasanton.	630,000
3	Anthony Chabot	Complete acquisition of park boundaries	\$2 million to acquire last remaining open space to establish final park boundaries, to buffer sensitive wildlife habitats and create new access for all users.	2,025,000
4	Ardenwood	Improvement and Renovation of Park Picnic and Interpretive facilities	\$2.2 million to improve facilities and increase opportunities for school classes and families to experience early California life at the historic Ardenwood Farm.	2,250,000
5	Bay Point	Park expansion, marsh restoration and improved public access	\$1.6 million to expand and restore wetlands to enhance habitat for Delta Smelt and other species. Provide water access to the Pittsburg/Bay Point shoreline. Establish the starting point of the Great Delta Trail project linking the East Bay to the Delta and Central Valley.	1,575,000
6	Bay Trail	Complete Bay Trail from Fremont to Martinez	\$12.3 million to connect urban communities to shoreline access and wildlife viewing opportunities by completing the 86 mile Bay Trail along the East Bay shoreline. Acquire and develop trail links to close the remaining gaps between Martinez and Fremont, providing alternative transportation routes for local commuters and linking regional trail users to Solano and Santa Clara Counties.	12,298,000
7	Bay Water Trail	Create boat launch, landing and camping sites from Fremont to the Delta	\$5.9 million to establish safe and environmentally sound launch sites, wildlife viewing, camping, and other facilities to support the new Bay Water Trail, providing places for kayakers, canoers, and other small boats to travel the length of the East Bay shoreline and ultimately circumnavigate the Bay.	5,890,000
8	Big Break Shoreline	Expand Delta Science Center	\$2.6 million to enhance delta shoreline access and expand interpretive/educational opportunities for East Contra Costa County schools and families to experience the Delta in a natural setting. Protect and enhance habitat for the threatened California Black Rail and Giant Garter Snake, restore coastal prairie grassland.	2,600,000
9	Black Diamond	Expand Park and Wildlife Corridors. Complete Visitor Education facility and park improvements	\$4.5 million to complete the underground trail and Mining Museum and to preserve important open space, enhance wetland and riparian habitat in partnership with the East Contra Costa County Habitat Conservation Plan.	4,500,000
10	Briones	Preserve open space and improve public access	\$7.8 million to preserve additional ridge top and hillside open space surrounding the park. Improve Alhambra Valley and Buckeye Ranch access, develop staging area and trail connections for all users, renovate picnic areas and group camps.	7,785,000
11	Byron Vernal Pools	Resource Preservation	\$3 million to acquire rare vernal pool habitat and wetlands near Byron to expand, preserve, protect and interpret rare species including Tiger Salamander, Fairy Shrimp and vernal pool flowers in partnership with the East Contra Costa County Habitat Conservation Plan.	2,970,000
12	Calaveras Ridge Trail	Acquire and construct trail from Carquinez Strait to Sunol	\$11.3 million to acquire open space and park corridor and construct this trail for all users connecting six regional parks along the 680 corridor serving all communities from Sunol to the Carquinez Strait.	11,323,000
13	Carquinez Strait	Improve public access and expand park	\$4.1 million to complete the shoreline scenic corridor between Martinez and Crockett. Expand outdoor recreation opportunities, preserve shoreline areas, and connect park trails for all users from historic Port Costa to the San Francisco Bay and Ridge Trails.	4,050,000
14	Clayton Ranch	Expand park and wildlife corridors.	\$2 million to preserve open space and complete this critical wildlife corridor for Alameda Whipsnake, Red Legged Frog and rare plants between Mt. Diablo and Black Diamond Mines Regional Preserve in partnership with the East Contra Costa County Habitat Conservation Plan. Provide initial staging and new trail opportunities for all users to neighboring communities.	2,025,000
15	Concord Naval Weapons Station	Acquire openspace and develop public access on former military base	\$16 million to work in partnership with Concord and the National Park Service to acquire, restore and develop a major new regional park in on the inland portion of former Concord Naval Weapons Station. Protect open space and wildlife habitat for Tiger Salamander, Red Legged Frog and restore Mt. Diablo Creek. Develop regional recreation facilities including picnic areas, trails for all users, parking and camp sites. Provide interpretive opportunities in partnership with NPS.	15,950,000
16	Coyote Hills	Complete park boundaries, restore marsh, build public use facilities	\$8.1 million to acquire remaining lands adjacent to Coyote Hills to complete park boundaries and preserve sensitive riparian wildlife habitat. Restore and expand Alameda's largest fresh water marsh to enhance habitat for Salt Marsh Harvest Mouse, and California Black Rail. Restore existing marsh complex to include seasonal wetlands, coastal prairie grassland and reduce cattails. Replace the aging visitor center with a state of the art facility to interpret the significant cultural and natural resources of the area. Add family camping opportunities at the reclaimed Dumbarton Quarry site and provide trail links to the Don Edwards Wildlife Refuge and Bay Trail.	8,100,000
17	Crockett Hills	Expand park and improve public access	\$4 million to acquire scenic open space to expand this new park near the West County communities of Crockett, Hercules and Rodeo. Build new public access, trails for all users and camp sites easily accessible from highway 4 and the Cummings Skyway.	4,050,000

Measure WW Bond Project List

	Location	Project	Description	Proposed Final Allocations
18	Crown Beach	Improve visitor center, restore beach, complete park boundary	\$6.5 million to replace and expand the Crab Cove visitor center, currently located in an outdated military building. Expand and restore the popular Alameda Beach to increase space for beach recreation and protect the shoreline. Acquire appropriate surplus	6,480,000
19	Deer Valley	Park Acquisition and Development	\$3.6 million to establish a new park near the communities of Brentwood and Oakley. When matched with funding from the the East Contra Costa County Habitat Conservation Plan, the park will preserve a regional wildlife corridor for San Joaquin Kit Fox, Tige	3,600,000
20	Delta Access	Park expansion and development at Orwood Tract	\$5 million to open a new regional park on the Delta providing swimming, boating, fishing, picnicking and camping close to East Contra Costa communities. Work with federal and state agencies to provide both Delta recreation and wildlife habitat for threat	4,950,000
21	Delta Recreation	Develop new park at Jersey Island	\$1 million for new public access, trails, family camping and picnicking in the Delta on or near Jersey Island and the San Joaquin River.	1,000,000
22	Delta Trail	Establish the Great Delta Trail connecting Bay Point to Big Break to the Contra Costa County Line	\$4.1 million to provide new bicycle trail connecting the communities of Bay Point, Pittsburg, Antioch, and Oakley to the shoreline. Work with State and local agencies to develop the Great Delta Trail improving urban access to fishing and boating in the	4,050,000
23	Diablo Foothills	Expand Open Space adjacent to Mt. Diablo State Park and improve Castle Rock Picnic and Recreation Area	\$7.2 million to preserve open space and habitat in central Contra Costa County adjacent to Mt. Diablo State Park, complete renovation of picnic areas, play areas, and trail access improvements for all users.	7,200,000
24	Doolan Canyon/ Tassajara Hills	Establish new park and preserve open space and ridges.	\$5.7 million to acquire land for a new park preserving the last major undeveloped expanse of the Tassajara Hills north of the communities of Dublin and Pleasanton. Restore grassland and seasonal wetland habitat for Tiger Salamanders, Golden Eagles, Prairie Falcons and other species. Provide trails for all users, public access, and scenic resources, rolling hills and open grassland valleys.	5,675,000
25	Dry Creek	Acquisition and Meyers Estate Improvements	\$6.7 million to acquire and preserve scenic ridge lands in the Union City Hills along Walpert Ridge, complete the renovation of the historic Meyers Estate and garden for intimate community gatherings. Complete multi-use Ridge Trail connections.	6,700,000
26	Dublin Hills	Open Space Preservation	\$4.7 million to complete this new park along the ridgelines in the scenic west Dublin hills. Preserve wildlife corridor and connect community residents to regional trails for all users and nearby natural areas. Restore ponds enhance riparian habitats and grasslands.	4,725,000
27	Dunsmuir Heights Trail	Complete trail connection through Dunsmuir Heights to Anthony Chabot	\$2.3 million to acquire and construct an urban open space and multi use trail corridor connecting Oakland and San Leandro neighborhoods to Anthony Chabot park through the Dunsmuir Heights area.	2,350,000
28	East Bay Greenway Trail	Trail corridor protection partnerships with Local Cities	\$400,000 to partner with local cities to secure public use of this abandoned rail right of way to serve urban residents from Oakland to Fremont.	400,000
29	Eastshore State Park	Park expansion, restoration and development.	\$27 million to expand and restore this eight-mile long urban shoreline park adjacent to five East Bay communities. Implement the State Park General Plan to develop access improvements, restore upland and wetland areas to enhance wildlife habitat, and to	27,000,000
30	Garin	Complete Park Acquisition and improve public access.	\$2.9 million to acquire and protect scenic ridges and wildlife habitat adjacent to Union City, Fremont and Hayward communities. Expand park trail system to improve recreational opportunities and connect to the Ridge Trail.	2,925,000
31	Garin to Pleasanton Ridge Trail	Acquire and construct trail connection	\$2 million to acquire and construct trail connecting Garin Park to Pleasanton Ridge for hiking, biking and equestrian use.	2,025,000
32	Gateway Shoreline	Park acquisition and development	\$5.4 million to establish a new regional shoreline park as a bicycle trail hub connecting the new Bay Bridge bicycle access to the East Bay and the Bay Trail in cooperation with other agencies. This intermodal node will including parking, promenade, fish	5,400,000
33	Hayward Shoreline	Expand park and construct public access and education Improvements	\$4.5 million to restore and protect shoreline bird habitat, strengthen and repair levees along this shoreline to address climate change impacts, improve public trail access and cooperate on shoreline interpretive improvements with other state and local agencies. Dredge channels to improve water circulation and enhance habitat on islands for endangered Least Terns.	4,500,000
34	Iron Horse to Mount Diablo Trail	Complete Trail corridor	\$1.4 million to complete southern trail corridor between Las Trampas, Sycamore Valley and Mount Diablo.	1,350,000
35	Iron Horse Trail	Extend Iron Horse Trail North and South	\$2.2 million to complete extensions to north and south ends of this 28 mile long urban bicycle trail.	2,250,000
36	Lake Chabot	Acquisition to complete park boundary	\$1.8 million to preserve hillside areas, connect trails and add public access along the western park boundary.	1,800,000
37	Las Trampas	Construct interpretive facility, acquire open space and construct public access Improvements	\$8.3 million to establish interpretive visitor contact station and indoor meeting space to serve the increasing population in the San Ramon Valley. Develop hiking, biking and equestrian access to recently acquired properties in the Lafayette, Moraga and San Ramon Valley areas including staging, trails, and camps.	8,325,000
38	Leona Open Space	Acquire land to complete park boundaries	\$2.5 million to acquire remaining land to complete park and improve public access.	2,500,000

Measure WW Bond Project List

	Location	Project	Description	Proposed Final Allocations
39	Marsh Creek Trail	Complete and open trail extension from Brentwood to Round Valley	\$900,000 to complete the Marsh Creek Trail connecting the Brentwood area through the new State Historic Park at Cowell Ranch to Round Valley Regional Preserve.	900,000
40	Martin Luther King Shoreline	Expand Bay Trail, Tidewater and Shoreline Center facilities.	\$12.3 million to expand existing public use, shoreline access and Bay Trail improvements at the Tidewater and Shoreline Center areas of the Martin Luther King Jr. Shoreline.	12,320,000
41	Mission Peak	Acquire openspace and improve public access	\$5.4 million to expand ridgeline corridor on Mission Ridge and improve trails and staging areas including Stanford Avenue.	5,400,000
42	Morgan Territory	Complete Park Acquisition and improve public access.	\$8.1 million to expand wildlife corridors in partnership with the East Contra Costa Habitat Conservation Plan. Provide trails for all users and additional access to the ridge lands south of Mt. Diablo.	8,100,000
43	North Richmond Shoreline	Acquire and restore Wildcat Creek and San Pablo Creek Marshes.	\$3.6 million to preserve San Pablo and Wildcat Creek Marsh and creek deltas to protect and restore the two largest remaining marsh areas along the North Contra Costa Shoreline. Connect the trail corridor from the north Richmond Wetlands to Point Pinole. Develop appropriate public access for wildlife viewing and education programs.	3,650,000
44	Oak Knoll to Ridge Trail	Develop Trail Connection from Oak Knoll to Redwood Park	\$720,000 to join with the City of Oakland and community groups to create trail connections between the Oak Knoll redevelopment project and the Leona Openspace area.	720,000
45	Oakland Shoreline	Oakland shoreline acquisition, resource restoration and public access	\$10.8 million to join with Oakland to develop new access for urban residents to the Oakland Shoreline. Cleanup and restore marshes to benefit nesting birds, improve water circulation through dredging, and construct improvements on shoreline sites along the Bay Trail from San Leandro Bay, through the Oakland Estuary, and north to connect to Gateway Shoreline Park. Support the City's Estuary Plan trail and access projects, including public use facilities.	10,800,000
46	Ohlone	Acquire additional wilderness lands	\$7.4 million to Expand Alameda County's largest wilderness park, preserve park wilderness values, protect wildlife habitat and high mountain ridge resources. Develop trail loops and expand public access and camping opportunities. Restore failing ponds to support Tiger Salamander and Red Legged Frog populations.	7,425,000
47	Oyster Bay	Complete public access Improvements	\$2.1 million to complete the development of this 200 acre urban shoreline park and Bay Trail connection by working with the City of San Leandro to provide recycled water for the irrigation of new turf meadows, construct picnic and play areas, parking, res	2,070,000
48	Pleasanton Ridge	Acquire and construct public access, trail and recreation and interpretive facilities	\$13.7 million to acquire park land on scenic Pleasanton and Sunol ridges, Devaney canyon, complete bicycle loop trail system, construct parking, access, picnic, primitive camping and visitor facilities.	13,725,000
49	Point Pinole	Construct new park access, visitor and maintenance amenities	\$7.5 million to develop new Atlas Road access to the park with parking, picnic areas, meadows, play area, environmental maintenance facility, and new interpretive center to provide an introduction to the rich natural and cultural resources found at this site. Complete park boundary and wetland restoration. Enhance and restore wetland and coastal prairie habitats.	7,540,000
50	Point San Pablo Peninsula	Acquire, preserve and make accessible new shoreline openspace	\$4.5 million to acquire and restore shoreline and complete Bay Trail spur north of the Richmond/San Rafael Bridge to provide new public access to this scenic north bay shoreline.	4,450,000
51	Quarry Lakes	Expand recreation facilities	\$4.5 million to complete the development of this regional recreation area by providing new turf meadows, picnic and play areas, restrooms and landscaping. Complete park boundaries in this urban recreation area.	4,500,000
52	Rancho Pinole	Establish new park	\$3.2 million to preserve open space in West Contra Costa County and establish a new park. Acquire land and provide access for all users in cooperation with Muir Heritage land trust to connect the Ridge Trail to Crockett Hills, Franklin Ridge and West County communities.	3,150,000
53	Redwood	Expand park, protect habitat, construct public use facilities	\$5.2 million to acquire and restore Redwood Creek to protect rare native trout habitat. Cooperate with the City of Oakland to support youth camping and interpretive facilities to showcase the historic and natural features of the East Bay's only native redwoods. Enhance Serpentine prairie for rare plants, improve Whipsnake habitat and rare Manzanita groves.	5,200,000
54	Ridge Trail	Complete Bay Ridge Trail, Carquinez Strait to Mission Peak	\$12.7 million to acquire and construct trail corridor segments to close gaps in the existing 25 mile long East Bay Ridge Trail alignment. Providing a continuous trail connection through 16 regional parks from Martinez to Fremont.	12,690,000
55	Roberts	Renovate swimming Pool	\$1.4 million to update existing pool and facilities to accommodate regional swimming meets and events.	1,350,000
56	Round Valley	Acquire openspace, improve access	\$7.2 million to expand park to protect this unique pristine valley. Acquire lands in cooperation with the East Contra Costa County Habitat Conservation Plan. Expand trail access for all users, staging, picnic and camping opportunities. Connect trail corridors to adjacent State Parks and to Morgan Territory, Regional Preserve. Improve grasslands for Kit Fox and Golden Eagle habitat.	7,200,000
57	San Pablo Bay	Preserve shoreline and provide bay trail access	\$855,000 to acquire and restore the scenic San Pablo Bay shoreline to provide access and wildlife viewing to bayside natural resources. Provide Bay Trail amenities to enhance public use of the bay shoreline.	855,000

Measure WW Bond Project List

	Location	Project	Description	Proposed Final Allocations
58	Sibley/Huckleberry	Expand park and construct visitor amenities	\$5.9 million to acquire additional open space south of Sibley Regional Preserve between Oakland, Orinda and Moraga. Expand trails including connection to Lake Temescal construct new trailhead and develop new camping opportunities. Restore ponds and riparian habitat.	5,900,000
59	Sunol	Renovate Visitor Center and Expand Park	\$5 million to expand wilderness area to protect Alameda Creek watershed, preserve wildlife habitat, remove barriers to Steelhead migration and to renovate and/or replace the aging visitor center, picnic and campground facilities.	4,950,000
60	Sycamore Valley Openspace	Acquisition and Trail Connections	\$925,000 to acquire lands to complete open space boundaries and trail connections to Mt. Diablo. Enhance Red Legged Frog habitat.	925,000
61	Tassajara Creek Trail	Develop Trail Connections	\$875,000 to acquire and develop regional trail connecting Tassajara Creek in Dublin to Mt. Diablo. Cooperate with the Cities of Dublin, San Ramon and Contra Costa County to complete this trail.	900,000
62	Tilden Park	Remodel Visitor Centers	\$2 million to renovate and/or expand Tilden Park's visitor facilities at the Botanic Garden and Environmental Education Center for public interpretive programs, lectures and research.	2,040,000
63	Urban Creeks	Acquire and restore creeks in urban core	\$8 million to work with cities and community organizations to restore urban creeks and acquire creek easements, such as BART to Bay and other urban creek projects.	8,040,000
64	Vargas Plateau	Expand park and develop public access	\$7.6 million to expand park, develop access and construct parking, picnic areas, trails for hikers, bicycles and equestrian, and camp sites at this new park. Preserve Alameda Creek watershed, extend the Ridge Trail and protect hillside vistas and open space east of Fremont and south of Niles Canyon. Restore wetlands and enhance grasslands.	7,649,000
65	Vasco Caves	Improve safe access to site	\$ 4.7 million to expand the preserve to protect unique natural and cultural resources in partnership with the East Contra Costa County Habitat Conservation Plan. Improve habitat for Kit Fox, Golden Eagles and enhance wetlands. Provide suitable public access parking and visitor facilities.	4,725,000
66	Wildcat Canyon	Acquire parkland	\$900,000 to expand park boundaries along the San Pablo Ridge, improve access to park for all users.	900,000
67	Wildcat Creek Trail	Richmond Parkway	\$900,000 to work with the City of Richmond and Contra Costa County to safely re-open the Wildcat Creek Trail crossing under the Richmond Parkway to connect north Richmond communities to the bay shoreline.	900,000

Total	348,750,000
7% reserve	26,250,000
Total, District Project List	375,000,000
Local Grant Program Amount	125,000,000
Total Amount of Bond	500,000,000

Measure CC Adopted Spending Plan

Line No.	Park & Trail	Project Description for Improvements, Access and Safety	Cost
71	Alameda Point	Operate Triangle Park if received from the Naval Air Station redevelopment project.	525,000
72	Alameda Point	Fund continued operation of Crab Cove Visitor Center at Crown Beach and existing Bay Trail along Triangle Park at Alameda Point and operate two miles of additional Bay Trail if completed as part of the base conversion process at Alameda Point.	473,900
41	Anthony Chabot Regional Park	Connect Chabot Stable to nearby municipal sewer to eliminate pump outs	124,320
51	Anthony Chabot Regional Park	Replace 4 Bort Meadows chemical toilets with vault disabled accessible toilets to reduce maintenance costs and improve customer convenience	50,000
66	Anthony Chabot Regional Park	Replace 10 chemical toilets (excludes Bort Meadows toilets in another project) with vault toilets to reduce pumping cost improve visitor convenience	150,000
52	Claremont Canyon Regional Preserve	Complete trail system- with North to South and East to West connections in a route that is compatible with protection of rare species. Maintain until stable	418,060
7	Eastshore State Park	Construct the Bay Trail Extension around Golden Gate Fields.	100,000
8	Eastshore State Park	Initial operation of landbank properties, policing, fire response, resource protection, trail patrol, trash pickup, and maintenance. Includes operation following completion of resource restorations and careful debris removal. No constructed facilities except trail circulation. Negotiate joint operating and funding agreement with State Parks to cover operating costs. The project will require the use of \$50,000 in annual revenue from concessions, interest and trust fund principal.	6,007,500
43	Kennedy Grove Recreation	Renovate family and group picnic tables, barbecues, and drinking fountains	62,160
44	Kennedy Grove Recreation	Repair and repave pathways within the recreation area	39,960
22	Martin Luther King Jr. Regional Shoreline	Retrofit Boat launch ramp at Doolittle for disabled access	44,400
36	Martin Luther King Jr. Regional Shoreline	Fence the boundary of the Oakland Sports Field to control cars	23,320
37	Martin Luther King Jr. Regional Shoreline	Undertake Phase II and III public access improvements and operate the Tidewater use area in concert with the Oakland Strokes Boathouse. Includes parking, staging, picnic, meadow, trail and access components.	5,696,120
53	Martin Luther King Jr. Regional Shoreline	Undertake a study to seek information on the permitting, environmental compliance and design options for construction of the trail around the west shore of San Leandro Bay along Doolittle Drive. Operate if constructed.	450,000
23	Miller/Knox Regional Shoreline	Renovate family and group picnic tables (79), barbecues, and drinking fountains	50,000
38	Miller/Knox Regional Shoreline	Repair ramps and renovate restrooms at the Railroad Museum and the Park Office to improve ADA access to the building.	150,000
45	Miller/Knox Regional Shoreline	Implement a pavement management program for all park roads, paved trails, and	39,960
63	Miller/Knox Regional Shoreline	Remove tracks, fencing and re-grade railroad right of way to provide public access from park to the bay and to Keller Beach. Implement a major renovation of meadow areas- verticut, topdress, seed, and extend irrigation	2,179,000
75	Miller/Knox Regional Shoreline	Add four more flush restrooms in main park area to eliminate long lines	256,453
9	Oakland Zoo	Support operations of the Zoo, a regional facility that operates open space contiguous to Anthony Chabot Regional Park.	1,500,000
67	Point Molate	Bay Trail -- Extend and operate the Bay Trail north to Point Molate and Point San Pablo	500,000
54	Point Pinole Regional Shoreline	Bay Trail - Extend and operate the Bay Trail from Marways Steel north one mile to the Zone Boundary along the shoreline. Includes installation of one pedestrian bridge.	726,500
10	Pt. Isabel Regional Shoreline	Convert 3 chemical toilets to vault toilets	100,000
25	Pt. Isabel Regional Shoreline	Implement preventative maintenance program for shoreline path and both parking lots	39,960
56	Pt. Pinole Regional Shoreline	Replace old playground structure with new, safer ADA structure	140,000
2	Redwood Regional Park	Paint Piedmont Stables	33,300
3	Redwood Regional Park	Renovate Piedmont Stables Residence	50,000
57	Redwood Regional Park	Regrade/re-route and improve Stream Trail to protect creek, eliminate soil erosion and continuing winter damage.	542,400
68	Redwood Regional Park	Solve problem of at-surface waterline Stream Trail between Tres Sendas & the main line vault at Old Fern Hut.	26,640
12	Robert Crown Memorial State Beach	Repave McKay Street & Replace Water Line	700,000
13	Robert Crown Memorial State Beach	Replace 94 deteriorating wood tables with tables that can withstand the salty environment	100,000
11	Robert Crown Memorial State Beach	Open and operate Crab Cove Visitor Center for added 3 months each year to provide year-round service.	1,458,000

Measure CC Adopted Spending Plan

Line No.	Park & Trail	Project Description for Improvements, Access and Safety	Cost
59	Robert Sibley Volcanic Regional Preserve	Having completed construction of a small staging area and installation of interpretive panels at Fish Ranch Road and trail links to existing Sibley trails; to match State Parks grant, continue trail improvements, installation of interpretive panel and trail brushing throughout Sibley, into Huckleberry, Open and operate the land banked former Stone	600,000
27	Roberts Regional Recreation	Implement preventative maintenance program on all paved trails and parking areas	63,936
28	Roberts Regional Recreation	Renovate family and group picnic tables, barbecues, and drinking fountains	33,300
29	Roberts Regional Recreation	Repair and overlay pavement on internal paths and service trails	46,886
48	Roberts Regional Recreation	Renovate ballfield-upgrade irrigation and correct drainage	31,080
30	Temescal Recreation Area	Add 2 new picnic sites at the North end to add group picnics from overloaded south end	35,000
60	Temescal Recreation Area	Sealcoat All Parking Lots	12,787
4	Tilden Regional Park	Install automatic fire sprinkler system to protect historic merry-go-round	66,600
14	Tilden Regional Park	Construct Merry-Go-Round weather-tight enclosure.	200,000
31	Tilden Regional Park	Install disabled accessible ramp to Pony Ride Restroom and Picnic area	5,550
70	Tilden Regional Park	Replace 14 chemical toilets with vault toilets	199,800
74	Tilden Regional Park	Renovate the Brooks and Buckeye LUP/EIR picnic area rehabilitation plan	40,000
15	Tilden Nature Area	Roof two barn buildings.	16,650
32	Tilden Nature Area	Finish exhibits and lighting at the EEC	70,000
34	Tilden Nature Area	Upgrade electrical service at the Little Farm	55,674
16	Tilden Nature Area	Sewer for EEC	575,000
33	Tilden Nature Area	Retrofit to make Disabled Accessible Exhibits in EEC	30,000
18	Wildcat Canyon Regional Park	Install emergency phone at Staging Area	11,660
49	Wildcat Canyon Regional Park	Install 3 flush toilets, install lift station to connect to replaced sewer line	500,000
65	Wildcat Canyon Regional Park	Extend waterline to Staging Area for drinking fountain and fire hydrant	16,660
77	Wildcat Canyon Regional Park	Clark-Boas Access -- Restore trailhead area, improve access from El Sobrante and	100,000
78	Wildcat Canyon Regional Park	Gravel 2.5 miles of trail for all season use	135,000
61	Wildcat Canyon to Point Pinole Trail	Bay Trail - New trail segment around West County Wastewater facility connecting Wildcat Creek Trail to San Pablo Creek and Point Pinole to the Richmond Parkway. Approximately 1 mile.	885,550
Subtotal Improvements, Access, Safety			26,488,086
NO	Park & Trail	Project Description for Improvements, Access and Safety	Cost
5	Anthony Chabot and Lake Chabot Regional Parks	Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas to provide defensible space near structures and meet the Hills Emergency Forum 8' flame length standard. Manage exotic plant species and promote fire resistant natives to reduce the risk of wildfires.	1,475,000
35	Anthony Chabot Vegetation Management	Thin trees /or remove excessive fuels within 250 acres of eucalyptus groves following EB Hills CEQA.	1,063,650
42	Brooks Island Regional Preserve	Enhance Caspian Tern nesting area. Includes placement of public access landing on the Island.	418,400
6	Claremont Canyon and Sibley Volcanic Regional Preserves	Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas to provide defensible space near structures and meet the Hills Emergency Forum 8' flame length standard. Manage exotic plant species and promote fire resistant natives to reduce the risk of wildfires.	1,175,000
20	Claremont Canyon Regional Preserve	Implement four-year research project for Alameda Whipsnake habitat enhancement. (Tilden)	120,000
1	East Bay Hills Fire Hazard Reduction Plan EIR	Retain consultant(s) to work with staff and the Hills Emergency Forum to prepare the required environmental documents necessary to comply with the Natural Environmental Protection Act (NEPA) and the California Environmental Quality Act (CEQA) to complete the Fire Hazard Reduction Plan for the East Bay Hills.	1,175,000
19	Wildcat Canyon/Alvarado & Tilden Regional Parks	Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas to provide defensible space near structures and meet the Hills Emergency Forum 8' flame length standard. Manage exotic plant species and promote fire resistant natives to reduce the risk of wildfires.	1,660,000
21	Martin Luther King Jr. Regional Shoreline	Damon Slough/San Leandro Bay marsh cleanup, Clapper Rail habitat enhancement, and spartina control.	70,000
62	Miller/Knox Regional Shoreline	Examine alternatives to keep the park's lagoon healthy and provide public access to water. Coordinate project with over all park renovation to be completed in the fall of 2015 and conditions set in the Land Use Plan currently under development.	372,961

Measure CC Adopted Spending Plan

Line No.	Park & Trail	Project Description for Improvements, Access and Safety	Cost
76	Point Molate	Richmond Shoreline Restoration-Removal of industrial debris, cleanup and enhancement of shoreline habitat and improvement of shoreline protection to prevent pollution into the Bay at shoreline parks in Richmond from Point Isabel Regional Shoreline in the south to Point Pinole Regional Shoreline in the north.	1,350,000
24	Point Pinole Regional Shoreline	Continue park-wide eucalyptus grove thinning and sprout control program	559,860
46	Point Pinole Regional Shoreline	Restore 100 acres of grasslands and sensitive plant species habitat	193,740
55	Point Pinole Regional Shoreline	Enhance wetland areas for black rail habitat (remove iceplant)	201,930
73	Point Pinole Regional Shoreline	Giant Marsh Restoration -- cleanup, monitoring and management of the marsh at the south end of Point Pinole. Provide matching funds for future grant opportunities.	775,000
39	Redwood Regional Park, Leona Regional Open Space	Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas to provide defensible space near structures and meet the Hills Emergency Forum 8' flame length standard. Manage exotic plant species and promote fire resistant natives to reduce the risk of wildfires.	1,082,600
69	Richmond Wetlands	Richmond Wetlands -- Habitat enhancement and shoreline restoration of wetlands in the vicinity of Point Pinole and other shoreline areas.	974,000
26	Robert Sibley Volcanic Regional Preserve	Remove redgum and freeze damaged eucalyptus along the western boundary South of the Staging Area	131,680
47	Robert Sibley Volcanic Regional Preserve	Rehabilitate 2 ponds on the Stone property to re-establish habitat values	46,620
58	Robert Sibley Volcanic Regional Preserve	Complete removal of non-native eucalyptus suckers, pine seedlings, and broom in the Sibley Triangle	259,245
64	Tilden Nature Area	Remove Debris and Silt Between Dam and Bridge, and Rebuild Silt Dam	132,090
17	Tilden Regional Park	Assess and remove hazardous trees, promote native tree regeneration	200,000
40	Wildcat Canyon Regional Park	Manage vegetation for fuels reduction in coordination with the protection and enhancement of wildlife habitat in fuel break areas to provide defensible space near structures and meet the Hills Emergency Forum 8' flame length standard. Manage exotic plant species and promote fire resistant natives to reduce the risk of wildfires.	1,622,580
50	Wildcat Canyon Regional Park	Watershed sediment study	488,400
		Subtotal Resources	15,547,756

Total Operating and Capital	
Total by Use of Proceeds	
Park Access, Infrastructure and Safety Improvements	26,488,086
Resource-Related Projects	15,547,756
Reserve for Unknown Events and Opportunities	4,696,300
Total for the Measure	46,732,142
Use of Proceeds Allocation By percentage	
Park Access, Infrastructure and Safety Improvements	57%
Resource-Related Projects	33%
Reserve for Unknown Events and Opportunities	10%
	100%

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Adopted Budget – The adopted budget is the District’s annual fiscal plan, which is approved by the Board of Directors. The adopted budget establishes the legal authority for the expenditure of funds, as created by the appropriation resolution. The adopted budget includes all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

Americans with Disability Act – Federal law which prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public access, commercial facilities and transportation.

Appropriation - A legal authorization granted by the Board of Directors to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and to the time in which it may be expended.

BART – Bay Area Rapid Transit.

Balanced Budget – A budget in which resources, including estimated revenue and other sources such as bond proceeds, transfers in and approved fund balances/net assets, meet or exceed uses, including appropriations and transfers.

Budget - A plan for financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

CIP – Capital Improvement Program/Project.

California Environmental Quality Act – California law (California Public Resources Code section 21000 et seq.) that requires development projects to submit documentation of their potential environmental impact.

Capital Budget - A plan for proposed capital outlays and the means of financing them.

Capitalized Expenditures - Expenditures resulting in the acquisition and/or construction of fixed assets.

Capital Improvement Program - A multi-year plan for capital expenditures, with details on anticipated annual expenditures, with information about the resources estimated to be available to finance the projected expenditures.

Designation of Fund Balance – Unreserved fund balance may be designated by the District to be set aside for a specific purpose. The designation indicates that a portion of fund equity is not available for current appropriation, as it has been set aside to comply with the District’s plan for future uses.

Federal Emergency Management Agency – Provides disaster related assistance for repair and reconstruction, as well as mitigation funds to reduce potential damage from future disasters.

Fixed Assets – Land and other long-lived assets, such as buildings, improvements, vehicles/equipment, with a value greater than the capitalization amount, stated in the District’s Capital Asset and Inventory Control Policy. In 2009 the policy was updated to capitalize vehicles/equipment with a cost exceeding \$25,000, and improvements/infrastructure with a cost exceeding \$100,000.

Fund – The accounts of the District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures.

Governmental resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Fund Balance – Fund balance is the difference between governmental fund assets and fund liabilities.

Full-Time Equivalent – The measure of 1 full-time position based on either 1,950 or 2,080 hours per year, depending upon the position. For instance, 1.0 FTE Park Ranger II works 2,080 per year, while 1.0 FTE Senior Office Assistant works a maximum of 1,950 hours.

General Fund - The fund used to account for all financial resources, except those required to be accounted for in another fund.

Grants - Contributions or gifts of cash or other assets to/from another government agency, foundations or private entities, to be used for a specific purpose.

Landscape and Lighting District – Under California Landscaping and Lighting Act of 1972, special assessments are levied upon parcels which receive special benefits. The assessments and related expenditures are accounted for in special revenue funds entitled LLDs.

Master Plan – The Master Plan is the District's priority setting document, which guides the long term implementation of the vision and mission of the District.

Measure AA – 1988 voter-approved General Obligation financing, totaling \$225 million, to be used to finance parkland acquisition, development and improvements to recreational open space.

Measure CC – 2004 voter-approved excise tax used to fund public access, wildfire protection, public safety and environmental maintenance of District parks and trails.

Measure WW – 2008 voter-approved General Obligation financing, totaling \$500 million, to be used to finance parkland acquisition and capital projects as well as grants to local agencies.

OTA – “Other Than Assets” are projects/programs accounted for in the capital projects funds. These projects/programs require multiple year funding but do not result in a capital asset, as defined by the District's Capital Asset and Inventory Control Policy.

Personnel Services – This includes the cost of both wages and benefits paid to employees for work performed.

Pipeline Project - Term applied to capital construction, acquisition, or resource projects that will eventually require in future years a commitment of operating funds.

Program - Group activities, operations or organizational units directed to attaining specific purposes or objectives.

Program Purpose - A general statement explaining the reason why a particular program or division exists.

REP – Resource Enhancement Program.

TIGER – US Transportation Investment Generating Economic Recovery.

Zone of Benefit – A specific area designated within a Landscape and Lighting District to account for the expenditure of special assessment revenues collected.



Adopted Projects Budget 2018

Headquartered in Oakland, California

Operating a Regional Park System within
Alameda and Contra Costa Counties